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ANTHONY & SYLVAN POOLS CORP  
Form 10-Q  
May 13, 2002

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q  
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QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2002  
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TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-26991  
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Anthony & Sylvan Pools Corporation  
-----

(Exact name of registrant as specified in its charter)

Ohio  
-----

31-1522456  
-----

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

6690 Beta Drive, Mayfield Village, Ohio  
-----

44143  
-----

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code (440) 720-3301  
-----

Former name, former address and former fiscal year, if changed since last  
report.

Indicate by check mark whether the registrant (1) has filed all reports required  
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934, as  
amended, during the preceding 12 months (or for such shorter period that the  
registrant was required to file such reports), and (2) has been subject to such  
filing requirements for the past 90 days. Yes X No N/A  
-----

Indicate the number of shares outstanding of each of the issuer's classes of  
common shares, as of the latest practicable date.

Class  
-----

Outstanding at May 10, 2002  
-----

Common Shares, no par value

4,409,042 Shares

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ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES  
FORM 10-Q

FOR QUARTER ENDED MARCH 31, 2002

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PART I. FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS

ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(Dollars in thousands)

March 31,

December 31,

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ASSETS	2002	2001
-----	-----	-----
	(unaudited)	(audited)
Current Assets:		
Cash and cash equivalents.....	\$ 1,268	\$ 351
Contract receivable, net .....	6,983	16,897
Inventories, net .....	8,913	5,799
Prepayments and other .....	1,795	2,346
Deferred income taxes.....	4,002	2,037
	-----	-----
Total current assets.....	22,961	27,430
Property, Plant and Equipment, net.....	9,108	9,307
Goodwill, net.....	26,276	26,276
Deferred Income Taxes.....	146	146
Other .....	3,063	2,839
	-----	-----
	\$ 61,554	\$ 65,998
	=====	=====
LIABILITIES AND SHAREHOLDERS' EQUITY		
-----		
Current Liabilities:		
Current maturities of long-term debt...	\$ -	\$ 5
Accounts payable.....	10,244	7,383
Accrued expenses.....	16,194	13,029
Accrued income taxes.....	67	67
	-----	-----
Total current liabilities	26,505	20,484
Long-term Debt .....	-	7,550
Other Long-term Liabilities.....	2,366	2,335
Commitments and Contingencies.....	-	-
Shareholders' Equity:		
Serial preferred shares no par value, 1,000,000 shares authorized, none issued	-	-
Common shares no par value, 29,000,000 shares authorized, 4,753,489 shares issued and 4,746,211 outstanding at March 31, 2002 and 4,665,961 shares issued and 4,665,661 shares outstanding at December 31, 2001.....	40,899	40,305
Unearned stock compensation.....	(528)	-
Treasury shares or equivalents, 982,642 and 975,664 shares, respectively	(5,645)	(5,592)
Retained earnings.....	(2,043)	916
	-----	-----
Total shareholders' equity.....	32,683	35,629
	-----	-----
	\$ 61,554	\$ 65,998
	=====	=====

See notes to unaudited condensed consolidated financial statements.

ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES  
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 FOR THE THREE MONTHS ENDED MARCH 31, 2002 AND 2001  
 (In thousands, except share data)

	Three Months Ended March 31,	
	2002	2001
	-----	-----
Net sales.....	\$ 28,293	\$ 26,089
Cost of sales.....	22,383	21,099
	-----	-----
Gross profit.....	5,910	4,990
Operating expenses(a).....	10,522	10,121
	-----	-----
(Loss) from operations.....	(4,612)	(5,131)
Interest and other expense.....	122	146
	-----	-----
(Loss) before income taxes.....	(4,734)	(5,277)
(Benefit) for income taxes.....	(1,775)	(2,101)
	-----	-----
Net (loss).....	\$ (2,959)	\$ (3,176)
	=====	=====
 (Loss) per share:		
Basic	\$ (.63)	\$ (.68)
	=====	=====
Diluted	\$ (.63)	\$ (.68)
	=====	=====
 Average shares outstanding:		
Basic	4,668	4,643
	=====	=====
Diluted	4,668	4,643
	=====	=====

(a) Includes a non-cash deferred compensation credit of \$575 and goodwill amortization expense of \$184 in the quarter ended March 31, 2001.

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See notes to unaudited condensed consolidated financial statements.

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ANTHONY & SYLVAN CORPORATION AND SUBSIDIARIES  
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 FOR THE THREE MONTHS ENDED MARCH 31, 2002 AND 2001  
 (Dollars in thousands)

	Three Months Ended March 31,	
	2002	2001
	-----	-----
Cash Flows from Operating Activities:		
Net loss.....	\$ (2,959)	\$ (3,176)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization.....	714	820
Deferred income taxes.....	(1,965)	(2,091)
Non-cash deferred compensation.....	-	(575)
Other.....	(155)	-
Changes in operating assets and liabilities net of assets acquired		
Contract receivables.....	9,914	4,311
Inventories.....	(3,114)	(2,236)
Prepayments and other.....	551	(357)
Accounts payable.....	2,861	1,490
Accrued expenses and other.....	3,165	4,444
	-----	-----
Net cash provided by operating activities.	9,012	2,630
	-----	-----
Cash Flows from Investing Activities:		
Additions to property, plant and equipment.....	(521)	(1,532)
Other.....	-	(135)
	-----	-----
Net cash used in investing activities..	(521)	(1,667)
	-----	-----
Cash Flows from Financing Activities:		
Proceeds from/(repayment of) long-term debt.....	(7,555)	1,080
Proceeds from sale of shares.....	-	250
Proceeds from option exercise.....	34	-
Purchase of treasury shares.....	(53)	(2,000)
	-----	-----
Net cash used in financing activities..	(7,574)	(670)
	-----	-----
Net increase in cash and cash equivalents.....	917	293
Cash and Cash Equivalents:		
Beginning of period.....	351	422
	-----	-----
End of period.....	\$ 1,268	\$ 715
	=====	=====
Supplemental Cash Flow Information:		

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Interest paid.....	\$ 94	\$ 88
	=====	=====
Income taxes (refunded)/paid.....	\$ (399)	\$ 525
	=====	=====

See notes to unaudited condensed consolidated financial statements.

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### ANTHONY & SYLVAN POOLS CORPORATION AND SUBSIDIARIES NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(1) BASIS OF PRESENTATION

Anthony & Sylvan Pools Corporation and Subsidiaries (the "Company") is among the largest residential in-ground concrete pool sales and installation businesses in the United States and operates in one business segment.

(2) INTERIM UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The accompanying condensed consolidated balance sheet as of March 31, 2002 and statements of operations and cash flows for the three-month periods ended March 31, 2002 and 2001 are unaudited. In the opinion of management, these interim unaudited condensed consolidated financial statements have been prepared on the same basis as the audited financial statements for the year ended December 31, 2001 and include all adjustments, consisting of only normal and recurring adjustments, necessary for the fair presentation of the interim period. The disclosures in the notes related to these interim unaudited condensed consolidated financial statements are also unaudited. The unaudited condensed consolidated statements of operations for the three-month period ended March 31, 2002 are not necessarily indicative of the results to be expected for the full year. Financial statements should be read in conjunction with the audited financial statements included in the annual report on Form 10-K.

(3) EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted earnings per share is based on the combined weighted average number of shares outstanding including the assumed exercise or conversion of options. The treasury stock method is used in computing diluted earnings per share. The calculations are as follows (in thousands except per share data):

	THREE-MONTHS ENDED	
	MARCH 31,	
	2002	2001
	-----	-----
	(unaudited)	
Numerator:		
Net (loss)	\$ (2,959)	\$ (3,176)

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	=====	=====
Denominator:		
Weighted average common shares outstanding	4,668	4,643
Dilutive effect of stock options (a)	-	-
	-----	-----
Denominator for net (loss) per diluted share	4,668	4,643
	=====	=====
Net (loss) per share:		
Basic	\$ (.63)	\$ (.68)
	=====	=====
Diluted	\$ (.63)	\$ (.68)
	=====	=====

(a) Due to the net loss reported in both periods, the share base used in calculating net (loss) per diluted share does not include the effect of common share equivalents, as its effect would be anti-dilutive.

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(4) DEBT

The Company has a \$35 million revolving credit facility ("Credit Facility") with a group of banks secured by the assets of the Company. On December 31, 2001 the Credit Facility was amended to extend the maturity date of the agreement to August 10, 2004. It may be extended in one-year increments after that with the approval of the bank group. The Company's borrowing capacity and interest rates under the Credit Facility are based on its profitability and leverage. Interest is charged at increments over either Prime or Libor rates. In addition a 37.5 basis points commitment fee is payable on the total amount of the unused commitment. The amended agreement provides for a seasonal increase in borrowings during the first quarter of the year. Total available borrowing capacity under the Credit facility at March 31, 2002 is \$11.3 million. The Company is in compliance with all of its debt covenants under the Credit Facility.

(5) LITIGATION

Certain claims, suits and complaints arising in the ordinary course of business have been filed or are pending against the Company. In the opinion of management, the results of all such matters will not have a material adverse effect on the Company's financial position, results of operations or liquidity.

(6) NEW ACCOUNTING STANDARDS

The Company adopted Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets," effective January 1, 2002. Upon adoption, the Company ceased to amortize \$26.3

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million of goodwill. It had recorded \$184,000 of amortization of goodwill in the first quarter of 2001 and would have recorded a similar amount of amortization in 2002. Excluding any goodwill amortization in the first quarter of 2001 would have reduced the reported net loss to \$(2,992,000), or \$(.64) per share.

In lieu of amortization, the Company was required to perform an initial impairment review of goodwill before June 30, 2002. This initial impairment review was completed during the first quarter of 2002. Based on the results of the review, management does not believe any impairment of goodwill exists.

On January 1, 2002, the Company adopted Statement No. 144, "Accounting for the Impairment of Long-Lived Assets." This Statement which supersedes Statement No. 121, "Accounting for the Impairment of Long-Lived Assets to be Disposed of," provides a single accounting model for long-lived assets to be disposed of. Although retaining many of the fundamental recognition and measurement provisions of Statement No. 121, the Statement significantly changes the criteria that would have to be met to classify an asset as held-for-sale. The distinction is important because assets held-for-sale are stated at the lower of their fair values or carrying amounts and depreciation is no longer recognized. The adoption of Statement No. 144 did not have a significant impact on the consolidated financial position, results of operations or cash flows of the Company.

### (7) SUBSEQUENT EVENTS

On May 1, 2002, the Board of Directors authorized a 10% stock dividend to be distributed on or about May 30, 2002 to shareholders of record on May 16, 2002. The consolidated financial statements have not been restated to reflect the number of shares outstanding following the

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dividend.

On May 8, 2002, the Company purchased, in a private transaction, a block of approximately 337,000 common shares of its stock for approximately \$2.4 million.

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### INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors and Shareholders,  
Anthony & Sylvan Pools Corporation:

We have reviewed the accompanying condensed consolidated balance sheet of Anthony & Sylvan Pools Corporation and Subsidiaries (the Company) as of March 31, 2002, and the related condensed consolidated statements of operations and cash flows for the three-month period ended March 31, 2002. These condensed consolidated financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of Anthony & Sylvan Pools Corporation and Subsidiaries as of December 31, 2001, and the related consolidated statements of income, shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated February 15, 2002 we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2001, is fairly stated, in all material respects, in relation to the balance sheet from which it has been derived.

As discussed in Note 6 to the condensed consolidated financial statements, the Company changed its method of accounting for goodwill effective January 1, 2002.

KPMG LLP

April 23, 2002, except for Note 7, as  
to which the date is May 8, 2002

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

### CRITICAL ACCOUNTING POLICIES

The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The Company believes the following critical accounting policies affect its more significant estimates and assumptions used in the preparation of its consolidated financial statements.

**REVENUE RECOGNITION** Revenue from pool installation contracts is recognized on the percentage-of-completion accounting method based on the proportion of total costs incurred during the various phases of installation as a percentage of total estimated contract costs. Revisions in cost and revenue estimates are reflected in the period in which the facts requiring such revisions become known. Provision is made currently for estimated losses on uncompleted installations. The majority of the Company's contracts call for progress payments to be made while completing individual phases of the installation until the final phases of installation, at which time the remaining portion is recognized as a contract receivable. Progress payments in excess of revenue recognized are classified as billings in excess of costs and estimated earnings on uncompleted contracts, and are included in accrued expenses. Unbilled contract receivables are not material at any point in time. Contract costs include direct material, labor, subcontract costs and overheads. Selling and administrative expenses are charged to income as incurred.

**WARRANTY** The Company accrues an estimate of warranty claims using regression analysis formulas and estimates of the aggregate liability for claims based on the Company's historical experience. The portion of claims the Company estimates will not be paid within one year is included in other long-term liabilities.

### RESULTS OF OPERATIONS

THREE MONTHS ENDED MARCH 31, 2002 COMPARED WITH THREE MONTHS ENDED MARCH 31, 2001

Net sales of \$28.3 million for the three-months ended March 31, 2002 increased 8.4% from \$26.1 million for the same period in fiscal 2001. The increase was primarily attributable to increases in average selling prices combined with increases in production as a result of winter weather conditions that were somewhat milder than the previous year in the Company's Northeast markets.

Gross profit increased to \$5.9 million in 2002 from \$5.0 million in 2001 as a result of the increase in net sales and an increase in gross profit margins. Gross profit, as a percentage of sales, for the three months increased from 19.1% of net sales to 20.9%, primarily as a result of higher average selling prices and increased production volume.

Operating expenses, consisting of selling and administrative expenses, increased by \$0.4 million to \$10.5 million in 2002 from \$10.1 million in 2000. The increase was primarily attributable to the inclusion in 2001 of a \$0.6 million credit for non-cash deferred compensation related to the Company's long-term incentive plan which was accounted for as a variable plan and the elimination of amortization of goodwill in 2002, as the Company adopted SFAS 142, "Goodwill and Other Intangible Assets," which would have increased operating expenses by approximately \$.2 million in the quarter ended March 31, 2002. Thus, on a pro forma basis, operating expenses for the three months

ended March 31, 2002 were flat with the prior year's first quarter operating expenses. Had the Company adopted SFAS 142 in 2001 and not recorded any goodwill amortization in the first quarter of 2001, the reported net loss for that quarter would have been \$(2,992,000), or \$(.64) per share.

The Company's effective tax rate decreased from 39.8% in 2001 to 37.5% in 2002. The higher rate in 2001 was the result of the \$0.6 million credit for non-cash deferred compensation related to the Company's long-term incentive plan which was not included for tax purposes.

Primarily as a result of the above items, the reported net loss for the three month period decreased \$0.2 million \$(3.2) million in 2001 to \$(3.0) million in 2002. The net loss per share decreased \$(0.05) per share from \$(0.68) in 2001 to \$(0.63) in 2002.

#### LIQUIDITY AND CAPITAL RESOURCES

Cash flow from operating activities was \$9.0 million for the three-months ended March 31, 2002 compared with \$2.6 million in the same period in fiscal 2001. The increase is primarily attributable to reductions in receivables of \$9.9 million in 2002 compared with reductions of \$4.3 million in 2001. The Company had \$16.9 million of receivables at December 31, 2001 compared with \$11.6 million at December 31, 2000 as a result of increased amounts owed by customers under sales promotion programs run in the Company's Northeast markets during the fourth quarter of each year. The majority of the receivables under these programs was collected during the first quarter of each of the years. Cash used in investing activities decreased \$1.2 million from \$1.7 million in 2001 to \$0.5 million in 2002 as a result of lower capital expenditures in the first quarter of 2002 compared with the first quarter of 2001. The remaining cash provided by operating activities was used primarily to repay bank borrowings, reducing long-term debt to zero at March 31, 2002.

The Company has a \$35 million revolving credit facility ("Credit Facility") with a group of banks secured by the assets of the Company. Total available borrowing capacity under the Credit facility at March 31, 2002 is \$11.3 million. The Company is in compliance with all of its debt covenants under the Credit Facility.

The Company believes that existing cash and cash equivalents, internally generated funds and funds available under its line of credit will be sufficient to meet its needs.

#### QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company is exposed to various market risks, including changes in pricing of equipment, materials and contract labor, and interest rates. Market risk is the potential loss arising from adverse changes in market rates and prices, such as commodity prices and interest rates. The Company does not enter into financial instruments to manage and reduce the impact of some of these risks. Further, the Company does not enter into derivatives or other financial instruments for trading or speculative purposes.

The Company is exposed to cash flow and fair value risk arising out of changes in interest rates with respect to its long-term debt. Information with respect to the Company's principal cash flows and its weighted average interest rates on long-term debt at March 31, 2002 is included in the Condensed Consolidated Financial Statements and the Notes to the Condensed Consolidated Financial Statements.

Prior to an amendment of the Company's Long-Term Incentive Plan on April 1, 2001, the Company's financial results were impacted by fluctuations in its stock price, as a portion of the Company's Long-Term Incentive Plan was treated as a variable versus a fixed stock option or award plan. As a result of the amendment, the Company no longer accounts for any portion of the Plan as a variable plan.

#### CYCLICALITY AND SEASONALITY

The Company believes that the in-ground swimming pool industry is strongly influenced by general economic conditions and tends to experience periods of decline during economic downturns. Since the majority of the Company's swimming pool installation purchases are financed, pool sales are particularly sensitive to interest rate fluctuations and the availability of credit. A sustained period of high interest rates could result in declining sales, which could have a material adverse effect on the Company's financial condition and results of operations.

Historically, approximately two-thirds of the Company's revenues have been generated in the second and third quarters of the year, the peak season for swimming pool installation and use. Conversely, the Company typically incurs net losses during the first and fourth quarters of the year. Unseasonably cold weather or extraordinary amounts of rainfall during the peak sales season can significantly reduce pool purchases. In addition, unseasonably early or late warming trends can increase or decrease the length of the swimming pool season, significantly affecting sales and operating profit.

#### PART II. OTHER INFORMATION

##### Item 1. LEGAL PROCEEDINGS

No change

##### Item 2. CHANGES IN SECURITIES

No change

##### Item 4. SUBMISSION OF MATTERS TO A VOTE OF THE SECURITY HOLDERS

The annual meeting of shareholders of the Company (the "Annual Meeting") was held on May 1, 2002. Of the 4,746,211 shares of common stock outstanding and entitled to vote at the Annual Meeting, 4,636,940 shares were each present in person or by proxy, each entitled to one vote on each matter to come before the meeting.

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The following matters were submitted to a vote of security holders of the Company at the Annual Meeting, with the results indicated:

1. Proposal to elect 4 directors to hold office until the Annual Meeting of Shareholders in 2003 and until their respective successors are duly elected and qualified:

Votes cast FOR the election of Mr. Blackwell:	4,635,339
Votes WITHHELD:	1,601

Votes cast FOR the election of Ms. Jorgenson:	4,634,222
Votes WITHHELD:	2,718

Votes cast FOR the election of Mr. Neidus:	4,614,831
Votes WITHHELD:	22,109

Votes cast FOR the election of Mr. Waldin:	4,635,339
Votes WITHHELD:	1,601

Shares held by brokers and nominees:	3,809,922
Shares held by brokers and nominees not voted:	19,754

Item 6. EXHIBITS AND REPORTS ON FORM 8-K

- (a) Exhibits  
None
- (b) Reports on Form 8-K  
None

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Anthony & Sylvan Pools Corporation  
(Registrant)

Stuart D. Neidus  
-----  
STUART D. NEIDUS  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

William J. Evanson

-----  
WILLIAM J. EVANSON  
Executive Vice President  
and Chief Financial Officer  
(Principal Accounting Officer)

Date: May 13, 2002