

MAJESCO ENTERTAINMENT CO

Form 10-Q

September 14, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT  
PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended July 31, 2010  
Commission File No. 000-51128  
Majesco Entertainment Company  
(Exact name of registrant as specified in its charter)**

**DELAWARE** **06-1529524**  
(State or Other Jurisdiction of (I.R.S. Employer  
Incorporation or Organization) Identification No.)  
**160 Raritan Center Parkway, Edison, NJ 08837**  
(Address of principal executive offices)  
Registrant's Telephone Number, Including Area Code: **(732) 225-8910**

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.4.05 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

As of September 14, 2010, there were 39,505,487 shares of the Registrant's common stock outstanding.

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**MAJESCO ENTERTAINMENT COMPANY AND SUBSIDIARY**  
**July 31, 2010 QUARTERLY REPORT ON FORM 10-Q**  
**INDEX**

	<b>Page</b>
<b><u>PART I FINANCIAL INFORMATION</u></b>	
<u>Item 1. Financial Statements:</u>	3
<u>Condensed Consolidated Balance Sheets as of July 31, 2010 (unaudited) and October 31, 2009</u>	3
<u>Condensed Consolidated Statements of Operations for the three and nine months ended July 31, 2010 and 2009 (unaudited)</u>	4
<u>Condensed Consolidated Statements of Cash Flows for the nine months ended July 31, 2010 and 2009 (unaudited)</u>	5
<u>Notes to Condensed Consolidated Financial Statements (unaudited)</u>	6
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	12
<u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>	22
<u>Item 4T. Controls and Procedures</u>	22
<b><u>PART II OTHER INFORMATION</u></b>	23
<u>Item 1. Legal Proceedings</u>	23
<u>Item 1A. Risk Factors</u>	23
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	23
<u>Item 3. Defaults Upon Senior Securities</u>	23
<u>Item 4. (Removed and Reserved)</u>	23
<u>Item 5. Other Information</u>	23
<u>Item 6. Exhibits</u>	23
<b><u>SIGNATURES</u></b>	24
<b><u>CERTIFICATIONS</u></b>	25
<u>EX-4.1</u>	
<u>EX-10.1</u>	
<u>EX-10.2</u>	
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**MAJESCO ENTERTAINMENT COMPANY AND SUBSIDIARY  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(In thousands, except share amounts)**

	<b>July 31, 2010 (unaudited)</b>	<b>October 31, 2009</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 10,549	\$ 11,839
Due from factor		1,172
Accounts and other receivables, net	613	1,145
Inventory, net	3,503	6,190
Advance payments for inventory	738	3,126
Capitalized software development costs and license fees	5,457	3,678
Prepaid expenses	973	847
<b>Total current assets</b>	<b>21,833</b>	<b>27,997</b>
Property and equipment, net	478	447
Other assets	69	83
<b>Total assets</b>	<b>\$ 22,380</b>	<b>\$ 28,527</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable and accrued expenses	\$ 7,219	\$ 9,586
Inventory financing payables	370	6,053
Due to factor	961	
Advances from customers	99	543
<b>Total current liabilities</b>	<b>8,649</b>	<b>16,182</b>
Warrant liability	214	626
Commitments and contingencies		
Stockholders' equity:		
Common stock \$.001 par value; 250,000,000 shares authorized; 38,611,151 and 38,553,740 shares issued and outstanding at July 31, 2010 and October 31, 2009, respectively	39	38
Additional paid-in capital	114,807	113,484
Accumulated deficit	(100,804)	(101,361)
Accumulated other comprehensive loss	(525)	(442)
<b>Net stockholders' equity</b>	<b>13,517</b>	<b>11,719</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 22,380</b>	<b>\$ 28,527</b>

See accompanying notes



**Table of Contents**

**MAJESCO ENTERTAINMENT COMPANY AND SUBSIDIARY**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited, in thousands, except share amounts)

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>July 31</b>		<b>July 31</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
<b>Net revenues</b>	\$ 12,153	\$ 17,183	\$ 52,265	\$ 70,551
<b>Cost of sales</b>				
Product costs	7,398	7,549	24,573	27,196
Software development costs and license fees	1,975	6,105	12,074	21,081
Loss on impairment of software development costs and license fees			1,021	170
	9,373	13,654	37,668	48,447
<b>Gross profit</b>	2,780	3,529	14,597	22,104
<b>Operating costs and expenses</b>				
Product research and development	720	1,201	2,361	3,906
Selling and marketing	1,641	4,226	6,225	11,559
General and administrative	2,004	2,211	6,394	6,692
Depreciation and amortization	43	71	140	209
Settlement of litigation and related charges, net				404
Loss on impairment of software development costs and license fees - cancelled games	116	61	276	441
	4,524	7,770	15,396	23,211
<b>Operating (loss)</b>	(1,744)	(4,241)	(799)	(1,107)
<b>Other expenses (income)</b>				
Interest and financing costs, net	82	204	703	884
Change in fair value of warrants	(183)	843	(412)	1,858
<b>Loss before income taxes</b>	(1,643)	(5,288)	(1,090)	(3,849)
Income taxes		(88)	(1,647)	(1,115)
<b>Net (loss) income</b>	\$ (1,643)	\$ (5,200)	\$ 557	\$ (2,734)
<b>Net (loss) income per share:</b>				
Basic	\$ (0.04)	\$ (0.18)	\$ 0.02	\$ (0.10)
Diluted	\$ (0.04)	\$ (0.18)	\$ 0.01	\$ (0.10)
<b>Weighted average shares outstanding:</b>				
Basic	36,934,987	29,331,882	36,838,981	28,644,914

Diluted	36,934,987	29,331,882	37,142,649	28,644,914
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See accompanying notes

4

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**Table of Contents**

**MAJESCO ENTERTAINMENT COMPANY AND SUBSIDIARY  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited, in thousands)**

	<b>Nine Months Ended July 31,</b>	
	<b>2010</b>	<b>2009</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income (loss)	\$ 557	\$ (2,734)
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	140	209
Change in fair value of warrants	(412)	1,858
Share-based litigation settlement		404
Fair value of warrant issued for services	20	
Non-cash compensation expense	1,304	1,255
Loss on disposal of assets	19	
Provision for price protection and customer allowances	2,876	3,088
Amortization of software development costs and license fees	3,629	8,902
Loss on impairment of software development costs and license fees	1,297	
Changes in operating assets and liabilities:		
Due from/(to) factor	(940)	(3,065)
Accounts and other receivables	672	1,498
Inventory	2,672	2,706
Capitalized software development costs and license fees	(6,705)	(10,396)
Prepaid expenses and other assets	2,270	83
Accounts payable and accrued expenses	(2,115)	46
Advances from customers and other liabilities	(676)	(1,365)
Net cash provided by operating activities	4,608	2,489
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property and equipment	(192)	(119)
Net cash used in investing activities	(192)	(119)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Inventory financing	(5,684)	(1,540)
Net cash used in financing activities	(5,684)	(1,540)
Effect of exchange rates on cash and cash equivalents	(22)	(68)
Net (decrease) increase in cash and cash equivalents	(1,290)	762
Cash and cash equivalents beginning of period	11,839	5,505
Cash and cash equivalents end of period	\$ 10,549	\$ 6,267

**SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING AND  
FINANCING ACTIVITIES**



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Cash paid for interest	\$ 710	\$ 871
Litigation settlement costs paid in stock	\$	\$ 1,872

See accompanying notes

5

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**Table of Contents**

**MAJESCO ENTERTAINMENT COMPANY AND SUBSIDIARY**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited, in thousands, except share amounts)**

**1. PRINCIPAL BUSINESS ACTIVITY AND BASIS OF PRESENTATION**

Majesco Entertainment Company, together with its wholly owned subsidiary, Majesco Europe Limited (Majesco, we or the Company), is a provider of interactive entertainment products. The Company's offerings include video game software and other digital entertainment products.

The Company's products provide it with opportunities to capitalize on the large and growing installed base of interactive entertainment platforms and an increasing number of interactive entertainment enthusiasts. The Company sells its products directly and through resellers, primarily to U.S. retail chains, including Best Buy, GameStop, Target, and Wal-Mart. Majesco also sells products internationally, on a limited basis, through partnerships with international publishers or licensing arrangements. The Company has developed retail and distribution network relationships over its more than 24-year history.

Majesco provides offerings for most major interactive entertainment hardware platforms, including Nintendo's Wii, DS, and DSi, Sony's PlayStation 3, or PS3, PlayStation 2, or PS2, and PlayStation Portable, or PSP, Microsoft's Xbox and Xbox 360, the personal computer, or PC, and mobile devices.

Majesco's offerings include video game software and other digital entertainment products. The Company's operations involve similar products and customers worldwide. These products are developed and sold domestically and licensed or sold internationally. The Company is centrally managed and the chief operating decision makers, the chief executive and other officers, use consolidated and other financial information supplemented by sales information by product category, major product title and platform for making operational decisions and assessing financial performance. Accordingly, the Company operates in a single segment. Net sales by geographic region were as follows:

	Three Months Ended July 31,				Nine Months Ended July 31,			
	2010	%	2009	%	2010	%	2009	%
United States	\$ 12,122	99.7%	\$ 15,327	89.2%	\$ 50,488	96.6%	\$ 67,347	95.5%
Europe	31	0.3%	1,856	10.8%	1,777	3.4%	3,204	4.5%
Total	\$ 12,153	100.0%	\$ 17,183	100.0%	\$ 52,265	100.0%	\$ 70,551	100.0%

The accompanying interim condensed consolidated financial statements of the Company are unaudited, but in the opinion of management, reflect all adjustments, consisting of normal recurring accruals, necessary for a fair presentation of the results for the interim period. Accordingly, they do not include all information and notes required by generally accepted accounting principles for complete financial statements. The Company's financial results are impacted by the seasonality of the retail selling season and the timing of the release of new titles. The results of operations for interim periods are not necessarily indicative of results to be expected for the entire fiscal year. The balance sheet at October 31, 2009 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. These interim condensed consolidated financial statements should be read in conjunction with the Company's consolidated financial statements and notes for the year ended October 31, 2009 filed with the Securities and Exchange Commission on Form 10-K on January 29, 2010.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Revenue Recognition.* The Company recognizes revenue upon the shipment of its products when: (1) title and the risks and rewards of ownership are transferred; (2) persuasive evidence of an arrangement exists; (3) there are no continuing obligations to the customer; and (4) the collection of related accounts receivable is probable. Certain products are sold to customers with a street date (the earliest date these products may be resold by retailers). Revenue for sales of these products is not recognized prior to their street date. Some of the Company's software products provide limited online features at no additional cost to the consumer. Such features have been considered to be

incidental to the Company's overall product offerings and an inconsequential deliverable. Accordingly, the Company does not defer any revenue related to products containing these limited online features. However, in instances where online features or additional functionality is considered a substantive deliverable in addition to the software product, such characteristics are taken into account when applying the Company's revenue recognition policy.

**Table of Contents**

In addition, some software products are sold exclusively as downloads of digital content for which the consumer takes possession of the digital content for a fee. Revenue from product downloads is generally recognized when the download is made available (assuming all other recognition criteria are met).

*Inventory.* Inventory consists of finished goods valued at the lower of cost or market.

*Capitalized Software Development Costs and License Fees.* Software development costs include development fees, in the form of milestone payments made to independent software developers. Software development costs are capitalized once technological feasibility of a product is established and management expects such costs to be recoverable against future revenues. For products for which proven game engine technology exists, this may occur early in the development cycle. Technological feasibility is evaluated on a product-by-product basis. Amounts related to software development that are not capitalized are charged immediately to product research and development costs. Commencing upon a related product's release capitalized software development costs and license fees are amortized to cost of sales based upon the higher of (i) the ratio of current revenue to total projected revenue or (ii) straight-line charges over the expected marketable life of the product.

The amortization period for capitalized software development costs and license fees is usually no longer than one year from the initial release of the product. If actual revenues or revised forecasted revenues fall below the initial forecasted revenue for a particular license, the charge to cost of sales may be larger than anticipated in any given quarter. The recoverability of capitalized software development costs and license fees is evaluated quarterly based on the expected performance of the specific products to which the costs relate. When, in management's estimate, future cash flows will not be sufficient to recover previously capitalized costs, the Company expenses these capitalized costs to cost of sales—software development costs and license fees, in the period such a determination is made as a loss on impairment of software development costs and license fees. These expenses may be incurred prior to a game's release. If a game is cancelled and never released to market, the amount is expensed to general and administrative expenses as a loss on impairment of software development costs and license fees—cancelled games. As of July 31, 2010, the net carrying value of the Company's licenses and software development costs was \$5.5 million. If the Company was required to write off licenses, due to changes in market conditions or product acceptance, its results of operations could be materially adversely affected.

On November 1, 2009, the Company adopted ASC Topic 808, *Accounting for Collaborative Arrangements*, which defines collaborative arrangements and establishes reporting requirements for transactions between participants in a collaborative arrangement and between participants in the arrangement and third parties. The adoption of ASC Topic 808 did not have a significant impact on our Condensed Consolidated Financial Statements for the three or nine months ended July 31, 2010.

*Estimates.* The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities or the disclosure of gain or loss contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Among the more significant estimates included in these financial statements are the estimated provisions for price protection and customer allowances, the valuation of inventory and the recoverability of advance payments for software development costs and intellectual property licenses. Actual results could differ from those estimates.

*Income (loss) Per Share.* Basic income (loss) per common share is computed by dividing net income (loss) by the weighted average number of shares of common stock outstanding for the period. Basic income (loss) per share excludes the impact of unvested shares of restricted stock issued as long term incentive awards to directors, officers and employees. Diluted income per share reflects the potential impact of common stock options and unvested shares of restricted stock and outstanding common stock purchase warrants that have a dilutive effect. The table below provides a reconciliation of basic and diluted average shares outstanding, after applying the treasury stock method. In periods in which the Company incurs a net loss, the impact of common stock options and unvested shares of restricted stock and outstanding common stock purchase warrants is anti-dilutive.

**Three Months Ended  
July 31,**

**Nine Months Ended  
July 31,**

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	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Basic weighted average shares outstanding	36,934,987	29,331,882	36,838,981	28,644,914
Common stock purchase warrants				
Common stock options			303,668	
Non-vested portion of restricted stock grants				
Diluted weighted average shares outstanding	36,934,987	29,331,882	37,142,649	28,644,914

7

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**Table of Contents**

The table below provides total potential shares outstanding, including those that are anti-dilutive, at the end of each reporting period:

	<b>July 31, 2010</b>	<b>July 31, 2009</b>
Shares issuable under common stock warrants	2,241,470	2,201,469
Shares issuable under stock options	1,483,929	1,357,777
Non-vested portion of restricted stock grants	1,673,327	2,058,808
	<b>5,398,726</b>	<b>5,618,054</b>

The Company issued 163,949 and 279,131 shares of restricted stock grants during the three and nine months ended July 31, 2010 and cancelled 199,736 and 221,720 shares during the same respective periods. The Company issued 42,256 and 204,681 shares of restricted stock during the three and nine months ended months ended July 31, 2009. During the current year, the Company also reserved 200,000 shares of common stock for stock purchase warrants, of which 40,000 were issued and 160,000 are expected to be issued in the subsequent quarter in exchange for services. The Company values shares of restricted stock grants at fair value as of the grant date. The Company used the Black-Scholes method to value the warrants, assuming volatility ranging from 74.3% to 76.0%, a life of 4.5 to 5 years, and a cost of capital ranging from 1.6% to 2.6%.

*Recently issued accounting pronouncements*

**Amendments to Variable Interest Entity Guidance** In June 2009, the Financial Accounting Standards Board ( FASB ) issued new guidance which requires an enterprise to determine whether its variable interest or interests give it a controlling financial interest in a variable interest entity. The primary beneficiary of a variable interest entity is the enterprise that has both (1) the power to direct the activities of a variable interest entity that most significantly impacts the entity's economic performance and (2) the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity. The guidance also now requires ongoing reassessments of whether an enterprise is the primary beneficiary of a variable interest entity. The guidance is effective at the start of a company's first fiscal year beginning after November 15, 2009 (November 1, 2010 for the Company). The Company is still evaluating the impact that the adoption of this new guidance will have on its consolidated financial position, cash flows and results of operations.

**Multiple-Deliverable Revenue Arrangements** In October 2009, the FASB issued new guidance related to the accounting for multiple-deliverable revenue arrangements. These new rules amend the existing guidance for separating consideration in multiple-deliverable arrangements and establish a selling price hierarchy for determining the selling price of a deliverable. These new rules will become effective, on a prospective basis, for the Company on November 1, 2011. The Company is still evaluating the impact that the adoption of this new guidance will have on its consolidated financial position, cash flows and results of operations.

**Certain Revenue Arrangements That Include Software Elements** In October 2009, the FASB issued new guidance that changes the accounting model for revenue arrangements by excluding tangible products containing both software and non-software components that function together to deliver the product's essential functionality and instead have these types of transactions be accounted for under other accounting literature in order to determine whether the software and non-software components function together to deliver the product's essential functionality. These new rules will become effective, on a prospective basis, for the Company on November 1, 2011. The Company is still evaluating the impact that the adoption of this new guidance will have on its consolidated financial position, cash flows and results of operations.

**Fair Value** In January 2010, the FASB issued an update to the Accounting Standards Codification ( ASC ) 820-10 Measuring Liabilities at Fair Values ( ASC 820-10 ). The update to ASC 820-10 requires disclosure of significant transfers in and out of Level 1 and Level 2 measurements and the reasons for the transfers, and a gross presentation of activity within the Level 3 rollforward, presenting separately information about purchases, sales issuances and

settlements. The update to ASC 820-10 was adopted by the Company in the second quarter of fiscal year 2010, except for the gross presentation of the Level 3 rollforward which will be adopted by the Company in the second quarter of fiscal year 2011. The Company is currently evaluating the impact of the update to ASC 820-10, but does not expect the adoption to have a material impact on its financial position, results of operations, and cash flows.

*Reclassifications.* For comparability, certain 2009 amounts have been reclassified, where appropriate, to conform to the financial statement presentation used in 2010.

**Table of Contents**

*Commitments and Contingencies.* The Company records a liability for commitments and contingencies when the amount is both probable and can be reasonably estimated.

**3. FAIR VALUE**

As of November 1, 2009, we adopted the guidance for Fair Value Measurements which establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for markets that are not active or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The table below segregates all financial assets and liabilities that are measured at fair value on a recurring basis into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date.

	July 31, 2010	Quoted prices in active markets for identical assets (level 1)	Significant other observable inputs (level 2)	Significant unobservable inputs (level 3)
Assets:				
Money market funds	\$ 9,545	\$ 9,545	\$	\$
Bank- deposit	\$ 1,004	\$ 1,004	\$	\$
Total financial assets	\$ 10,549	\$ 10,549	\$	\$
Liabilities:				
Warrant liability	\$ 214	\$	\$	\$ 214
Total financial liabilities	\$ 214	\$	\$	\$ 214

On September 5, 2007, the Company issued warrants in connection with a private placement of its common stock. The warrants entitled the holders to purchase an aggregate of 1,697,735 shares of common stock. The warrants have an exercise price of \$2.04 per share and a term of five years, and became exercisable six months from the issue date. The warrants contain a provision that may require settlement by transferring assets under certain change of control circumstances. Therefore, they are classified as liabilities in accordance with ASC Topic 480, *Distinguishing Liabilities from Equity*.

The Company measures the fair value of the warrants at each balance sheet date, and records the change in fair value as a non-cash charge or gain to earnings each period. The warrants were valued at \$214 and \$626 at July 31, 2010 and October 31, 2009, respectively. The Company recorded a non-cash gain of \$183, and a non-cash charge of \$843, due to the change in fair value of warrants during the three months ended July 31, 2010 and 2009, and a non-cash gain of \$412, and a non-cash charge of \$1,858, due to the change in fair value of warrants during the nine months ended July 31, 2010 and 2009, respectively. The Company used the Black-Scholes method to value the warrants, assuming volatility ranging from 65.4% to 76.1%, a life of 2.6 to 5 years, and a cost of capital ranging from 0.72% to 4.16%.



The following table is a rollforward of the fair value of the Warrants, as to which fair value is determined by Level 3 inputs :

<b>Description</b>	<b>Nine Months Ended  July 31, 2010</b>	<b>Year Ended October 31, 2009</b>
Beginning balance	\$ 626	\$ 211
Purchases, issuances, and settlements		
Total loss (gain) included in net loss	(412)	415
Ending balance	\$ 214	\$ 626

**Table of Contents**

The carrying value of accounts receivable, inventory, prepaid expenses, accounts payable and accrued expenses, due from factor, and advances from customers are reasonable estimates of the fair values because of their short-term maturity.

**4. INCOME TAXES**

In December 2009 and November 2008, the Company received proceeds of approximately \$1,656 and \$1,115, respectively, from the sale of the rights to approximately \$21,200 and \$25,900, respectively, of New Jersey state income tax operating loss carryforwards, under the Technology Business Tax Certificate Program administered by the New Jersey Economic Development Authority. After the transfer, the Company had approximately \$32,000 of net operating loss carryforwards remaining in the state of New Jersey. Net proceeds from the transfers have been recorded as an income tax benefit during the nine months ended July 31, 2010 and 2009.

The only federal income tax provision recorded by the Company was for alternative minimum taxes, which amounts are not material. No other provision for income taxes has been recorded because the Company has available net operating loss carryforwards to offset any taxable income.

**5. DUE FROM (TO) FACTOR**

Due from (to) factor consists of the following:

	<b>July 31, 2010</b>	<b>October 31, 2009</b>
Outstanding accounts receivable sold to factor	\$ 7,789	\$ 19,307
Less: allowances	(2,947)	(4,380)
Less: advances from factor	(5,803)	(13,755)
	<b>\$ (961)</b>	<b>\$ 1,172</b>

Approximately \$7,789 of accounts receivable were sold to the factor at July 31, 2010, of which the Company assumed credit risk of approximately \$223. Approximately \$19,307 of accounts receivable were sold to the factor at October 31, 2009, of which the Company assumed credit risk of approximately \$6,900. The following table sets forth the adjustments to the price protection and other customer sales incentive allowances included as a reduction of the amounts due from (to) factor:

	<b>Nine Months Ended July 31,</b>	
	<b>2010</b>	<b>2009</b>
Balance beginning of period	\$ (4,380)	\$ (3,359)
Add: provision	(3,073)	(3,088)
Less: amounts charged against allowance	4,506	3,667
Balance end of period	<b>\$ (2,947)</b>	<b>\$ (2,780)</b>

As of July 31, 2010 and October 31, 2009, there were no allowances for uncollectible accounts.

**6. ACCOUNTS AND OTHER RECEIVABLES**

The following table presents the major components of accounts and other receivables:

	<b>July 31, 2010</b>	<b>October 31, 2009</b>
Accounts receivable	\$ 659	\$ 1,388
Allowances	(82)	(295)
Other	36	52

\$ 613 \$ 1,145

**Table of Contents****7. PREPAID EXPENSES**

The following table presents the major components of prepaid expenses:

	<b>July 31, 2010</b>	<b>October 31, 2009</b>
Prepaid media advertising	\$ 802	\$ 627
Other	171	220
	<b>\$ 973</b>	<b>\$ 847</b>

**8. ACCOUNTS PAYABLE AND ACCRUED EXPENSES**

Accounts payable and accrued expenses consist of the following:

	<b>July 31, 2010</b>	<b>October 31, 2009</b>
Accounts payable trade	\$ 3,637	\$ 3,990
Accrued expenses:		
Royalties including accrued minimum guarantees	1,994	3,680
Salaries and other compensation	544	648
Other accruals	1,044	1,268
	<b>\$ 7,219</b>	<b>\$ 9,586</b>

**9. COMPREHENSIVE INCOME**

The components of comprehensive income for the three and nine month periods ended July 31, 2010 and 2009, are summarized as follows:

	<b>Three Months Ended July 31,</b>		<b>Nine Months Ended July 31,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Net (loss) income	\$ (1,643)	\$ (5,200)	\$ 557	\$ (2,734)
Other comprehensive (loss) income foreign currency translation adjustments	(4)	151	(83)	(12)
Total comprehensive (loss) income	\$ (1,647)	\$ (5,049)	\$ 474	\$ (2,746)

**10. CONTINGENCIES AND COMMITMENTS***Commitments*

At July 31, 2010, the Company was committed under agreements with certain developers and licensors for future milestone, purchasing and license fee payments aggregating \$3,335, which are payable within one year from the balance sheet date. Milestone payments represent scheduled installments due to the Company's developers based upon the developers providing the Company certain deliverables, as predetermined in the Company's contracts. The milestone payments generally represent advances against royalties to the developers. These payments will be used to reduce future royalties due to the developers from sales of the Company's video games. The Company was also committed to future minimum lease payments totaling \$1,223 as of July 31, 2010.

The Company has entered into at will employment agreements with certain key executives. These employment agreements include provisions for, among other things, annual compensation, bonus arrangements and equity compensation. These agreements also contain provisions relating to severance terms and change of control provisions.



**Table of Contents****11. WORKFORCE REDUCTION**

During January 2010, Company management initiated a plan of restructuring to better align its workforce to its revised operating plans. As part of the plan, the Company reduced its personnel count by 16 employees, representing 17% of its workforce. Employees directly affected by the restructuring plan received notification during the nine months ended July 31, 2010. The Company recorded charges of approximately \$403 in the first quarter of 2010 in connection with the terminations, which consist primarily of severance and unused vacation payments. The expenses are included in operating costs and expenses as shown in the table below:

	<b>Nine Months Ended July 31, 2010</b>	
Product research and development	\$	90
Selling and Marketing		243
General and Administrative		70
Total	\$	403

These payments will be made during the Company's fiscal year ending October 31, 2010. At July 31, 2010, the Company had accrued amounts payable related to severance of \$7.

**12. RELATED PARTIES**

The Company currently has an agreement with Morris Sutton, the Company's former Chief Executive Officer and Chairman Emeritus, under which he provides services as a consultant. The agreement provides for a monthly retainer of \$13. Mr. Sutton was also eligible to receive a commission in an amount equal to 2% of net sales to certain accounts before January 1, 2010. Commissions were recorded when the sales occurred, but are not paid until payments of the related accounts receivable are received from customers. Therefore, some of these payments will be made to Mr. Sutton in 2010. Consulting expenses for the nine months ended July 31, 2009 include \$28 of fees earned in each of November and December of 2008 under Mr. Sutton's prior agreement which expired on December 31, 2008.

The following table summarizes expenses related to the agreement with Morris Sutton:

	<b>Three Months Ended July 31,</b>		<b>Nine Months Ended July 31,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Consulting	\$ 38	\$ 38	\$ 113	\$ 175
Business expenses			11	6
Total	\$ 38	\$ 38	\$ 124	\$ 181

The following table summarizes commission payments made to Morris Sutton:

	<b>Three Months Ended July 31,</b>		<b>Nine Months Ended July 31,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Commissions	\$	\$ 23	\$ 131	\$ 172

The Company had accounts payable and accrued expenses of approximately \$0 and \$37 as of July 31, 2010 and October 31, 2009, respectively, due to the agreement with Morris Sutton.

The Company also has an agreement with a Board member to provide specified strategic consulting services to the Company on a month-to-month basis at a monthly rate of \$10. Under this arrangement, fees earned through July 31, 2010 totaled \$43. Business expenses related to these services totaled \$8 during this time.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

The statements contained in this Quarterly Report on Form 10-Q that are not purely historical are forward-looking information and statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These include statements regarding management's expectations, intentions, or strategies regarding future matters. All forward-looking statements included in this document are based on available information as of the date hereof. It is important to note that actual results

## **Table of Contents**

could differ materially from those projected in such forward-looking statements contained in this Quarterly Report on Form 10-Q. The forward-looking statements contained herein are based on current expectations that involve numerous risks and uncertainties.

Assumptions relating to the foregoing involve judgments regarding among other things, the Company's ability to secure financing or investment for capital expenditures, future economic and competitive market conditions, and future business decisions. All these matters are difficult or impossible to predict accurately, many of which may be beyond Majesco's control. Although management believes that the assumptions underlying our forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Quarterly Report on Form 10-Q will prove to be accurate.

### **Overview**

We are a provider of interactive entertainment products. We sell our products primarily to large retail chains, specialty retail stores, video game rental outlets and distributors. We also sell our products internationally, on a limited basis, through distribution agreements with other publishers or licensing agreements. We have developed our retail and distribution network over our 24-year history.

We publish video game software for most major interactive entertainment hardware platforms, including Nintendo's Wii, DSi, and DS, Sony's PlayStation 3 ( PS3 ) Sony's PlayStation 2 ( PS2 ) and PlayStation Portable, ( PSP ), Microsoft Xbox and Xbox 360, the personal computer ( PC ) and other mobile devices.

Our video game titles are targeted at various demographics at a range of price points. In some instances, these titles are based on licenses of well-known properties, and in other cases based on original properties. We collaborate and enter into agreements with content providers and video game development studios for the creation of the majority of our video games.

Our business model and product strategy is primarily focused on games with relatively lower development costs for both console and handheld systems targeting mass market consumers. We believe this strategy allows us to capitalize on our strengths and expertise while reducing some of the cost and risk associated with publishing console titles for core gamers. We continue to publish titles for popular handheld systems such as the DSi and PSP. We also publish software for Nintendo's Wii console, as we believe this platform allows us to develop games within our cost parameters, while enabling us to reach mass market consumers. In addition, we continue to look opportunistically for titles to publish on the PC and other home console systems. More recently, SONY and Microsoft have announced the introduction of motion based controllers that appeal to mass market consumers, and we have begun to develop games that utilize these new technologies. We also have begun to develop games for the iPhone and social networks to reach our target demographic.

We license rights to intellectual property used in our video games from third parties and work with third-party development studios to develop our own proprietary video game titles.

Our operations involve similar products and customers worldwide. These products are developed and sold domestically and internationally. The Company is centrally managed and our chief operating decision makers, the chief executive and other officers, use consolidated and other financial information supplemented by sales information by product category, major product title and platform for making operational decisions and assessing financial performance. Accordingly, we operate in a single segment.

*Net Revenues.* Our revenues are principally derived from sales of our video games. We provide video games primarily for the mass market and casual game player. Our revenues are recognized net of estimated reserves for price protection and other allowances.

*Cost of Sales.* Cost of sales consists of product costs and amortization and impairment of software development costs and license fees. A significant component of our cost of sales is product costs. Product costs are comprised primarily of manufacturing and packaging costs of the disc or cartridge media, royalties to the platform manufacturer and manufacturing and packaging costs of peripherals. In cases where we act as a distributor for other publishers products, cost of sales may increase as we acquire products at a higher fixed wholesale price. While the product costs as a percentage of revenue is higher on these products, we do not incur upfront development and licensing fees or resulting amortization of software development costs. Commencing upon the related product's release, capitalized software development and intellectual property license costs are amortized to cost of sales. When, in management's



estimate, future cash flows will not be sufficient to recover previously capitalized costs, we expense these capitalized costs to cost of sales-loss on impairment of software development costs and license fees. These expenses may be incurred prior to a game s release.

**Table of Contents**

*Gross Profit.* Gross profit is the excess of net revenues over product costs and amortization and impairment of software development and license fees. Development and license fees incurred to produce video games are generally incurred up front and amortized to cost of sales. The recovery of these costs and total gross profit is dependent upon achieving a certain sales volume, which varies by title.

*Product Research and Development Expenses.* Product research and development expenses relate principally to our cost of supervision of third-party video game developers, testing new products and conducting quality assurance evaluations during the development cycle as well as costs incurred at our development studio, which was closed in 2009, that are not allocated to games for which technological feasibility has been established. Costs incurred are employee-related, may include equipment, and are not allocated to cost of sales.

*Selling and Marketing Expenses.* Selling and marketing expenses consist of marketing and promotion expenses including television advertising, the cost of shipping products to customers and related employee costs. A component of these expenses are credits to retailers for trade advertising.

*General and Administrative Expenses.* General and administrative expenses primarily represent employee-related costs, including corporate executive and support staff, general office expenses, professional fees and various other overhead charges. Professional fees, including legal and accounting expenses, typically represent the second largest component of our general and administrative expenses. These fees are partially attributable to our required activities as a publicly traded company, such as SEC filings.

*Loss on Impairment of Software Development Costs and License Fees – Cancelled Games.* Loss on impairment of software development costs and license fees – cancelled games consists of contract termination costs, and the write-off of previously capitalized costs, for games that were cancelled prior to their release to market. We periodically review our games in development and compare the remaining cost to complete each game to projected future net cash flows expected to be generated from sales. In cases where we don't expect the projected future net cash flows generated from sales to be sufficient to cover the remaining incremental cash obligation to complete the game, we cancel the game, and record a charge to operating expenses. While we incur a current period charge on these cancellations, we believe we are limiting the overall loss on a game project that is no longer expected to perform as originally expected due to changing market conditions or other factors. Significant management estimates are required in making these assessments, including estimates regarding retailer and customer interest, pricing, competitive game performance, and changing market conditions. Loss on impairment of software development costs and license fees – cancelled games was \$0.1 million for each of the three months ended July 31, 2010 and 2009, and \$0.3 million and \$0.4 million for the nine months ended July 31, 2010 and 2009, respectively.

*Interest and Financing Costs.* Interest and financing costs are directly attributable to our factoring and our purchase-order financing arrangements.

*Income Taxes.* Income taxes consists of our provision for income taxes and proceeds from the sale of rights to certain net operating loss carryforwards in the state of New Jersey. Utilization of our net operating loss ( NOL ) carryforwards may be subject to a substantial annual limitation due to the change in ownership provisions of the Internal Revenue Code. The annual limitation may result in the expiration of net operating loss carryforwards before utilization. Due to our history of losses, a valuation allowance sufficient to fully offset our NOL and other deferred tax assets has been established under current accounting pronouncements, and this valuation allowance will be maintained until sufficient positive evidence exists to support its reversal.

**Seasonality and Variations in Interim Quarterly Results**

Our quarterly net revenues, gross profit, and operating income are impacted significantly by the seasonality of the retail selling season, and the timing of the release of new titles. Sales of our catalog and other products are generally higher in the first and fourth quarters of our fiscal year (ending January 31 and October 31, respectively) due to increased retail sales during the holiday season. Sales and gross profit as a percentage of sales also generally increase in quarters in which we release significant new titles because of increased sales volume as retailers make purchases to stock their shelves and meet initial demand for the new release. These quarters also benefit from the higher selling prices that we are able to achieve early in the product's life cycle. Therefore, sales results in any one quarter are not necessarily indicative of expected results for subsequent quarters during the fiscal year.



**Table of Contents****Critical Accounting Estimates**

Our discussion and analysis of the financial condition and results of operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States ( GAAP ).

In June 2009, the Financial Accounting Standards Board ( FASB ) made the Accounting Standards Codification ( ASC ) the single source of authoritative accounting principles recognized the by the FASB to be applied by non-governmental entities in the preparation of financial statements in conformity with U.S. GAAP. Rules and interpretative releases of the FASB Codification did not create any new GAAP standards but incorporated existing accounting and reporting standards into a topical structure with a new referencing system to identify authoritative accounting standards, replaced the prior references.

The preparation of these consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ materially from these estimates under different assumptions or conditions.

We have identified the policies below as critical to our business operations and to the understanding of our financial results. The impact and any associated risks related to these policies on our business operations is discussed throughout management s discussion and analysis of financial condition and results of operations where such policies affect our reported and expected financial results.

*Revenue Recognition.* We recognize revenue upon the shipment of our product when: (1) risks and rewards of ownership are transferred; (2) persuasive evidence of an arrangement exists; (3) we have no continuing obligations to the customer; and (4) the collection of related accounts receivable is probable. Certain products are sold to customers with a street date (the earliest date these products may be resold by retailers). Revenue for sales of these products is not recognized prior to their street date. Some of our software products provide limited online features at no additional cost to the consumer. Generally, we have considered such features to be incidental to our overall product offerings and an inconsequential deliverable. Accordingly, we do not defer any revenue related to products containing these limited online features. However, in instances where online features or additional functionality is considered a substantive deliverable in addition to the software product, such characteristics are taken into account when applying our revenue recognition policy. In addition, some of our software products are sold exclusively as downloads of digital content for which the consumer takes possession of the digital content for a fee. Revenue from product downloads is generally recognized when the download is made available (assuming all other recognition criteria are met).

*Reserves for Price Protection and Other Allowances.* We generally sell our products on a no-return basis, although in certain instances, we provide price protection or other allowances on certain unsold products in accordance with industry practices. Price protection, when granted and applicable, allows customers a partial credit with respect to merchandise unsold by them. Revenue is recognized net of estimates of these allowances. Sales incentives and other consideration that represent costs incurred by us for assets or services received, such as the appearance of our products in a customer s national circular advertisement, are generally reflected as selling and marketing expenses. We estimate potential future product price protection and other discounts related to current period product revenue.

Our reserves for price protection and other allowances fluctuate over periods as a result of a number of factors including analysis of historical experience, current sell-through of retailer inventory of our products, current trends in the interactive entertainment market, the overall economy, changes in customer demand and acceptance of our products and other related factors. Significant management judgments and estimates must be made and used in connection with establishing the allowance for returns and price protection in any accounting period. However, actual allowances granted could materially exceed our estimates as unsold products in the distribution channels are exposed to rapid changes in consumer preferences, market conditions, technological obsolescence due to new platforms, product updates or competing products. For example, the risk of requests for allowances may increase as consoles pass the midpoint of their lifecycle and an increasing number of competitive products heighten pricing and competitive pressures. While management believes it can make reliable estimates regarding these matters, these

estimates are inherently subjective. Accordingly, if our estimates change, this will result in a change in our reserves, which would impact the net revenues and/or selling and marketing expenses we report. For the three month periods ended July 31, 2010 and 2009, we provided allowances for future price protection and other allowances of \$0.7 million and \$2.0 million, respectively. For the nine month periods ended July 31, 2010 and 2009, we provided allowances for future price protection and other allowances of \$3.1 million for each period. The fluctuations in the provisions reflected our estimates of future price protection based on the factors discussed above. We limit our exposure to credit risk by factoring a portion of our receivables to a third party that buys them without recourse. For receivables that are not sold without recourse, we analyze our aged accounts receivables, payment history and other factors to make a determination if collection of receivables is likely, or a provision for uncollectible accounts is necessary.

**Table of Contents**

*Capitalized Software Development Costs and License Fees.* Software development costs include development fees, in the form of milestone payments made to independent software developers. Software development costs are capitalized once technological feasibility of a product is established and management expects such costs to be recoverable against future revenues. For products where proven game engine technology exists, this may occur early in the development cycle. Technological feasibility is evaluated on a product-by-product basis. Amounts related to software development that are not capitalized are charged immediately to product research and development costs. Commencing upon a related product's release capitalized software development costs are amortized to cost of sales based upon the higher of (i) the ratio of current revenue to total projected revenue or (ii) straight-line charges over the expected marketable life of the product.

On November 1, 2009, we adopted ASC 808, *Accounting for Collaborative Arrangements*. ASC Topic 808 defines collaborative arrangements and establishes reporting requirements for transactions between participants in a collaborative arrangement and between participants in the arrangement and third parties. The adoption of ASC Topic 808 did not have a significant impact on our Condensed Consolidated Financial Statements for the three or nine months ended July 31, 2010.

License fees represent license fees to holders for the use of their intellectual property rights in the development of our products. Minimum guaranteed royalty payments for intellectual property licenses are initially recorded as an asset (capitalized license fees) and a current liability (accrued royalties payable) at the contractual amount upon execution of the contract or when specified milestones or events occur and when no significant performance commitment remains with the licensor. Licenses are expensed to cost of sales at the higher of (i) the contractual royalty rate based on actual sales or (ii) an effective rate based upon total projected revenue related to such license.

Capitalized software development costs are classified as non-current if they relate to titles for which we estimate the release date to be more than one year from the balance sheet date.

The amortization period for capitalized software development costs and license fees is usually no longer than one year from the initial release of the product. If actual revenues or revised forecasted revenues fall below the initial forecasted revenue for a particular license, the charge to cost of sales may be larger than anticipated in any given quarter. The recoverability of capitalized software development costs and license fees is evaluated quarterly based on the expected performance of the specific products to which the costs relate.

When, in management's estimate, future cash flows will not be sufficient to recover previously capitalized costs, we expense these capitalized costs to cost of sales less on impairment of software development costs and license fees, in the period such a determination is made. These expenses may be incurred prior to a game's release. If a game is cancelled and never released to market, the amount is expensed to operating costs and expenses-loss on impairment of capitalized software development costs and license fees cancelled games. As of July 31, 2010, the net carrying value of our licenses and software development costs was \$5.5 million. If we were required to write off licenses or software development costs, due to changes in market conditions or product acceptance, our results of operations could be materially adversely affected.

License fees and milestone payments made to our third-party developers are typically considered non-refundable advances against the total compensation they can earn based upon the sales performance of the products. Any additional royalty or other compensation earned beyond the milestone payments is expensed to cost of sales as incurred.

*Inventory.* Inventory, which consists principally of finished goods, is stated at the lower of cost or market. Cost is determined by the first-in, first-out method. We estimate the net realizable value of slow-moving inventory on a title-by-title basis and charge the excess of cost over net realizable value to cost of sales.

*Accounting for Stock-Based Compensation.* Stock-based compensation expense is measured at the grant date based on the fair value of the award and is recognized as expense over the vesting period. Determining the fair value of stock-based awards at the grant date requires judgment, including, in the case of stock option awards, estimating expected stock volatility. In addition, judgment is also required in estimating the amount of stock-based awards that are expected to be forfeited. If actual results differ significantly from these estimates, stock-based compensation expense and our results of operations could be materially impacted.

*Commitments and Contingencies.* We record a liability for commitments and contingencies when the amount is both probable and reasonably estimable.

**Table of Contents****Revenue by platform**

The following Table sets forth our net revenues by platform:

	Three Months Ended July 31,				Nine Months Ended July 31,			
	2010	%	2009	%	2010	%	2009	%
Nintendo Wii	\$ 4,624	38.0%	\$ 6,223	36.2%	\$ 15,275	29.2%	\$ 37,636	53.3%
Nintendo DS	7,139	58.7%	9,582	55.8%	35,396	67.7%	29,467	41.8%
Other	390	3.3%	1,378	8.0%	1,594	3.1%	3,448	4.9%
<b>TOTAL</b>	<b>\$ 12,153</b>	<b>100.0%</b>	<b>\$ 17,183</b>	<b>100.0%</b>	<b>\$ 52,265</b>	<b>100.0%</b>	<b>\$ 70,551</b>	<b>100.0%</b>

**Results of operations****Three months ended July 31, 2010 versus three months ended July 31, 2009**

*Net Revenues.* Net revenues for the three months ended July 31, 2010 decreased to \$12.2 million from \$17.2 million in the comparable quarter last year. The \$5.0 million decrease was primarily due to decreased sales of \$1.8 million from our European subsidiary and decreased revenues from newly released titles. In December 2009, we reduced the size of our staff in Europe and began transitioning from a direct distribution business model to a licensing model. While direct distribution of our products generates relatively higher revenues than licensing, the operating costs of the business resulted in operating losses. Therefore, we implemented a lower cost licensing model. Our quarterly revenues are impacted significantly by the timing of new releases. We had one major release during the three months ended July 31, 2010, *Tetris* for the Nintendo Wii and Nintendo DS, while two major releases impacted our revenues during the same period in the prior year, *Night at the Museum; Battle for the Smithsonian* for the Nintendo Wii and DS, and *Gardening Mama* for the Nintendo DS. *Gardening Mama* was released during the quarter ended April 30, 2009. However, strong re-orders had a significant impact on the subsequent quarters results.

*Gross Profit.* Gross profit for the three months ended July 31, 2010 was \$2.8 million compared to a gross profit of \$3.5 million in the same quarter last year. The decrease in gross profit was primarily attributable to the lower net revenues for the three months ended July 31, 2010 discussed above. Gross profit as a percentage of net sales was 23% for the three months ended July 31, 2010 compared to 21% for the three months ended July 31, 2009. The increase in gross profit as a percentage of sales was primarily attributable to the impact of two underperforming titles released during the three months ended July 31, 2009. Product costs as a percentage of sales increased in 2010 as compared to 2009 while software amortization costs as a percentage of sales decreased. The increased product costs as a percentage of sales in 2010 versus 2009 resulted from a 2010 distribution agreement under which the Company acted as a distributor purchasing finished goods at a fixed wholesale price at a higher percentage of sales. While the product costs as a percentage of revenue is higher on these products, we do not incur upfront development and licensing fees or resulting amortization of software development costs.

*Product Research and Development Expenses.* Research and development costs decreased \$0.5 million to \$0.7 million for the three months ended July 31, 2010, from \$1.2 million for the comparable period in 2009. The decrease primarily resulted from the elimination of \$0.4 million expenses related to our development studio. After evaluation of the studio's performance, and changes in the availability and cost of development with our third-party partners, we reduced the number of personnel at the studio in the second half of 2009 and incurred approximately \$0.2 million in severance and lease termination costs during the three months ending July 31, 2009.

*Selling and Marketing Expenses.* Total selling and marketing expenses were approximately \$1.6 million for the three months ended July 31, 2010 compared to \$4.2 million for the three months ended July 31, 2009. The decrease was primarily due to lower advertising media costs. During the three months ended July 31, 2009 we ran several television and internet advertising campaigns, the largest expenditures related to the introduction of our *Go Play* and *Night at the Museum* releases. After analyzing the costs and benefits of these advertising programs, we decided to reduce our media-related expenditures for the three months ended July 31, 2010.

*General and Administrative Expenses.* For the three month period ended July 31, 2010, general and administrative expenses were \$2.0 million, a decrease of \$0.2 million from \$2.2 million in the comparable period in 2009. The



decrease was primarily due to decreased salaries and office expenses. General and administrative expenses include \$0.4 million of non-cash compensation expenses for the three months ended July 31, 2010 and 2009, respectively.

**Table of Contents**

*Operating Loss.* Operating loss for the three months ended July 31, 2010 was approximately \$1.7 million, a decrease of \$2.5 million from \$4.2 million in the comparable period in 2009. As discussed above, decreased revenues and gross profits during the three months ended July 31, 2010 were more than offset by decreased operating expenses during the same period.

*Interest and Financing Costs, Net.* Interest and financing costs were approximately \$0.1 million for the three months ended July 31, 2010 compared to \$0.2 million for the three months ended July 31, 2009. The decrease was due to decreased factoring fees resulting from lower sales.

*Change in Fair Value of Warrants.* On September 5, 2007, we issued warrants in connection with an equity financing. The warrants contain a provision that may require settlement by transferring assets. Therefore, they are recorded at fair value as liabilities in accordance with ASC Topic 480, *Distinguishing Liabilities from Equity*.

We recorded a gain of \$0.2 million for the three months ended July 31, 2010, which reflected the decrease in the fair value of the warrants during the period, compared to a charge of \$0.8 million for the three months ended July 31, 2009, which reflected an increase in the fair value of warrants during the period.

*Income Taxes.* For the three months ended July 31, 2009, we reversed \$0.1 million of our provision for alternative minimum taxes recorded in the first quarter. We recorded no additional income tax benefit because realization of our net operating loss carryforwards was not deemed more likely than not.

*Net Loss.* Net loss for the three months ended July 31, 2010 was \$1.6 million compared to \$5.2 million for the three months ended July 31, 2010 and 2009, respectively. As discussed above, decreased revenues and gross profits were more than offset by decreased operating expenses related to the closing of our development studio and decreased advertising expenses.

***Nine months ended July 31, 2010 versus nine months ended July 31, 2009***

*Net Revenues.* Net revenues for the nine months ended July 31, 2010 decreased to \$52.3 million from \$70.6 million in the comparable period last year. The \$18.3 million decrease was primarily due to decreased sales of games for the Nintendo Wii console. In October 2008, we released two games for the Wii platform, *Jillian Michaels Fitness Ultimatum*, and *Cooking Mama: World Kitchen*. The success of these games, during a time of rapid growth for the Wii platform resulted in significant sales during the 2008 holiday selling season, and reorders thereafter, which is reflected in our results for the nine months ended July 31, 2009. Comparatively, while we did release a sequel to the Jillian Michaels game, *Jillian Michaels: Resolution*, for the 2009 holiday season, its revenues were substantially lower than the previous year's title, primarily due to similar titles introduced by other publishers at the same time. Also, we did not release a *Cooking Mama* title for Nintendo Wii during the nine months ended July 31, 2010, which contributed to a decline in revenue from our *Cooking Mama* products, and total net revenues. In addition, the market for Wii games has become more competitive as the platform has matured, and the number of games for the consumer to choose from has increased.

*Gross Profit.* Gross profit for the nine months ended July 31, 2010 was \$14.6 million compared to a gross profit of \$22.1 million in the same quarter last year. The decrease in gross profit was attributable to: (i) the lower net revenues for the three months ended July 31, 2010 discussed above; (ii) an increase in impairment of capitalized software development and license costs of \$1.0 million; and (iii) a decrease in gross profit as a percentage of net sales. Impairment of capitalized software development and license costs for the nine months ended July 31, 2010 consisted of the write-down of games in development for the Nintendo Wii for which, given current market conditions for games on this platform, projected net cash flows expected to be generated from sales are lower than the capitalized software development costs and capitalized royalties required to publish the games. Impairment of capitalized software development and license costs for the nine months ended July 31, 2009 consisted of the write-off of capitalized costs incurred in our development studio related to a game for the Nintendo DS, for which costs were not expected to be recovered through future cash flows due to budget over-runs in development of the game. Gross profit as a percentage of net sales, excluding the impact of the impairment of software development costs and license fees was 30% for the nine months ended July 31, 2010 compared to 31% for the nine months ended July 31, 2009. The decrease in gross profit as a percentage of sales was primarily attributable to a lower average selling price for Wii products during the nine months ended July 31, 2010, as compared to the corresponding period in 2009. We attribute the decrease in average selling price to increased competitiveness in the Wii marketplace as the console matures.

Gross profit as a percentage of sales, including the impact of impairment of software development costs and license fees was 28% for the nine months ended July 31, 2010, compared to 31% for the nine months ended July 31, 2009.

*Product Research and Development Expenses.* Product research and development expenses decreased \$1.5 million to \$2.4 million for the nine months ended July 31, 2010, from \$3.9 million for the comparable period in 2009. The decrease was primarily the result of expenses related to our development studio. After evaluation of the studio's performance, and changes in the availability and cost of

**Table of Contents**

development with our third-party partners, we reduced the number of personnel at the studio in the second half of 2009. Additionally, approximately \$0.4 million was expensed for a video game technology project that was terminated during the nine months ended July 31, 2009.

*Selling and Marketing Expenses.* Total selling and marketing expenses were approximately \$6.2 million for the nine months ended July 31, 2010 compared to \$11.6 million for the nine months ended July 31, 2009. The \$5.4 million decrease was primarily due to lower advertising media costs of approximately \$4.0 million, lower shipping and commission expense related to lower sales and lower international selling costs due to the Company's change in its international business model. During the nine months ended July 31, 2009 we ran several television and internet advertising campaigns. After analyzing the costs and benefits of these programs, we decided to reduce our media-related expenditures during the nine months ended July 31, 2010. In addition, during the nine months ended July 31, 2010, we reduced sales and production staff in the U.S., and sales staff in the United Kingdom, related to the termination of our direct distribution strategy in Europe. In total, we incurred a total of \$0.4 million in severance costs related to the staff reductions during the nine months ended July 31, 2010, classified as follows: (i) Product Research and Development Expenses of \$0.1 million; (ii) Selling and Marketing Expenses of \$0.2 million; and (iii) General and Administrative expenses of \$0.1 million. Selling and Marketing expense as a percentage of net sales was approximately 12% for the nine months ended July 31, 2010 compared to 16% for the nine months ended July 31, 2009.

*General and Administrative Expenses.* For the nine month period ended July 31, 2010, general and administrative expenses were \$6.4 million, a decrease of \$0.3 million from \$6.7 million in the comparable period in 2009. The decrease was primarily due to lower compensation expenses relating to our incentive compensation program. This incentive program is primarily based on net income generated by the Company. General and administrative expenses include \$1.3 million of non-cash compensation expenses for each of the nine month periods ended July 31, 2010 and 2009. Non cash compensation expense for the nine months ended July 31, 2010 included approximately \$0.1 million of expense related to the accelerated vesting of restricted stock upon termination of an employee.

*Settlement of Litigation Charges.* Settlement of litigation charges for the nine months ended July 31, 2009 represents the change in fair value since October 31, 2008 of one million shares of common stock that were to be issued in settlement of our class action securities litigation. The shares were issued in March of 2009.

*Operating Loss.* Operating loss for the nine months ended July 31, 2010 was approximately \$0.8 million, a decrease of \$0.3 million from \$1.1 million in the comparable period in 2009. As discussed above, decreased revenues and gross profits during the nine months ended July 31, 2010 were partially offset by decreased operating expenses during the same period.

*Interest and Financing Costs, Net.* Interest and financing costs were approximately \$0.7 million for the nine months ended July 31, 2010 compared to \$0.9 million for the nine months ended July 31, 2009. The decrease was due to lower factoring fees resulting from lower sales.

*Change in Fair Value of Warrants.* On September 5, 2007, we issued warrants in connection with an equity financing. The warrants contain a provision that may require settlement by transferring assets. Therefore, they are recorded at fair value as liabilities in accordance with ASC Topic 480, *Distinguishing Liabilities from Equity*.

We recorded a gain of \$0.4 million for the nine months ended July 31, 2010, reflecting the decrease in the fair value of the warrants during the period, compared to a charge of \$1.9 million for the nine months ended July 31, 2009, reflecting an increase in the fair value of warrants during the period.

*Income Taxes.* For the nine months ended July 31, 2010, income taxes consisted of a tax benefit of \$1.6 million related to the sale of the rights to certain New Jersey state net operating loss carryforwards.

**Table of Contents**

We recorded no provision for income taxes other than alternative minimum taxes because our net operating loss carryforwards exceeded our taxable income.

For the nine months ended July 31, 2009, income taxes were comprised of a provision for alternative minimum taxes of \$0.1 million, and a tax benefit of \$1.1 million related to the sale of the rights to certain New Jersey state net operating loss carryforwards. We recorded no provision for income taxes other than alternative minimum taxes because our net operating loss carryforwards exceeded our taxable income.

In December 2009 and November 2008, we received proceeds of approximately \$1.6 million and \$1.1 million, respectively, from the sale of the rights to approximately \$21.2 million and \$25.9 million of New Jersey state income tax operating loss carryforwards, under the Technology Business Tax Certificate Program administered by the New Jersey Economic Development Authority. After the transfer, we have approximately \$32.0 million of net operating loss carryforwards remaining in the state of New Jersey. Net proceeds have been recorded as an income tax benefit during each of the nine months ended July 31, 2010 and 2009.

*Net Income.* Net income for the nine months ended July 31, 2010 was \$0.6 million, an increase of \$3.3 million from a net loss of \$2.7 million for the nine months ended July 31, 2009. The increase was primarily due to the decreased operating income discussed above, partially offset by increased gains related to the change in fair value of warrants and sale of net operating losses discussed above.

**Liquidity and Capital Resources**

We generated net income of \$0.6 million for the nine months ended July 31, 2010. However, our operating results vary significantly from period to period. On an annual basis, we generated a net loss of \$7.2 million in 2009, net income of \$3.4 million in 2008, and a net loss of \$4.8 million in 2007. Historically, we have funded our operating losses through sales of our equity and use of our purchase order financing and factor arrangements to satisfy seasonal working capital needs. We raised approximately \$5.8 million in net proceeds from the sale of our equity securities in September 2007, and approximately \$8.6 million in September 2009.

Our current plan is to fund our operations through product sales. However, we may be required to modify that plan, or seek outside sources of financing if our operating plan and sales targets are not met. There can be no assurance that such funds will be available on acceptable terms, if at all. In the event that we are unable to negotiate alternative financing, or negotiate terms that are acceptable to us, we may be forced to modify our business plan materially, including reductions in game development and other expenditures. Based on our current operating plan, level of cash on hand and working capital financing arrangements, management believes it can operate under the existing level of financing for at least one year. Additionally, we are dependent on our purchase order financing and account receivable factoring agreement to finance our working capital needs, including the purchase of inventory. However, if the current level of financing was reduced or we fail to meet our operational objectives, it could create a material adverse change in the business.

Our cash and cash equivalents balance was \$10.5 million as of July 31, 2010. We expect continued fluctuations in the use and availability of cash due to the seasonality of our business, timing of receivables collections and working capital needs necessary to finance our business and growth objectives through at least the next year.

To satisfy our liquidity needs, we factor our receivables. We also utilize purchase order financing through the factor and through a finance company to provide funding for the manufacture of our products. In connection with these arrangements, the finance company and the factor have a security interest in substantially all of our assets.

Under our factoring agreement, we have the ability to take cash advances against accounts receivable and inventory of up to \$20.0 million, and the availability of up to \$2.0 million in letters of credit. The factor, in its sole discretion, can reduce the availability of financing at anytime. At July 31, 2010, we had approximately \$5.8 million in outstanding advances from our factor with an additional \$1.4 million available to us for advances under the agreement. In addition, we have \$10.0 million of availability for letters of credit and purchase order financing with a finance company, of which \$0.4 million was utilized at July 31, 2010.

*Factoring and Purchase Order Financing.* As mentioned above, to provide liquidity, we take advances from our factor and utilize purchase order financing to fund the manufacturing of our products.

Under the terms of our factoring agreement, we sell our accounts receivable to the factor. The factor, in its sole discretion, determines whether or not it will accept the credit risk associated with a receivable. If the factor does not

accept the credit risk on a receivable, we may sell the accounts receivable to the factor while retaining the credit risk. In both cases we surrender all rights and control over the receivable to the factor. However, in cases where we retain the credit risk, the amount can be charged back to us in the case of non-payment by the customer. The factor is required to remit payments to us for the accounts receivable purchased from us,

**Table of Contents**

provided the customer does not have a valid dispute related to the invoice. The amount remitted to us by the factor equals the invoiced amount, adjusted for allowances and discounts we have provided to the customer, less factor charges of 0.45 to 0.5% of the invoiced amount.

In addition, we may request that the factor provide us with cash advances based on our accounts receivable and inventory. The factor may either accept or reject our request for advances at its discretion. Generally, the factor allowed us to take advances in an amount equal to 70% of net accounts receivable, plus 60% of our inventory balance, up to a maximum of \$2.5 million of our inventory balance. Occasionally the factor allows us to take advances in excess of these amounts for short-term working capital needs. These excess amounts are typically repaid within a 30-day period. At July 31, 2010, we had no excess advances outstanding.

Amounts to be paid to us by the factor for any accounts receivable are offset by any amounts previously advanced by the factor. The interest rate is prime plus 1.5%, annually, subject to a 5.5% floor. In certain circumstances, an additional 1.0% annually is charged for advances against inventory.

Manufacturers require us to present a letter of credit, or pay cash in advance, in order to manufacture the products required under a purchase order. We utilize letters of credit either from a finance company or our factor. The finance company charges 1.5% of the purchase order amount for each transaction for 30 days, plus administrative fees. Our factor provides purchase order financing at a cost of 0.5% of the purchase order amount for each transaction for 30 days. Additional charges are incurred if letters of credit remain outstanding in excess of the original time period and/or the financing company is not paid at the time the products are received. When our liquidity position allows, we will pay cash in advance instead of utilizing purchase order financing. This results in reduced financing and administrative fees associated with purchase order financing.

*Advances from Customers.* On a case by case basis, distributors and other customers have agreed to provide us with cash advances on their orders. These advances are then applied against future sales to these customers. In exchange for these advances, we offer these customers beneficial pricing or other considerations.

*Contingencies and Commitments.* We do not currently have any material commitments with respect to any capital expenditures.

As of July 31, 2010, we had no open letters of credit for inventory purchases to be delivered during the subsequent quarter.

We are committed under agreements with certain developers and content providers for milestone and license fee payments aggregating \$3.3 million, which are payable within the next 12 months. We have also committed approximately \$0.8 million, secured by purchase orders, for game related hardware for future releases.

As of July 31, 2010, we were committed under operating leases for office space for approximately \$1.2 million through January 31, 2015.

At times, we may be a party to routine claims and suits in the ordinary course of business. In the opinion of management, after consultation with legal counsel, the outcome of such routine claims would not have a material adverse effect on the Company's business, financial condition, and results of operations or liquidity.

**Off-Balance Sheet Arrangements**

As of July 31, 2010, we had no off-balance sheet arrangements.

**Cash Flows**

Cash and cash equivalents were \$10.5 million as of July 31, 2010 compared to \$11.8 million at October 31, 2009. Working capital as of July 31, 2010 was \$13.2 million compared to \$11.8 million at October 31, 2009.

*Operating Cash Flows.* Our principal operating source of cash is from the sales of our interactive entertainment products. Our principal operating uses of cash were for payments associated with third-party developers of our software, costs incurred to manufacture, sell and market our video games and general and administrative expenses.

For the nine months ended July 31, 2010, we generated approximately \$4.6 million in cash flow from operating activities, compared to \$2.5 million in the previous year. The increase in cash provided by operating activities was primarily due to decreased

**Table of Contents**

cash used for working capital resulting from decreased inventory and a reduction in receivables from a seasonally higher balance at October 31, 2009, offset by reduced accounts payable and accrued expenses.

*Investing Cash Flows.* Cash used in investing activities for the nine months ended July 31, 2010 and 2009 were primarily related to purchases of computer equipment and leasehold improvements.

*Financing Cash Flows.* Net cash used in financing activities for the nine months ended July 31, 2010 and 2009 consisted primarily of cash used to reduce outstanding borrowings under our purchase order financing agreement, which was used to finance seasonal inventory purchases.

**Item 3. Quantitative and Qualitative Disclosure about Market Risk**

**Not Applicable.**

**Item 4T. Controls and Procedures**

Our management, with the participation of our Chief Executive Officer and Interim Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures, as defined in the Securities Exchange Act of 1934 Rule 13a-15(e) and 15d-15(e), as of the end of the period covered by this report.

In designing and evaluating our disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

While we believe our disclosure controls and procedures and our internal control over financial reporting are adequate, no system of controls can prevent errors and fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur. Controls can also be circumvented by individual acts of some people, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with its policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Subject to the limitations above, management believes that the consolidated financial statements and other financial information contained in this report, fairly present in all material respects our financial condition, results of operations, and cash flows for the periods presented.

Based on the evaluation of the effectiveness of our disclosure controls and procedures, our Chief Executive Officer and Interim Chief Financial Officer concluded that our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) were effective at a reasonable assurance level.

There were no changes in our internal control over financial reporting that occurred during our most recent fiscal quarter that materially affected, or that are reasonably likely to materially affect, our internal control over financial reporting.



**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

None.

**Item 1A. Risk Factors**

A description of the risks associated with our business, financial condition, and results of operations is set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended October 31, 2009. These factors continue to be meaningful for your evaluation of the Company and we urge you to review and consider the risk factors presented in the Form 10-K. There have been no material changes to these risks.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

Pursuant to a Warrant Purchase Agreement, dated March 29, 2010 ( Warrant Purchase Agreement ), in exchange for providing investor relations services to the Company, the Company issued to Gerald A. Amato a warrant to purchase up to an aggregate of 100,000 shares of the Company's common stock at an exercise price of \$1.056 per share. The warrant is exercisable for 40,000 fully paid and nonassessable shares of common stock at any time until five years from the issuance date and for 60,000 fully paid and nonassessable shares of common stock at any time or times on or after September 29, 2010 until five years from the issuance date. The descriptions of the Warrant Purchase Agreement and related warrant are intended to be a summary only and are qualified in their entirety by the terms of the warrant and Warrant Purchase Agreement attached herein as Exhibits 4.1 and 10.2, respectively.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Removed and Reserved**

**Item 5. Other Information**

None.

**Item 6. Exhibits**

- 4.1 Warrant to Purchase Common Stock dated March 29, 2010 issued to Gerald A. Amato.
- 10.1 Restricted Stock Agreement dated June 7, 2010 between Majesco Entertainment Company and Chris Gray.
- 10.2 Warrant Purchase Agreement dated March 29, 2010 between Majesco Entertainment Company and Gerald A. Amato.
- 31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification of Principal Executive Officer and Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**MAJESCO ENTERTAINMENT COMPANY**

/s/ Jesse Sutton

Jesse Sutton

Chief Executive Officer

Date: September 14, 2010