

BRINKS CO
Form 3
January 11, 2016

FORM 3 UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

OMB APPROVAL
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INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934,
Section 17(a) of the Public Utility Holding Company Act of 1935 or Section
30(h) of the Investment Company Act of 1940

(Print or Type Responses)

| | | | | |
|---|---------|--------------------------------------|--|--|
| 1. Name and Address of Reporting Person * | | 2. Date of Event Requiring Statement | 3. Issuer Name and Ticker or Trading Symbol | |
| Â Feld Peter A | | (Month/Day/Year) | BRINKS CO [BCO] | |
| (Last) | (First) | 01/03/2016 | 4. Relationship of Reporting Person(s) to Issuer | 5. If Amendment, Date Original Filed(Month/Day/Year) |
| 777 THIRD AVENUE, 18TH FLOOR | | | (Check all applicable) | |
| (Street) | | | <input checked="" type="checkbox"/> Director | <input type="checkbox"/> 10% Owner |
| NEW YORK, NY 10017 | | | <input type="checkbox"/> Officer | <input type="checkbox"/> Other |
| (City) | (State) | (Zip) | (give title below) | (specify below) |
| | | | 6. Individual or Joint/Group Filing(Check Applicable Line) | |
| | | | <input checked="" type="checkbox"/> Form filed by One Reporting Person | |
| | | | <input type="checkbox"/> Form filed by More than One Reporting Person | |

Table I - Non-Derivative Securities Beneficially Owned

| 1. Title of Security (Instr. 4) | 2. Amount of Securities Beneficially Owned (Instr. 4) | 3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5) | 4. Nature of Indirect Beneficial Ownership (Instr. 5) |
|---------------------------------|---|--|---|
| Common Stock, \$1.00 Par Value | 2,880,674 | I | By Starboard Value and Opportunity Master Fund Ltd ⁽¹⁾ |
| Common Stock, \$1.00 Par Value | 618,266 | I | By Starboard Value and Opportunity S LLC ⁽²⁾ |
| Common Stock, \$1.00 Par Value | 339,235 | I | By Starboard Value and Opportunity C LP ⁽³⁾ |
| Common Stock, \$1.00 Par Value | 740,755 | I | By Managed Account of Starboard Value LP ⁽⁴⁾ |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

SEC 1473 (7-02)

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Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 4) | 2. Date Exercisable and Expiration Date (Month/Day/Year) | | 3. Title and Amount of Securities Underlying Derivative Security (Instr. 4) | | 4. Conversion or Exercise Price of Derivative Security | 5. Ownership Form of Derivative Security: Direct (D) or Indirect (I) (Instr. 5) | 6. Nature of Indirect Beneficial Ownership (Instr. 5) |
|---|--|--------------------|--|----------------------------------|--|--|---|
| | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 07/28/2016 | Common Stock, \$1.00 Par Value | 50,700 | \$ 30.0712 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 07/29/2016 | Common Stock, \$1.00 Par Value | 50,700 | \$ 30.2221 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 08/29/2016 | Common Stock, \$1.00 Par Value | 27,640 | \$ 28.9631 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 09/01/2016 | Common Stock, \$1.00 Par Value | 134,175 | \$ 28.983 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 08/30/2016 | Common Stock, \$1.00 Par Value | 69,100 | \$ 30.0826 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 08/31/2016 | Common Stock, \$1.00 Par Value | 20,730 | \$ 31.362 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 09/06/2016 | Common Stock, \$1.00 Par Value | 18,000 | \$ 30.1865 ⁽⁶⁾ | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â ⁽⁵⁾ | 09/12/2016 | Common Stock, | 25,000 | \$ 29.4758 ⁽⁶⁾ | I | By Starboard Value and |

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| | | | \$1.00 Par Value | | | | Opportunity Master Fund Ltd <u>(1) (5)</u> |
|--------------------------------|--------------|------------|--------------------------------|---------|--------------------------|---|--|
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 09/20/2016 | Common Stock, \$1.00 Par Value | 25,000 | \$ 29.8014 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 09/21/2016 | Common Stock, \$1.00 Par Value | 25,000 | \$ 29.0177 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 10/28/2016 | Common Stock, \$1.00 Par Value | 40,000 | \$ 26.535 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 10/31/2016 | Common Stock, \$1.00 Par Value | 70,000 | \$ 26.47 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 10/31/2016 | Common Stock, \$1.00 Par Value | 400,000 | \$ 26.872 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 11/01/2016 | Common Stock, \$1.00 Par Value | 300,000 | \$ 27.329 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |
| Cash-Settled Total Return Swap | Â <u>(5)</u> | 11/02/2016 | Common Stock, \$1.00 Par Value | 200,000 | \$ 27.956 <u>(6)</u> | I | By Starboard Value and Opportunity Master Fund Ltd <u>(1) (5)</u> |

Reporting Owners

| Reporting Owner Name / Address | Relationships | | | |
|--|---------------|-----------|---------|-------|
| | Director | 10% Owner | Officer | Other |
| Feld Peter A 777 THIRD AVENUE, 18TH FLOOR | Â X | Â | Â | Â |

NEW YORK, NY 10017

Signatures

/s/ Peter A. Feld

01/11/2016

**Signature of
Reporting Person

Date

Explanation of Responses:

* If the form is filed by more than one reporting person, *see* Instruction 5(b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Securities owned directly by Starboard Value and Opportunity Master Fund Ltd ("Starboard V&O Fund"). The Reporting Person, solely by virtue of his position as a member of the Management Committee of Starboard Value GP LLC ("Starboard Value GP"), the general partner of the investment manager of Starboard V&O Fund, and as a member and member of the Management Committee of Starboard

- (1) Principal Co GP LLC ("Principal GP"), the general partner of the member of Starboard Value GP, may be deemed to beneficially own the securities directly held by Starboard V&O Fund for purposes of Section 16 of the Securities Exchange Act of 1934, as amended ("Section 16"). The Reporting Person expressly disclaims beneficial ownership of such securities except to the extent of his pecuniary interest therein.

Securities owned directly by Starboard Value and Opportunity S LLC ("Starboard S LLC"). The Reporting Person, solely by virtue of his position as a member of the Management Committee of Starboard Value GP, the general partner of the manager of Starboard S LLC, and

- (2) as a member and member of the Management Committee of Principal GP, the general partner of the member of Starboard Value GP, may be deemed to beneficially own the securities directly held by Starboard S LLC for purposes of Section 16. The Reporting Person expressly disclaims beneficial ownership of such securities except to the extent of his pecuniary interest therein.

Securities owned directly by Starboard Value and Opportunity C LP ("Starboard C LP"). The Reporting Person, solely by virtue of his position as a member of the Management Committee of Starboard Value GP, the general partner of the investment manager of Starboard

- (3) C LP, and as a member and member of the Management Committee of Principal GP, the general partner of the member of Starboard Value GP, may be deemed to beneficially own the securities directly held by Starboard C LP for purposes of Section 16. The Reporting Person expressly disclaims beneficial ownership of such securities except to the extent of his pecuniary interest therein.

Securities held in an account managed by Starboard Value LP (the "Managed Account"). The Reporting Person, solely by virtue of his position as a member of the Management Committee of Starboard Value GP, the general partner of Starboard Value LP, and as a member

- (4) and member of the Management Committee of Principal GP, the general partner of the member of Starboard Value GP, may be deemed to beneficially own the securities held in the Managed Account for purposes of Section 16. The Reporting Person expressly disclaims beneficial ownership of such securities except to the extent of his pecuniary interest therein.

Starboard V&O Fund has entered into certain cash-settled total return swap agreements (the "Swap Agreements") with an unaffiliated third party financial institution, which provide Starboard V&O Fund with economic exposure to an aggregate of 1,456,045 notional

- (5) shares. The Swap Agreements provide Starboard V&O Fund with economic results that are comparable to the economic results of ownership but do not provide Starboard V&O Fund with the power to vote or direct the voting or dispose of or direct the disposition of the shares of common stock that are the subject of the Swap Agreements (the "Subject Shares"). The Reporting Person expressly disclaims beneficial ownership of the Subject Shares except to the extent of his pecuniary interest therein.

- (6) Represents the reference price associated with the applicable Swap Agreement.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *See* Instruction 6 for procedure.

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