UNIVERSAL STAINLESS \& ALLOY PRODUCTS INC
Form 10-Q
July 26, 2017

## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended June 30, 2017
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Transition Period from to

Commission File Number 000-25032

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
(Exact name of Registrant as specified in its charter)

$$
\begin{array}{ll}
\text { DELAWARE } & 25-1724540 \\
\text { (State or other jurisdiction of } & \text { (IRS Employer } \\
\text { incorporation or organization) } & \text { Identification No.) }
\end{array}
$$

600 Mayer Street
Bridgeville, PA 15017

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(Address of principal executive offices, including zip code)
(412) 257-7600
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of July 21, 2017, there were 7,228,277 shares of the Registrant's common stock outstanding.
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## Part I.FINANCIAL INFORMATION

Item 1.FINANCIAL STATEMENTS
UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Per Share Information)
(Unaudited)

|  | Three months ended June 30, |  | Six months ended June 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 |  | 2017 | 2016 |
| Net sales | \$52,607 | \$41,030 |  | \$101,482 | \$80,624 |
| Cost of products sold | 45,441 | 36,691 |  | 90,071 | 74,944 |
| Gross margin | 7,166 | 4,339 |  | 11,411 | 5,680 |
| Selling, general and administrative expenses | 4,499 | 4,591 |  | 9,228 | 8,429 |
| Operating income (loss) | 2,667 | (252 | ) | 2,183 | (2,749 |
| Interest expense and other financing costs | 1,084 | 948 |  | 2,087 | 2,758 |
| Other (income) expense | (14 | 39 |  | (20 | 92 |
| Income (loss) before income taxes | 1,597 | (1,239 | ) | 116 | (5,599 |
| Provision (benefit) for income taxes | 369 | (437 | ) | 107 | (2,357 |
| Net income (loss) | \$1,228 | \$(802 | ) | \$9 | \$(3,242 |
| Net income (loss) per common share - Basic | \$0.17 | \$(0.11 | ) | \$0.00 | \$(0.45 |
| Net income (loss) per common share - Diluted | \$0.17 | \$(0.11 | ) | \$0.00 | \$(0.45 |
| Weighted average shares of common stock outstanding |  |  |  |  |  |
| Basic | 7,219,423 | 7,196,89 |  | 7,217,943 | 7,179,746 |
| Diluted | 7,360,137 | 7,196,89 |  | 7,333,106 | 7,179,746 |

The accompanying notes are an integral part of these consolidated financial statements.

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UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS

(Dollars in Thousands)
(Unaudited)


The accompanying notes are an integral part of these consolidated financial statements.

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UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
CONSOLIDATED BALANCE SHEETS
(Dollars in Thousands)
(Unaudited)

## ASSETS

Current assets:
Cash
Accounts receivable (less allowance for doubtful accounts of $\$ 468$ and $\$ 309$, respectively)
Inventory, net
\$ 97
\$ 75

Other current assets
100,140
19,437
Total

| Property, plant and equipment, net | 177,408 | 182,398 |
| :--- | :--- | :--- |
| Other long-term assets | 64 | 64 |

Total assets
\$ 310,976 \$ 296,045

## LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:
Accounts payable
Accrued employment costs
Current portion of long-term debt
Other current liabilities
$\begin{array}{ll}\text { Total current liabilities } & 38,108\end{array}$
29,186
$\begin{array}{lll}\text { Long-term debt } & 73,013 & 67,998\end{array}$
Deferred income taxes
Other long-term liabilities
16,757 17,629

Total liabilities
16,75 12

Commitments and contingencies (Note 6)

Stockholders' equity:
Senior preferred stock, par value $\$ 0.001$ per share; $1,980,000$ shares
authorized; 0 shares issued and outstanding
Common stock, par value $\$ 0.001$ per share; 20,000,000 shares authorized; 7,521,132
and $7,508,154$ shares issued, respectively
$\begin{array}{ll}\text { Additional paid-in capital } & 57,470\end{array}$
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Other comprehensive (loss) income
(32 ) 21
Retained earnings
Treasury stock, at cost; 292,855 common shares held
127,930
127,084
(2,290 )
(2,290 )
Total stockholders' equity
183,086
181,220
Total liabilities and stockholders' equity
\$ 310,976 \$ 296,045

The accompanying notes are an integral part of these consolidated financial statements.
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## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOW

(Dollars in Thousands)
(Unaudited)

|  | Six months June 30, 2017 | nded 2016 |
| :---: | :---: | :---: |
| Operating Activities: |  |  |
| Net income (loss) | \$ 9 | \$ (3,242 ) |
| Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities: |  |  |
| Depreciation and amortization | 9,365 | 9,147 |
| Deferred income tax | (16 ) | (2,365 ) |
| Write-off of deferred financing costs | - | 768 |
| Share-based compensation expense | 971 | 684 |
| Net gain on asset disposals | - | (349 ) |
| Changes in assets and liabilities: |  |  |
| Accounts receivable, net | (9,614 ) | (2,350 ) |
| Inventory, net | (9,798 | (2,141 ) |
| Accounts payable | 8,655 | 6,140 |
| Accrued employment costs | (550 ) | 186 |
| Income taxes | 117 | 265 |
| Other, net | (752 ) | 19 |
| Net cash (used in) provided by operating activities | (1,613 ) | 6,762 |
| Investing Activities: |  |  |
| Capital expenditures | (3,068 ) | (1,736) |
| Proceeds from sale of property, plant and equipment | - | 1,571 |
| Net cash used in investing activities | (3,068 ) | (165 ) |
| Financing Activities: |  |  |
| Borrowings under revolving credit facility | 158,180 | 131,030 |
| Payments on revolving credit facility | $(150,830)$ | $(152,298)$ |
| Borrowings under term loan facility | - | 30,000 |
| Payments on term loan facility, capital leases, and convertible notes | (2,751 ) | $(15,171)$ |
| Payments of deferred financing costs | - | (702 ) |
| Proceeds from the issuance of common stock | 104 | 500 |
| Net cash provided by (used in) financing activities | 4,703 | (6,641 ) |
| Net increase (decrease) in cash | 22 | (44 ) |


| Cash at beginning of period | 75 | 112 |
| :--- | ---: | :--- |
| Cash at end of period | $\$ 97$ | $\$ 68$ |

The accompanying notes are an integral part of these consolidated financial statements.

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## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

## Note 1: Nature of Business and Basis of Presentation

Universal Stainless \& Alloy Products, Inc., and its wholly-owned subsidiaries ("Universal", "we", "our" or the "Company"), manufacture and market semi-finished and finished specialty steel products, including stainless steel, nickel alloys, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to service centers, forgers, rerollers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, oil and gas, heavy equipment, and general industrial manufacturing industries. We also perform conversion services on materials supplied by customers.

The accompanying unaudited consolidated statements include the accounts of Universal Stainless \& Alloy Products, Inc. and its subsidiaries and are prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") for interim financial reports and the instructions for Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, certain information and footnote disclosures normally included in financial statements prepared under U.S. GAAP have been condensed or omitted pursuant to such regulations. However, we believe that the disclosures are adequate to make the information presented not misleading. These consolidated financial statements should be read in conjunction with our most recently audited financial statements and the notes thereto included in our Annual Report on Form $10-\mathrm{K}$ as filed with the Securities and Exchange Commission. In the opinion of management, the accompanying financial statements include all adjustments necessary to present a fair presentation of the consolidated financial statements for the periods shown. Interim results are not necessarily indicative of the operating results for the full fiscal year or any future period. The preparation of these financial statements in conformity with U.S. GAAP requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. Actual results may differ from our estimates. The consolidated financial statements include our accounts and the accounts of our wholly-owned subsidiaries. All intercompany transactions and balances have been eliminated.

## Recently Adopted Accounting Pronouncements

Effective January 1, 2017, we adopted the Financial Accounting Standards Board ("FASB") Accounting Standard Update ("ASU") 2016-09 "Improvements to Employee Share-Based Payment Accounting". This ASU includes multiple provisions intended to simplify various aspects of the accounting for share-based payments. Excess tax benefits for share-based payments will be recorded as a reduction of income taxes and reflected in operating cash flows upon the adoption of this ASU, eliminating additional paid in capital ("APIC") pools. In addition, the guidance allows for a policy election to account for forfeitures as they occur rather than on an estimated basis. This ASU also eliminates the requirement that excess tax benefits be realized before companies can recognize them. As a result of the implementation of this guidance, we recorded an adjustment to retained earnings of $\$ 0.8$ million and a corresponding deferred tax asset for the cumulative effect of excess tax benefits that were not previously recognized. We recorded $\$ 0.1$ million of tax expense as discrete items in the six months ended June 30, 2017 for the expiration of stock options. This amount would have been recorded to APIC under the previous guidance. We have elected to account for forfeitures as they occur. This election has not had a material impact on our financial statements.

Effective January 1, 2017, we adopted the FASB ASU 2015-11, "Simplifying the Measurement of Inventory". This ASU simplifies the guidance on the subsequent measurement of inventory, excluding inventory measured using last-in, first out or the retail inventory method. Under the new standard, inventory should be valued at the lower of
cost and net realizable value. The implementation of this guidance did not have a material impact on our financial statements.

Recently Issued Accounting Pronouncements
The Company considers the applicability and impact of all ASUs. Recently issued ASUs not listed below were assessed and determined to be either not applicable or are expected to have minimal impact on our consolidated financial statements.

In February 2016, the FASB issued ASU 2016-2 "Leases (Topic 842)". The ASU requires lessees to recognize most leases on their balance sheet as a right-of-use asset and a lease liability. For income statement purposes, the FASB retained a dual model, requiring leases to be classified as either operating or finance. The criteria for evaluating are similar to those applied in current leases accounting. This guidance is effective for annual and interim reporting periods beginning after December 15, 2018 with early adoption permitted. We are currently evaluating the impact of this guidance on our financial statements and the timing of adoption.

In May 2014, the FASB issued ASU 2014-09 "Revenue from Contracts with Customers (Topic 606)". This topic converges the guidance within U.S. GAAP and International Financial Reporting Standards and supersedes Accounting Standards Codification 605, Revenue Recognition. The new standard requires companies to recognize revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration to which the company expects to be entitled in exchange for those goods or services. The new standard will also result in enhanced disclosures about revenue, provide guidance for transactions that were not previously addressed comprehensively, and improve guidance for multiple-element arrangements. The new guidance is effective for annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. We have completed a preliminary evaluation of this guidance and we do not expect it to have a material impact on our financial statements. We will continue our evaluation of this ASU through the date of adoption.

Note 2: Net (loss) income per Common Share
The following table sets forth the computation of basic and diluted net (loss) income per common share:

|  | Three months ended <br> June 30, | Six months ended <br> June 30, |  |  |
| :--- | :--- | :--- | :--- | :--- |
| (dollars in thousands, except per share amounts) | 2017 | 2016 | 2017 | 2016 |
| Numerator: <br> Net income (loss) <br> Adjustment for interest expense on convertible notes (A) | $\$ 1,228$ | $\$(802)$ | $\$ 9$ | $\$(3,242)$ |
| Net income (loss), as adjusted | - | - | - | - |

Denominator:
Weighted average number of shares of common stock outstanding
Weighted average effect of dilutive stock options and other stock compensation

| $7,219,423$ | $7,196,891$ | $7,217,943$ | $7,179,746$ |
| :--- | :--- | :--- | :--- |
| 140,714 | - | 115,163 | - |
|  |  |  |  |
| $7,360,137$ | $7,196,891$ | $7,333,106$ | $7,179,746$ |

Net income (loss) per common share:
Net income (loss) per common share - Basic
Net income (loss) per common share - Diluted

| $\$ 0.17$ | $\$(0.11)$ | $\$ 0.00$ | $\$(0.45)$ |
| :--- | :--- | :--- | :--- |
| $\$ 0.17$ | $\$(0.11)$ | $\$ 0.00$ | $\$(0.45)$ |

(A) An adjustment for interest expense on convertible notes was excluded from the loss per share calculation for the three and six months ended June 30, 2017 and 2016 as a result of the convertible notes being antidilutive.
We had options to purchase 591,700 and 696,300 shares of common stock outstanding at an average price of $\$ 30.26$ and $\$ 28.44$, respectively, which were excluded in the computation of diluted net income (loss) per common share for the three months ended June 30, 2017 and 2016, respectively. We had options to purchase 616,200 and 818,250 shares of common stock outstanding at an average price of $\$ 29.90$ and $\$ 27.01$, respectively, which were excluded in the computation of diluted net income (loss) per common share for the six months ended June 30, 2017 and 2016,

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respectively. These outstanding options were not included in the computation of diluted net income (loss) per common share because their respective exercise prices were greater than the average market price of our common stock. The calculation of diluted net income (loss) per common share for the three months ended June 30, 2017 and 2016 excluded 410,204 and 407,466 shares, respectively, for the assumed conversion of convertible notes as a result of being anti-dilutive. The calculation of diluted net income (loss) per common share for the six months ended June 30, 2017 and 2016 excluded 408,526 and 409,078 shares, respectively, for the assumed conversion of convertible notes as a result of being anti-dilutive. The calculation of diluted net loss per common share for the three and six months ended June 30, 2016 excluded 5,313 and 1,539 shares, respectively, for the assumed exercise of stock options as a result of being in a net loss position.

Note 3: Inventory
Our raw material and starting stock inventory is primarily comprised of ferrous and non-ferrous scrap metal and alloys such as nickel, chrome, molybdenum, cobalt and copper. Our semi-finished and finished steel products are work-in-process in various stages of production or are finished products waiting to be shipped to our customers. Operating materials are primarily comprised of forge dies and production molds and rolls that are consumed over their useful lives. During the six months ended June 30, 2017 and 2016, we amortized these operating materials in the amount of $\$ 1.0$ million and $\$ 0.8$ million, respectively. This expense is recorded as a component of cost of products sold on the consolidated statements of operations and included as a part of our total depreciation and amortization on the consolidated statements of cash flows. Inventory is stated at the lower of cost or market with cost principally determined on a weighted average cost method. Such costs include the acquisition cost for raw materials and supplies, direct labor and applied manufacturing overhead. We assess market based upon actual and estimated transactions at or around the balance sheet date. Typically, we reserve for slow-moving inventory and inventory that is being evaluated under our quality control process. The reserves are based upon management's expected method of disposition. Inventories consisted of the following:
$\left.\begin{array}{lll} & \text { June 30, } & \text { December 31, } \\ \text { (in thousands) } & 2017 & 2016 \\ \text { Raw materials and starting stock } & \$ 8,247 & \$ 5,769 \\ \text { Semi-finished and finished steel products } & 83,815 & 77,510 \\ \text { Operating materials } & 10,329 & 9,893 \\ & & \\ \text { Gross inventory } & 102,391 & 93,172 \\ \text { Inventory reserves } & (2,251 & (1,830\end{array}\right)$

Note 4: Long-Term Debt
Long-term debt consisted of the following:

|  |  | December |
| :--- | :--- | :--- |
|  | June 30, | 31, |
| (in thousands) | 2017 | 2016 |
| Revolving credit facility | $\$ 33,896$ | $\$ 26,546$ |
| Convertible notes | 19,000 | 19,000 |
| Term loan | 23,685 | 26,273 |
| Capital leases | 1,984 | 1,763 |
| Total debt | 78,565 | 73,582 |
| Less: current portion of long-term debt | $(4,675)$ | $(4,579)$ |
| Less: deferred financing costs | $(877)$ | $(1,005)$ |
|  |  |  |
| Long-term debt | $\$ 73,013$ | $\$ 67,998$ |

## Credit Facility

We have a Revolving Credit, Term Loan and Security Agreement (the "Credit Agreement") with PNC Bank, National Association, as administrative agent and co-collateral agent, Bank of America, N.A., as co-collateral agent, and PNC Capital Markets LLC, as sole lead arranger and sole bookrunner. The Credit Agreement provides for a senior secured revolving credit facility not to exceed $\$ 65.0$ million (the "Revolving Credit Facility") and a senior secured term loan facility (the "Term Loan") in the amount of $\$ 30.0$ million (together with the Revolving Credit Facility, the "Facilities"). The Credit Agreement also provides for a letter of credit sub-facility not to exceed $\$ 10.0$ million and a swing loan sub-facility not to exceed $\$ 6.5$ million. The Company may request to increase the maximum aggregate principal amount of borrowings under the Revolving Credit Facility by $\$ 25.0$ million prior to January 21, 2020.

The Facilities, which expire upon the earlier of (i) January 21, 2021 or (ii) the date that is 90 days prior to the scheduled maturity date of the Convertible Notes (as defined below) (in either case, the "Expiration Date"), are collateralized by a first lien in substantially all of the assets of the Company and its subsidiaries, except that no real property is collateral under the Facilities other than the Company's real property in North Jackson, Ohio.

Availability under the Revolving Credit Facility is based on eligible accounts receivable and inventory. The Company is required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolving Credit Facility.

With respect to the Term Loan, the Company makes quarterly installment payments of principal of approximately $\$ 1.1$ million, plus accrued and unpaid interest, on the first day of each fiscal quarter. To the extent not previously paid, the Term Loan will become due and payable in full on the Expiration Date.

Amounts outstanding under the Facilities, at the Company's option, will bear interest at either a base rate plus a margin or a rate based on LIBOR plus a margin, in either case calculated in accordance with the terms of the Credit Agreement. Interest under the Credit Agreement is payable monthly. We elected to use the LIBOR based rate for the majority of the debt outstanding under the Facilities for the six months ended June 30, 2017, which was $4.06 \%$ on our Revolving Credit Facility and 4.56\% for the Term Loan at June 30, 2017.

The Credit Agreement contains customary affirmative and negative covenants. The Company must maintain a fixed charge coverage ratio of not less than 1.10 to 1.0 , in each case measured on a rolling four-quarter basis calculated in accordance with the terms of the Credit Agreement. We were in compliance with our covenants under the Credit Agreement at June 30, 2017 and December 31, 2016.

At June 30, 2017, we had deferred financing costs of approximately $\$ 0.9$ million. For the six months ended June 30, 2017, we amortized $\$ 0.1$ million of deferred financing costs.

## Convertible Notes

In connection with the acquisition of the North Jackson facility, in August 2011, we issued $\$ 20.0$ million in convertible notes (collectively, the "Notes") to the sellers of the North Jackson facility as partial consideration of the acquisition.

On January 21, 2016, the Company entered into Amended and Restated Convertible Notes (collectively, the "Convertible Notes") in the aggregate principal amount of $\$ 20.0$ million, each in favor of Gorbert Inc. (the "Holder"). The Convertible Notes amended and restated the Notes. The Company's obligations under the Convertible Notes are collateralized by a second lien on the same assets of the Company that collateralize the obligations of the Company under the Facilities. The Convertible Notes mature on March 17, 2019 and the maturity date may be extended, at the Company's option, to March 17, 2020 and further to March 17, 2021. If the Company elects to extend the maturity date of the Convertible Notes to March 17, 2020, principal payments in the aggregate of $\$ 2.0$ million will be required on March 17, 2019. If the Company elects to extend the maturity date of the Convertible Notes further to March 17, 2021, principal payments in the aggregate of $\$ 2.0$ million will be required on March 17, 2020.

The Convertible Notes bear interest at a rate of $5.0 \%$ per year through and including August 17, 2017 and a rate of $6.0 \%$ per year from and after August 18, 2017. Through and including June 18, 2017, all accrued and unpaid interest is payable semi-annually in arrears on each June 18 and December 18. After June 18, 2017, all accrued and unpaid interest is payable quarterly in arrears on each September 18, December 18, March 18 and June 18.

The Holder may elect at any time on or prior to August 17, 2017 to convert all or any portion of the outstanding principal amount of the Convertible Notes which is an integral multiple of $\$ 100,000$. The Convertible Notes are convertible into shares of common stock and, in certain circumstances, cash, securities and/or other assets. The Convertible Notes are convertible based on an initial conversion rate of 21.2 shares of Common Stock per $\$ 1,000$ principal amount of the Convertible Notes (equivalent to an initial conversion price of $\$ 47.1675$ per share). The conversion rate and the conversion price associated with the Convertible Notes may be adjusted in certain circumstances. The Holder's conversion rights will be void and no longer subject to exercise by the Holder beginning on August 17, 2017.

## Capital Leases

The Company enters into capital lease arrangements from time to time. The capital assets and obligations are recorded at the present value of minimum lease payments. The assets are included in Property, plant and equipment, net on the Consolidated Balance Sheet and are depreciated over the respective lease terms which range from three to five years. The long-term component of the capital lease obligations is included in Long-term debt and the current component is included in Current portion of long-term debt. During the six months ended June 30, 2017, the Company entered into capital lease agreements for which the net present value of the minimum lease payments, at inception, was $\$ 0.4$ million. These amounts have been excluded from the Consolidated Statement of Cash Flows as they are non-cash.

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As of June 30, 2017, future minimum lease payments applicable to capital leases were as follows:

| 2017 | $\$ 286$ |
| :--- | :---: |
| 2018 | 571 |
| 2019 | 571 |
| 2020 | 549 |
| 2021 | 447 |
| 2022 | 23 |
| Total minimum capital lease payments | $\$ 2,447$ |
| Less amounts representing interest | $(463)$ |
| Present value of net minimum capital lease payments | $\$ 1,984$ |
| Less current obligation | $(389)$ |
| Total long-term capital lease obligation | $\$ 1,595$ |

For the three and six months ended June 30,2017 the amortization of capital lease assets was $\$ 0.1$ and $\$ 0.2$ million, respectively, which is included in cost of products sold in the Consolidated Statement of Operations.

## Note 5: Fair Value Measurement

The fair value hierarchy has three levels based on the inputs used to determine fair value, which are as follows:
Level 1 - Unadjusted quoted prices available in active markets for the identical assets or liabilities at the measurement date.

Level 2 - Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.

Level 3 - Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on the lowest level input significant to the fair value measurement in its entirety. Our assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability.

The carrying amounts of our cash, accounts receivable and accounts payable approximated fair value at June 30, 2017 and December 31, 2016 due to their short-term maturities (Level 1). The fair value of the Term Loan, Revolving Credit facility and swing loans at June 30, 2017 and December 31, 2016 approximated the carrying amount as the interest rate is based upon floating short-term interest rates (Level 2). At June 30, 2017 and December 31, 2016, the fair value of our Convertible Notes was approximately $\$ 18.5$ and $\$ 18.4$ million, respectively (Level 2).

Note 6: Commitments and Contingencies

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From time to time, various lawsuits and claims have been or may be asserted against us relating to the conduct of our business, including routine litigation relating to commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on our financial condition, or liquidity or a material impact on our results of operations is remote, although the resolution of one or more of these matters may have a material adverse effect on our results of operations for the period in which the resolution occurs.

Note 7: Income Taxes
Management estimates the annual effective income tax rate quarterly, based on current annual forecasted results. Items unrelated to current year ordinary income are recognized entirely in the period identified as a discrete item of tax. The quarterly income tax provision (benefit) is comprised of tax on ordinary income provided at the most recent estimated annual effective tax rate ("ETR"), increased or decreased for the tax effect of discrete items.

For the six months ended June 30, 2017 and 2016, our estimated annual effective tax rates applied to ordinary income (losses) were $22.4 \%$ and $42.1 \%$, respectively. The difference between the statutory rate and the projected annual ETR of $22.4 \%$, for 2017 , is primarily due to the research and development credit.

Including the effect of discrete items, our effective tax rates for the six months ended June 30, 2017 and 2016 were $92.2 \%$ and $42.1 \%$, respectively. The difference between the annual ETR of $22.4 \%$ and the rate of $92.2 \%$ for the six months ended June 30, 2017 is primarily the result of the adoption of ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting," which now requires tax expense to be recognized as discrete items in the quarter that stock options expire, or are forfeited.

Note 8: Derivatives and Hedging
The Company invoices certain customers in foreign currencies. In order to mitigate the risks associated with fluctuations in exchange rates with the US Dollar, during 2016, the Company entered into foreign exchange forward contracts for a portion of these sales and has designated these contracts as cash flow hedges. The notional value of these contracts at June 30, 2017 and December 31, 2016 was $\$ 1.2$ million and $\$ 2.4$ million, respectively. An accumulated unrealized loss of $\$ 32,000$ was recorded in other comprehensive income at June 30, 2017 and an accumulated unrealized gain of $\$ 21,000$ was recorded in other comprehensive income at December 31, 2016.

## ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF 2. OPERATIONS

Forward-Looking Statements

This Quarterly Report on Form 10-Q contains or incorporates forward looking statements within the meaning of the Private Securities Reform Act of 1995, which involves risks and uncertainties. The following information should be read in conjunction with the unaudited consolidated financial information and the notes thereto included in this Quarterly Report on Form 10-Q. You should not place undue reliance on these forward looking statements. Actual events or results may differ materially due to competitive factors and other factors referred to in Part 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2016, our other filings with the Securities and Exchange Commission and elsewhere in this Quarterly Report. These factors may cause our actual results to differ materially from any forward looking statement. These forward looking statements are based on current expectations, estimates, forecasts, and projections about the industry and markets in which we operate, and management's beliefs and assumptions. In addition, other written or oral statements that constitute forward looking statements may be made by us or on our behalf. Words such as "expect," "anticipate," "intend," "plan," "believe," "could," "estimate," "may," "target," variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve risks, uncertainties, and assumptions that are difficult to predict.

## Business Overview

We manufacture and market semi-finished and finished specialty steel products, including stainless steel, nickel alloys, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to rerollers, forgers, service centers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, oil and gas, heavy equipment and general industrial markets. We also perform conversion services on materials supplied by customers.

Net sales in the second quarter of 2017 were $\$ 52.6$ million, an increase of $\$ 11.6$ million, or $28.2 \%$, from the second quarter of 2016 and an increase of $\$ 3.7$ million, or $7.6 \%$, from the first quarter of 2017 . Net sales increased across all end markets in the second quarter of 2017 compared to the second quarter of 2016 with heavy equipment up $\$ 4.6$ million, or $104.7 \%$, aerospace up $\$ 2.7$ million, or $10.3 \%$, oil \& gas up $\$ 2.0$ million, or $69.9 \%$, power generation up $\$ 1.3$ million, or $39.3 \%$, and general industrial, conversion services and other up $\$ 1.0$ million, or $23.6 \%$. Compared to the first quarter of 2017, aerospace end market net sales increased by $\$ 2.3$ million, or $8.6 \%$, heavy equipment increased by $\$ 1.3$ million, or $16.4 \%$, and power generation increased by $\$ 0.5$ million, or $12.8 \%$, while net sales to the general industrial, conversion services and other end market declined by $\$ 0.3$ million, or $5.6 \%$, and oil \& gas declined by $\$ 0.1$ million, or $1.5 \%$. During the second quarter of 2017 , our net sales of premium alloy products, which we define as all vacuum induction melt products represented a record $\$ 6.8$ million, or $12.9 \%$ of total net sales. This compared to the second quarter of 2016 when premium alloy net sales were $\$ 3.8$ million, or $9.2 \%$ of total net sales, and the first quarter of 2017 when premium alloy net sales were $\$ 5.8$ million, or $11.9 \%$ of total net sales. Our premium alloy products are primarily sold to the aerospace end market. Our backlog, before surcharges, at June 30, 2017 was $\$ 63.5$ million, an increase of $\$ 25.0$ million, or $64.8 \%$, compared to the end of the second quarter of 2016 and an increase of $\$ 6.4$ million, or $11.2 \%$, compared to March 31, 2017.

The Company's gross margin for the second quarter of 2017 was $\$ 7.2$ million, or $13.6 \%$ of net sales, compared to $\$ 4.3$ million, or $10.6 \%$ of net sales, for the second quarter of 2016 and $\$ 4.2$ million, or $8.7 \%$ of net sales, for the first quarter of 2017. Gross margin in the second quarter of 2017 benefited from the realization of manufacturing productivity savings, improved operating leverage, as well as a more favorable product mix.

Selling, General and Administrative ("SG\&A") expenses were $\$ 4.5$ million ( $8.6 \%$ of sales) in the second quarter 2017 compared to $\$ 4.6$ million ( $11.2 \%$ of sales) in the second quarter of 2016 and $\$ 4.7$ million ( $9.7 \%$ of sales) in the first quarter of 2017.

Our net income was $\$ 1.2$ million for the second quarter of 2017 compared to a net loss of $\$ 0.8$ million in the second quarter of 2016 and a net loss of $\$ 1.2$ million in the first quarter of 2017.

With business conditions and demand remaining positive and the continued strength in our order entry and backlog, we are on plan to deliver further progress along with sustained profitability in the third quarter and beyond.

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## Results of Operations

Three months ended June 30, 2017 as compared to the three months ended June 30, 2016

| (in thousands, except shipped ton information) | Three months ended June 30, 20172016 |  |  |  | Percentage Dollar / of net ton |  |  | Percentage variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percen of net sales |  | Amount |  |  |  |  |
| Net sales: |  |  |  |  |  |  |  |  |
| Stainless steel | \$37,157 | 70.6 | \% | \$30,172 | 73.5 | \% | \$6,985 | 23.2 \% |
| High-strength low alloy steel | 3,418 | 6.5 |  | 3,784 | 9.2 |  | (366) | (9.7) |
| Tool steel | 8,665 | 16.5 |  | 4,305 | 10.5 |  | 4,360 | 101.3 |
| High-temperature alloy steel | 2,901 | 5.5 |  | 1,626 | 4.0 |  | 1,275 | 78.4 |
| Conversion services and other sales | 466 | 0.9 |  | 1,143 | 2.8 |  | (677) | (59.2) |
| Total net sales | 52,607 | 100.0 |  | 41,030 | 100.0 |  | 11,577 | 28.2 |
| Cost of products sold | 45,441 | 86.4 |  | 36,691 | 89.4 |  | 8,750 | 23.8 |
| Gross margin | 7,166 | 13.6 |  | 4,339 | 10.6 |  | 2,827 | 65.2 |
| Selling, general and administrative expenses | 4,499 | 8.6 |  | 4,591 | 11.2 |  | (92) | (2.0) |
| Operating income (loss) | 2,667 | 5.0 |  | (252) | (0.6) |  | 2,919 | NM |
| Interest expense | 1,020 | 1.9 |  | 887 | 2.2 |  | 133 | 15.0 |
| Deferred financing amortization | 64 | 0.1 |  | 61 | 0.1 |  | 3 | 4.9 |
| Other (income) expense | (14) | - |  | 39 | 0.1 |  | (53) | (135.9) |
| Income (loss) before income taxes | 1,597 | 3.0 |  | $(1,239)$ | (3.0) |  | 2,836 | 228.9 |
| Provision (benefit) for income taxes | 369 | 0.7 |  | (437) | (1.1) |  | 806 | 184.4 |
| Net income (loss) | \$1,228 | 2.3 | \% | \$(802) | (1.9) | \% | \$ 2,030 | NM |
| Tons shipped | 10,090 |  |  | 8,313 |  |  | 1,777 | 21.4 \% |
| Sales dollars per shipped ton | \$5,214 |  |  | \$4,936 |  |  | \$278 | 5.6 \% |

$\mathrm{NM}=$ Not Meaningful

## Market Segment Information

(in thousands)
Three months ended June 30,
20172016
Percentage Percentage
of net of net Dollar Percentage
Amount sales Amount sales variance variance

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Net sales:

| Service centers | $\$ 37,382$ | 71.1 | $\%$ | $\$ 29,817$ | 72.6 | $\%$ | $\$ 7,565$ | 25.4 | $\%$ |
| :--- | :---: | :--- | ---: | ---: | ---: | ---: | ---: | :--- | :--- |
| Original equipment manufacturers | 4,756 | 9.0 |  | 3,395 | 8.3 |  | 1,361 | 40.1 |  |
| Rerollers | 5,259 | 10.0 |  | 3,281 | 8.0 |  | 1,978 | 60.3 |  |
| Forgers | 4,744 | 9.0 |  | 3,394 | 8.3 |  | 1,350 | 39.8 |  |
| Conversion services and other sales | 466 | 0.9 |  | 1,143 | 2.8 |  | $(677)$ | $(59.2)$ |  |

$\begin{array}{lllllllll}\text { Total net sales } & \$ 52,607 & 100.0 & \% & \$ 41,030 & 100.0 & \% & \$ 11,577 & 28.2\end{array}$

| Melt Type Information |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Three mo $2017$ | onths ended | $\begin{aligned} & \text { June } 30 \text {, } \\ & 2016 \end{aligned}$ |  |  |  |
|  | Amount | Percentage of net sales | Amount | Percentage of net sales | Dollar variance | Percentage variance |
| Net sales: |  |  |  |  |  |  |
| Specialty alloys | \$45,371 | 86.2 \% | \$36,108 | 88.0 \% | \$9,263 | 25.7 \% |
| Premium alloys (A) | 6,770 | 12.9 | 3,779 | 9.2 | 2,991 | 79.1 |
| Conversion services and other sales | 466 | 0.9 | 1,143 | 2.8 | (677) | (59.2) |
| Total net sales | \$52,607 | 100.0 \% | \$41,030 | 100.0 \% | \$ 11,577 | 28.2 \% |

(A)Premium alloys represent all vacuum induction melted (VIM) products.

The majority of our products are sold to service centers rather than the ultimate end market customers. The end market information in this Quarterly Report is our estimate based upon our knowledge of our customers and the grade of material sold to them, which they will in-turn sell to the ultimate end market customer.

| (in thousands) | Three months ended June 30, 20172016 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percen of net sales |  | Amount | Perce of net sales |  | Dollar variance | Percentage variance |  |
| Net sales: |  |  |  |  |  |  |  |  |  |
| Aerospace | \$28,995 | 55.1 | \% | \$26,293 | 64.0 | \% | \$2,702 | 10.3 | \% |
| Power generation | 4,774 | 9.1 |  | 3,427 | 8.4 |  | 1,347 | 39.3 |  |
| Oil \& gas | 4,814 | 9.2 |  | 2,834 | 6.9 |  | 1,980 | 69.9 |  |
| Heavy equipment | 8,948 | 17.0 |  | 4,371 | 10.7 |  | 4,577 | 104.7 |  |
| General industrial, conversion services and other sales | 5,076 | 9.6 |  | 4,105 | 10.0 |  | 971 | 23.7 |  |
| Total net sales | \$52,607 | 100.0 | \% | \$41,030 | 100.0 | \% | \$ 11,577 | 28.2 | \% |

Net sales:
Net sales for the three months ended June 30, 2017 increased $\$ 11.6$ million, or $28.2 \%$, as compared to the three months ended June 30, 2016. This growth reflects a $21.4 \%$ increase in consolidated shipments and a $5.6 \%$ increase in average sales dollar per shipped ton. The increase in sales dollars per ton in the three months ended June 30, 2017, compared to the same period in 2016, is primarily the result of the mix of products sold which shifted to more premium products and higher surcharges. Product net sales to all of our end markets increased as noted in the above table. During the three months ended June 30, 2017, premium alloy net sales increased by $\$ 3.0$ million when compared to the three months ended June 30, 2016. As a percentage of net sales, our premium alloy net sales increased to $12.9 \%$ of total net sales for the three months ended June 30, 2017 compared to $9.2 \%$ for the three months

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ended June 30, 2016. Our premium alloy sales are primarily for the aerospace end market.
Gross margin:
Our gross margin, as a percentage of sales, was $13.6 \%$ and $10.6 \%$ for the three months ended June 30, 2017 and 2016, respectively. The increase in our gross margin for the three months ended June 30, 2017 as compared to the three months ended June 30, 2016 is primarily from the realization of manufacturing productivity savings, and improved operating leverage.

Selling, general and administrative expenses:
Our SG\&A expenses consist primarily of employee costs, which include salaries, payroll taxes and benefit related costs, legal and accounting services, stock compensation and insurance costs. SG\&A expenses decreased by approximately $\$ 0.1$ million in the three months ended June 30, 2017 as compared to the three months ended June 30, 2016, during which variable compensation costs decreased by $\$ 0.4$ million and bad debt expense decreased by $\$ 0.2$ million. These decreases were partially offset by higher legal costs of $\$ 0.2$ million, higher stock based compensation costs of $\$ 0.2$ mil and higher employee relations costs of $\$ 0.1$ million. As a percentage of sales, our SG\&A expenses were $8.6 \%$ and $11.2 \%$ for the three months ended June 30, 2017 and 2016, respectively.

Interest expense and other financing costs:
Interest expense for the three months ended June 30, 2017 increased by $\$ 0.1$ million compared to the three months ended June 30, 2016 driven primarily by higher interest rates.

Deferred financing amortization was $\$ 0.1$ million in the second quarter of 2017 which is consistent with the same period in the prior year.

Income tax provision:
For the three months ended June 30, 2017 and 2016, our estimated annual effective tax rates applied to ordinary income were $22.4 \%$ and $42.1 \%$, respectively. The difference between the statutory rate and the projected annual ETR of $22.4 \%$, for 2017 , is primarily due to the research and development credit.

Including the effect of discrete items, our effective tax rates for the three months ended June 30, 2017 and 2016 were $23.1 \%$ and $35.3 \%$, respectively.

Net income:
For the second quarter of 2017, the Company recorded net income of $\$ 1.2$ million, or $\$ 0.17$ per diluted share, compared to a net loss of $\$ 0.8$ million or $\$ 0.11$ per diluted share, in the second quarter of 2016.

Six month ended June 30, 2017 as compared to the six months ended June 30, 2016

| (in thousands, except shipped ton information) | Six months ended June 30, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  |  |  |
|  | Amount | Percentage of net sales | Amount | Percen of net sales |  | Dollar / ton variance | Percentage variance |
| Net sales: |  |  |  |  |  |  |  |
| Stainless steel | \$72,190 | 71.1 \% | \$59,449 | 73.6 | \% | \$ 12,741 | 21.4 \% |
| High-strength low alloy steel | 7,590 | 7.5 | 7,563 | 9.4 |  | 27 | 0.4 |
| Tool steel | 15,722 | 15.5 | 8,207 | 10.2 |  | 7,515 | 91.6 |
| High-temperature alloy steel | 4,877 | 4.8 | 3,266 | 4.1 |  | 1,611 | 49.3 |
| Conversion services and other sales | 1,103 | 1.1 | 2,139 | 2.7 |  | $(1,036)$ | (48.4) |
| Total net sales | 101,482 | 100.0 | 80,624 | 100.0 |  | 20,858 | 25.9 |
| Cost of products sold | 90,071 | 88.8 | 74,944 | 93.0 |  | 15,127 | 20.2 |
| Gross margin | 11,411 | 11.2 | 5,680 | 7.0 |  | 5,731 | 100.9 |
| Selling and administrative expenses | 9,228 | 9.1 | 8,429 | 10.5 |  | 799 | 9.5 |
| Operating income (loss) | 2,183 | 2.1 | $(2,749)$ | (3.5) |  | 4,932 | NM |
| Interest expense | 1,959 | 1.9 | 1,870 | 2.3 |  | 89 | 4.8 |
| Deferred financing amortization | 128 | 0.1 | 888 | 1.1 |  | (760) | (85.6) |

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| Other (income) expense | $(20)$ | - | 92 | 0.1 |  | $(112)$ | $(121.7)$ |
| :--- | :---: | :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Income (loss) before income taxes | 116 | 0.1 | $(5,599)$ | $(7.0)$ | 5,715 | 102.1 |  |
| Provision (benefit) for income taxes | 107 | 0.1 | $(2,357)$ | $(2.9)$ | 2,464 | 104.5 |  |
| Net income (loss) | $\$ 9$ | $(0.0)$ | $\%$ | $\$(3,242)$ | $(4.1)$ | $\%$ | $\$ 3,251$ |
| NM |  | NM |  |  |  |  |  |
| Tons shipped | 20,421 |  | 15,884 |  | 4,537 | 28.6 | $\%$ |
| Sales dollars per shipped ton | $\$ 4,969$ | $\$ 5,076$ |  | $\$(107)$ | $(2.1)$ | $\%$ |  |

NM=Not Meaningful
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| Market Segment Information |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Six months ended June 30, |  |  |  |  |  |  |  |  |
|  | 2017 |  |  | 2016 |  |  |  |  |  |
|  | Amount | Percen of net sales |  | Amount | Percen of net sales |  | Dollar variance | Perce varian |  |
| Net sales: |  |  |  |  |  |  |  |  |  |
| Service centers | \$70,111 | 69.2 | \% | \$57,331 | 71.1 | \% | \$ 12,780 | 22.3 | \% |
| Original equipment manufacturers | 8,878 | 8.7 |  | 7,690 | 9.5 |  | 1,188 | 15.4 |  |
| Rerollers | 11,812 | 11.6 |  | 6,496 | 8.1 |  | 5,316 | 81.8 |  |
| Forgers | 9,578 | 9.4 |  | 6,968 | 8.6 |  | 2,610 | 37.5 |  |
| Conversion services and other sales | 1,103 | 1.1 |  | 2,139 | 2.7 |  | $(1,036)$ | (48.4) |  |
| Total net sales | \$ 101,482 | 100.0 | \% | \$80,624 | 100.0 | \% | \$20,858 | 25.9 | \% |

Melt Type Information
(in thousands)
Six months ended June 30,
 (A)Premium alloys represent all vacuum induction melted (VIM) products.

| End Market Information |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Six months ended June 30, |  |  |  |  |  |  |  |  |
|  | 2017 |  |  | 2016 |  |  |  |  |  |
|  | Percentage of net |  |  |  | Percentage |  |  |  |  |
|  | Amount | of net |  | Amount |  |  | variance |  |  |
| Net sales: |  |  |  |  |  |  |  |  |  |
| Aerospace | \$55,687 | 54.8 | \% | \$51,659 | 64.0 | \% | \$4,028 | 7.8 | \% |
| Power generation | 9,008 | 8.9 |  | 6,924 | 8.6 |  | 2,084 | 30.1 |  |
| Oil \& gas | 9,703 | 9.6 |  | 6,179 | 7.7 |  | 3,524 | 57.0 |  |
| Heavy equipment | 16,633 | 16.4 |  | 8,404 | 10.4 |  | 8,229 | 97.9 |  |
| General industrial, conversion services and other sales | 10,451 | 10.3 |  | 7,458 | 9.3 |  | 2,993 | 40.1 |  |

Total net sales
\$101,482 100.0 \% \$80,624 100.0 \% \$20,858 25.9 \%
The majority of our products are sold to service centers rather than the ultimate end market customers. The end market information in this Quarterly Report is our estimate based upon our knowledge of our customers and the grade of material sold to them, which they will in-turn sell to the ultimate end market customer.

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Net sales:
Net sales for the six months ended June 30, 2017 increased $\$ 20.9$ million, or $25.9 \%$, as compared to the six months ended June 30, 2016. This increase reflects a $28.6 \%$ increase in consolidated shipments and a $2.1 \%$ decrease in average sales dollar per shipped ton. The decrease in sales dollars per ton in the six months ended June 30, 2017, compared to the same period in 2016, is primarily the result of the mix of products sold reflecting more tool steel, which is sold at a lower sales dollar per ton than our other products partially offset by increased shipments of higher value premium alloys. Product net sales to all of our end markets increased as noted in the above table. During the six months ended June 30, 2017, premium alloy net sales increased by $\$ 4.8$ million when compared to the six months ended June 30, 2016. As a percentage of net sales, our premium alloy net sales increased to $12.4 \%$ of total net sales for the six months ended June 30, 2017 compared to $9.7 \%$ for the six months ended June 30, 2016. Our premium alloy sales are primarily for the aerospace end market.

Gross margin:
Our gross margin, as a percentage of net sales, was $11.2 \%$ and $7.0 \%$ for the six months ended June 30, 2017 and 2016, respectively. The increase in our gross margin for the six months ended June 30, 2017 as compared to the six months ended June 30, 2016 is a result of the better alignment of melt costs and surcharges, and the realization of manufacturing and productivity savings.

Selling, general and administrative expenses:
Our SG\&A expenses consist primarily of employee costs, which include salaries, payroll taxes and benefit related costs, legal and accounting services, stock compensation and insurance costs. SG\&A expenses increased by approximately $\$ 0.8$ million in the six months ended June 30, 2017 as compared to the six months ended June 30, 2016. Approximately $\$ 0.4$ million of the increase is due to higher legal expenses, $\$ 0.3$ million is due to higher stock based compensation expense and all other SG\&A expenses increased by $\$ 0.1$ million. As a percentage of sales, our SG\&A expenses were $9.1 \%$ and $10.5 \%$ for the six months ended June 30, 2017 and 2016, respectively.

Interest expense and other financing costs:
Interest expense for the six months ended June 30,2017 increased by $\$ 0.1$ million compared to the six months ended June 30, 2016 due to increased interest rates.

Deferred financing amortization decreased by $\$ 0.8$ million for the six months ended June 30, 2017 compared to the same period in the prior year. The decrease is the result of the write off of fees due to entering into a new Credit Agreement in the first quarter of 2016.

Income tax provision:
For the six months ended June 30, 2017 and 2016, our estimated annual effective tax rates applied to ordinary income were $22.4 \%$ and $42.1 \%$, respectively. The difference between the statutory rate and the projected annual ETR of $22.4 \%$, for 2017 , is primarily due to the research and development credit.

Including the effect of discrete items, our effective tax rates for the six months ended June 30, 2017 and 2016 were $92.2 \%$ and $42.1 \%$, respectively. The difference between the annual ETR of $22.4 \%$ and the rate of $92.2 \%$ for the six months ended June 30, 2017 is primarily related to the adoption of ASU 2016-09, "Improvements to Employee Share-Based Payment Accounting," which now requires tax expense to be recognized as discrete items in the quarter that stock options expire, or are forfeited.

Net income:
For the six months ended June 30, 2017, the Company was breakeven on a net income basis compared to a net loss of $\$ 3.2$ million, or $\$ 0.45$ per diluted share, for the six months ended June 30, 2016.

Liquidity and Capital Resources
Historically, we have financed our operating activities through cash provided by operations and cash provided through our credit facilities.

Net cash (used in) provided by operating activities:
During the six months ended June 30, 2017, we used $\$ 1.6$ million net cash in operating activities. Net income adjusted for non-cash expenses was $\$ 10.3$ million. We utilized $\$ 10.7$ million of cash for managed working capital which we define as net accounts receivable, plus inventory and minus accounts payable. $\$ 9.6$ million of the increase in managed working capital is from accounts receivable due to the increase in net sales in the second quarter of 2017 compared to the fourth quarter of 2016. Inventories used $\$ 9.8$ million in support of the increased backlog which was partially offset by the $\$ 8.7$ million increase in accounts payable due to increased production activity. Accrued employment costs decreased by $\$ 0.6$ million due to the payout of 2016 variable compensation partially offset by other payroll related accruals. Other activities, primarily medical insurance and employment related taxes, used $\$ 0.8$ million of cash and was partially offset by $\$ 0.1$ million of income taxes.

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During the six months ended June 30, 2016, we generated net cash from operating activities of $\$ 6.8$ million. Our net loss, adjusted for non-cash expenses, generated $\$ 4.6$ million of cash. We generated $\$ 1.6$ million of cash from managed working capital which we define as net accounts receivable, plus inventory and minus accounts payable. Our accounts payable increased $\$ 6.1$ million due to increased operating activity which was partially offset by higher accounts receivable of $\$ 2.4$ million due to higher net sales in the second quarter of 2016 compared to the fourth quarter of 2015. Net inventory increased by $\$ 2.1$ million reflecting higher inventory volumes, partially offset by lower unit costs. Income taxes contributed $\$ 0.3$ million due to the refund of overpayments in the prior year. All other operating activities contributed $\$ 0.2$ million of cash in the six months ended June 30, 2016.

Net cash used in investing activities:
During the six months ended June 30 , 2017, we used $\$ 3.1$ million in cash for capital expenditures compared to $\$ 1.7$ million for the six months ended June 30, 2016. This increase is primarily the result of a capital lease that was entered into during the first quarter of 2016 that reduced capital spending for the six months ended June 30, 2016.

During the six months ended June 30, 2016, we used $\$ 0.2$ million in cash for investing activities. We used $\$ 1.7$ million for capital expenditures and we received $\$ 1.6$ million from the sale of assets including the reimbursement of $\$ 1.1$ million of previous capital expenditures for assets that we ultimately leased in the first quarter of 2016.

Net cash provided by (used in) financing activities:
We received $\$ 4.7$ million in cash from financing activities for the six months ended June 30, 2017. We increased borrowings under our revolving credit facility by $\$ 7.4$ million due to increased working capital requirements resulting from increased net sales and backlog. We paid down $\$ 2.8$ million of our term loan and received $\$ 0.1$ million for shares issued through our Employee Stock Purchase Plan.

During the six months ended June 30, 2016, our financing activities used $\$ 6.6$ million in cash. As a result of entering into the new Credit Agreement on January 21, 2016, the mix of our borrowings has changed. Our net borrowings under revolving credit facilities decreased by $\$ 21.3$ million and our net borrowings under our term credit facilities increased by $\$ 15.9$ million. We made prepayments of $\$ 1.0$ million on our convertible notes in the first quarter of 2016. We paid $\$ 0.7$ million in deferred financing costs related to the new Credit Agreement. In conjunction with the new Credit Agreement in the first quarter of 2016, we issued 73,207 shares of the Company's common stock, for which the cash proceeds were $\$ 0.5$ million.

We believe that our cash flows from continuing operations as well as available borrowings under our credit facility are adequate to satisfy our working capital, capital expenditure requirements, and other contractual obligations for the foreseeable future, including at least the next 12 months.

We continuously monitor market price fluctuations of key raw materials. The market values for these raw materials continue to fluctuate based on supply and demand, market disruptions, and other factors. We maintain sales price surcharge mechanisms on certain of our products, priced at time of shipment, to mitigate the risk of raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset our raw material costs.

The following table reflects the average market values per pound for selected months during the last 16-month period:

|  | 2017 | 2016 |  | 2016 | 2015 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Nickel | $\$ 4.05$ | $\$ 5.00$ | $\$ 4.04$ | $\$ 3.94$ |  |
| Chrome | $\$ 1.44$ | $\$ 1.26$ |  | $\$ 0.92$ | $\$ 1.01$ |
| Molybdenum | $\$ 8.38$ | $\$ 6.81$ |  | $\$ 8.00$ | $\$ 5.00$ |
| Carbon scrap | $\$ 0.18$ | $\$ 0.12$ |  | $\$ 0.11$ | $\$ 0.06$ |

Sources: Nickel is the daily average LME Cash Settlement Price; Chrome and Molybdenum is the final monthly average as published by CRUs; Carbon is the consumer price for \#1 Industrial Bundles in the Pittsburgh, PA area as reported in American Metal Market.

We have a Revolving Credit, Term Loan and Security Agreement (the "Credit Agreement") with PNC Bank, National Association, as administrative agent and co-collateral agent, Bank of America, N.A., as co-collateral agent, and PNC Capital Markets LLC, as sole lead arranger and sole bookrunner. The Credit Agreement provides for a senior secured revolving credit facility not to exceed $\$ 65.0$ million (the "Revolving Credit Facility") and a senior secured term loan facility (the "Term Loan") in the amount of $\$ 30.0$ million (together with the Revolving Credit Facility, the "Facilities"). The Credit Agreement also provides for a letter of credit sub-facility not to exceed $\$ 10.0$ million and a swing loan sub-facility not to exceed $\$ 6.5$ million. The Company may request to increase the maximum aggregate principal amount of borrowings under the Revolving Credit Facility by $\$ 25.0$ million prior to January 21, 2020.

The Facilities, which expire upon the earlier of (i) January 21, 2021 or (ii) the date that is 90 days prior to the scheduled maturity date of the Convertible Notes (as defined below) (in either case, the "Expiration Date"), are collateralized by a first lien in substantially all of the assets of the Company and its subsidiaries, except that no real property is collateral under the Facilities other than the Company's real property in North Jackson, Ohio.

Availability under the Revolving Credit Facility is based on eligible accounts receivable and inventory. The Company is required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolving Credit Facility.

With respect to the Term Loan, the Company makes quarterly installment payments of principal of approximately $\$ 1.1$ million, plus accrued and unpaid interest, on the first day of each fiscal quarter. To the extent not previously paid, the Term Loan will become due and payable in full on the Expiration Date.

Amounts outstanding under the Facilities, at the Company's option, will bear interest at either a base rate plus a margin or a rate based on LIBOR plus a margin, in either case calculated in accordance with the terms of the Credit Agreement. Interest under the Credit Agreement is payable monthly. We elected to use the LIBOR based rate for the majority of the debt outstanding under the Facilities for the six months ended June 30, 2017, which was $4.06 \%$ on our Revolving Credit Facility and 4.56\% for the Term Loan at June 30, 2017.

The Credit Agreement contains customary affirmative and negative covenants. The Company must maintain a fixed charge coverage ratio of not less than 1.10 to 1.0 , in each case measured on a rolling four-quarter basis calculated in accordance with the terms of the Credit Agreement. We were in compliance with our covenants under the Credit Agreement at June 30, 2017 and December 31, 2016.

At June 30, 2017, we had deferred financing costs of approximately $\$ 0.9$ million. For the six months ended June 30, 2017, we amortized $\$ 0.1$ million of deferred financing costs.

## Convertible Notes

In connection with the acquisition of the North Jackson facility, in August 2011, we issued $\$ 20.0$ million in convertible notes (collectively, the "Notes") to the sellers of the North Jackson facility as partial consideration of the acquisition.

On January 21, 2016, the Company entered into Amended and Restated Convertible Notes (collectively, the "Convertible Notes") in the aggregate principal amount of $\$ 20.0$ million, each in favor of Gorbert Inc. (the "Holder"). The Convertible Notes amended and restated the Notes. The Company's obligations under the Convertible Notes are collateralized by a second lien on the same assets of the Company that collateralize the obligations of the Company under the Facilities. The Convertible Notes mature on March 17, 2019 and the maturity date may be extended, at the Company's option, to March 17, 2020 and further to March 17, 2021. If the Company elects to extend the maturity date of the Convertible Notes to March 17, 2020, principal payments in the aggregate of $\$ 2.0$ million will be required on March 17, 2019. If the Company elects to extend the maturity date of the Convertible Notes further to March 17, 2021, principal payments in the aggregate of $\$ 2.0$ million will be required on March 17, 2020.

The Convertible Notes bear interest at a rate of $5.0 \%$ per year through and including August 17, 2017 and a rate of $6.0 \%$ per year from and after August 18, 2017. Through and including June 18, 2017, all accrued and unpaid interest is payable semi-annually in arrears on each June 18 and December 18. After June 18, 2017, all accrued and unpaid interest is payable quarterly in arrears on each September 18, December 18, March 18 and June 18.

The Holder may elect at any time on or prior to August 17, 2017 to convert all or any portion of the outstanding principal amount of the Convertible Notes which is an integral multiple of $\$ 100,000$. The Convertible Notes are

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convertible into shares of common stock and, in certain circumstances, cash, securities and/or other assets. The Convertible Notes are convertible based on an initial conversion rate of 21.2 shares of Common Stock per $\$ 1,000$ principal amount of the Convertible Notes (equivalent to an initial conversion price of $\$ 47.1675$ per share). The conversion rate and the conversion price associated with the Convertible Notes may be adjusted in certain circumstances. The Holder's conversion rights will be void and no longer subject to exercise by the Holder beginning on August 17, 2017.

## Capital Leases

The Company enters into capital lease arrangements from time to time. The capital assets and obligations are recorded at the present value of minimum lease payments. The assets are included in Property, plant and equipment, net on the Consolidated Balance Sheet and are depreciated over the respective lease terms which range from three to five years. The long-term component of the capital lease obligations is included in Long-term debt and the current component is included in Current portion of long-term debt. During the six months ended June 30, 2017, the Company entered into capital lease agreements for which the net present value of the minimum lease payments, at inception, was $\$ 0.4$ million. These amounts have been excluded from the Consolidated Statement of Cash Flows as they are non-cash.

## Item 3.QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company has reviewed its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2016, except as provided in this Form 10-Q in "Management's Discussion and Analysis of Financial Condition and Results of Operations."

## Item 4.CONTROLS AND PROCEDURES

The Company's management, including the Company's Chairman, President and Chief Executive Officer and its Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Company's Chairman, President and Chief Executive Officer and its Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company's disclosure controls and procedures are effective. During the fiscal quarter ended June 30, 2017 there were no changes in the Company's internal control over financial reporting which have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Part II.OTHER INFORMATION

Item 1.LEGAL PROCEEDINGS
There are no material changes from the legal proceedings disclosed in Item 3. of the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

## Item 1A.RISK FACTORS

There are no material changes from the risk factors disclosed in Item 1A. of the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

## Item 2.UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

Item 3.DEFAULTS UPON SENIOR SECURITIES
None.

Item 4.MINE SAFETY DISCLOSURES
Not Applicable.

## Item 5.OTHER INFORMATION

None.

Item 6.EXHIBITS

Exhibit
Number Exhibit

### 10.1 Universal Stainless \& Alloy Products. Inc. 2017 Equity Incentive Plan (filed herewith)

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).

### 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section

 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).101 The following financial information from this Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2017, formatted in XBRL (Extensible Business Reporting Language) and filed electronically herewith: (i) the Consolidated Balance Sheets; (ii) the Consolidated Statements of Operations; (iii) the Consolidated Statements of Comprehensive Income (iv) the Consolidated Statements of Cash Flows; and (v) the Notes to the Consolidated Financial Statements (filed herewith).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: July 26, 2017

/s/ Dennis M. Oates<br>Dennis M. Oates<br>/s/ Ross C. Wilkin<br>Chairman, President and Chief Executive Officer (Principal Executive Officer)<br>Ross C. Wilkin<br>Vice President of Finance,<br>Chief Financial Officer and Treasurer<br>(Principal Financial and Accounting Officer)

