NV5 Global, Inc. Form 10-Q May 06, 2016 **UNITED STATES**

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2016

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

Commission File Number 001-35849

NV5 Global, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 45-3458017 (I.R.S. Employer Identification No.) 200 South Park Road, Suite 350 Hollywood, Florida (Address of principal executive offices) 33021 (Zip Code)

(954) 495-2112

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer		Accelerated filer	
Non-accelerated filer	(Do not check if a smaller reporting company)	Smaller reporting company	

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of May 4, 2016, there were 8,280,615 shares outstanding of the registrant's common stock, \$0.01 par value.

NV5 GLOBAL, INC.

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PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

NV5 Global, Inc. and Subsidiaries

CONSOLIDATED BALANCE SHEETS

(in thousands, except share data)

Assets Current assets:	March 31, 2016 (unaudited)	December 31, 2015
Cash and cash equivalents	\$ 10,333	\$23,476
Accounts receivable, net of allowance for doubtful accounts of \$1,865 and \$1,536 as of		
March 31, 2016 and December 31, 2015, respectively	52,208	47,747
Prepaid expenses and other current assets	1,724	1,092
Deferred income tax assets	1,440	1,440
Total current assets	65,705	73,755
Property and equipment, net	3,962	3,091
Intangible assets, net	15,568	12,367
Goodwill	27,693	21,679
Other assets	1,027	877
Total Assets	\$ 113,955	\$111,769
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 6,401	\$6,658
Accrued liabilities	9,851	9,564
Income taxes payable	1,247	813
Billings in excess of costs and estimated earnings on uncompleted contracts	477	293
Client deposits	109	110
Current portion of contingent consideration	370	458
Current portion of notes payable	4,126	4,347
Total current liabilities	22,581	22,243
Contingent consideration, less current portion	451	821
Notes payable, less current portion	4,853	6,360
Deferred income tax liabilities	1,582	1,582
Total liabilities	29,467	31,006

Commitments and contingencies

Stockholders' equity:		
Preferred stock, \$0.01 par value; 5,000,000 shares authorized, no shares issued and	_	
outstanding	-	-
Common stock, \$0.01 par value; 45,000,000 shares authorized, 8,284,695 and 8,124,627	83	81
shares issued and outstanding as of March 31, 2016 and December 31, 2015, respectively	05	01
Additional paid-in capital	63,928	62,260
Retained earnings	20,477	18,422
Total stockholders' equity	84,488	80,763
Total liabilities and stockholders' equity	\$ 113,955	\$111,769

See accompanying notes to consolidated financial statements (unaudited).

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CONSOLIDATED STATEMENTS OF NET INCOME AND COMPREHENSIVE INCOME

(UNAUDITED)

(in thousands, except share data)

	Three Months Ended March 31 March 31,		
	2016	2015	
Gross revenues	\$44,905	\$29,153	
Direct costs:			
Salaries and wages	15,254	9,909	
Sub-consultant services	4,583	4,073	
Other direct costs	2,244	2,286	
Total direct costs	22,081	16,268	
Gross Profit	22,824	12,885	
Operating Expenses:			
Salaries and wages, payroll taxes and benefits	12,441	7,105	
General and administrative	4,098	2,503	
Facilities and facilities related	1,721	857	
Depreciation and amortization	1,242	638	
Total operating expenses	19,502	11,103	
Income from operations	3,322	1,782	
Other expense:			
Interest expense	· · · · · · · · · · · · · · · · · · ·) (68)	
Total other expense	(69) (68)	
Income before income tax expense	3,253	1,714	
Income tax expense	(1,198) (629)	
Net income and Comprehensive Income	\$2,055	\$1,085	
Earnings per share: Basic	\$0.27	\$0.20	

Diluted	\$0.25	\$0.18
Weighted average common shares outstanding:		
Basic	7,731,025	5,522,743
Diluted	8,108,920	6,032,062

See accompanying notes to consolidated financial statements (unaudited).

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CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

(UNAUDITED)

(in thousands, except share data)

	Common S	itock	Additional	Retained	
Balance, December 31, 2015	Shares 8,124,627	Amount \$81	Paid-In Capital \$ 62,260	Earnings \$ 18,422	Total \$80,763
Stock compensation	-	-	499	-	499
Restricted stock issuance, net	11,113	-	-	-	-
Proceeds from exercise of unit warrant	140,000	2	1,006	-	1,008
Payment of contingent consideration with common stock	8,955	-	163	-	163
Net income Balance, March 31, 2016	- 8,284,695	- \$83	- \$ 63,928	2,055 \$ 20,477	2,055 \$84,488

See accompanying notes to consolidated financial statements (unaudited).

CONSOLIDATED STATEMENTS OF CASH FLOWS

(UNAUDITED)

(in thousands)

	Three Months Ended	
	March 31, 2016	March 31, 2015
Cash Flows From Operating Activities:		
Net income	\$2,055	\$1,085
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	1,242	638
Provision for doubtful accounts	188	90
Stock compensation	499	278
Change in fair value of contingent consideration	-	4
Loss on disposal of leasehold improvements	2	-
Changes in operating assets and liabilities, net of impact of acquisitions:		
Accounts receivable	764	(1,666)
Prepaid expenses and other assets	(415)	25
Accounts payable	(1,823)	323
Accrued liabilities	(1,113)	1,773
Income taxes payable	434	(595)
Billings in excess of costs and estimated earnings on uncompleted contracts	183	(58)
Client deposits	12	36
Net cash provided by operating activities	2,028	1,933
Cash Flows From Investing Activities:		
Cash paid for acquisitions	(14,000)	(1,750)
Purchase of property and equipment	(152)	(227)
Net cash used in investing activities	(14,152)	(1,977)
Cash Flows From Financing Activities:		
Exercise of warrants costs	-	(216)
Payments on notes payable	(1,731)	(1,598)
Payments of contingent consideration	(296)	(233)
Payments on stock repurchase obligation	-	(135)
Proceeds from exercise of unit warrant	1,008	3,186
Net cash (used in) provided by financing activities	(1,019)	1,004

Net (decrease) increase in Cash and Cash Equivalents	(13,143)	960
Cash and cash equivalents - beginning of period	23,476	6,872
Cash and cash equivalents - end of period	\$10,333	\$7,832
See accompanying notes to consolidated financial statements (unaudited).		

CONSOLIDATED STATEMENTS OF CASH FLOWS

(UNAUDITED)

(in thousands)

	Three	
	Months Ended	
	MarchMarch	
	31, 31,	
	2016	2015
Supplemental disclosures of cash flow information:		
Cash paid for interest	\$75	\$122
Cash paid for income taxes	\$763	\$1,224
Non-cash investing and financing activities:		
Contingent consideration (earn-out)	\$ -	\$900
Notes and stock payable for acquisitions	\$ -	\$1,250
Stock issuance for acquisitions	\$ -	\$900
Payment of contingent consideration with common stock	\$163	\$100

See accompanying notes to consolidated financial statements (unaudited).

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Note 1 - Organization and Nature of Business Operations

Business

NV5 Global, Inc. and its subsidiaries (collectively, the "Company" or "NV5 Global") is a provider of professional and technical engineering and consulting solutions in the infrastructure, energy, construction, real estate and environmental markets, operating through a network of 53 offices locations nationwide. The Company's clients include the U.S. federal, state and local governments, and the private sector. NV5 Global provides a wide range of services, including, but not limited to, planning, design, consulting, permitting, inspection and field supervision, management oversight, forensic engineering, litigation support, condition assessment and compliance certification.

Note 2 - Summary of Significant Accounting Policies

Basis of Presentation and Principles of Consolidation

The consolidated financial statements of the Company are presented in U.S. dollars in conformity with accounting principles generally accepted in the United States ("U.S. GAAP") and have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC") for reporting of interim financial information. Pursuant to such rules and regulations, certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. The consolidated financial statements include the accounts of NV5 Global, Inc. and those of its wholly owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

In the opinion of management, the accompanying unaudited interim consolidated financial statements of the Company contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position and results of operations of the Company as of the dates and for the periods presented. Accordingly, these statements should be read in conjunction with the financial statements and notes contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2015. The accompanying consolidated balance sheet as of December 31, 2015 has been derived from those financial statements. The results of operations and cash flows for the interim periods presented are not necessarily indicative of the results to be expected for any future interim period or for the full 2015 fiscal year.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and accompanying notes. These estimates and assumptions are based on management's most recent assessment of underlying facts and circumstances using the most recent information available. Actual results could differ significantly from these estimates and assumptions, and the differences could be material.

Estimates and assumptions are evaluated periodically and adjusted when necessary. The more significant estimates affecting amounts reported in the consolidated financial statements relate to the fair value estimates used in accounting for business combinations including the valuation of identifiable intangible assets and contingent consideration, fair value estimates in determining the fair value of its reporting units for goodwill impairment assessment, revenue recognition on the percentage-of-completion method, allowances for uncollectible accounts and provision for income taxes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Concentration of Credit Risk

Trade receivable balances carried by the Company are comprised of accounts from a diverse client base across a broad range of industries and are not collateralized. However, approximately 40% and 50% of the Company's gross revenues for the three months ended March 31, 2016 and 2015, respectively, are from California-based projects. The Company does not have any clients representing more than 10% of gross revenues during the three months ended March 31, 2016. The Company had one client representing 11% of gross revenues for the three months ended March 31, 2015. Furthermore, approximately 51% and 63% of the Company's accounts receivable as of March 31, 2016 and December 31, 2015, respectively, are from government and government-related contracts. Management continually evaluates the creditworthiness of these and future clients and provides for bad debt reserves as necessary.

Fair Value of Financial Instruments

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The three levels of valuation hierarchy are defined as follows:

Level 1 - inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 - inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 - inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The Company considers cash and cash equivalents, accounts receivable, accounts payable, income taxes payable, accrued liabilities and debt obligations to meet the definition of financial instruments. As of March 31, 2016 and December 31, 2015, the carrying amount of cash and cash equivalents, accounts receivable, accounts payable, income taxes payable and accrued liabilities approximate their fair value due to the relatively short period of time between their origination and their expected realization or payment. The carrying amounts of debt obligations approximate their fair values as the terms are comparable to terms currently offered by local lending institutions for arrangements with similar terms to industry peers with comparable credit characteristics.

The Company applies the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 805, *Business Combinations*, in the accounting for its acquisitions, which requires recognition of the assets acquired and the liabilities assumed at their acquisition date fair values, separately from goodwill. Goodwill as of the acquisition date is measured as the excess of consideration transferred and the net of the acquisition date fair values of the tangible and identifiable intangible assets acquired and liabilities assumed. The allocation of the purchase price to identifiable intangible assets (customer relationships, customer backlog, trade name and non-compete) is based on valuations performed to determine the fair values of such assets as of the acquisition dates. The Company engaged a third-party independent valuation specialist to assist in the determination of fair values of tangible and intangible assets acquired and liabilities assumed for the 2016 and 2015 acquisitions. The fair values of earn-out arrangements are included as part of the purchase price of the acquired companies on their respective acquisition dates. The Company estimates the fair value of contingent earn-out payments as part of the initial purchase price and records the estimated fair value of contingent consideration as a liability on the consolidated balance sheet. Changes in the estimated fair value of contingent earn-out payments are included in General and Administrative expenses on the Consolidated Statements of Comprehensive Income.

Several factors are considered when determining contingent earn-out liabilities as part of the purchase price, including whether (i) the valuation of the acquisitions is not supported solely by the initial consideration paid, and the contingent earn-out formula is a critical and material component of the valuation approach to determining the purchase price; and (ii) the former owners of the acquired companies that remain as key employees receive compensation other than contingent earn-out payments at a reasonable level compared with the compensation of other key employees. The contingent earn-out payments are not affected by employment termination.

We review and re-assess the estimated fair value of contingent consideration on a quarterly basis, and the updated fair value could differ materially from the initial estimates. Adjustments to the estimated fair value related to changes in all other unobservable inputs are reported in operating income.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

The Company measures contingent consideration liabilities recognized in connection with business combinations at fair value on a recurring basis using significant unobservable inputs classified within Level 3, as defined in the accounting guidance. The Company uses a probability-weighted discounted cash flow approach as a valuation technique to determine the fair value of the contingent consideration on the acquisition date and at each reporting period. The significant unobservable inputs used in the fair value measurements are projections over the earn-out period, and the probability outcome percentages that are assigned to each scenario. Significant increases or decreases to either of these inputs in isolation could result in a significantly higher or lower liability with a higher liability capped by the contractual maximum of the contingent earn-out obligation. Ultimately, the liability will be equivalent to the amount paid, and the difference between the fair value estimate on the acquisition date and amount paid will be recorded in earnings.

Goodwill and Intangible Assets

Goodwill is the excess of consideration paid for an acquired entity over the amounts assigned to assets acquired, including other identifiable intangible assets and liabilities assumed in a business combination. To determine the amount of goodwill resulting from a business combination, the Company performs an assessment to determine the acquisition date fair value of the acquired company's tangible and identifiable intangible assets and liabilities.

Goodwill is required to be evaluated for impairment on an annual basis or whenever events or changes in circumstances indicate the asset may be impaired. An entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. These qualitative factors include: macroeconomic and industry conditions, cost factors, overall financial performance and other relevant entity-specific events. If the entity determines that this threshold is met, then performing the two-step quantitative impairment test is unnecessary. The two-step impairment test requires a comparison of the carrying value of the assets and liabilities associated with a reporting unit, including goodwill, with the fair value of the reporting unit. The Company determines fair value through multiple valuation techniques, and weights the results accordingly. NV5 Global is required to make certain subjective and complex judgments in assessing whether an event of impairment of goodwill has occurred, including assumptions and estimates used to determine the fair value of its reporting units. If the carrying value of a reporting

unit exceeds the fair value of the reporting unit, the Company would calculate the implied fair value of its reporting unit goodwill as compared to the carrying value of its reporting unit goodwill to determine the appropriate impairment charge, if any. The Company has elected to perform its annual goodwill impairment review on August 1 of each year. The Company historically conducts its annual impairment tests on the goodwill using the quantitative method of evaluating goodwill.

Identifiable intangible assets primarily include customer backlog, customer relationships, trade names and non-compete agreements. Amortizable intangible assets are amortized on a straight-line basis over their estimated useful lives and reviewed for impairment whenever events or changes in circumstances indicate that the assets may be impaired. If an indicator of impairment exists, the Company compares the estimated future cash flows of the asset, on an undiscounted basis, to the carrying value of the asset. If the undiscounted cash flows exceed the carrying value, no impairment is indicated. If the undiscounted cash flows do not exceed the carrying value, then impairment, if any, is measured as the difference between fair value and carrying value, with fair value typically based on a discounted cash flow model.

See Note 7 for further information on goodwill and identified intangibles.

Earnings per Share

Basic earnings per share is calculated by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the Company. In accordance with the FASB ASC 260, *Earnings per Share*, the effect of potentially dilutive securities is not considered during periods of loss or if the effect is anti-dilutive. The weighted average number of shares outstanding in calculating basic earnings per share for the three months ended March 31, 2016 and 2015 exclude 414,826 and 692,711 non-vested restricted shares, respectively, issued since 2010. These non-vested restricted shares are not included in basic earnings per share until the vesting requirement is met. The weighted average number of shares outstanding in calculating diluted earnings per share for the three months ended March 31, 2016 and 2015 includes, if outstanding, non-vested restricted shares and units, issuable shares related to acquisitions, and the shares and warrants associated with the Company's initial public offering. In calculating diluted earnings per share for the three months ended March 31, 2016 and 2015 includes, if outstanding, non-vested restricted shares and units, issuable shares related to acquisitions, and the shares and warrants associated with the Company's initial public offering. In calculating diluted earnings per share for the three months ended March 31, 2016 and 2015 includes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

In conjunction with the Company's initial public offering on March 26, 2013, the underwriter received a warrant to acquire up to 140,000 units at an exercise price of \$7.80 per unit ("Unit Warrant"). Each of these units consisted of one share of the Company's common stock and one warrant to purchase one share of the Company's common stock at an exercise price of \$7.80 per share, which warrant expires on March 27, 2018. On March 23, 2016, the underwriter paid \$1,008 to the Company to initiate the exercise of the Unit Warrant. On March 29, 2016, the Company delivered 140,000 shares of common stock to the underwriter, and on May 5, 2016, the Company completed the exercise of the Unit Warrant by delivery of the underlying warrant.

The following table represents a reconciliation of the net income and weighted average shares outstanding for the calculation of basic and diluted earnings per share for the three months ended March 31, 2016 and 2015:

	Three Months Ended March 31 March 31		
	2016	2015	
Numerator:			
Net income – basic and diluted	\$2,055	\$1,085	
Denominator:			
Basic weighted average shares outstanding	7,731,025	5,522,743	
Effect of dilutive non-vested restricted shares and units	198,208	382,415	
Effect of issuable shares related to acquisitions	10,580	10,952	
Effect of warrants	169,107	115,952	
Diluted weighted average shares outstanding	8,108,920	6,032,062	

Note 3 – Recent Accounting Pronouncements

In March 2016, FASB issued Accounting Standards Update 2016-09, *Compensation – Stock Compensation: Improvements to Employee Share-Based Payment Accounting*. ASU 2016-09 simplifies the accounting for

share-based payment award transactions including: income tax consequences, classification of awards as either equity or liabilities and classification on the statement of cash flows. ASU 2016-09 is effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. Early adoption is permitted. We are currently evaluating the requirements of ASU 2016-09 and have not yet determined its impact on our condensed consolidated financial statements.

In February 2016, FASB issued ASU 2016-02, *Leases*. ASU 2016-02 requires lessees to recognize, in the balance sheet, a liability to make lease payments and a right-of-use asset representing the right to use the underlying asset over the lease term. The amendments in this accounting standard update are to be applied using a modified retrospective approach and are effective for fiscal years beginning after December 15, 2018. We are currently evaluating the requirements of ASU 2016-02 and have not yet determined its impact on our condensed consolidated financial statements.

In November 2015, FASB issued ASU 2015-17—*Balance Sheet Classification of Deferred Taxes*. As part of FASB's accounting simplification initiative, ASU 2015-17 removes the requirement to separate deferred income tax liabilities and assets into current and noncurrent amounts in a classified statement of financial position. Instead, the update requires that deferred tax liabilities and assets be classified as noncurrent in a classified statement of financial position. ASU 2015-17 is effective for entities for fiscal years beginning after December 15, 2016, with prospective or retrospective application to all periods presented. Early application is permitted. The Company does not expect the impact of this ASU to be material to its consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*. This ASU is a comprehensive new revenue recognition model that requires a company to recognize revenue to depict the transfer of goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. This ASU was originally effective for annual reporting periods beginning after December 15, 2016 and early adoption is permitted as of the original effective date. Companies may use either a full retrospective or a modified retrospective approach to adopt this ASU and management has not yet determined which method it will apply. The Company is currently evaluating the impact of adopting ASU 2014-09 on the Company's consolidated net income, financial position and cash flows. In July 2015, FASB voted to approve a one-year deferral of the effective date to December 31, 2017 for interim and annual reporting periods beginning after that date and permitted early adoption of the standard, but not before the original effective date of December 15, 2016. As a result, ASU 2014-09 will become effective for us in the first quarter of our fiscal year ending December 31, 2018.

Note 4 – Business Acquisitions

On February 1, 2016, the Company acquired Sebesta, Inc. ("Sebesta"), a St. Paul, Minnesota-based mechanical, electrical and plumbing ("MEP") engineering and energy management company. Primary clients include federal and state governments, power and utility companies, and major educational, healthcare, industrial and commercial property owners throughout the United States. The purchase price of this acquisition was \$14,000 paid from cash on hand. This acquisition expanded the Company's MEP engineering and energy and allows the Company to offer these services on a broader scale within its existing network. In addition, this acquisition strengthens the Company's geographic diversification and allows the Company to continue expanding its national footprint. In order to ultimately determine the fair values of tangible and intangible assets acquired and liabilities assumed for Sebesta, we engaged a third-party independent valuation specialist to assist in the determination of fair values of tangible and intangible assets acquired and liabilities, however as of the date of this report, the valuation was not final. We expect to finalize the purchase price allocation with respect to this transaction by the end of the second quarter of 2016.

On January 30, 2015, the Company acquired all of the outstanding equity interests of Joslin, Lesser & Associates, Inc. ("JLA"), a program management and owner's representation consulting firm that primarily services government owned

facilities and public K through 12 school districts in the Boston, MA area. The purchase price of up to \$5,500 included \$2,250 in cash, a \$1,250 promissory note (bearing interest at 3.5%), payable in four installments of \$313, due on the first, second, third, and fourth anniversaries of January 30, 2015, the effective date of the acquisition (see Note 9), and \$1,000 of the Company's common stock (89,968 shares) as of the closing date of the acquisition. The purchase price also included a non-interest bearing earn-out of up to \$1,000 payable in cash, notes and the Company's common stock, subject to the achievement of certain agreed upon metrics for calendar year 2015. The earn-out of \$1,000 is non-interest bearing and was recorded at its estimated fair value of \$901, based on a probability-weighted approach valuation technique used to determine the fair value of the contingent consideration on the acquisition date. The note and the earn-out are due to a related party individual. As of March 31, 2016 and December 31, 2015, this contingent consideration was \$375 and \$500, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

The following table summarizes the preliminary fair values of the assets acquired and liabilities assumed as of the acquisition date for the acquisitions closed during 2016 and final fair values of the assets acquired and liabilities assumed as of the acquisition dates for the acquisitions closed during 2015:

	March 31,	December 31,
	2016	2015
Cash Accounts receivable Property and equipment Prepaid expenses Other assets Intangible assets: Customer relationships Trade name Customer backlog Non-compete Favorable (unfavorable) lease Total Assets Liabilities Deferred tax liabilities Net assets acquired	\$- 5,413 1,098 215 165 3,300 590 401 - (225) 10,957 (2,971) - 7,986	28,220
Consideration paid (Cash, Notes and/or stock) Contingent earn-out liability (Cash and stock) Total Consideration Excess consideration over the amounts assigned to the net assets acquired (Goodwill)	14,000 - 14,000 \$6,014	21,691 1,307 22,998 \$ 10,537

Goodwill was recorded based on the amount by which the purchase price exceeded the fair value of the net assets acquired and the amount is attributable to the reputation of the business acquired, the workforce in place and the synergies to be achieved from these acquisitions. Goodwill of approximately \$6,014 is expected to be deductible for

income tax purposes for the 2016 acquisition.

The consolidated financial statements of the Company for the three months ended March 31, 2016 include the results of operations from the business acquired during 2016 from its date of acquisition to March 31, 2016. For the three months ended March 31, 2016, the results include gross revenues and pre-tax income of approximately \$5,455 and \$431, respectively. Included in general and administrative expense for the three months ended March 31, 2016 and 2015 is \$194 and \$63, respectively, of acquisition-related costs pertaining to the Company's acquisition activities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

The following table presents the unaudited, pro forma consolidated results of operations (in thousands, except per share amounts) for the three months ended March 31, 2016 and 2015 as if the Sebesta acquisition had occurred as of January 1, 2015. The pro forma information provided below is compiled from the financial statements of Sebesta and includes pro forma adjustments for amortization expense, reduction in certain expenses and the income tax impact of these adjustments. The pro forma results are not necessarily indicative of (i) the results of operations that would have occurred had the Sebesta operations actually been acquired on January 1, 2015; or (ii) future results of operations:

For the three months ended		
March 31,	March 31,	
2016	2015	
\$47,190	\$37,213	
\$2,040	\$1,178	
\$0.26	\$0.21	
\$0.25	\$0.20	
	months e March 31, 2016 \$47,190 \$2,040 \$0.26	

Note 5 – Accounts Receivable, net

Accounts receivable, net, consists of the following:

March	December
31,	31,
2016	2015

Billed	\$32,796	\$ 32,806	
Unbilled	20,749	15,678	
Contract retentions	528	799	
	54,073	49,283	
Less: allowance for doubtful accounts	(1,865)	(1,536)
Accounts receivable, net	\$52,208	\$ 47,747	

Billed accounts receivable represents amounts billed to clients that remain uncollected as of the balance sheet date. Unbilled accounts receivable represents recognized amounts pending billing pursuant to contract terms or accounts billed after period end, and are expected to be billed and collected within the next 12 months.

Note 6 – Property and Equipment, net

Property and equipment, net, consists of the following:

	March 31,	December 31,	
	2016	2015	
Office furniture and equipment	\$1,324	\$ 459	
Computer equipment	3,208	3,165	
Survey and field equipment	1,384	1,265	
Leasehold improvements	1,526	1,165	
_	7,442	6,054	
Accumulated depreciation Property and equipment – net	(3,480) \$3,962	(2,963) \$ 3,091	

Depreciation expense was \$378 and \$149 for the three months ended March 31, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Note 7 – Goodwill and Intangible Assets

Goodwill

On August 1, 2015, the Company conducted its annual impairment tests using the quantitative method of evaluating goodwill. Based on the quantitative analyses the Company determined the fair value of each of the reporting units exceeded its carrying value. Therefore, the goodwill was not impaired and the Company did not recognize an impairment charge relating to goodwill as of August 1, 2015. There were no indicators, events or changes in circumstances that would indicate goodwill was impaired during the period from August 2, 2015 through March 31, 2016.

The table set forth below shows the change in goodwill during the three months ended March 31, 2016:

	March 31,
Balance as of the beginning of the year Acquisitions Balance as of the end of the period	2016 \$21,679 6,014 \$27,693

Intangible Assets

Intangible assets, net, as of March 31, 2016 and December 31, 2015 consist of the following:

	March 31, 2016 Gross		December 31, 2015 Gross		
	Carrying	Accumulated Amortization	Net Amount	Carrying Accumulated Amortization	Net Amount
	Amount			Amount	
Customer relationships	\$15,914	\$ (4,036) \$11,878	\$12,614 \$ (3,643) \$8,971
Trade name	2,852	(1,830) 1,022	2,262 (1,626) 636
Customer backlog	3,110	(1,574) 1,536	2,709 (1,420) 1,289
Favorable lease	553	(60) 493	778 (44) 734
Non-compete	1,286	(647) 639	1,286 (549) 737
Total	\$23,715	\$ (8,147) \$15,568	\$19,649 \$ (7,282) \$12,367

Trade names are amortized on a straight-line basis over their estimated lives ranging from 1 to 3 years. Customer backlog and customer relationships are amortized on a straight-lines basis over estimated lives ranging from 1 to 9 years. Non-compete agreements are amortized on a straight-line basis over their contractual lives ranging from 4 to 5 years. Favorable lease is amortized on a straight-line basis over the remaining lease term of 9 years.

Amortization expense was \$864 and \$489 for the three months ended March 31, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

As of March 31, 2016, the future estimated aggregate amortization related to intangible assets is as follows:

Period ending March 31,

2017\$3,23620182,38720191,81320201,70920211,385Thereafter5,038Total\$15,568

Note 8 – Accrued Liabilities

Accrued liabilities consist of the following:

	March 31	December 31,
	2016	2015
Deferred rent	583	615
Payroll and related taxes	1,617	3,131
Professional liability reserve	138	216
Benefits	1,021	639
Accrued vacation	3,861	2,994
Other	2,631	1,969
Total	\$9,851	\$ 9,564

Note 9 – Notes Payable

Notes payable consists of the following:

	March 31,	December 31,	
	2016	2015	
Note Payable Uncollateralized promisory notes Total Notes Payable Current portion of notes payable Notes payable, less current portion	\$635 8,344 8,979 (4,126) \$4,853	\$ 754 9,953 10,707 (4,347) \$ 6,360	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Credit Facility

On January 31, 2014, the Company entered into a Business Loan Agreement with Western Alliance Bank, an Arizona corporation ("Western Alliance"), as lender, which was amended on September 3, 2014 and provides for a two-year, \$8,000 revolving credit facility (the "Credit Facility"). The interest rate is prime rate plus 0.50%, with a minimum of 3.75%, which was the interest rate as of March 31, 2016. The Credit Facility contains certain financial covenants, including an annual maximum debt to tangible net worth ratio of 3.0:1.0 as of December 31, 2014 and for each annual period ending on the last day of each fiscal year thereafter. In addition, the Credit Facility contains an annual minimum debt service coverage ratio equal to 1.5:1.0 for each annual period ending on the last day of the fiscal year beginning December 31, 2013. The Credit Facility also contains financial reporting covenant provisions and other covenants, representations, warranties, indemnities, and events of default that are customary for facilities of this type. The Credit Facility is guaranteed by the Company's wholly-owned subsidiaries: (i) NV5 Holdings, (ii) NV5, Inc., (iii) NV5, LLC, (iv) JLA, and (v) The RBA Group, Inc. Engineers, Architects and Planners ("RBA"). As of March 31, 2016 and December 31, 2015, the Company is in compliance with the financial and reporting covenants. The Credit Facility is secured by a first priority lien on substantially all of the assets of NV5 Global, Inc., NV5 Holdings and NV5. On July 20, 2015, we amended the Credit Facility to add additional subsidiary guarantors, establish a within-line facility of up to \$1,000 for the issuance of standby letters of credit and extend the maturity date of the Credit Facility to May 31, 2016 from January 31, 2016. As of March 31, 2016 and December 31, 2015, the outstanding balance on the Credit Facility was \$0. Standby letters of credit outstanding were \$146 as of March 31, 2016 and December 31, 2015.

Note Payable

The note held by the seller of Nolte Associates Inc. (the "Nolte Note") is currently outstanding with a maturity date of July 29, 2017. The Nolte Note bears interest at the prime rate plus 1%, subject to a maximum rate of 7.0%. As of March 31, 2016 and December 31, 2015, the actual interest rate was 4.25%. Under the terms of the Nolte Note, as amended, the Company pays quarterly principal installments of approximately \$100 plus interest. The Nolte Note is unsecured. As of March 31, 2016 and December 31, 2015, the outstanding balance on the Nolte Note was approximately \$635 and \$754, respectively.

Uncollateralized Promissory Notes

On July 1, 2015, the Company acquired all of the outstanding equity interests of RBA. The purchase price included an uncollateralized \$4,000 promissory notes bearing interest at 3.0% (the "RBA Note") payable in four equal payments of \$1,000 each due on the first, second, third, and fourth anniversaries of July 1, 2015, the effective date of the acquisition. The outstanding balance of the RBA Note was \$4,000 as of March 31, 2016 and December 31, 2015.

On June 24, 2015, the Company acquired certain assets of Allwyn Priorities, LLC. ("Allwyn"). The purchase price included an uncollateralized \$500 promissory note bearing interest at 3.5% (the "Allwyn Note") that is payable in three equal payments of \$167 each due on the first, second and third anniversaries of June 24, 2015, the effective date of the acquisition. The outstanding balance of the Allwyn Note was \$500 as of March 31, 2016 and December 31, 2015.

On April 22, 2015, the Company acquired all of the outstanding equity interests of Richard J. Mendoza, Inc. ("Mendoza"). The purchase price included an uncollateralized \$3,000 short-term promissory note, based on the collection of acquired accounts receivable and work in process, payable within one year, and an uncollateralized \$500 promissory note bearing interest at 3% (the "Mendoza Note") that is payable in two equal payments of \$250 each due on the first and second anniversaries of April 22, 2015, the effective date of the acquisition. The outstanding balance of the short-term promissory note was \$278 and of the Mendoza Note was \$500, as of March 31, 2016 and December 31, 2015.

On January 30, 2015, the Company acquired all of the outstanding equity interests of JLA. The purchase price included an uncollateralized \$1,250 promissory note bearing interest at 3.5% (the "JLA Note") that is payable in four equal payments of \$313 each due on the first, second, third, and fourth anniversaries of January 30, 2015, the effective date of the acquisition. The outstanding balance of the JLA Note was \$938 and \$1,250 as of March 31, 2016 and December 31, 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

On November 3, 2014, the Company acquired certain assets of the Buric Companies. The purchase price included an uncollateralized, 3% interest bearing promissory note in the aggregate principal amount of \$300 (the "Buric Note"). The note is payable in three equal payments of \$100 due on the first, second and third anniversaries of November 3, 2014, the effective date of the acquisition. The carrying value of the Buric Note was approximately \$200 as of March 31, 2016 and December 31, 2015.

On June 30, 2014, the Company acquired certain assets of Owner's Representative Services, Inc. ("ORSI"). The purchase price included an uncollateralized non-interest bearing promissory note in the aggregate principal amount of \$450 (the "ORSI Note") for which the Company has imputed interest at a rate of 3.75%. This note is payable in two equal payments of \$225 due on the first and second anniversaries of June 30, 2014, the effective date of the acquisition. The carrying value of the ORSI Note was approximately \$221 as of March 31, 2016 and December 31, 2015.

On March 21, 2014, the Company acquired all of the outstanding equity interests of NV5, LLC (formerly known as AK Environmental, LLC.). The purchase price included an uncollateralized \$3,000 promissory note bearing interest at 3.0% (the "AK Note") that is payable in three equal payments of \$1,000 each due on the first, second and third anniversaries of March 21, 2014, the effective date of the acquisition. The outstanding balance of the AK Note was \$1,000 and \$2,000 as of March 31, 2016 and December 31, 2015, respectively.

On January 31, 2014, the Company acquired certain assets of Air Quality Consulting Inc. ("AQC"). The purchase price included an uncollateralized non-interest bearing promissory note in the aggregate principal amount of \$300 (the "AQC Note") for which the Company has imputed interest at a rate of 3.75%. This note is payable in two equal payments of \$150 each, due on the first and second anniversaries of January 31, 2014, the effective date of the acquisition. As of March 31, 2016 and December 31, 2015, the carrying value of the AQC Note was \$0 and \$150, respectively.

On April 30, 2013, the Company acquired certain assets and assumed certain liabilities of Consilium Partners. The purchase price included an uncollateralized promissory note in the aggregate principal amount of \$200, bearing interest at 4.0%, payable in three equal payments of approximately \$67 each, and due on the first, second and third anniversaries of April 30, 2013, the effective date of the acquisition. The outstanding balance of this note was approximately \$67 as of March 31, 2016 and December 31, 2015, respectively.

Future contractual maturities of long-term debt as of March 31, 2016, are as follows:

Perio endin Marc	g	
2017	\$4,126	
2018	2,279	
2019	1,571	
2020	1,003	
Total	\$8,979	

As of March 31, 2016 and December 31, 2015, the carrying amount of debt obligations approximates their fair values based on Level 2 inputs as the terms are comparable to terms currently offered by local lending institutions for arrangements with similar terms to industry peers with comparable credit characteristics.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Note 10 – Contingent Consideration

The following table summarizes the changes in the carrying value of estimated contingent consideration:

	March 31,	December 31,	
	2016	2015	
Contingent consideration, beginning of the year Additions for acquisitions	\$1,279 -	\$ 941 1,306	
Reduction of liability for payments made	(458)	(633)
Increase (reduction) of liability related to re-measurement of fair value	-	(335)
Contingent consideration, end of the period	\$821	\$ 1,279	

Note 11 - Commitments and Contingencies

Litigation, Claims and Assessments

The Company is subject to certain claims and lawsuits typically filed against the engineering, consulting and construction profession, alleging primarily professional errors or omissions. The Company carries professional liability insurance, subject to certain deductibles and policy limits, against such claims. However, in some actions, parties are seeking damages that exceed our insurance coverage or for which we are not insured. While management

does not believe that the resolution of these claims will have a material adverse effect, individually or in aggregate, on its financial position, results of operations or cash flows, management acknowledges the uncertainty surrounding the ultimate resolution of these matters.

The Company's office leases are classified as operating leases and rent expense is included in facilities and facilities related expense in the Company's consolidated statements of comprehensive income. Some lease terms include rent and other concessions and rent escalation clauses which are included in computing minimum lease payments. Minimum lease payments are recognized on a straight-line basis over the minimum lease term. The variance of rent expense recognized from the amounts contractually due pursuant to the underlying leases is included in accrued liabilities in the Company's consolidated balance sheets.

Note 12 – Stock-Based Compensation

In October 2011, the Company's stockholders approved the 2011 Equity Incentive Plan, which was subsequently amended and restated in March 2013 (as amended, the "2011 Equity Plan"). The 2011 Equity Plan provides directors, executive officers, and other employees of the Company with additional incentives by allowing them to acquire ownership interest in the business and, as a result, encouraging them to contribute to the Company's success. The Company may provide these incentives through the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares and units, and other cash-based or stock-based awards. As of March 31, 2016, 508,466 shares of common stock are authorized and reserved for issuance under the 2011 Equity Plan. This reserve automatically increases on each January 1 from 2014 through 2023, by an amount equal to the smaller of (i) 3.5% of the number of shares issued and outstanding on the immediately preceding December 31, or (ii) an amount determined by the Company's Board of Directors. The restricted shares of common stock granted generally provide for service-based vesting after two to four years following the grant date. A summary of the changes in unvested shares of the restricted stock during the year ended March 31, 2016 is presented below.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

The following table summarizes the status of restricted stock awards as of March 31, 2016 and December 31, 2015, and changes during 2016:

	Number of Unvested	
	Restricted Shares of	Weighted Average Grant
	Common Stock and	Date Fair Value
	Restricted Stock Units	
Unvested shares as of January 1, 2016 Granted Vested Forfeited Unvested shares as of March 31, 2016	430,816 16,882 (9,375) (5,769) 432,554	

Share-based compensation expense relating to restricted stock awards during the three months ended March 31, 2016 and 2015 was \$499 and \$278, respectively. Approximately \$3,279 of deferred compensation, which is expected to be recognized over the remaining weighted average vesting period of 2.2 years, is unrecognized at March 31, 2016.

As of March 31, 2016 and December 31, 2015, the Company had net current deferred income tax assets of \$1,440 and non-current deferred tax liabilities of \$1,582. No valuation allowance against the Company's net deferred income tax assets is needed as of March 31, 2016 and December 31, 2015 as it is more-likely-than-not that the positions will be realized upon settlement. Deferred income tax liabilities primarily relate to intangible assets and accounting basis adjustments where the Company has a future obligation for tax purposes. During the three months ended March 31, 2016, the Company did not record any deferred tax assets or liabilities in conjunction with the purchase price allocation of Sebesta as a result of the intangibles acquired in the acquisition.

The Company's consolidated effective income tax rate was 36.8% and 36.7% for the three months ended March 31, 2016 and 2015, respectively. The difference between the effective income tax rate and the combined statutory federal and state income tax rate of approximately 39.0% is principally due to the federal domestic production activities deduction.

The Company evaluates tax positions for recognition using a more-likely-than-not recognition threshold, and those tax positions eligible for recognition are measured as the largest amount of tax benefit that is greater than 50% likely of being realized upon the effective settlement with a taxing authority that has full knowledge of all relevant information. The Company is currently under examination by the California Franchise Tax Board ("CFTB") about certain research and development tax credits generated and included on the tax returns of an acquired company for the years 2005 to 2009. Fiscal years 2005 through 2015 are considered open tax years in the State of California and 2012 through 2015 in the U.S. federal jurisdiction and other state jurisdictions.

At March 31, 2016 and December 31, 2015, the Company had \$570 of unrecognized tax benefits. Included in the balance of unrecognized tax benefits at March 31, 2016 and December 31, 2015 were \$570 of tax benefits that, if recognized, would affect our effective tax rate. It is not expected that there will be a significant change in the unrecognized tax benefits in the next 12 months.

Note 14 – Reportable Segments

The Company reports segment information in accordance with ASC Topic No. 280 "Segment Reporting" ("Topic No. 280"). During the fourth quarter of 2015, the Company reevaluated the composition of its operating segments due to the acquisitions in 2015 and the change that both the Company's Chief Executive Office and President serve as the chief operating decision maker due to changes in our internal reporting structure. As a result, the Company has the following three reportable segments:

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

(in thousands, except share data)

Infrastructure, engineering and support services (INF): The Infrastructure reportable segment provides to clients a broad array of services in the area of engineering, design and support services including energy services.

Construction quality assurance (CQA): The CQA reportable segment provides construction inspection; geotechnical and engineering services; construction claims and litigation services; and environmental quality testing services.

Program management services (PM): The PM reportable segment provides program management for transportation and vertical construction projects including construction management.

The Company evaluates the performance of these reportable segments based on their respective operating income before the effect of amortization expense related to acquisitions and other unallocated corporate expenses. We account for inter-segment revenues and transfers as if the sales and transfers were to third parties. All significant intercompany balances and transactions are eliminated in consolidation.

The following tables set forth summarized financial information concerning our reportable segments. Prior period segment financial information presented has been recast to reflect the reorganized reporting structure:

Three Months Ended		
March 31,	March 31,	
2016	2015	

Gross revenues

INF	\$28,549	\$16,711
CQA	7,840	6,348
PM	9,478	6,366
Elimination of inter-segment revenues	(962)	(272)
Total gross revenues	\$44,905	\$29,153

Income before taxes

INF	\$3,316	\$1,843
CQA	1,975	904
PM	1,752	1,535
Corporate ⁽¹⁾	(3,790)	(2,568)
Total income before taxes	\$3,253	\$1,714

⁽¹⁾ Includes amortization of intangibles of \$864 and \$489 for the three months ended March 31, 2016 and 2015, respectively.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following discussion and analysis of the financial condition and results of operations of NV5 Global, Inc. and its subsidiaries (collectively, the "Company," "we," "our" or "NV5 Global") should be read in conjunction with the financial statements included elsewhere in this Quarterly Report and the audited financial statements for the year ended December 31, 2015, included in our Annual Report on Form 10-K (File No. 001-35849). This Quarterly Report contains, in addition to unaudited historical information, forward-looking statements, which involve risk and uncertainties. The words "believe," "expect," "estimate," "may," "will," "could," "plan," or "continue" and similar expressions are intended to identify forward-looking statements. Our actual results could differ materially from the results those anticipated in such forward-looking statements. Factors that could cause or contribute to such differences in results and outcomes include, those discussed under the headings "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2015 and this Quarterly Report on Form 10-Q, if any. Readers are urged not to place undue reliance on these forward-looking statements, which speak only as of the date of this Quarterly Report on Form 10-Q. We undertake no obligation to (and we expressly disclaim any obligation to) revise or update any forward-looking statement, whether as a result of new information, subsequent events, or otherwise (except as may be required by law), in order to reflect any event or circumstance which may arise after the date of this Quarterly Report on Form 10-Q. Amounts presented are in thousands, except per share data.

Overview

We are a provider of professional and technical engineering and consulting solutions to public and private sector clients. We focus on the infrastructure, energy, construction, real estate, and environmental markets. We primarily focus on five business verticals - construction quality assurance, infrastructure, energy, program management, and environmental solutions. Our primary clients include U.S. federal, state, municipal, and local government agencies, and military and defense clients. We also serve quasi-public and private sector clients from the education, healthcare, energy, and public utilities, including schools, universities, hospitals, health care providers, insurance providers, large utility service providers, and large to small energy producers.

Recent Acquisition, Developments and Challenges

Acquisition. On February 1, 2016, the Company acquired Sebesta, Inc. ("Sebesta"), a St. Paul, Minnesota-based mechanical, electrical and plumbing ("MEP") engineering and energy management company. Primary clients include federal and state governments, power and utility companies, and major educational, healthcare, industrial and commercial property owners throughout the United States. The purchase price of this acquisition was \$14,000 paid from cash on hand.

Tax credit. We are currently under examination by the California Franchise Tax Board ("CFTB") about certain research and development tax credits generated and included on the tax returns of an acquired company for the years 2005 to 2009. Fiscal years 2005 through 2015 are considered open tax years in the State of California and 2012 through 2015 in the U.S. federal jurisdiction and other state jurisdictions. At March 31, 2016 and December 31, 2015, the Company had \$570 of unrecognized tax benefits.

Backlog. As of March 31, 2016, we had approximately \$174,400 of gross revenue backlog expected to be recognized over the next 12 months compared to gross revenue backlog of approximately \$155,300 as of December 31, 2015. We cannot guarantee that the revenue projected in our backlog will be realized or, if realized, will result in profits. In addition, project cancellations or scope adjustments may occur, from time to time, with respect to contracts reflected in our backlog. For example, certain of our contracts with the U.S. federal government and other clients are terminable at the discretion of the client, with or without cause. These types of backlog reductions could adversely affect our revenue and margins. Accordingly, our backlog as of any particular date is an uncertain indicator of our future earnings.

Components of Income and Expense