

ENERGY FOCUS, INC/DE  
Form 10-Q  
May 15, 2013

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

Form 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
For the quarterly period ended March 31, 2013

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-24230

ENERGY FOCUS, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation  
or organization)

94-3021850  
(I.R.S. Employer Identification No.)

32000 Aurora Rd., Solon, OH  
(Address of principal executive offices)

44139  
(Zip Code)  
(Registrant's telephone number, including area code): (440) 715-1300

None  
(Former Name, Former Address and Former Fiscal Year, If Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such

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files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer”, “accelerated filer”, and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☐ (do not check if a smaller reporting company)

Smaller reporting company ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes ☐ No ☒

The number of outstanding shares of the registrant’s Common Stock, \$0.0001 par value, as of May 10, 2013 was 44,698,650.

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## Item 1. Financial Statements

ENERGY FOCUS, INC.  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(amounts in thousands except share and per share data)

|                                                                                                                                                                        | March 31,<br>2013<br>(unaudited) | December 31,<br>2012 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------|
| <b>ASSETS</b>                                                                                                                                                          |                                  |                      |
| <b>Current assets:</b>                                                                                                                                                 |                                  |                      |
| Cash and cash equivalents, includes restricted cash of \$135 and \$252, respectively                                                                                   | \$452                            | \$1,181              |
| Trade accounts receivable less allowances of \$189 and \$265, respectively                                                                                             | 3,864                            | 5,319                |
| Retainage receivable                                                                                                                                                   | 673                              | 634                  |
| Inventories, net                                                                                                                                                       | 3,113                            | 2,581                |
| Costs in excess of billings                                                                                                                                            | 97                               | 99                   |
| Prepaid and other current assets                                                                                                                                       | 1,069                            | 1,012                |
| Total current assets                                                                                                                                                   | 9,268                            | 10,826               |
| Property and equipment, net                                                                                                                                            | 1,763                            | 1,800                |
| Intangible assets, net                                                                                                                                                 | 545                              | 608                  |
| Collateralized assets                                                                                                                                                  | 1,000                            | 1,000                |
| Other assets                                                                                                                                                           | 119                              | 119                  |
| Total assets                                                                                                                                                           | \$12,695                         | \$14,353             |
| <b>LIABILITIES</b>                                                                                                                                                     |                                  |                      |
| <b>Current liabilities:</b>                                                                                                                                            |                                  |                      |
| Accounts payable                                                                                                                                                       | \$5,430                          | \$5,879              |
| Accrued liabilities                                                                                                                                                    | 1,835                            | 2,265                |
| Deferred revenue                                                                                                                                                       | 300                              | 751                  |
| Billings in excess of costs                                                                                                                                            | 187                              | 464                  |
| Credit line borrowings                                                                                                                                                 | 1,212                            | 1,590                |
| Current maturities of long-term debt                                                                                                                                   | 780                              | 756                  |
| Total current liabilities                                                                                                                                              | 9,744                            | 11,705               |
| Other liabilities                                                                                                                                                      | 18                               | 30                   |
| Long-term debt                                                                                                                                                         | 3,528                            | 1,793                |
| Total liabilities                                                                                                                                                      | 13,290                           | 13,528               |
| <b>SHAREHOLDERS' EQUITY</b>                                                                                                                                            |                                  |                      |
| Preferred stock, par value \$0.0001 per share: Authorized: 2,000,000 shares in 2013 and 2012 Issued and outstanding: no shares in 2013 and 2012                        | -                                | -                    |
| Common stock, par value \$0.0001 per share: Authorized: 100,000,000 shares in 2013 and 2012 Issued and outstanding: 44,698,650 at March 31, 2013 and December 31, 2012 | 4                                | 4                    |
| Additional paid-in capital                                                                                                                                             | 81,031                           | 80,985               |
| Accumulated other comprehensive income                                                                                                                                 | 422                              | 460                  |
| Accumulated deficit                                                                                                                                                    | (82,052)                         | (80,624)             |
| Total shareholders' equity                                                                                                                                             | (595)                            | 825                  |

|                                            |           |           |
|--------------------------------------------|-----------|-----------|
| Total liabilities and shareholders' equity | \$ 12,695 | \$ 14,353 |
|--------------------------------------------|-----------|-----------|

The accompanying notes are an integral part of these financial statements.

ENERGY FOCUS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(amounts in thousands except per share amounts)  
(unaudited)

|                                                                | Three months ended<br>March 31, |            |
|----------------------------------------------------------------|---------------------------------|------------|
|                                                                | 2013                            | 2012       |
| Net sales                                                      | \$5,333                         | \$5,302    |
| Cost of sales                                                  | 4,132                           | 4,517      |
| Gross profit                                                   | 1,201                           | 785        |
| Operating expenses:                                            |                                 |            |
| Research and development                                       | 37                              | 46         |
| Sales and marketing                                            | 1,303                           | 1,271      |
| General and administrative                                     | 1,066                           | 1,154      |
| Total operating expenses                                       | 2,406                           | 2,471      |
| Loss from operations                                           | (1,205 )                        | (1,686 )   |
| Other income (expense):                                        |                                 |            |
| Other expense                                                  | (94 )                           | (28 )      |
| Interest income                                                | -                               | 1          |
| Interest expense                                               | (126 )                          | (151 )     |
| Loss before income taxes                                       | (1,425 )                        | (1,864 )   |
| Provision for income taxes                                     | (3 )                            | (3 )       |
| Net loss                                                       | \$(1,428 )                      | \$(1,867 ) |
| Net loss per share - basic and diluted                         | \$(0.03 )                       | \$(0.06 )  |
| Shares used in computing net loss per share -basic and diluted | 44,699                          | 31,621     |

The accompanying notes are an integral part of these financial statements.

ENERGY FOCUS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)  
(amounts in thousands)  
(unaudited)

|                                          | Three months ended<br>March 31, |            |
|------------------------------------------|---------------------------------|------------|
|                                          | 2013                            | 2012       |
| Net loss                                 | \$(1,428 )                      | \$(1,867 ) |
| Other comprehensive income:              |                                 |            |
| Foreign currency translation adjustments | (38 )                           | 28         |
| Comprehensive loss                       | \$(1,466 )                      | \$(1,839 ) |

The accompanying notes are an integral part of these financial statements.

ENERGY FOCUS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(amounts in thousands)  
(unaudited)

|                                                                                       | Three months ended<br>March 31, |            |
|---------------------------------------------------------------------------------------|---------------------------------|------------|
|                                                                                       | 2013                            | 2012       |
| Cash flows from operating activities:                                                 |                                 |            |
| Net loss                                                                              | \$(1,428 )                      | \$(1,867 ) |
| Adjustments to reconcile net loss to net cash used in operating activities:           |                                 |            |
| Depreciation                                                                          | 162                             | 150        |
| Stock-based compensation                                                              | 45                              | 58         |
| Provision for doubtful accounts receivable                                            | (29 )                           | 24         |
| Amortization of intangible assets                                                     | 63                              | 104        |
| Amortization of discounts on long-term borrowings and acquisition related liabilities | 44                              | 77         |
| Amortization of loan origination fees                                                 | 28                              | 28         |
| Deferred revenue                                                                      | (728 )                          | 216        |
| Changes in assets and liabilities:                                                    |                                 |            |
| Accounts receivable, inventories, and other assets                                    | 753                             | (1,612 )   |
| Accounts payable and accrued liabilities                                              | (868 )                          | (2,158 )   |
| Total adjustments                                                                     | (530 )                          | (3,113 )   |
| Net cash used in operating activities                                                 | (1,958 )                        | (4,980 )   |
| Cash flows from investing activities:                                                 |                                 |            |
| Acquisition of property and equipment                                                 | (125 )                          | (12 )      |
| Net cash used in investing activities                                                 | (125 )                          | (12 )      |
| Cash flows from financing activities:                                                 |                                 |            |
| Proceeds from issuances of common stock, net                                          | -                               | 4,827      |
| Proceeds from other borrowings                                                        | 1,750                           | -          |
| Payments on other borrowings                                                          | (12 )                           | (849 )     |
| Net (payments) proceeds on credit line borrowings                                     | (378 )                          | 603        |
| Net cash provided by financing activities                                             | 1,360                           | 4,581      |
| Effect of exchange rate changes on cash                                               | (6 )                            | 8          |
| Net decrease in cash and cash equivalents                                             | (729 )                          | (403 )     |
| Cash and cash equivalents at beginning of period                                      | 1,181                           | 2,136      |
| Cash and cash equivalents at end of period                                            | \$452                           | \$1,733    |
| Classification of cash and cash equivalents:                                          |                                 |            |
| Cash and cash equivalents                                                             | \$317                           | \$1,661    |
| Restricted cash held                                                                  | 135                             | 72         |
| Cash and cash equivalents at end of period                                            | \$452                           | \$1,733    |

The accompanying notes are an integral part of these financial statements.



ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

NOTE 1. NATURE OF OPERATIONS

Energy Focus, Inc. and its subsidiaries (the “Company”) engage in the design, development, manufacturing, marketing, and installation of energy-efficient lighting systems and solutions where the Company serves two segments:

- solutions segment providing turnkey, high-quality, energy-efficient lighting application alternatives primarily to the existing public-sector building market; and
- products segment providing military, general commercial and industrial lighting and pool lighting offerings, each of which markets and sells energy-efficient lighting systems.

The Company continues to evolve its business strategy to include providing its customers with turnkey, comprehensive energy-efficient lighting solutions, which use, but are not limited to, its patented and proprietary technology. The Company’s products segment includes light-emitting diode (“LED”), fiber optic, high-intensity discharge (“HID”), fluorescent tube and other highly energy-efficient lighting technologies. Typical savings related to current technology of the Company approximates 80% in electricity costs, while providing full-spectrum light closely simulating daylight colors. The Company’s strategy also incorporates continued investment into the research of new and emerging energy sources including LED and solar energy applications.

NOTE 2. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements include the accounts of the Company and its subsidiaries, Stones River Companies, LLC (“SRC”) in Nashville, Tennessee, and Crescent Lighting Limited (“CLL”) located in the United Kingdom. All significant inter-company balances and transactions have been eliminated.

We have prepared the accompanying financial data for the three months ended March 31, 2013 and 2012 pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles (“GAAP”) in the U.S. have been condensed or omitted pursuant to such rules and regulations. The accompanying financial data and information should be read in conjunction with our 2012 Annual Report on Form 10-K.

In the opinion of management, the accompanying condensed consolidated financial statements contain all normal and recurring adjustments necessary to present fairly our Condensed Consolidated Balance Sheets as of March 31, 2013 and December 31, 2012, Condensed Consolidated Statements of Comprehensive Income for the three months ended March 31, 2013 and 2012, Condensed Consolidated Statements of Operations for the three months ended March 31, 2013 and 2012, and Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2013 and 2012.

The preparation of condensed consolidated financial statements in accordance with GAAP in the U.S. requires management to make estimates and assumptions that affect the amounts reported in our condensed consolidated financial statements and accompanying notes. Management bases its estimates on historical experience and various other assumptions believed to be reasonable. Although these estimates are based on management’s best knowledge of

current events and actions that may impact the company in the future, actual results may be different from the estimates. Estimates include, but are not limited to, the establishment of reserves for accounts receivable, sales returns, inventory obsolescence and warranty claims; the useful lives for property, equipment, and intangible assets; revenues recognized on a percentage-of-completion basis; and stock-based compensation. In addition, estimates and assumptions associated with the evaluation of long-lived assets for impairment requires considerable judgment. Actual results could differ from those estimates and such differences could be material.

The Company's independent public accounting firm has issued an opinion in connection with the Company's 2012 Annual Report on Form 10-K raising substantial doubt about the Company's ability to continue as a going concern. The interim financial statements have been prepared assuming the Company will continue to operate as a going concern, which contemplates the realization of assets and the settlement of liabilities in the normal course of business. The interim financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classification of liabilities that may result from uncertainty related to our ability to continue as a going concern.

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

#### Reclassifications

Certain prior year amounts have been reclassified within the Condensed Consolidated Financial Statements (“financial statements”), and related notes thereto, to be consistent with the current year presentation.

#### Recent Accounting Pronouncements

In February 2013, the FASB issued ASU 2013-02, Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income under Topic 220, which requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component (the respective line items of net income). This pronouncement is effective for fiscal years, and interim periods within those years, beginning after December 15, 2012. We adopted this ASU and the impact was not material to our disclosures for the quarter ended March 31, 2013.

#### Update to Significant Accounting Policies

There have been no material changes to our significant accounting policies, as compared to the significant accounting policies described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2012.

#### Earnings (Loss) per Share

Basic loss per share is computed by dividing the net loss available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted loss per share is computed giving effect to all dilutive potential common shares that were outstanding during the period. Dilutive potential common shares consist of incremental shares upon exercise of stock options and warrants, unless the effect would be anti-dilutive.

A reconciliation of basic and diluted loss per share is provided as follows (in thousands, except per share amounts):

|                                      | Three months ended<br>March 31, |             |
|--------------------------------------|---------------------------------|-------------|
|                                      | 2013                            | 2012        |
| Basic and diluted loss per share:    |                                 |             |
| Net loss                             | \$ (1,428 )                     | \$ (1,867 ) |
| Basic and diluted loss per share:    |                                 |             |
| Weighted average shares outstanding  | 44,699                          | 31,621      |
| Basic and diluted net loss per share | \$ (0.03 )                      | \$ (0.06 )  |

Options and warrants to purchase approximately 14,177,550 and 15,304,000 shares of common stock, were outstanding at March 31, 2013 and 2012, respectively, but were not included in the calculation of diluted net loss per share because their inclusion would have been anti-dilutive.



ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

### Stock-Based Compensation

The Company's stock-based compensation plan is described in detail in its 2012 Annual Report on Form 10-K. The following table summarizes the Company's stock-based compensation (in thousands):

|                                | Three months ended<br>March 31, |       |
|--------------------------------|---------------------------------|-------|
|                                | 2013                            | 2012  |
| Research and development       | \$ 7                            | \$ 6  |
| Sales and marketing            | 8                               | 8     |
| General and administrative     | 30                              | 44    |
| Total stock-based compensation | \$ 45                           | \$ 58 |

Total unearned compensation of \$315 thousand related to stock options remains at March 31, 2013 compared to \$317 thousand at March 31, 2012. These costs will be charged to expense and amortized on a straight line basis in future periods through the third quarter of 2016. The weighted average period over which this unearned compensation is expected to be recognized is approximately 2.2 years.

The fair value of each stock option is estimated on the date of grant using the Black-Scholes option pricing model. Estimates utilized in the calculation include the expected life of the option, risk-free interest rate, and expected volatility, and are further comparatively detailed as follows:

|                                 | Three months ended<br>March 31, |         |
|---------------------------------|---------------------------------|---------|
|                                 | 2013                            | 2012    |
| Fair value of options issued    | \$ 0.15                         | \$ 0.21 |
| Exercise price                  | \$ 0.23                         | \$ 0.39 |
| Expected life of option (years) | 8.3                             | 6.1     |
| Risk-free interest rate         | 1.57 %                          | 1.48 %  |
| Expected volatility             | 83.82 %                         | 58.05 % |
| Dividend yield                  | 0 %                             | 0 %     |

Option activity under the Company's stock plans during the three months ended March 31, 2013 was as follows:

|                                     | Options   | Weighted<br>Average<br>Exercise Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term (in<br>Years) |
|-------------------------------------|-----------|---------------------------------------|-----------------------------------------------------------------------|
| Outstanding as of December 31, 2012 | 2,184,583 | \$ 2.20                               |                                                                       |
| Granted                             | 1,052,500 | \$ 0.23                               |                                                                       |

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|                                  |           |      |      |     |
|----------------------------------|-----------|------|------|-----|
| Exercised                        | -         | \$   | -    |     |
| Cancelled/forfeited              | (25,200   | ) \$ | 2.65 |     |
| Outstanding as of March 31, 2013 | 3,211,883 | \$   | 1.55 | 7.6 |
| Exercisable as of March 31, 2013 | 1,565,450 | \$   | 2.74 | 5.9 |

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

### Product Warranties

The Company warrants finished goods against defects in material and workmanship under normal use and service for periods generally between one and five years for products and labor. Settlement costs consist of actual amounts expensed for warranty services which are largely a result of third-party service calls and the costs of replacement products. A liability for the estimated future costs under product warranties is maintained for products outstanding under warranty and is included in "Accrued liabilities" in the Condensed Consolidated Balance Sheets. The warranty activity for the respective periods is as follows (in thousands):

|                                                         | Three months ended<br>March 31, |        |
|---------------------------------------------------------|---------------------------------|--------|
|                                                         | 2013                            | 2012   |
| Balance at the beginning of the period                  | \$ 159                          | \$ 100 |
| Accruals for warranties issued                          | 16                              | 31     |
| Settlements made during the period (in cash or in kind) | (35 )                           | (21 )  |
| Balance at the end of the period                        | \$ 140                          | \$ 110 |

### NOTE 3. INVENTORIES

Inventories are stated at the lower of standard cost (which approximates actual cost determined using the first-in, first-out cost method) or market and consist of the following, net of reserves (in thousands):

|                  | March 31,<br>2013 | December 31,<br>2012 |
|------------------|-------------------|----------------------|
| Raw materials    | \$ 2,031          | \$ 1,649             |
| Finished goods   | 1,082             | 932                  |
| Inventories, net | \$ 3,113          | \$ 2,581             |

### NOTE 4. PROPERTY AND EQUIPMENT

Property and equipment is stated at cost and depreciated using the straight-line method over the estimated useful lives of the related assets and consists of the following (in thousands):

|                                                                   | March 31,<br>2013 | December 31,<br>2012 |
|-------------------------------------------------------------------|-------------------|----------------------|
| Equipment (useful life 3 - 15 years)                              | \$ 5,885          | \$ 5,963             |
| Tooling (useful life 2 - 5 years)                                 | 2,598             | 2,600                |
| Furniture and fixtures (useful life 5 years)                      | 132               | 132                  |
| Computer software (useful life 3 years)                           | 450               | 462                  |
| Leasehold improvements (the shorter of useful life or lease life) | 629               | 633                  |

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|                                |          |          |
|--------------------------------|----------|----------|
| Construction in progress       | 66       | 50       |
| Property and equipment at cost | 9,760    | 9,840    |
| Less: accumulated depreciation | (7,997 ) | (8,040 ) |
| Property and equipment, net    | \$ 1,763 | \$ 1,800 |

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

## NOTE 5. INTANGIBLE ASSETS

The following table summarizes information related to net carrying value of intangible assets (in thousands):

|                                        | Amortization<br>Life (in years) | March 31,<br>2013 | December 31,<br>2012 |
|----------------------------------------|---------------------------------|-------------------|----------------------|
| Definite-lived intangible assets:      |                                 |                   |                      |
| Tradenames                             | 10                              | 338               | 350                  |
| Customer relationships                 | 5                               | 207               | 258                  |
| Total definite-lived intangible assets |                                 | 545               | 608                  |
| Total intangible assets, net           |                                 |                   |                      |
|                                        |                                 | \$ 545            | \$ 608               |

Amortization expense for intangible assets subject to amortization was \$63 thousand and \$104 thousand for the three months ended March 31, 2013 and 2012, respectively. The Company amortizes Tradenames on a straight-line basis over their estimated useful lives. Customer relationships are amortized over their expected useful lives on an accelerated method that approximates the cash flows associated with those relationships. Based on the carrying value of amortized intangible assets, the Company estimates amortization expense for future years to be as follows (in thousands):

| Year ending December 31,    | Amount |
|-----------------------------|--------|
| 2013 April through December | \$ 190 |
| 2014                        | 105    |
| 2015                        | 50     |
| 2016                        | 50     |
| 2017                        | 50     |
| 2018 and thereafter         | 100    |
| Total amortization expense  | \$ 545 |

## NOTE 6. CONTRACTS IN PROGRESS

Costs and estimated earnings on contracts in progress as of the periods indicated are summarized in the following table (in thousands):

|                                         | March 31,<br>2013 | December 31,<br>2012 |
|-----------------------------------------|-------------------|----------------------|
| Costs incurred on uncompleted contracts | \$ 8,494          | \$ 7,067             |
| Estimated earnings                      | 1,681             | 1,330                |
| Total revenues                          | 10,175            | 8,397                |
| Less: billings to date                  | 10,265            | 8,762                |
| Total                                   | \$ (90)           | \$ (365)             |

Balance sheet classification:

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|                                                      |    |      |   |    |        |
|------------------------------------------------------|----|------|---|----|--------|
| Costs in excess of billings on uncompleted contracts | \$ | 97   |   | \$ | 99     |
| Billings in excess of costs on uncompleted contracts |    | (187 | ) |    | (464 ) |
| Total                                                | \$ | (90  | ) | \$ | (365 ) |

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

## NOTE 7. DEBT

## Credit Facilities

On December 22, 2011, the Company entered into a \$4.5 million revolving line of credit (“credit facility”) with Rosenthal & Rosenthal. The total loan amount available to the Company under the line of credit is equal to 85% of its net amount of eligible receivables, plus available inventory (the lesser of 50% of the lower of cost or market value of eligible inventory, or \$250 thousand). The credit facility is secured by a lien on the domestic assets of the Company. The interest rate for borrowing on accounts receivable is 8.5%, on inventories 10.0% and on overdrafts 13.0%. Additionally, there is an annual 1% facility fee on the entire amount of the credit facility, \$4.5 million, payable at the beginning of the year. The credit facility is a three year agreement, expiring on December 31, 2014, unless terminated sooner. There are liquidated damages if the credit facility is terminated prior to December 31, 2014, which are based on the maximum credit facility amount then in effect. The damages are: 3% if terminated prior to the first anniversary of the closing date, 2% if terminated prior to the second anniversary of the closing date, and 1% if terminated prior to the third anniversary of the closing date. The Company is required to comply with certain financial covenants, measured quarterly, including, as defined in the agreement: a tangible net worth amount and a working capital amount. The Company was in compliance with the financial covenants at March 31, 2013. Borrowings under the revolving line of credit were \$1.2 million at March 31, 2013, and \$1.6 million at December 31, 2012, and are recorded in the Company’s Condensed Consolidated Balance Sheets as a current liability under the caption “Credit line borrowings.”

## Borrowings

The components of the Company’s debt at March 31, 2013 and December 31, 2012 were as follows (in thousands):

|                                                   | March 31,<br>2013 | December 31,<br>2012 |
|---------------------------------------------------|-------------------|----------------------|
| Unsecured Convertible Notes                       | \$ 3,250          | \$ 1,500             |
| Convertible Promissory Note - TLC Investments LLC | 500               | 500                  |
| Cognovit Note - Keystone Ruby, LLC                | 263               | 277                  |
| Letter of Credit Agreement - Mark Plush           | 250               | 250                  |
| Unsecured Promissory Note - Quercus Trust         | 70                | 70                   |
| Discounts on long-term borrowings                 | (25 )             | (48 )                |
| Subtotal                                          | 4,308             | 2,549                |
| Less: Current maturities of long-term debt        | (780 )            | (756 )               |
| Long-term debt                                    | \$ 3,528          | \$ 1,793             |

In March 2013, the Company disclosed that it had embarked on a program to raise up to \$3.8 million in unsecured convertible debt. This is in addition to the \$1.5 million in unsecured convertible debt raised during the fourth quarter of 2012. During the first quarter of 2013, \$1.75 million of unsecured convertible debt has been raised toward the additional \$3.8 million. This debt matures on December 31, 2016, has a five percent annual interest rate, and is convertible into common stock of the Company at the rate of \$0.23 per share beginning July 31, 2013. During the

second quarter, the Company expects to receive an additional \$2 million.

For a full description of the Company's debt financing, reference is made to Note 8, Debt, of the Company's 2012 Annual Report on Form 10-K.

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

Future maturities of remaining borrowings are (in thousands):

| Year ending December 31,                | Long-Term<br>Debt |
|-----------------------------------------|-------------------|
| 2013 April through December             | \$ 791            |
| 2014                                    | 59                |
| 2015                                    | 1,565             |
| 2016                                    | 1,822             |
| 2017                                    | 26                |
| 2018 and thereafter                     | 70                |
| Gross long-term borrowings              | 4,333             |
| Less: discounts on long-term borrowings | (25 )             |
| Total commitment, net                   | 4,308             |
| Less: portion classified as current     | (780 )            |
| Long-term borrowings, net               | \$ 3,528          |

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

## NOTE 8. SEGMENTS AND GEOGRAPHIC INFORMATION

The Company has two reportable segments: products segment featuring pool lighting, general commercial lighting alternatives, government products, and research and development services, each of which markets and sells lighting systems; and solutions segment providing turnkey, high-quality, energy-efficient lighting application alternatives. The Company's products are sold through a combination of direct sales employees, independent sales representatives and distributors in different geographic markets throughout the world. The Company's solutions sales are designed to enhance total value by positively impacting customers' profitability, the environment, and the communities it serves. These solutions are sold through the Company's direct sales employees as well as our SRC subsidiary, and include not only its proprietary energy-efficient lighting solutions, but also sourced lighting systems, energy audits and service agreements.

The following summarizes the Company's reportable segment data for periods indicated (in thousands):

|                                                             | Three months ended<br>March 31, |           |
|-------------------------------------------------------------|---------------------------------|-----------|
|                                                             | 2013                            | 2012      |
| <b>Solutions:</b>                                           |                                 |           |
| Net sales                                                   | \$ 1,807                        | \$ 1,640  |
| Cost of sales                                               | 1,523                           | 1,562     |
| Gross profit                                                | 284                             | 78        |
| <b>Operating expenses:</b>                                  |                                 |           |
| Sales and marketing                                         | 270                             | 314       |
| General and administrative                                  | 202                             | 150       |
| Total operating expenses                                    | 472                             | 464       |
| Segment loss                                                | \$ (188 )                       | \$ (386 ) |
| <b>Products:</b>                                            |                                 |           |
| Net sales                                                   | \$ 3,526                        | \$ 3,662  |
| Cost of sales                                               | 2,609                           | 2,955     |
| Gross profit                                                | 917                             | 707       |
| <b>Operating expenses (income):</b>                         |                                 |           |
| Research and development                                    | 37                              | 46        |
| Sales and marketing                                         | 797                             | 861       |
| General and administrative                                  | 74                              | 81        |
| Total operating expenses                                    | 908                             | 988       |
| Segment income (loss)                                       | \$ 9                            | \$ (281 ) |
| <b>Reconciliation of segment income (loss) to net loss:</b> |                                 |           |
| <b>Segment income (loss):</b>                               |                                 |           |
| Solutions                                                   | \$ (188 )                       | \$ (386 ) |
| Products                                                    | 9                               | (281 )    |
| Total segment loss                                          | (179 )                          | (667 )    |

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|                            |             |             |
|----------------------------|-------------|-------------|
| Operating expenses:        |             |             |
| Sales and marketing        | 236         | 96          |
| General and administrative | 790         | 923         |
| Total operating expenses   | 1,026       | 1,019       |
| Other expense              | (220 )      | (178 )      |
| Loss before income taxes   | (1,425 )    | (1,864 )    |
| Provision for income taxes | (3 )        | (3 )        |
| Net loss                   | \$ (1,428 ) | \$ (1,867 ) |

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

The following table provides additional business unit gross profitability detail for the Company's products segment for the periods indicated (in thousands):

|                                       | Three months ended<br>March 31, |          |
|---------------------------------------|---------------------------------|----------|
|                                       | 2013                            | 2012     |
| Products segment net sales:           |                                 |          |
| Pool and commercial products          | \$ 2,516                        | \$ 2,290 |
| Government products/R&D services      | 1,010                           | 1,372    |
| Total products segment net sales      | 3,526                           | 3,662    |
| Products segment cost of sales:       |                                 |          |
| Pool and commercial products          | 1,710                           | 1,631    |
| Government products/R&D services      | 899                             | 1,324    |
| Total products segment cost of sales  | 2,609                           | 2,955    |
| Products segment gross profit (loss): |                                 |          |
| Pool and commercial products          | 806                             | 659      |
| Government products/R&D services      | 111                             | 48       |
| Total products segment gross profit   | \$ 917                          | \$ 707   |

A geographic summary of net sales is as follows (in thousands):

|               | Three months ended<br>March 31, |          |
|---------------|---------------------------------|----------|
|               | 2013                            | 2012     |
| United States | \$ 4,732                        | \$ 4,787 |
| International | 601                             | 515      |
| Net sales     | \$ 5,333                        | \$ 5,302 |

A geographic summary of long-lived assets, which consists of fixed assets and intangible assets, is as follows (in thousands):

|                        | March 31,<br>2013 | December 31,<br>2012 |
|------------------------|-------------------|----------------------|
| United States          | \$ 2,254          | \$ 2,350             |
| International          | 54                | 58                   |
| Long-lived assets, net | \$ 2,308          | \$ 2,408             |

#### NOTE 9. INCOME TAXES

At March 31, 2013, the Company has recorded a full valuation allowance against its deferred tax assets in the United States, due to uncertainties related to the Company's ability to utilize its deferred tax assets, primarily consisting of

certain net operating losses carried forward. The valuation allowance is based upon the Company's estimates of taxable income by jurisdiction and the period over which its deferred tax assets will be recoverable.

ENERGY FOCUS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
MARCH 31, 2013  
(Unaudited)

As of December 31, 2012, the Company had a net operating loss carry-forward of approximately \$70.7 million for federal, state and local income tax purposes. Due to changes in the Company's capital structure, the net operating loss carry-forward available to the Company in future years to offset future taxable liabilities may be limited under Section 382 of the Internal Revenue Code (the "Code"). Management is currently reviewing the rules under this section of the Code, but believes that the limitation on the Company's net operating loss carry-forward may be significant.

**NOTE 10. COMMITMENTS AND CONTINGENCIES**

In connection with the acquisition of SRC, in December 2010, the Company recorded a performance-related contingent obligation related to a 2.5% payout payable over 42 months commencing January 1, 2010 and based upon the fair value of projected annual billings of the acquired business, and a \$500 thousand fee if the market price of the Company's common stock is not equal to or greater than \$2.00 per share for at least twenty trading days between June 30, 2010 and June 30, 2013 (due on June 30, 2013). The Company accrued for each of these contingent liabilities at their respective fair values at the time of the acquisition. For the three months ended March 31, 2013 and 2012, the Company paid \$124 thousand and \$35 thousand, respectively, relating to the 2.5% payout. At March 31, 2013 and December 31, 2012, the Company has recorded a current liability related to these contingent obligations of \$626 thousand and \$728 thousand, respectively, which is recorded under the caption "Accrued liabilities" in its Condensed Consolidated Balance Sheets.

**NOTE 11. RELATED PARTY TRANSACTIONS**

On August 11, 2011, the Company entered into a LOC agreement with Mark Plush, Chief Financial Officer of the Company, for \$250 thousand. For a full description of the terms of these LOC's, reference is made to Note 10, Debt, of the Company's 2012 Annual Report on Form 10-K.

On December 12, 2012, the Board of Directors of the Company appointed James Tu to serve as its non-executive Chairman. Mr. Tu is the Founder, Chief Executive Officer and Chief Investment Officer of 5 Elements Global Advisors, an investment advisory and management company focusing on investing in clean energy companies with breakthrough, commercialized technologies and near-term profitability potential. He is also Co-Founder of Communal International Ltd. "(Communal)", a British Virgin Islands Company dedicated to assisting clean energy solutions companies maximize their technology and product potential and gain access to global marketing, distribution licensing, manufacturing and financing resources.

On February 27, 2012, the Company entered into an Asian Business Development/Collaboration Agreement with Communal. The agreement had a 60 month term, under which the Company was committed to pay \$523 thousand to Communal, all of which was paid by December 31, 2012. Effective on January 1, 2013, the Asian Business Development/ Collaboration Agreement with Communal was amended to reflect the extension of the terms of the agreement for an additional 12 months, and the addition of certain services and countries in the territory covered by the agreement. In connection with the amended and restated agreement, the Company agreed to pay an additional \$425 thousand through December 2013. After December 31, 2013, the Company may terminate the agreement upon 30 days written notice. The Company paid \$75 thousand during the first quarter of 2013, and recorded expense of \$56 thousand under this agreement. Additionally, during the term of the agreement, the Company will pay Communal a five percent (5%) commission on the Company's net sales which occur within the Territory, as defined by the agreement. The Company has incurred no commissions due under this agreement through March 31, 2013.



## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the Condensed Consolidated Financial Statements ("financial statements") and related notes included in Item 1 of this report and the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2012.

All references to "Energy Focus," "we," "us," "our," or "the Company" means Energy Focus, Inc. and its subsidiaries, except where it is made clear that the term means only the parent company.

When used in this discussion, the words "believes," "expects," "anticipates," "intends," "assumes," "estimates," "evaluates," "opinions," "forecasts," "may," "could," "future," "forward," "plans," "potential," "probable," and similar expressions are intended to identify forward-looking statements. These statements, which include statements as to our expected sales and gross profit margins, expected operating expenses and capital expenditure levels, our sales and marketing expenses, our general and administrative expenses, the adequacy of capital resources and necessity to raise additional funds, our critical accounting policies, expected benefits from our consolidation and statements regarding pending litigation are subject to risks and uncertainties that could cause actual results to differ materially from those projected. These risks and uncertainties include, but are not limited to, those risks discussed below, as well as our ability to manage expenses, our ability to reduce manufacturing overhead and general and administrative expenses as a percentage of sales, our ability to collect on doubtful accounts receivable, our ability to increase cash balances in future quarters, the cost of enforcing or defending intellectual property, unforeseen adverse competitive, economic or other factors that may impact our cash position, and risks associated with raising additional funds. These forward-looking statements speak only as of the date hereof. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

### Overview

Energy Focus, Inc. and its subsidiaries engage in the design, development, manufacturing, marketing, and installation of energy-efficient lighting systems and solutions where we serve two segments:

- solutions segment providing turnkey, high-quality, energy-efficient lighting application alternatives primarily to the existing public-sector building market; and
- products segment providing military, general commercial and industrial lighting, and pool lighting offerings, each of which markets and sells energy-efficient lighting systems.

We continue to evolve our business strategy to include providing our customers with turnkey, comprehensive energy-efficient lighting solutions, which use, but are not limited to, our patented and proprietary technology. Our products segments include light-emitting diode ("LED"), fiber optic, high-intensity discharge ("HID"), fluorescent tube and other highly energy-efficient lighting technologies. Typical savings related to our current technology approximates 80% in electricity costs, while providing full-spectrum light closely simulating daylight colors. Our strategy also incorporates continued investment into the research of new and emerging energy sources including LED and solar energy applications.

## Results of Operations

The following table sets forth the percentage of net sales represented by certain items reflected on our Consolidated Statements of Operations for the following periods:

|                              | Three months ended |           |
|------------------------------|--------------------|-----------|
|                              | March<br>2013      | 2012      |
| Net sales                    | 100.0 %            | 100.0 %   |
| Cost of sales                | 77.5               | 85.2      |
| Gross profit                 | 22.5               | 14.8      |
| Operating expenses (income): |                    |           |
| Research and development     | 0.7                | 0.9       |
| Sales and marketing          | 24.4               | 24.0      |
| General and administrative   | 20.0               | 21.7      |
| Total operating expenses     | 45.1               | 46.6      |
| Loss from operations         | (22.6 )            | (31.8 )   |
| Other income (expense):      |                    |           |
| Other (expense) income       | (1.7 )             | (0.5 )    |
| Interest expense, net        | (2.4 )             | (2.8 )    |
| Loss before income taxes     | (26.7 )            | (35.1 )   |
| Provision for income taxes   | (0.1 )             | (0.1 )    |
| Net loss                     | (26.8 ) %          | (35.2 ) % |

Our net sales breakdown by business segment is as follows (in thousands):

|                                              | Three months ended |          |
|----------------------------------------------|--------------------|----------|
|                                              | March 31,          |          |
|                                              | 2013               | 2012     |
| Solutions:                                   |                    |          |
| Net sales - solutions                        | \$ 1,807           | \$ 1,640 |
| Products:                                    |                    |          |
| Net sales - pool and commercial              | 2,516              | 2,290    |
| Net sales - government products/R&D services | 1,010              | 1,372    |
| Total net sales - product segment            | 3,526              | 3,662    |
| Total net sales                              | \$ 5,333           | \$ 5,302 |

Net sales of \$5.3 million for the first quarter of 2013 increased less than one percent from the prior year's first quarter. Solutions segment sales increased 10 percent, while products segment sales decreased four percent, due to lower government products sales. Our solutions segment backlog at March 31, 2013 and 2012 was \$0.7 million and \$1.7 million, respectively. Historically, sales tend to be lower in the first quarter of each year due to the seasonality of

our pool lighting business.

Revenues from our products segment include, but are not limited to, revenues recognized upon shipping, and service at completion of installation. Revenues from our solutions segment include, but are not limited to, revenues recognized from long-term contracts on a percentage-of-completion basis or the fair value of certain contract deliverables. For a detailed discussion on our revenue recognition policy, see our Annual Report on Form 10-K for the year ended December 31, 2012.

## Gross Profit

Total gross profit was \$1.2 million, or 22.5 percent of net sales, for the three months ended March 31, 2013, compared to \$0.8 million, or 14.8 percent of net sales, for the three months ended March 31, 2012. Solutions segment gross profit increased \$206 thousand and was 15.7 percent of net sales for the 2013 quarter compared to 4.8 percent of net sales for the prior year's quarter. In the prior year, there were a large number of projects where material was shipped to the project site, but no significant installation had occurred. Gross profit is not recognized on materials until installation has been completed. Products segment gross profit increased \$210 thousand to 26.0 percent of net sales from 19.3 percent in the prior year. The increase resulted from higher sales from pool and commercial products where we have been working with our supply chains to improve gross margins.

## Operating Expenses

### Research and Development

Gross research and development expenses were \$1.1 million for the three months ended March 31, 2013, a six percent decrease from \$1.2 million for the three months ended March 31, 2012. The decrease was due primarily to higher costs related to the development of Intellitube® for the U.S. Navy in the prior year offset by higher costs in the current year for other government projects.

Research and development expenses include salaries, contractor and consulting fees, supplies and materials, as well as overhead costs such as depreciation and facilities costs. Research and development costs are expensed as they are incurred.

Total government reimbursements are the combination of revenues and credits from government contracts.

The gross and net research and development expense along with credits from government contracts is shown in the following table (in thousands):

| Net Research & Development Expense            | Three months ended<br>March 31, |          |
|-----------------------------------------------|---------------------------------|----------|
|                                               | 2013                            | 2012     |
| Total gross research and development expenses | \$ 1,107                        | \$ 1,179 |
| Cost recovery through cost of sales           | (757 )                          | (894 )   |
| Cost recovery and other credits               | (313 )                          | (239 )   |
| Net research and development expense          | \$ 37                           | \$ 46    |

### Sales and Marketing

Sales and marketing expenses were \$1.3 million, or 24.4 percent of net sales, in the three months ended March 31, 2013, compared to \$1.3 million, or 24.0 percent of net sales, in last year's comparable period; an increase of three percent. The slight increase was primarily due to higher consulting and project costs partially offset by lower commission expense.

### General and Administrative

General and administrative expenses were \$1.1 million, or 20.0 percent of net sales, for the three months ended March 31, 2013 compared to \$1.2 million, or 21.7 percent of net sales, for the three months ended March 31, 2012; a

decrease of eight percent. The decrease was due primarily to lower bad debt, legal and amortization expenses.

#### Other Income and Expenses

For the three months ended March 31, 2013 and 2012, other expense was \$94 thousand and \$28 thousand, respectively, and interest expense was \$126 thousand and \$151 thousand, respectively. Other expense consists primarily of amortization of loan origination costs, facility and other fees related to the line of credit agreement. Interest expense is primarily related to our debt, which includes the amortization of debt discounts and interest on our line of credit facility.

#### Net Loss

For the three months ended March 31, 2013 and 2012, the net loss was \$1.4 million and \$1.9 million, respectively; a \$439 thousand improvement on \$31 thousand higher sales.

## Liquidity and Capital Resources

### Cash and Cash Equivalents

At March 31, 2013, the Company's cash and cash equivalents were \$452 thousand, compared to \$1.2 million at December 31, 2012; a decrease of \$729 thousand. The balance at March 31, 2013 includes restricted cash of \$135 thousand, compared to \$252 thousand of restricted cash at December 31, 2012. The restricted cash relates to funds received from a grant from/for a branch of the United States government. Total debt, including credit line borrowings, was \$5.5 million at March 31, 2013 and \$4.1 million as of December 31, 2012.

### Cash Used in Operating Activities

For the three months ended March 31, 2013, net cash used in operating activities was \$2.0 million compared to net cash used of \$5.0 million in 2012. Cash used in operating activities primarily consists of net losses adjusted for non-cash items, including depreciation, amortization, and stock-based compensation; and the effect of changes in working capital. The decrease in cash used in operating activities for the 2013 three month period was primarily due to a lower use of cash for working capital purposes.

### Cash Used in Investing Activities

Net cash used in investing activities was \$125 thousand for the nine months ended March 31, 2013, and \$12 thousand for the same period in 2012, and consisted of the purchase of property and equipment.

### Cash Provided by Financing Activities

Net cash provided by financing activities was \$1.4 million for the three months ended March 31, 2013. The first quarter of 2013 includes \$1.75 million in proceeds from unsecured convertible debt, which is part of an anticipated \$3.8 million raise. See Note 7, Debt, for further discussion of these transactions. Additionally, the Company repaid \$378 thousand in credit line borrowings.

Net cash provided by financing activities was \$4.6 million for the three months ended March 31, 2012. For the first quarter of 2012, the credit line borrowings provided \$603 thousand of cash proceeds and net cash proceeds from stock issuances provided \$4.8 million. Between February 29, 2012 and March 2, 2012, the Company entered into Securities Purchase Agreements with ten investors, under which it sold 19,600,000 units, each of which consists of one share of common stock, par value \$0.0001 per share, and one-half warrant to purchase one share of common stock. The purchase price of each unit was \$0.25, based on a formula involving the stock's 30 day average price prior to February 24, 2012. Each warrant entitles the holder to purchase one share of common stock at an exercise price of \$0.54. Each warrant is immediately separable from the unit and immediately exercisable, and expires three years from the date of issuance. The proceeds of the offering were used to retire \$849 thousand of debt, which is described herein under the caption "Debt" below, and for working capital purposes.

## Debt

### Credit Facilities

On December 22, 2011, the Company entered into a \$4.5 million revolving line of credit ("credit facility") with Rosenthal & Rosenthal. The total loan amount available to the Company under the line of credit is equal to 85% of our net amount of eligible receivables, plus available inventory (the lesser of 50% of the lower of cost or market value of eligible inventory, or \$250 thousand). The credit facility is secured by a lien on the domestic assets of the

Company. The interest rate for borrowing on accounts receivable is 8.5%, on inventories 10.0% and on overdrafts 13.0%. Additionally, there is an annual 1% facility fee on the entire amount of the credit facility, \$4.5 million, payable at the beginning of the year. The credit facility is a three year agreement, expiring on December 31, 2014, unless terminated sooner. There are liquidated damages if the credit facility is terminated prior to December 31, 2014, which are based on the maximum credit facility amount then in effect. The damages are: 3% if terminated prior to the first anniversary of the closing date, 2% if terminated prior to the second anniversary of the closing date, and 1% if terminated prior to the third anniversary of the closing date. The Company is required to comply with certain financial covenants, measured quarterly, including, as defined in the agreement: a tangible net worth amount and a working capital amount. The company was in compliance with the financial covenants at March 31, 2013. Borrowings under the revolving line of credit were \$1.2 million at March 31, 2013, and \$1.6 million at December 31, 2012, and are recorded in the Condensed Consolidated Balance Sheets as a current liability under the caption "Credit line borrowings."

## Borrowings

Long-term debt, including current maturities, totaled \$4.3 million at March 31, 2013 and \$2.5 million at December 31, 2012. The change in long-term debt resulted primarily from \$1.75 million in additional subordinated unsecured convertible notes. See Note 7, Debt.

## Liquidity

Historically, we have incurred losses attributable to operational performance which has negatively impacted cash flows. As of March 31, 2013, we have an accumulated deficit of \$82.1 million. Although management continues to address many of the legacy issues that have historically burdened the Company's financial performance, the Company still faces challenges in order to reach profitability. In order for it to attain profitability and growth, management will need to improve gross margins, successfully execute the marketing and sales plans for its turnkey energy-efficient lighting solutions business, receive additional orders on and fulfill the \$23.1 million U.S. Navy supply contract, develop new technologies into sustainable product lines, continue cost reduction efforts throughout the Company, and continue to improve supply chain performance.

During the first quarter of 2013, the Company embarked on a program to raise an additional \$3.8 million in unsecured convertible debt, of which \$1.75 million was received during the first quarter. During the second quarter, the Company expects to receive an additional \$2 million. Management remains optimistic about obtaining the funding necessary to meet on-going tactical and strategic capital requirements; however, there can be no assurances that this objective will be successful. As such, the Company continues to review and pursue selected external funding sources, if necessary, to execute these objectives including, but not limited to, the following:

- obtain financing from traditional and non-traditional investment capital organizations or individuals,
  - potential sale or divestiture of one or more operating units, and
- obtain funding from the sale of common stock or other equity or debt instruments.

Obtaining financing through the above-mentioned mechanisms contains risks, including:

- loans or other debt instruments may have terms and/or conditions, such as interest rate, restrictive covenants, and control or revocation provisions, which are not acceptable to management or the Board of Directors,
- the current environment in capital markets combined with the Company's capital constraints may prevent the Company from obtaining additional debt financing,
- financing may not be available for parties interested in pursuing the acquisition of one or more of the operating units of the Company, and
- additional equity financing may not be available in the current capital environment and could lead to further dilution of shareholder value for current shareholders of record.

## Critical Accounting Policies

The preparation of financial statements requires that management make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingencies, and the reported amounts of net sales and expenses in the financial statements. Material differences may result in the amount and timing of net sales and expenses if different judgments or different estimates were utilized. Critical accounting policies, judgments, and estimates which the Company believes have the most significant impact on the financial statements include, but are not limited to, the establishment of reserves for accounts receivable, sales returns, inventory obsolescence and warranty claims; the useful lives for property, equipment, and intangible assets; revenues recognized on a percentage-of-completion basis; stock-based compensation; and accounting for income taxes. In addition, estimates

and assumptions associated with the evaluation of long-lived assets for impairment requires considerable judgment. For the detailed discussion of the application of policies critical to our business operations, see our Annual Report on Form 10-K for the year ended December 31, 2012.

#### Recent Accounting Pronouncements

In February 2013, the FASB issued ASU 2013-02, Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income, under Topic 220, which requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component (the respective line items of net income). This pronouncement is effective for fiscal years, and interim periods within those years, beginning after December 15, 2012. We adopted this ASU and the impact was not material to our disclosures for the quarter ended March 31, 2013.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

As of March 31, 2013, we had British pounds sterling-denominated cash valued at \$92 thousand held in the United Kingdom, based on the exchange rate at that date. The balances for cash held in the United Kingdom are subject to exchange rate risk. We have a policy of maintaining cash balances in local currency unless an amount of cash is occasionally transferred in order to repay inter-company debts.

### ITEM 4. CONTROLS AND PROCEDURES

#### (a) Evaluation of disclosure controls and procedures

We maintain “disclosure controls and procedures,” as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the “Exchange Act”), that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, management recognized that disclosure controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the disclosure controls and procedures are met. Our disclosure controls and procedures have been designed to meet, and management believes that they meet, reasonable assurance standards. Additionally, in designing disclosure controls and procedures, our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures. Any design of disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Based on their evaluation as of the end of the period covered by this Quarterly Report on Form 10-Q, our Chairman of the Board of Directors and Chief Financial Officer have concluded that, subject to the limitations noted above, our disclosure controls and procedures were effective to ensure that material information relating to us, including our consolidated subsidiaries, is made known to them by others within those entities, particularly during the period in which this Quarterly Report on Form 10-Q was being prepared.

#### (b) Changes in internal control over financial reporting

There were no changes in our internal controls over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the quarter. Further, there were no other items identified in connection with our internal evaluations that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

### ITEM 1A. RISK FACTORS

Reference is made to the Risk Factors set forth in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2012 (the “Annual Report”). There have been no significant changes in those risk factors as set forth in the Annual Report.

### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

ITEM 5. OTHER INFORMATION

None.

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ITEM 6. EXHIBITS

The information required by this Item is set forth on the Exhibit Index that follows the signature page of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ENERGY FOCUS, INC.

Date: May 15, 2013

By: /s/ James Tu  
James Tu  
Executive Chairman of the Board of  
Directors

By: /s/ Mark J. Plush  
Mark J. Plush  
Chief Financial Officer

EXHIBIT INDEX

Exhibit Description of Documents

Number

- |      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 31.1 | Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 31.2 | Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 32.1 | Certification of Principal Executive Officer and Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| *101 | The following financial information from the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2013, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets at March 31, 2013 and December 31, 2012, (ii) Condensed Consolidated Statements of Operations for the three months ended March 31, 2013 and 2012, (iii) Condensed Consolidated Statements of Comprehensive Income (Loss) for the three months ended March 31, 2013 and 2012, (iv) Condensed Consolidated Statements of Cash Flows for the three months ended March, 2013 and 2012, (vi) the Notes to Condensed Consolidated Financial Statements. |

\*Pursuant to Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.