MATSUSHITA ELECTRIC INDUSTRIAL CO LTD Form 6-K March 05, 2008 Table of Contents

FORM 6-K

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Report of Foreign Private Issuer

Pursuant to Rule 13a-16 or 15d-16 of

The Securities Exchange Act of 1934

For the Month of March 2008

Commission File Number: 1-6784

Matsushita Electric Industrial Co., Ltd.

Kadoma, Osaka, Japan

Ind	icate	by cl	necl	k mar	k wl	hethe	r the	regist	rant	file	s or	will	fil	e annual	l reports	und	ler (cover	Form	20-	·F (or I	form	40	-F.	
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Form 20-F x Form 40-F "

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(1): ___

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(7):

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes "No x

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

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This Form 6-K consists of:

- 1. News release issued on February 15, 2008, by Matsushita Electric Industrial Co., Ltd. (the registrant), announcing conclusion of formal contract between Hitachi and Matsushita related to comprehensive LCD panel business alliance
- 2. News release issued on February 28, 2008, by the registrant, announcing proposed senior management changes

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Matsushita Electric Industrial Co., Ltd.

By: /s/ Yukitoshi Onda, Attorney-in-Fact Yukitoshi Onda, Attorney-in-Fact General Manager of Investor Relations Matsushita Electric Industrial Co., Ltd.

Dated: March 5, 2008

FOR IMMEDIATE RELEASE

Hitachi, Ltd. Setsuko Minamikawa / Takeshi Kawakami

Public Relations

Corporate Communications Division

Tel: +81-3-5208-9325 Fax: +81-3-4564-2149

E-mail: setsuko.minamikawa.kk@hitachi.com takeshi.kawakami.mk@hitachi.com

Matsushita Electric Industrial Co., Ltd.

Akira Kadota International PR Tel: +81-3-3578-1237

Fax: +81-3-3436-6766 Panasonic News Bureau Tel: +81-3-3542-6205 Fax: +81-3-3542-9018

Makoto Mihara Investor Relations Tel: +81-6-6908-1121 Fax: +81-6-6908-2351

Conclusion of Formal Contract Between Hitachi and Matsushita Related to

Comprehensive LCD Panel Business Alliance

Tokyo, February 15, 2008 Hitachi, Ltd. (NYSE: HIT / TSE: 6501, Hitachi) and Matsushita Electric Industrial Co., Ltd. (NYSE: MC / TSE: 6752, Matsushita) today announced the conclusion of a formal contract related to a comprehensive liquid crystal display (LCD) panel business alliance. A basic agreement regarding this alliance was reached on December 25, 2007 by Hitachi, Matsushita, and Canon Inc. (NYSE: CAJ / TSE: 7751, Canon).

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Under the terms of this agreement, Matsushita will acquire a 24.9% stake in Hitachi Displays, Ltd. (Hitachi Displays), a wholly owned Hitachi subsidiary that makes small and medium-sized LCD panels, from Hitachi by March 31, 2008, pending regulatory approval. As the next step going forward, Matsushita will acquire for 66 billion yen large IPS LCD panel-related businesses, including the total issued shares of IPS Alpha Technology, Ltd. (Fumiaki Yonai, President; IPS Alpha), owned by Hitachi Displays once all conditions are met. Meanwhile, Hitachi will consider holding the IPS Alpha s share up to 10%. IPS Alpha designs, manufactures, and sells large-sized LCD panels for TVs. Until this deal is executed, Hitachi Displays will retain majority ownership of IPS Alpha. However, under U.S. accounting standards, IPS Alpha will become a Matsushita consolidated subsidiary as of March 31, 2008.

Hitachi possesses a range of sophisticated liquid crystal-related technologies that includes IPS technology, which has earned accolades worldwide for enabling high picture quality and wide viewing angles, and other advanced panel features. Through this alliance, Hitachi seeks to accelerate the development of cutting-edge technologies. Furthermore, as a TV manufacturer, Hitachi plans to strengthen its competitiveness in the flat-panel LCD TV business by using state-of-the-art LCD panels to develop the world s thinnest flat-panel LCD TV and its Wooo UT series of ultra-thin flat-panel LCD TVs. In addition, by working to optimally allocate business resources in order to establish a stable, high-profit structure, Hitachi will advance its basic management policy of Collaborative Creation and Profits.

Matsushita is further expanding and strengthening its mainline PDP operations. In addition, it will deepen its involvement in the operations of IPS Alpha, which designs, manufactures, and sells large-sized LCD panels used in TVs. At the same time, Matsushita will play a key role in the construction of a new IPS Alpha plant in cooperation with the Hitachi Group in a bid to ensure a stable supply of LCD panels. Matsushita s aim is to leverage the outstanding performance and cost advantages of the IPS Alpha Panel to boost the competitiveness of its entire range of VIErA series flat-panel TVs, which also includes plasma TVs. Going forward, Matsushita will continue its aggressive vertical integration of its flat-panel TV business, and it sees the new IPS Alpha plant as a possible future base for the production of organic light-emitting displays.

Hitachi and Canon are currently working to finalize a formal contract as well.

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1. Outline of Hitachi Displays

Company name Hitachi Displays, Ltd.
 President Yoshiyuki Imoto

3) Headquarter Kanda Neribei-cho 3, Chiyoda-ku, Tokyo, Japan

4) Established October 1, 2002

5) Main businesses Design, manufacture, and sales of small and medium-sized LCD panels and related products, as well

as maintenance and services

6) Fiscal year-end March 31

7) No. of employees 11,974 (as of March 31, 2007)

8) Capital 35,274.5 million yen

9) Ownership Hitachi 100%

10) Sales 200.3 billion yen (FY 2006, Consolidated)

2. Outline of IPS Alpha Technology

1) Company name IPS Alpha Technology, Ltd.

2) President Fumiaki Yonai

3) Headquarter 3732, Hayano, Mobara City, Chiba Prefecture, Japan

4) Established January 1, 2005

5) Main businesses Design, manufacture, sales and related maintenance & services for IPS LCD panels

6) Fiscal year-end March 31

7) No. of employees 658 (as of March 31, 2007)

8) Capital 100.0 billion (including 50.0 billion of capital reserves)

9) Ownership Hitachi Displays: 50%;

Matsushita Electric Industrial Co., Ltd.: 30%;

Toshiba Corporation: 15%;

Development Bank of Japan Technology and New Business Creation Fund and others: 5%

Note: From March 31, 2008, the shareholdings will be as follows: Hitachi Displays (50%), Matsushita

(45%), and Development Bank of Japan and others (5%)

10) Sales 34.6 billion yen (FY 2006, Unconsolidated)

Two-year summary of business results

	(in millions of yen, Unconsolidate		
	FY 2005	FY 2006	
Sales		34,612	
Operating Income (loss)	(3,241)	(25,362)	
Ordinary Income (loss)	(5,130)	(25,406)	
Net Income (loss)	(5,135)	(25,414)	
Total Assets	72,486	122,999	
Net Assets	9,355	39,050	
Dividend per Share (yen)			

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3. Outline of Matsushita s IPS LCD Panel Business for TVs

(1) Background

Market for flat-panel TV has been growing 12 percent in annual average on a global basis. It is expected that by 2015, it will be grown to the huge market exceeding 85% of total market sale of TVs, and over 2 hundred million units. At the same time, preferred size of TV screen is becoming larger 37 inch and above, and that is expected to account for more than 50% of overall demand of flat-panel TV by 2009. In order to cope with the growing market of the large-sized flat-panel TV, diversifying needs of customers and regional needs, it is vital to establish a strong and stable foundation of the flat-panel TV operation. Matsushita sees that it is essential to ensure a stable source to procure LCD panels up to the size of 40 inch class in mid-to long term range. In addition, Matsushita plans to build a new plant, taking it into consideration to produce organic electro luminescence display, which has started getting attention as a key device for post-LCD display.

(2) Overview of the Panel Business

Construction will begin on a new IPS Alpha LCD panel plant to ensure a stable supply of LCD panels over the medium and long terms. Construction is slated to begin in August 2008, with the plant operational in January 2010.

The total cost of the plant is expected to be approximately ¥300.0 billion.

4. Effect on business results

Hitachi is currently analyzing the likely impact on its earnings, and will announce when it is clear.

There will be no impact on Matsushita s earnings in the fiscal year ending March 31, 2008.

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About Hitachi, Ltd.

Hitachi, Ltd., (NYSE: HIT / TSE: 6501), headquartered in Tokyo, Japan, is a leading global electronics company with approximately 384,000 employees worldwide. Fiscal 2006 (ended March 31, 2007) consolidated revenues totaled 10,247 billion yen (\$86.8 billion). The company offers a wide range of systems, products and services in market sectors including information systems, electronic devices, power and industrial systems, consumer products, materials and financial services. For more information on Hitachi, please visit the company s website at http://www.hitachi.com.

About Panasonic

Best known for its Panasonic brand name, Matsushita Electric Industrial Co., Ltd. is a worldwide leader in the development and manufacture of electronic products for a wide range of consumer, business, and industrial needs. Based in Osaka, Japan, the Company recorded consolidated net sales of US\$77.19 billion for the year ended March 31, 2007. The Company s shares are listed on the Tokyo, Osaka, Nagoya and New York (NYSE:MC) stock exchanges. For more information on the Company and the Panasonic brand, visit the Company s website at http://panasonic.net/.

Europe:

Masanao Sato

Singapore: Keisuke Sugano

Hitachi Europe Ltd.

masanao.sato@hitachi-eu.com

ksugano@has.hitachi.com.sg

+44-1628-585379

Hitachi Asia Ltd.

+65-6231-2225

Global Contacts Hitachi, Ltd.

U.S.: Dash Hisanaga

Hitachi America, Ltd. +1-650-244-7902

tadashi.hisanaga@hal.hitachi.com

China: Nobuya Abematsu

Hitachi (China) Ltd. +86-10-6539-9139

nabematsu@hitachi.cn

Matsushita Electric Industrial Co., Ltd.

U.S.: Jim Reilly

Panasonic Corporation of North America

Tel: +1-201-392-6067

Munetsugu Takeda Europe:

> Panasonic Europe Ltd. Tel: +49-611-235-305

Singapore: Katsumi Takahashi

Panasonic Asia Pacific Pte Ltd.

Tel: +65-6390-3435

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February 28, 2008

FOR IMMEDIATE RELEASE

Media Contacts: Investor Relations Contacts:

Akira Kadota (Japan)Makoto Mihara (Japan)International PRInvestor Relations(Tel: +81-3-3578-1237)(Tel: +81-6-6908-1121)

Panasonic News Bureau (Japan) Yoichi Nagata (U.S.)

(Tel: +81-3-3542-6205) Panasonic Finance (America), Inc.

(Tel: +1-212-698-1362)

Jim Reilly (U.S.) (Tel: +1-201-392-6067)

Munetsugu Takeda (Europe) (*Tel:* +49-611-235-305)

Panasonic Finance (Europe) plc (Tel: +44-20-7562-4400)

Matsushita Announces Proposed Senior Management Changes

Osaka, Japan, February 28, 2008 - Matsushita Electric Industrial Co., Ltd. (Matsushita [NYSE symbol: MC]), best known for its Panasonic brand, today announced the following changes of the members of the Board of Directors and Executive Officers, effective April 1, 2008, and proposed changes of the members of the Board of Directors and Corporate Auditors, effective June 26, 2008.

These proposed changes will be submitted for and subject to approval at the company s ordinary general meeting of shareholders to be held on June 26, 2008.

1. Members of the Board of Directors (Effective April 1)

Title Chairman of the Board	Name Kunio Nakamura	New Responsibilities
Vice Chairman of the Board	Masayuki Matsushita	
President	Fumio Ohtsubo	
Executive Vice Presidents	Takami Sano	Representative in Tokyo
	Susumu Koike	In charge of Technology and Semiconductor Company
	Shunzo Ushimaru	In charge of Domestic Consumer Marketing, Electrical Supplies Sales, Project Sales, Building Products Sales, Advertising and Design / Chairman, Corporate Brand Committee
	Koshi Kitadai (promoted)	In charge of Automotive Electronics Business, Panasonic EV Energy Co., Ltd. and Industrial Sales

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Senior Managing Directors Toshihiro Sakamoto President, Panasonic AVC Networks Company

Takahiro Mori In charge of Planning / Associate Director, Corporate

IT Innovation Division / in charge of Panasonic

(promoted) Start-up Fund /

Vice Chairman, Corporate Brand Committee

Shinichi Fukushima Representative in Kansai

(promoted)

Managing Directors Yasuo Katsura Director, Tokyo Branch

Junji Esaka In charge of Home Appliances Business /

President, Matsushita Home Appliances Company / in

charge of Lighting Company

Hitoshi Otsuki In charge of Overseas Operations

Ikusaburo Kashima In charge of Legal Affairs, Corporate Risk

Management, Corporate Information Security, Corporate Business Ethics, Legal Consultation & Solutions Center, and Corporate International Affairs

Directors Ikuo Uno

Hidetsugu Otsuru In charge of Facility Management, Quality Assurance,

Corporate FF Customer Support & Management Division and Environmental Affairs / Director, Corporate Environmental Affairs Division (effective February 28, 2008) / in charge of Recycling Business

Promotion

Makoto Uenoyama In charge of Accounting and Finance

Honorary Chairman of the Board and Executive Advisor, Member of the Board

Masaharu Matsushita

Notes: The Chairman of the Board of Directors, Vice Chairman of the Board of Directors, President, Executive Vice Presidents and Senior Managing Directors are Representative Directors and severally represent the company.

Ikuo Uno is an outside director of the company as stipulated in Article 2, Paragraph 15 of the Company Law of Japan.

2. Members of the Board of Corporate Auditors (Effective April 1)

Title Senior Corporate Auditors	Name Yukio Furuta	New Responsibilities
	Kenichi Hamada	Chairman, Matsushita Group Auditors Meeting
Corporate Auditors	Yasuo Yoshino	
	Ikuo Hata	
	Hiroyuki Takahashi	

Note: Yasuo Yoshino, Ikuo Hata and Hiroyuki Takahashi are outside corporate auditors.

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3. Executive Officers (Effective April 1)

Tral-	N	Non-Domonathilitie
Title Managing Executive Officers	Name Yoshihiko Yamada	New Responsibilities Director, Corporate Management Division for North America / Chairman, Panasonic Corporation of North America
	Ken Morita	Senior Vice President, Panasonic AVC Networks Company / Director, Visual Products and Display Devices Business Group, Panasonic AVC Networks Company
	Yoshitaka Hayashi	In charge of Global Procurement and Global Logistics
	(promoted)	
	Takae Makita	In charge of Information Systems /
	(promoted)	Associate Director, Corporate IT Innovation Division
	Kazuhiro Tsuga	President, Panasonic Automotive Systems Company
	(promoted)	
	Takumi Kajisha	In charge of Corporate Communications Division /
	(promoted)	Director, Corporate Communications Division / in charge of CSR Office, Corporate Advertising Group, and Corporate Citizenship Group / Vice Chairman, Showroom Strategic Committee
	Kazunori Takami (promoted)	In charge of Corporate Marketing Division for National Brand Home Appliances and Corporate Marketing Division for National Brand Wellness Products / Director, Corporate Marketing Division for National Brand Home Appliances
Executive Officers	Masashi Makino	Director, Corporate Manufacturing Innovation Division
	Joachim Reinhart	COO, Panasonic Europe Ltd.
	Ikuo Miyamoto	Director, Corporate Management Division for Asia and Oceania / President, Panasonic Asia Pacific Pte. Ltd.
	Hideo Kawasaki	President, Semiconductor Company
	Shigeru Omori	Director, Corporate Industrial Marketing & Sales Division
	Masaaki Fujita	Senior Vice President, Panasonic AVC Networks Company / Director, PDP TV Business Unit, Visual Products and Display Devices Business Group, Panasonic AVC Networks Company

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In charge of Intellectual Property /

Yoshihisa Fukushima

Director, Corporate Intellectual Property Division / President, Intellectual Property Rights Operations Company

Masatsugu Kondo

Assistant to Executive Vice President Koike, in charge of Alternative Energy Generation Technology (effective February 28, 2008)

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Executive Officers Naoto Noguchi President, Matsushita Battery Industrial Co., Ltd. /

> President, Rechargeable Battery Company, Matsushita Battery Industrial Co., Ltd. (effective February 28,

2008)

Osamu Waki President, Panasonic Mobile Communications Co.,

Ltd.

President, Panasonic Electronic Devices Co., Ltd. Toshiaki Kobayashi COO, Panasonic Corporation of North America Joseph Taylor

Yoshiiku Miyata Director, Corporate Management Division for Europe /

Chairman, Panasonic Europe Ltd.

Takashi Toyama President, Panasonic System Solutions Company /

Director, Corporate Construction Business Promotion

Division

/ in charge of Corporate eNet Business Division

Jun Ishii Director, Corporate Marketing Division for Consumer

> Products / in charge of Corporate CS Division and Showroom Strategic Planning Office / Chairman,

Showroom Strategic Committee

Toshiro Kisaka Director, Corporate Management Division for China

and Northeast Asia / Chairman, Panasonic Corporation

of China

Yutaka Takehana In charge of Corporate Risk Management Office,

Corporate Information Security Division and

Corporate Business Ethics (newly appointed)

Masato Tomita Director, Corporate Management Division for CIS, the

Middle East & Africa

(newly appointed)

Hideaki Kawai General Manager, Corporate Finance & IR Group / in

charge of Financial Operations Center

(newly appointed)

(newly appointed)

Masatoshi Harada In charge of Personnel / General Manager, Corporate

> Personnel Group,/ in charge of General Affairs and Social Relations/ in charge of e-Work Promotion

Office

Takeshi Uenoyama In charge of Device Technology and Environmental

> Technology / General Manager, Device Strategy Office / Director, Image Devices Development Center

(newly appointed) / Director, Advanced Technology Research

Laboratories / Acting Director, The Nakao Laboratory

Koji Itazaki Director, Corporate Procurement Division / Director,

Corporate Global Logistics Division

(newly appointed)

Shiro Nishiguchi Director, Corporate Marketing Division for Panasonic

Brand

(newly appointed)

Yoshiyuki Miyabe In charge of Digital Network & Software Technology,

Overseas R&D Centers, and New Business Strategy

(newly appointed) Of

Laurent Abadie President, Panasonic France S.A.

(newly appointed)

Note: Effective March 31, 2008, Nobutane Yamamoto and Yoshinobu Sato will retire from the office of Managing Executive Officer. Fujio Nakajima, Yutaka Mizuno and Mikio Ito will retire from the office of Executive Officer.

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4. Resignations and Appointments of the Members of the Board of Directors and Corporate Auditors (Effective June 26)

Name

New Responsibilities

for Latin America / President, Panasonic Corporation

of Latin America

Resignations:

Title

Executive Vice President	Takami Sano	To be appointed Corporate Advisor, Matsushita Electric Industrial Co., Ltd.			
Senior Corporate Auditor Appointments:	Yukio Furuta				
Title Directors	Name Masayuki Oku	Former (Current) Responsibilities			
	Masatoshi Harada (newly appointed)	Currently in charge of Personnel / General Manager, Corporate Personnel Group / in charge of General Affairs and Social Relations/ in charge of e-Work Promotion Office			
Senior Corporate Auditor	Masahiro Seyama	Formerly Director, Corporate Management Division			

5. Members of the Board of Directors (Effective June 26, 2008)

Title	Name	New Responsibilities
Chairman of the Board	Kunio Nakamura	
Vice Chairman of the Board	Masayuki Matsushita	
President	Fumio Ohtsubo	
Executive Vice Presidents	Susumu Koike	In charge of Technology and Semiconductor Company
	Shunzo Ushimaru	In charge of Domestic Consumer Marketing, Electrical Supplies Sales, Project Sales, Building Products Sales, Advertising and Design / Chairman, Corporate Brand Committee
	Koshi Kitadai	Representative in Tokyo / in charge of Automotive Electronics Business, Panasonic EV Energy Co., Ltd. and Industrial Sales
Senior Managing Directors	Toshihiro Sakamoto	President, Panasonic AVC Networks Company
	Takahiro Mori	In charge of Planning / Associate Director, Corporate IT Innovation Division / in charge of Panasonic Start-up Fund / Vice Chairman, Corporate Brand Committee
	Shinichi Fukushima	Representative in Kansai

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Managing Directors Yasuo Katsura Director, Tokyo Branch

Junji Esaka In charge of Home Appliances Business /

President, Matsushita Home Appliances Company / in

charge of Lighting Company

Hitoshi Otsuki In charge of Overseas Operations

Ikusaburo Kashima In charge of Legal Affairs, Corporate Risk

Management, Corporate Information Security, Corporate Business Ethics, Legal Consultation & Solutions Center, and Corporate International Affairs

Directors Ikuo Uno

Masayuki Oku

(newly appointed)

Hidetsugu Otsuru In charge of Facility Management, Quality Assurance,

Corporate FF Customer Support & Management Division and Environmental Affairs / Director, Corporate Environmental Affairs Division / in charge

of Recycling Business Promotion

Makoto Uenoyama In charge of Accounting and Finance

Masatoshi Harada In charge of Personnel / General Manager, Corporate

Personnel Group / in charge of General Affairs and

(newly appointed) Social Relations / in charge of e-Work Promotion

Office

Honorary Chairman of the Masaharu Matsushita

Board and Executive Advisor,

Member of the Board

Notes: The Chairman of the Board of Directors, Vice Chairman of the Board of Directors, President, Executive Vice Presidents and Senior Managing Directors are Representative Directors and severally represent the company.

Ikuo Uno and Masayuki Oku are outside directors of the company as stipulated in Article 2, Paragraph 15 of the Company Law of Japan.

6. Members of the Board of Corporate Auditors (Effective June 26)

TitleNameNew ResponsibilitiesSenior Corporate AuditorsKenichi HamadaChairman, Matsushita Group Auditors Meeting

Masahiro Seyama

(newly appointed)

Corporate Auditors Yasuo Yoshino

Ikuo Hata

Hiroyuki Takahashi

Note: Yasuo Yoshino, Ikuo Hata and Hiroyuki Takahashi are outside corporate auditors.

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7. Executive Officers (Effective June 26)

Title	Name	New Responsibilities
Managing Executive Officers	Yoshihiko Yamada	Director, Corporate Management Division for North America / Chairman, Panasonic Corporation of North America
	Ken Morita	Senior Vice President, Panasonic AVC Networks Company / Director, Visual Products and Display Devices Business Group, Panasonic AVC Networks Company
	Yoshitaka Hayashi	In charge of Global Procurement and
		Global Logistics
	Takae Makita	In charge of Information Systems /
		Associate Director, Corporate IT Innovation Division
	Kazuhiro Tsuga	President, Panasonic Automotive Systems Company
	Takumi Kajisha	In charge of Corporate Communications Division / Director, Corporate Communications Division / in charge of CSR Office, Corporate Advertising Group, and Corporate Citizenship Group / Vice Chairman, Showroom Strategic Committee
	Kazunori Takami	In charge of Corporate Marketing Division for National Brand Home Appliances and Corporate Marketing Division for National Brand Wellness Products / Director, Corporate Marketing Division for National Brand Home Appliances
Executive Officers	Masashi Makino	Director, Corporate Manufacturing Innovation Division
	Joachim Reinhart	COO, Panasonic Europe Ltd.
	Ikuo Miyamoto	Director, Corporate Management Division for Asia and Oceania / President, Panasonic Asia Pacific Pte. Ltd.
	Hideo Kawasaki	President, Semiconductor Company
	Shigeru Omori	Director, Corporate Industrial Marketing & Sales Division
	Masaaki Fujita	Senior Vice President, Panasonic AVC Networks Company / Director, PDP TV Business Unit, Visual Products and Display Devices Business Group, Panasonic AVC Networks Company
	Yoshihisa Fukushima	In charge of Intellectual Property /

Director, Corporate Intellectual Property Division / President, Intellectual Property Rights Operations

Company

Masatsugu Kondo Assistant to Executive Vice President Koike, in charge

of Alternative Energy Generation Technology

Naoto Noguchi President, Matsushita Battery Industrial Co., Ltd. /

President, Rechargeable Battery Company, Matsushita

Battery Industrial Co., Ltd.

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Executive Officers Osamu Waki President, Panasonic Mobile Communications Co.,

4

Toshiaki Kobayashi President, Panasonic Electronic Devices Co., Ltd.

Joseph Taylor COO, Panasonic Corporation of North America

Yoshiiku Miyata Director, Corporate Management Division for Europe /

Chairman, Panasonic Europe Ltd.

Takashi Toyama President, Panasonic System Solutions Company /

Director, Corporate Construction Business Promotion Division / in charge of Corporate eNet Business

Division

Jun Ishii Director, Corporate Marketing Division for Consumer

Products / in charge of Corporate CS Division and Showroom Strategic Planning Office / Chairman,

Showroom Strategic Committee

Toshiro Kisaka Director, Corporate Management Division for China

and Northeast Asia / Chairman, Panasonic Corporation

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Hideaki Kawai General Manager, Corporate Finance & IR Group / in

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Takeshi Uenoyama In charge of Device Technology and Environmental

Technology / General Manager, Device Strategy Office / Director, Image Devices Development Center

/ Director, Advanced Technology Research

Laboratories / Acting Director, The Nakao Laboratory

Koji Itazaki Director, Corporate Procurement Division / Director,

Corporate Global Logistics Division

Shiro Nishiguchi Director, Corporate Marketing Division for Panasonic

Brand

Yoshiyuki Miyabe In charge of Digital Network & Software Technology,

Overseas R&D Centers, and New Business Strategy

Office

Laurent Abadie President, Panasonic France S.A.

About Panasonic

Best known for its Panasonic brand name, Matsushita Electric Industrial Co., Ltd. is a worldwide leader in the development and manufacture of electronic products for a wide range of consumer, business, and industrial needs. Based in Osaka, Japan, the company recorded consolidated net sales of US\$77.19 billion for the year ended March 31, 2007. The company s shares are listed on the Tokyo, Osaka, Nagoya and New York (NYSE:MC) stock exchanges. For more information on the company and the Panasonic brand, visit the company s website at http://panasonic.net/.