

INVESTMENT TECHNOLOGY GROUP INC  
Form 10-Q  
November 08, 2007

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark One)

**x**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**for the fiscal period ended September 30, 2007**

**o**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR  
15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**for the transition period from                      to**

**Commission File Number 001-32722**

---

**INVESTMENT TECHNOLOGY GROUP, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**

(State or Other Jurisdiction of Incorporation or  
Organization)

**95 - 2848406**

(I.R.S. Employer Identification No.)

**380 Madison Avenue, New York, New York**  
(Address of Principal Executive Offices)

**(212) 588 - 4000**

(Registrant's Telephone Number, Including Area Code)

**10017**

(Zip Code)

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non accelerated filer (as defined by Exchange Act Rule 12b-2).

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined by Exchange Act Rule 12b-2) Yes ☐ No ☒

At November 1, 2007, the Registrant had 43,856,921 shares of common stock, \$0.01 par value, outstanding.

---

QUARTERLY REPORT ON FORM 10-Q

TABLE OF CONTENTS

|   | Page |
|---|------|
| <b><u>PART I. Financial Information</u></b>   |      |
| <u>Item 1.</u>  |      |
| Financial Statements  |      |
| Condensed Consolidated Statements of Financial Condition:<br>September 30, 2007 (unaudited) and December 31, 2006           | 4    |
| Condensed Consolidated Statements of Income (unaudited):<br>Three and Nine Months Ended September 30, 2007 and 2006         | 5    |
| Condensed Consolidated Statement of Changes in Stockholders' Equity<br>(unaudited):<br>Nine Months Ended September 30, 2007 | 6    |
| Condensed Consolidated Statements of Cash Flows (unaudited):<br>Nine Months Ended September 30, 2007 and 2006               | 7    |
| Notes to Condensed Consolidated Financial Statements (unaudited)  | 8    |
| <u>Item 2.</u>  |      |
| Management's Discussion and Analysis of Financial Condition and<br>Results of Operations                                    | 19   |
| <u>Item 3.</u>  |      |
| Quantitative and Qualitative Disclosure About Market Risk   | 29   |
| <u>Item 4.</u>  |      |
| Controls and Procedures   | 30   |
| <b><u>PART II. Other Information</u></b>  |      |
| <u>Item 1.</u>  |      |
| Legal Proceedings   | 30   |
| <u>Item 1A.</u>   |      |
| Risk Factors  | 30   |
| <u>Item 2.</u>  |      |
| Unregistered Sales of Equity Securities and Use of Proceeds   | 31   |
| <u>Item 4.</u>  |      |
| Submission of Matters to a Vote of Security Holders   | 32   |
| <u>Item 5.</u>  |      |
| Other Information   | 32   |
| <u>Item 6.</u>  |      |
| Exhibits  | 33   |
| Signature   | 33   |

Investment Technology Group, ITG, ITG Dark Algorithm, ITG Logic, ITG Opt, ITG Web Access, Macgregor, POSIT, Quantex, RouteNet, Triton and AlterNet are registered trademarks or service marks of the Investment Technology Group, Inc. companies. End-to-End Trading Solutions, ITG Algorithms, ITG Channel, ITG Compliance, ITG Derivatives, ITG Fair Value Model, ITG List-Based Algorithms, ITG Matrix, ITG Net, ITG Routers, ITG Single-Stock Algorithms, ITG TCA, ITG Trade Ops, ITG Triton X, ITG Wealth Management, Match Now, Macgregor Electronic Trading, Macgregor XIP, Plexus Plan Sponsor Group, Plexus Alpha Capture Service, Plexus BrokerEDGE Monitor, PAEG/L, Plexus Sponsor Monitor, POSIT Match, POSIT Now, POSIT VWAP, Powered by POSIT, Predator and Radical are trademarks or

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

service marks of the Investment Technology Group, Inc. companies. BLOCKalert is a service mark of the Block Alert LLC joint venture.

## FORWARD-LOOKING STATEMENTS

In addition to the historical information contained throughout this Quarterly Report on Form 10-Q, there are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the Securities Act ), Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act ), and the Private Securities Litigation Reform Act of 1995. All statements regarding our expected future financial position, results of operations, cash flows, dividends, financing plans, business strategies, competitive positions, plans and objectives of management for future operations, and those concerning securities markets and economic trends are forward-looking statements. Although we believe our expectations reflected in such forward-looking statements are based on reasonable assumptions, there can be no assurance that such expectations will prove to have been correct. Important factors that could cause actual results to differ materially from the expectations reflected in the forward-looking statements herein include, among others, the actions of both current and potential new competitors, rapid changes in technology, fluctuations in market trading volumes, financial market volatility, evolving industry regulations, risk of errors or malfunctions in our systems or technology, cash flows into or redemptions from equity funds, effects of inflation, customer trading patterns, the success of our new products and services offerings, our ability to successfully integrate companies we have acquired, as well as general economic and business conditions, internationally or nationally, securities, credit and financial market conditions, and adverse changes or volatility in interest rates. Certain of these factors, and other factors, are more fully discussed in Item 1A Risk Factors , and Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations in the Annual Report on Form 10-K, for the year ended December 31, 2006, which you are encouraged to read. Our 2006 Annual Report to Shareholders and Form 10-K are also available through our website at <http://investor.itg.com>.

**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES****Condensed Consolidated Statements of Financial Condition****(In thousands, except share amounts)**

|   | September 30,<br>2007<br>(unaudited) | December 31,<br>2006 |
|---|--------------------------------------|----------------------|
| <b>Assets</b>   |                                      |                      |
| Cash and cash equivalents   | \$ 232,182                           | \$ 321,298           |
| Cash restricted or segregated under regulations and other   | 34,279                               | 13,610               |
| Securities owned, at fair value   | 19,225                               | 6,540                |
| Receivables from brokers, dealers and clearing organizations  | 871,162                              | 196,227              |
| Receivables from customers  | 1,787,616                            | 393,833              |
| Investments   | 6,751                                | 9,299                |
| Premises and equipment, net   | 41,812                               | 34,740               |
| Capitalized software, net   | 47,447                               | 32,203               |
| Goodwill  | 419,035                              | 405,754              |
| Other intangibles, net  | 35,268                               | 29,366               |
| Deferred taxes  | 1,990                                | 7,426                |
| Other assets  | 9,505                                | 12,016               |
| Total assets  | \$ 3,506,272                         | \$ 1,462,312         |
| <b>Liabilities and Stockholders' Equity</b>   |                                      |                      |
| <b>Liabilities:</b>   |                                      |                      |
| Accounts payable and accrued expenses   | \$ 191,748                           | \$ 152,049           |
| Short-term bank loans   | 77,900                               |                      |
| Payables to brokers, dealers and clearing organizations   | 685,917                              | 118,251              |
| Payables to customers   | 1,690,843                            | 414,794              |
| Securities sold, not yet purchased, at fair value   | 9,126                                | 137                  |
| Income taxes payable  | 16,652                               | 8,147                |
| Deferred taxes  | 3,185                                |                      |
| Long term debt  | 139,600                              | 160,900              |
| Total liabilities   | 2,814,971                            | 854,278              |
| <b>Commitments and contingencies</b>  |                                      |                      |
| <b>Stockholders' Equity:</b>  |                                      |                      |
| Preferred stock, \$0.01 par value; 1,000,000 shares authorized; no shares issued or outstanding   |                                      |                      |
| Common stock, \$0.01 par value; 100,000,000 shares authorized; 51,503,221 and 51,443,560 shares issued at September 30, 2007 and December 31, 2006, respectively and 43,735,770 and 43,809,993 shares outstanding at September 30, 2007 and December 31, 2006, respectively | 515                                  | 514                  |
| Additional paid-in capital  | 209,147                              | 198,419              |
| Retained earnings   | 621,671                              | 540,570              |

# Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|  |              |              |
|--|--------------|--------------|
| Common stock held in treasury, at cost; 7,767,451 and 7,633,567 shares at September 30, 2007 and December 31, 2006, respectively | (161,713)    | (144,173)    |
| Accumulated other comprehensive income (net of tax)  | 21,681       | 12,704       |
| Total stockholders' equity   | 691,301      | 608,034      |
| Total liabilities and stockholders' equity   | \$ 3,506,272 | \$ 1,462,312 |

See accompanying notes to unaudited condensed consolidated financial statements.

## INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Income (unaudited)

(In thousands, except per share amounts)

|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2007                                | 2006       | 2007                               | 2006       |
| <b>Revenues:</b>  |                                     |            |                                    |            |
| Commissions   | \$ 161,192                          | \$ 121,787 | \$ 453,308                         | \$ 365,269 |
| Recurring   | 21,122                              | 19,067     | 61,255                             | 54,937     |
| Other   | 7,521                               | 5,712      | 19,851                             | 26,161     |
| Total revenues  | 189,835                             | 146,566    | 534,414                            | 446,367    |
| <b>Expenses:</b>  |                                     |            |                                    |            |
| Compensation and employee benefits                                  | 62,806                              | 53,005     | 180,951                            | 155,731    |
| Transaction processing  | 29,188                              | 20,391     | 78,844                             | 57,972     |
| Occupancy and equipment   | 11,913                              | 9,655      | 34,353                             | 27,724     |
| Telecommunications and data processing services                     | 10,937                              | 8,006      | 29,971                             | 22,603     |
| Other general and administrative                                    | 23,053                              | 16,797     | 64,012                             | 46,052     |
| Interest expense  | 2,579                               | 3,098      | 8,028                              | 9,278      |
| Total expenses  | 140,476                             | 110,952    | 396,159                            | 319,360    |
| Income before income tax expense                                    | 49,359                              | 35,614     | 138,255                            | 127,007    |
| Income tax expense  | 20,179                              | 14,005     | 57,154                             | 51,139     |
| Net income  | \$ 29,180                           | \$ 21,609  | \$ 81,101                          | \$ 75,868  |
| <b>Earnings per share:</b>  |                                     |            |                                    |            |
| Basic   | \$ 0.66                             | \$ 0.50    | \$ 1.84                            | \$ 1.75    |
| Diluted   | \$ 0.65                             | \$ 0.49    | \$ 1.81                            | \$ 1.72    |
| <b>Basic weighted average number of common shares outstanding</b>   |                                     |            |                                    |            |
|   | 44,100                              | 43,436     | 44,171                             | 43,249     |
| <b>Diluted weighted average number of common shares outstanding</b> |                                     |            |                                    |            |
|   | 44,813                              | 44,397     | 44,884                             | 44,178     |

See accompanying notes to unaudited condensed consolidated financial statements.

## INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

## Condensed Consolidated Statement of Changes in Stockholders' Equity (unaudited)

Nine Months Ended September 30, 2007

(In thousands, except share amounts)

|  | Preferred<br>Stock | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Common<br>Stock<br>Held in<br>Treasury | Accumulated<br>Other<br>Comprehensive<br>Income | Total<br>Stockholders<br>Equity |
|--|--------------------|-----------------|----------------------------------|----------------------|--|---|---------------------------------|
| Balance at January 1, 2007   | \$                 | \$ 514          | \$ 198,419                       | \$ 540,570           | \$ (144,173)                           | \$ 12,704                                       | \$ 608,034                      |
| Net income   |                    |                 |                                  | 81,101               |  |   | 81,101                          |
| Other comprehensive income (net of tax):   |                    |                 |                                  |                      |  |   |                                 |
| Currency translation adjustment  |                    |                 |                                  |                      |  | 9,182   | 9,182                           |
| Unrealized holding gain on securities available-for-sale   |                    |                 |                                  |                      |  | 38  | 38                              |
| Unrealized loss on hedging instruments   |                    |                 |                                  |                      |  | (243)   | (243)                           |
| Comprehensive income   |                    |                 |                                  |                      |  | \$  | 90,078                          |
| Issuance of common stock for employee stock options (535,263 shares), restricted share awards (4,919 shares) and employee stock unit awards (89,244 shares), including excess tax benefit of \$4.1 million |                    |                 | 2,678                            |                      | 11,986                                 |   | 14,664                          |
| Issuance of common stock for the employee stock purchase plan (59,661 shares)  |                    | 1               | 2,126                            |                      |  |   | 2,127                           |
| Purchase of common stock for treasury (763,310 shares)   |                    |                 |                                  |                      | (29,526)                               |   | (29,526)                        |
| Share-based compensation   |                    |                 | 5,924                            |                      |  |   | 5,924                           |
| Balance at September 30, 2007  | \$                 | \$ 515          | \$ 209,147                       | \$ 621,671           | \$ (161,713)                           | \$ 21,681                                       | \$ 691,301                      |

See accompanying notes to unaudited condensed consolidated financial statements.

## INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Cash Flows (unaudited)

(In thousands)

|   | Nine Months Ended<br>September 30, |            |
|---|------------------------------------|------------|
|   | 2007                               | 2006       |
| <b>Cash flows from Operating Activities:</b>  |                                    |            |
| Net income  | \$ 81,101                          | \$ 75,868  |
| Adjustments to reconcile net income to net cash (used in) / provided by operating activities: |                                    |            |
| Depreciation and amortization   | 25,469                             | 15,832     |
| Deferred income tax expense   | 7,865                              | 10,200     |
| Provision for doubtful accounts   | 1,543                              | 1,093      |
| Share-based compensation  | 5,924                              | 5,245      |
| Gain on investments held  |                                    | (6,908)    |
| Changes in operating assets and liabilities:  |                                    |            |
| Cash restricted or segregated under regulations and other                                     | (20,193)                           | (16,320)   |
| Securities owned, at fair value   | (12,169)                           | (1,662)    |
| Receivables from brokers, dealers and clearing organizations                                  | (606,714)                          | (489,039)  |
| Receivables from customers  | (1,302,106)                        | (166,474)  |
| Accounts payable and accrued expenses   | 29,553                             | 37,600     |
| Payables to brokers, dealers and clearing organizations                                       | 501,005                            | 11,225     |
| Payables to customers   | 1,189,922                          | 623,756    |
| Securities sold, not yet purchased, at fair value   | 8,888                              | 1,153      |
| Income taxes payable  | 12,298                             | 327        |
| Excess tax benefit from share based payment arrangements                                      | (4,114)                            | (2,210)    |
| Other, net  | 4,488                              | (938)      |
| Net cash (used in) / provided by operating activities   | (77,240)                           | 98,748     |
| <b>Cash flows from Investing Activities:</b>  |                                    |            |
| Acquisition of subsidiaries, net of cash acquired   | (14,354)                           | (254,259)  |
| Proceeds from sale of investments   | 2,516                              | 11,134     |
| Capital purchases   | (18,697)                           | (13,264)   |
| Capitalization of software development costs  | (26,466)                           | (18,475)   |
| Net cash used in investing activities   | (57,001)                           | (274,864)  |
| <b>Cash flows from Financing Activities:</b>  |                                    |            |
| Proceeds from debt incurred   |                                    | 200,000    |
| Short-term bank loans   | 77,900                             |            |
| Payments on debt  | (21,300)                           | (32,000)   |
| Excess tax benefit from share-based payment arrangements                                      | 4,114                              | 2,210      |
| Common stock issued   | 12,677                             | 23,713     |
| Common stock repurchased  | (29,526)                           |            |
| Net cash provided by financing activities   | 43,865                             | 193,923    |
| Effect of exchange rate changes on cash and cash equivalents                                  | 1,260                              | 2,808      |
| Net (decrease) / increase in cash and cash equivalents  | (89,116)                           | 20,615     |
| Cash and cash equivalents beginning of year   | 321,298                            | 261,044    |
| Cash and cash equivalents end of period   | \$ 232,182                         | \$ 281,659 |
| <b>Supplemental cash flow information</b>   |                                    |            |
| Interest paid   | \$ 10,510                          | \$ 12,738  |
| Income taxes paid   | \$ 36,202                          | \$ 41,926  |

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

### Non cash investing activities:

|                                |    |       |
|--------------------------------|----|-------|
| Acquisition payment obligation | \$ | 5,606 |
|--------------------------------|----|-------|

See accompanying notes to unaudited condensed consolidated financial statements.

**INVESTMENT TECHNOLOGY GROUP, INC. AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (unaudited)**

**(1) Organization and Basis of Presentation**

Investment Technology Group, Inc. ( ITG or the Company ) was formed as a Delaware corporation on July 22, 1983. Its principal subsidiaries and affiliates include: (1) ITG Inc. and AlterNet Securities, Inc. ( AlterNet ), United States ( U.S. ) broker-dealers, (2) Investment Technology Group Limited ( ITG Europe ), an institutional broker-dealer in Europe, (3) ITG Australia Limited ( ITG Australia ), an institutional broker-dealer in Australia, (4) ITG Canada Corp. ( ITG Canada ), an institutional broker-dealer in Canada, (5) ITG Hong Kong Limited ( ITG Hong Kong ), an institutional broker-dealer in Hong Kong, (6) ITG Japan Ltd. ( ITG Japan ), an institutional broker-dealer in Japan, (7) ITG Software Solutions, Inc. ( ITG Software Solutions ), our intangible property, software development and maintenance subsidiary in the U.S., (8) ITG Solutions Network, Inc. ( ITG Solutions Network ), a holding company for ITG Analytics, Inc. ( ITG Analytics ), a provider of pre- and post- trade analysis, fair value, trade optimization and other research and analytical services, The Macgregor Group, Inc. ( Macgregor ), a provider of trade order management technology and ITG Net trade message connectivity services for the financial community, Blackwatch Brokerage, Inc. ( Blackwatch ), a U.S. broker-dealer and Plexus Plan Sponsor Group, Inc. ( Plexus ) a registered investment advisor providing transaction cost analysis and transition consulting and related services to the plan sponsor community, (9) ITG Derivatives LLC ( ITG Derivatives ), formerly RedSky Financial, LLC, a broker-dealer specializing in multi-asset class electronic trading and (10) Block Alert LLC ( BLOCKAlert ), a 50% owned joint venture accounted for under the equity method of accounting.

Investment Technology Group, Inc. (NYSE: ITG), is a specialized agency brokerage and technology firm that partners with clients globally to provide innovative solutions spanning the entire investment process. A pioneer in electronic trading, ITG has a unique approach that combines pre-trade analysis, order management, trade execution and post-trade evaluation in order to provide clients with tools for continuous improvements in trading and cost efficiency. The firm is headquartered in New York with offices in North America, Europe, Asia and Australia.

The Company has three reportable operating segments: U.S. Operations, Canadian Operations and International Operations, following changes the Company made to its management hierarchy to synchronize with its strategy of managing business operations, planning and resource allocation as three separate and distinct businesses.

The U.S. Operations segment provides trading, trade order management, connectivity and research services to institutional investors, plan sponsors, brokers, alternative investment funds and money managers in the U.S. The Canadian Operations segment provides trading focused on Canadian securities, as well as connectivity and research services. The International Operations segment includes our trading, connectivity and research service businesses in Europe, Australia, Hong Kong and Japan (the latter three of which may be collectively referred to as Asia Pacific ), as well as a research and development facility in Israel.

The preparation of financial statements in conformity with accounting principles generally accepted in the U.S. ( U.S. GAAP ) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets, liabilities, revenues and expenses. Actual results could differ from those estimates.

The condensed consolidated financial statements and accompanying notes are prepared in accordance with U.S. GAAP. All material intercompany balances and transactions have been eliminated in consolidation. The condensed consolidated financial statements reflect all

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

adjustments, which in the opinion of management, are necessary for the fair presentation of results. Certain reclassifications and format changes have been made to prior period amounts to conform to the current period presentation as a result of ITG Inc. commencing self-clearing of equity trades in May 2007. Receivables previously included in receivables from brokers, dealers and others are now divided among the following two accounts: (i) receivables from brokers, dealers and clearing organizations and (ii) receivables from customers. Similarly, payables previously included in payables to brokers, dealers and others are now divided among the following two accounts: (i) payables to brokers, dealers and clearing organizations and (ii) payables to customers. Additionally, certain payables to brokers for clearance and execution costs previously included in accounts payable and accrued expenses were reclassified to payables to brokers, dealers and clearing organizations in the Condensed Consolidated Statements of Financial Condition.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted in accordance with SEC rules and regulations, however, management believes that the disclosures herein are adequate to make the information presented not misleading. This report should be read in conjunction with our consolidated financial statements and footnotes included in our Annual Report on Form 10-K for the year ended December 31, 2006.

#### *Recent Accounting Pronouncements*

We adopted the provisions of the Financial Accounting Standards Board ( FASB ) Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* ( FIN 48 ), on January 1, 2007. For further discussion see Note 7, *Income Taxes* .

On September 15, 2006, the FASB issued FASB Statement No. 157, *Fair Value Measurement* ( FAS 157 ). FAS 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. Under the standard, fair value refers to the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the market in which the reporting entity transacts. The standard clarifies the principle that fair value should be based on the assumptions market participants would use when pricing the asset or liability. In support of this principle, the standard establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. The fair value hierarchy gives the highest priority to quoted prices in active markets and the lowest priority to unobservable data, for example, the reporting entity's own data. Under the standard, fair value measurements would be separately disclosed by level within the fair value hierarchy. FAS 157 does not expand the use of fair value in any new circumstances. FAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, with earlier adoption permitted. We do not expect the adoption of FAS 157 to have a material impact on our consolidated results of operations or financial condition.

On February 15, 2007, the FASB issued FASB Statement No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115* ( FAS 159 ). FAS 159 provides companies with an option to report selected financial assets and liabilities at fair value. A company that adopts FAS 159 will measure, at specified election dates, many financial instruments and certain other items at fair value that are not currently measured at fair value. Unrealized gains and losses on items for which the fair value option has been elected will be reported in earnings at each subsequent reporting date, with any differences between the carrying amount of the selected item and its fair value as of the adoption date being included as a cumulative-effect adjustment to beginning retained earnings. The objective of the standard is to reduce both complexity in accounting for financial instruments and the volatility in earnings caused by measuring related assets and liabilities differently, as required under existing accounting principles. The standard also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. The standard does not affect any literature that requires certain assets and liabilities to be carried at fair value. FAS 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007, with earlier adoption permitted. We do not expect the adoption of FAS 159 to have a material impact on our consolidated results of operations or financial condition.

#### **(2) Commencement of U.S. Self-Clearing Operations**

In May 2007, ITG Inc., our primary U.S. broker-dealer, commenced self-clearing of equities trades. Clearing operations include the confirmation, settlement, delivery and receipt of securities and funds, as well as the record-keeping functions involved in the processing of securities transactions.

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

As a result of the commencement of self-clearing operations, ITG Inc. has several new significant accounting policies and has added several new captions to its Condensed Consolidated Statements of Financial Condition.

The following is an update to and should be read in conjunction with the significant accounting policies, as previously described in Note 2, *Summary of Significant Accounting Policies* , in our Annual Report on Form 10-K for the year ended December 31, 2006.

***Interest Income and Expense on Securities Transactions***

The income statement classification of interest, dividends and rebate income and expense varies because certain transactions are entered into as financings while others are entered into as part of trading strategies. As such, interest earned on securities borrowed transactions (see *Securities Borrowed* ) consisting of interest earned on deposits with lending brokers (commonly known as a rebate), is recorded in other revenues. Interest expense on securities transactions consisting of the interest on cash borrowings to finance securities purchased or held, typically due to a failed transaction, is recorded in transaction processing expenses.

***Securities Borrowed***

Securities borrowed transactions generally occur when securities are needed to deliver against a settling transaction, such as non-standard settlements (equity settlements occurring other than trade date plus three days), as requested by our customers or a fail to deliver. Securities borrowed transactions are recorded at the amount of cash collateral advanced to the lender. Securities borrowed require the Company to deposit cash or other collateral with the lender. We monitor the market value of securities borrowed on a daily basis and the collateral is adjusted as necessary based upon market prices. As of September 30, 2007, the value of securities borrowed is included in receivables from brokers, dealers and clearing organizations.

***Receivables from and Payables to Brokers, Dealers and Clearing Organizations***

Receivables from brokers, dealers and clearing organizations include amounts receivable fails to deliver, cash deposits for securities borrowed, amounts receivable from clearing organizations and commissions receivable. Payables to brokers, dealers and clearing organizations include amounts payable for fails to receive, amounts payable to clearing organizations on open transactions and execution cost payables. In addition, the net receivable or payable arising from unsettled trades is reflected in the appropriate category.

***Receivables From and Payables to Customers***

Receivables from customers consist of customer fails to deliver, commissions earned and receivables arising from the Company's pre-payment of soft dollar research, net of an allowance for doubtful accounts. Payables to customers primarily consist of customer fails to receive.

The following is an update to and should be read in conjunction with the significant accounting policies, as previously described in Note 22, *Commitments and Contingencies*, and Note 17, *Off-Balance Sheet Risk and Concentration of Credit Risk*, in our Annual Report on Form 10-K for the year ended December 31, 2006.

***Guarantees***

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

ITG Inc. provides guarantees to clearing organizations and exchanges under standard membership agreements, which require members to guarantee collectively the performance of other members. Under the agreements, if another member becomes unable to satisfy its obligations to the clearing organization or exchange, other members would be required to meet the shortfalls. In our opinion, our potential liability under these arrangements is not quantifiable and could exceed the cash and securities we have posted as collateral. However, we believe the possibility of our being required to make material payments under these arrangements is remote. Accordingly, no liability has been recorded for these arrangements.

### *Off-Balance Sheet Risk*

ITG Inc. temporarily borrows securities from other broker-dealers in connection with its broker-dealer business. ITG Inc. deposits cash as collateral for the securities borrowed, which may be funded from existing cash balances or from short-term bank loans. Decreases in securities prices may cause the market value of the securities borrowed to fall below the amount of cash deposited as collateral. In the event the counterparty to these transactions does not return the cash deposited, ITG Inc. may be exposed to the risk of selling the securities at prevailing market prices. ITG Inc. seeks to manage this risk by requiring credit approvals for counterparties, by monitoring the collateral values on a daily basis, and by requiring additional collateral as needed.

***Other Commitments***

At September 30, 2007, we had \$77.9 million in short-term bank loans under pledge facilities related to our settlement of equity transactions. See Note 11, *Short-Term Bank Loans*, for further details.

**(3) Acquisitions**

On July 31, 2007, we completed the acquisition of RedSky Financial, LLC (now ITG Derivatives) for \$21.1 million, plus contingent consideration. The contingent consideration, which is based upon the achievement of performance milestones over two and three year periods, if earned in full, would result in a total purchase price of approximately \$37.6 million.

\$15.2 million was paid in cash at the closing with contingent payments of up to \$2.5 million and \$19.9 million due in 2009 and 2011, respectively. A portion of the contingent payments (approximately \$9.4 million) would be recognized as expense in the appropriate periods as this portion of the consideration is considered to be compensatory. ITG Derivatives will augment our product offerings, providing our clients with multi-asset execution management systems.

The acquisition, accounted for under the purchase method, was recorded using management's estimates derived from preliminary evaluations. Our present estimation of the allocation of the \$21.1 million purchase price includes approximately \$20 million of goodwill and other intangible assets. The final purchase price accounting adjustments to reflect the fair value of net assets will be based on management's final evaluation and are therefore, subject to change.

**(4) Cash Restricted or Segregated Under Regulations and Other**

Cash restricted or segregated under regulations and other represents (i) funds on deposit with a bank in Asia for the purpose of securing working capital facilities for Asian clearing and settlement activities, (ii) a special reserve bank account for the exclusive benefit of customers ( *Special Reserve Bank Account* ) maintained by ITG Inc. in accordance with Rule 15c3-3 of the Securities Exchange Act of 1934 ( *Customer Protection Rule* ), (iii) funds relating to the securitization of a letter of credit and a bank guarantee supporting two Macgregor leases, (iv) funds on deposit for European trade settlement activity, (v) a segregated balance maintained by our Japanese operations on behalf of its customers under certain directed brokerage arrangements, and (vi) funds relating to the securitization of a bank guarantee supporting an Australian lease.

**(5) Securities Owned and Sold, Not Yet Purchased**

The following is a summary of securities owned and sold, not yet purchased (dollars in thousands):

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|                                     | Securities Owned      |                      | Securities Sold, Not Yet Purchased |                      |
|-------------------------------------|-----------------------|----------------------|------------------------------------|----------------------|
|                                     | September 30,<br>2007 | December 31,<br>2006 | September 30,<br>2007              | December 31,<br>2006 |
| Corporate stocks trading securities | \$ 12,435             | \$ 388               | \$ 9,126                           | \$ 137               |
| Corporate stocks available-for-sale | 241                   |                      |                                    |                      |
| Mutual funds                        | 6,549                 | 6,152                |                                    |                      |
| Total                               | \$ 19,225             | \$ 6,540             | \$ 9,126                           | \$ 137               |

Securities owned primarily consists of securities positions held by the Company resulting primarily from temporary positions in securities in the normal course of our agency trading business. Securities owned also includes mutual fund positions, as well as 3,040 shares of common stock in the NYSE Group, Inc. ( NYX Shares ) we received in March 2006 as consideration in connection with the merger between the NYSE and Archipelago Holdings, Inc. ( the NYSE Merger ). In March 2007, these 3,040 shares were reclassified from investments at cost to securities available-for-sale, as the restriction on their sale was less than one year. Since then, the restriction has been lifted and we are free to sell these shares. At December 31, 2006, there were no securities classified as available-for-sale and 55,440 NYX Shares were classified as investments at cost (of which 3,040 shares and 52,400 shares could not be sold until March 7, 2008 and 2009, respectively). For more information, see Note 6, *Investments*, below and Note 6, *Securities Owned and Sold, Not Yet Purchased* in our Annual Report on Form 10-K for the year ended December 31, 2006.

Securities sold not yet purchased consist of short positions in securities resulting from temporary positions in securities in the normal course of our agency trading business.

Unrealized holding gains and losses for available-for-sale securities are reported in other comprehensive income until realized.

## (6) Investments

Investments consist of investments in limited partnerships in hedge funds investing primarily in marketable securities and equity investments held at cost which are summarized as follows (dollars in thousands):

|                                     | September 30,<br>2007 |       | December 31,<br>2006 |       |
|-------------------------------------|-----------------------|-------|----------------------|-------|
| Investments in limited partnerships | \$                    | 3,889 | \$                   | 6,262 |
| Investments at cost                 |                       | 2,862 |                      | 3,037 |
| Total                               | \$                    | 6,751 | \$                   | 9,299 |

Investments at cost consists of the remaining 52,400 NYX Shares which may not be sold until March 7, 2009, as described in Note 5, *Securities Owned and Sold, Not Yet Purchased*, above. We periodically assess the carrying value of the investment to determine if there has been an other than temporary impairment.

## (7) Income Taxes

On January 1, 2007, we adopted the provisions of FIN 48, which addressed the determination of how tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under FIN 48, a company must recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate resolution. The cumulative impact of our reassessment of uncertain tax positions in accordance with FIN 48 did not have a material impact on the results of operations, financial condition or liquidity.

As of the adoption date, we had gross unrecognized tax benefits of \$15.5 million. After netting this liability with \$4.7 million of offsetting federal tax benefits (related to state tax reserves) and \$0.7 million related to business combinations, the resulting \$10.1 million, if recognized, would reduce the effective tax rate.

With limited exception, we are no longer subject to U.S. federal, state, local or foreign tax audits by taxing authorities for years preceding 2000. The Internal Revenue Service ( IRS ) is currently examining the Company's U.S. federal income tax returns for 2002 through 2005. The IRS is also auditing certain subsidiary returns for pre-acquisition fiscal years 2004-2005. Certain state and local returns are also currently under various stages of audit. The Company does not anticipate a significant change to the total of unrecognized tax benefits within the next twelve months.

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

As of the adoption date, we also had accrued interest expense of \$4.6 million, gross of related tax effects of \$1.8 million, related to these unrecognized tax benefits. As of September 30, 2007 we had accrued interest expense of \$5.9 million, gross of related tax effects of \$2.4 million related to the unrecognized tax benefits. As a continuing policy, we recognize interest accrued related to unrecognized tax benefits as income tax expense. Penalties, if incurred, would also be recognized as a component of income tax expense.

# (8) Goodwill and Other Intangibles

The following is a summary of goodwill and other intangibles (dollars in thousands):

|                          | Goodwill              |                      | Other Intangibles, Net |                      |
|--------------------------|-----------------------|----------------------|------------------------|----------------------|
|                          | September 30,<br>2007 | December 31,<br>2006 | September 30,<br>2007  | December 31,<br>2006 |
| U.S. Operations          | \$ 384,380            | \$ 371,159           | \$ 33,822              | \$ 27,943            |
| Canadian Operations      |                       |                      |                        |                      |
| International Operations | 34,655                | 34,595               | 1,446                  | 1,423                |
| Total                    | \$ 419,035            | \$ 405,754           | \$ 35,268              | \$ 29,366            |

We amortize other intangibles over their respective estimated useful lives, which range from three to eighteen years. For the three months and nine months ended September 30, 2007, we recognized intangible amortization expense of \$0.7 million and \$1.9 million, respectively.

During the nine months ended September 30, 2007 ( First Nine Months 2007 ), no goodwill or intangibles were deemed impaired and accordingly, no write-off was required.

# (9) Receivables From and Payables To Brokers, Dealers and Clearing Organizations

The following is a summary of receivables from and payables to brokers, dealers and clearing organizations (dollars in thousands):

|                                  | Receivables From      |                      | Payables To           |                      |
|----------------------------------|-----------------------|----------------------|-----------------------|----------------------|
|                                  | September 30,<br>2007 | December 31,<br>2006 | September 30,<br>2007 | December 31,<br>2006 |
| Broker-dealers                   | \$ 727,277            | \$ 196,227           | \$ 678,416            | \$ 118,167           |
| Clearing organizations           | 86,441                |                      | 7,501                 | 84                   |
| Deposits for securities borrowed | 57,444                |                      |                       |                      |
| Total                            | \$ 871,162            | \$ 196,227           | \$ 685,917            | \$ 118,251           |

# (10) Accounts Payable and Accrued Expenses

The following is a summary of accounts payable and accrued expenses (dollars in thousands):

|                                   | September 30,<br>2007 | December 31,<br>2006 |
|-----------------------------------|-----------------------|----------------------|
| Accrued compensation and benefits | \$ 60,591             | \$ 43,784            |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|                                       |            |            |
|---------------------------------------|------------|------------|
| Accrued soft dollar research payables | 40,019     | 29,066     |
| Deferred compensation                 | 26,985     | 24,390     |
| Trade payables                        | 21,204     | 23,513     |
| Deferred revenue                      | 12,651     | 13,407     |
| Acquisition payment obligation        | 5,606      |            |
| Accrued transaction processing        | 2,211      | 3,051      |
| Other accrued expenses                | 22,481     | 14,838     |
| Total                                 | \$ 191,748 | \$ 152,049 |

**(11) Short-Term Bank Loans**

We fund our U.S. securities settlement operations with operating cash or with short-term bank loans. We have established pledge facilities with two banks, JPMorgan Chase Bank, N.A. and The Bank of New York Mellon, for this purpose. Borrowings under these arrangements bear interest at federal funds rate plus 50 basis points and are repayable on demand (generally the next business day). The short-term bank loans are collateralized by the securities underlying the transactions, which equal up to 125% of the borrowings. At September 30, 2007, we had \$77.9 million in short-term bank loans under these pledge facilities.

We also have a \$15 million unsecured line of credit with The Bank of New York Mellon bearing interest at a negotiated rate. Each advance under the line of credit is due at a specified maturity date with no prepayment option. At September 30, 2007, we had no borrowings outstanding under this facility.

During August 2007, we borrowed \$25 million under our revolving credit facility (see Note 12, *Long Term Debt*, below) for a period of 2 days in order to facilitate working capital requirements at one of our international affiliates.

## (12) Long Term Debt

On January 3, 2006, we entered into a \$225 million credit agreement ( *Credit Agreement* ) fully underwritten by a syndicate of banks. The credit agreement consists of a five-year term loan in the amount of \$200 million ( *Term Loan* ) and a five-year revolving facility in the amount of \$25 million ( *Revolving Loan* ). We utilized the \$200 million Term Loan on January 3, 2006, to partially finance the Macgregor and Plexus acquisitions. The Revolving Loan of \$25 million is available for future working capital purposes and has no outstanding balance as of the filing date of this quarterly report. The current borrowings under the Term Loan bear interest based upon the Three-Month London Interbank Offered Rate ( *LIBOR* ) plus a margin of 1.25%. We incurred \$2.3 million of debt issuance costs, primarily underwriting fees, related to the creation of the facility. The debt issuance costs are included in other assets on the accompanying Consolidated Statements of Financial Condition and are amortized to interest expense over the life of the loan.

At September 30, 2007, we had \$139.6 million in outstanding debt under the Term Loan following scheduled principal payments of \$21.3 million in First Nine Months 2007. The terms of our credit facility include certain restrictions on the cash proceeds of any sale or issuance of equity, the incurrence of certain further indebtedness, and the sale or other disposition of any of our subsidiaries or assets.

Principal and interest payments on the Term Loan are due on a quarterly basis. The remaining scheduled principal repayments are as follows (dollars in millions):

| Year | Aggregate Amount |
|------|------------------|
| 2007 | \$ 7.1           |
| 2008 | 38.0             |
| 2009 | 47.6             |
| 2010 | 46.9             |
|      | \$ 139.6         |

Interest expense on the credit facility, including amortization of debt issuance costs and net settlement payments on interest rate swaps, totaled \$8.0 million in First Nine Months 2007.

Pursuant to the terms of the credit agreement, we are required to maintain certain financial ratios and operating statistics, and we will also be subject to certain operational limitations, including limitations on our ability to incur additional indebtedness, to make certain fundamental company changes (such as mergers, acquisitions and dispositions of assets), to make dividends and distributions on our capital stock and to undertake certain capital expenditures. Also pursuant to the terms of the credit agreement, in March 2006 we entered into interest rate swap agreements which effectively fixed our interest rate on a portion of the outstanding Term Loan amount at 5.064% (plus a 1.25% margin) for a

period of three years. As a result of mandatory principal prepayments, approximately 53% of our Term Loan was hedged by interest rate swap agreements at September 30, 2007.

**(13) Financial Instruments and Derivative Instruments**

*Derivative Contracts*



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

All derivative instruments are recorded on the Condensed Consolidated Statements of Financial Condition at fair value in other assets or accounts payable and accrued expenses. Recognition of the gain or loss that results from recording and adjusting a derivative to fair value depends on the intended purpose for entering into the derivative contract. Gains and losses from derivatives that are not accounted for as hedges under FASB Statement No. 133, *Accounting for Derivative Instruments and Hedging Activities*, are recognized immediately in earnings. For derivative instruments that are designated and qualify as a fair value hedge, the gains or losses from adjusting the derivative to its fair value will be immediately recognized in earnings and, to the extent the hedge is effective, offset the concurrent recognition of changes in the fair value of the hedged item. Gains or losses from derivative instruments that are designated and qualify as a cash flow hedge will be recorded on the Condensed Consolidated Statements of Financial Condition in accumulated other comprehensive income until the hedged transaction is recognized in earnings; however, to the extent the hedge is deemed ineffective, the ineffective portion of the change in fair value of the derivative will be recognized immediately in earnings. For discontinued cash flow hedges, prospective changes in the fair value of the derivative are recognized in income. Any gain or loss in accumulated other comprehensive income at the time the hedge is discontinued continues to be deferred until the original forecasted transaction occurs. However, if it is determined that the likelihood of the original forecasted transaction is no longer probable, the entire related gain or loss in accumulated other comprehensive income is immediately reclassified into income.

### *Cash Flow Hedges*



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

During the first quarter of 2006, we entered into interest rate swaps to hedge the variability of our LIBOR-based interest payments that we believed were probable to occur over the next three years. The interest rate swaps were designated as the hedging instruments in a cash flow hedge. For interest rate swaps designated as cash flow hedges, we measure effectiveness using the Hypothetical Derivative Method, which compares the change in fair value of the actual swap designated as the hedging instrument and the change in the fair value of the hypothetical swap, which has terms that identically match the critical terms of the floating rate liabilities. We also monitor the abilities of counterparties to fully satisfy their obligations under the swap agreements. During First Nine Months 2007, the quarterly net settlements from these swaps decreased interest expense by approximately \$0.2 million. Based on the current interest rate environment, approximately \$0.2 million of the after-tax realized loss within accumulated other comprehensive income is expected to be reclassified in the next twelve months.

The following table summarizes our derivative and debt related financial instruments at September 30, 2007 and December 31, 2006 (dollars in thousands):

|                    | Carrying Value        |                      | Fair Value            |                      |
|--------------------|-----------------------|----------------------|-----------------------|----------------------|
|                    | September 30,<br>2007 | December 31,<br>2006 | September 30,<br>2007 | December 31,<br>2006 |
| Long term debt     | \$ (139,600)          | \$ (160,900)         | \$ (139,600)          | \$ (160,900)         |
| Interest rate swap | (401)                 | 9                    | (401)                 | 9                    |

# (14) Earnings Per Share

The following is a reconciliation of the basic and diluted earnings per share computations (amounts in thousands, except per share amounts):

|  | September 30, |           |
|--|---------------|-----------|
|  | 2007          | 2006      |
| <b>Three Months Ended</b>                            |               |           |
| Net income for basic and diluted earnings per share  | \$ 29,180     | \$ 21,609 |
| Shares of common stock and common stock equivalents: |               |           |
| Average common shares used in basic computation      | 44,100        | 43,436    |
| Effect of dilutive securities                        | 713           | 961       |
| Average common shares used in diluted computation    | 44,813        | 44,397    |
| Earnings per share:                                  |               |           |
| Basic  | \$ 0.66       | \$ 0.50   |
| Diluted  | \$ 0.65       | \$ 0.49   |
| <b>Nine Months Ended</b>                             |               |           |
| Net income for basic and diluted earnings per share  | \$ 81,101     | \$ 75,868 |
| Shares of common stock and common stock equivalents: |               |           |
| Average common shares used in basic computation      | 44,171        | 43,249    |
| Effect of dilutive securities                        | 713           | 929       |
| Average common shares used in diluted computation    | 44,884        | 44,178    |
| Earnings per share:                                  |               |           |
| Basic  | \$ 1.84       | \$ 1.75   |
| Diluted  | \$ 1.81       | \$ 1.72   |

The following is a summary of anti-dilutive options not included in the detailed earnings per share computations (amounts in thousands):

|                    | September 30, |      |
|--------------------|---------------|------|
|                    | 2007          | 2006 |
| Three months ended | 214           | 88   |
| Nine months ended  | 205           | 38   |

# (15) Other Comprehensive Income

The components and allocated tax effects of other comprehensive income as of September 30, 2007, are as follows (dollars in thousands):

|   | Before Tax | Tax<br>(Expense) /<br>Benefit | After Tax |
|---|------------|-------------------------------|-----------|
| Currency translation adjustment                           | \$ 21,881  | \$                            | \$ 21,881 |
| Unrealized holding gain on securities, available-for-sale | 65         | (27)                          | 38        |
| Unrealized loss on hedging activities                     | (401)      | 163                           | (238)     |
| Total   | \$ 21,545  | \$ 136                        | \$ 21,681 |

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

Unrealized holding gains on securities, available-for-sale relates to the NYX Shares we received as part of the NYSE Merger on March 9, 2006.

Deferred taxes have not been provided on the cumulative undistributed earnings of foreign subsidiaries or the cumulative translation adjustment related to those investments since such amounts are expected to be reinvested indefinitely.

**(16) Net Capital Requirement**

ITG Inc., AlterNet, ITG Execution Services, Blackwatch and ITG Derivatives are subject to the Uniform Net Capital Rule (Rule 15c3-1) under the Exchange Act, which requires the maintenance of minimum net capital. ITG Inc. has elected to use the alternative method permitted by Rule 15c3-1, which requires that ITG Inc. maintain minimum net capital equal to the greater of \$1.0 million or 2% of aggregate debit balances arising from customer transactions. AlterNet, ITG Execution Services, ITG Derivatives and Blackwatch have elected to use the basic method permitted by Rule 15c3-1, which requires that they maintain minimum net capital equal to the greater of \$100,000 for AlterNet and ITG Derivatives and \$5,000 for each of ITG Execution Services and Blackwatch, or  $6\frac{2}{3}\%$  of aggregate indebtedness.

Our net capital balances and the amounts in excess of required net capital at September 30, 2007 for our U.S. Operations are as follows (dollars in millions):

|                               | Net Capital | Excess Net Capital |
|-------------------------------|-------------|--------------------|
| <b><u>U.S. Operations</u></b> |             |                    |
| ITG Inc.                      | \$ 105.6    | \$ 102.5           |
| AlterNet                      | 3.4         | 3.3                |
| ITG Execution Services        | 0.3         | 0.3                |
| Blackwatch                    | 4.9         | 4.8                |
| ITG Derivatives               | 1.6         | 1.4                |

As of May 1, 2007, ITG Inc. changed its business model from a fully disclosed introducing broker-dealer to a self-clearing broker-dealer. As it is a self-clearing broker-dealer acting as an executing broker who clears prime broker transactions, its minimum net capital requirement as defined under Rule 15c3-1 increased to \$1.0 million from \$250 thousand.

As of September 30, 2007, ITG Inc. had a \$19.3 million cash balance in a Special Reserve Bank Account for the benefit of customers under the Customer Protection Rule.

In addition, our Canadian and International Operations had regulatory capital in excess of the minimum requirements applicable to each business as of September 30, 2007 as summarized in the following table (dollars in millions):

|  | Excess Net Capital |
|--|--------------------|
| <b><u>Canadian Operations</u></b>      |                    |
| Canada                                 | \$ 26.0            |
| <b><u>International Operations</u></b> |                    |
| Australia                              | \$ 3.8             |
| Europe                                 | 4.5                |
| Hong Kong                              | 18.4               |
| Japan                                  | 2.3                |

**(17) Segment Reporting**

The Company realigned its management hierarchy in symmetry with its strategy of managing business operations, planning and resource allocation as three separate and distinct businesses. Effective January 1, 2007, the Company has three operating segments: U.S. Operations, Canadian Operations and International Operations.

The U.S. Operations segment provides trading, trade order management, connectivity and research services to institutional investors, plan sponsors, brokers, alternative investment funds and money managers executing in U.S. markets. The Canadian Operations segment provides trading focused on Canadian securities, as well as connectivity and research services. The International Operations segment includes our trading, connectivity and research service businesses in Europe, Australia, Hong Kong and Japan (the latter three of which may be collectively referred to as "Asia Pacific"), as well as a research and development facility in Israel.

The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies described in Note 2, *Summary of Significant Accounting Policies*, in our Annual Report on Form 10-K.

# Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

for the year ended December 31, 2006 and updated in Note 2 above. We allocate resources to and evaluate performance of our reportable segments based on income before income tax expense.

A summary of the segment financial information is as follows (dollars in thousands):

|   | U.S.<br>Operations | Canadian<br>Operations | International<br>Operations | Consolidated |
|---|--------------------|------------------------|-----------------------------|--------------|
| <b><u>Three Months Ended September 30, 2007</u></b> |                    |                        |                             |              |
| Total revenues                                      | \$ 141,508         | \$ 19,114              | \$ 29,213                   | \$ 189,835   |
| Income before income tax expense                    | 43,580             | 5,177                  | 602                         | 49,359       |
| Capital purchases                                   | 3,749              | 1,939                  | 951                         | 6,639        |
| <b><u>Three Months Ended September 30, 2006</u></b> |                    |                        |                             |              |
| Total revenues                                      | \$ 117,710         | \$ 12,614              | \$ 16,242                   | \$ 146,566   |
| Income before income tax expense                    | 34,709             | 3,079                  | (2,174)                     | 35,614       |
| Capital purchases                                   | 3,898              | 159                    | 372                         | 4,429        |
| <b><u>Nine Months Ended September 30, 2007</u></b>  |                    |                        |                             |              |
| Total revenues                                      | \$ 406,574         | \$ 52,601              | \$ 75,239                   | \$ 534,414   |
| Income before income tax expense                    | 122,557            | 14,160                 | 1,538                       | 138,255      |
| Identifiable assets                                 | 1,165,111          | 662,634                | 1,678,527                   | 3,506,272    |
| Capital purchases                                   | 11,203             | 4,535                  | 2,959                       | 18,697       |
| <b><u>Nine Months Ended September 30, 2006</u></b>  |                    |                        |                             |              |
| Total revenues                                      | \$ 356,003         | \$ 40,760              | \$ 49,604                   | \$ 446,367   |
| Income before income tax expense                    | 115,649            | 12,858                 | (1,500)                     | 127,007      |
| Identifiable assets                                 | 754,920            | 161,129                | 1,136,132                   | 2,052,181    |
| Capital purchases                                   | 11,226             | 548                    | 1,490                       | 13,264       |

Revenue and long-lived assets, classified by the geographic region in which the Company operates, are as follows:

|  | 2007       | 2006       |
|--|------------|------------|
| <b><u>Revenues: Three Months Ended September 30,</u></b> |            |            |
| United States  | \$ 141,508 | \$ 117,710 |
| Canada   | 19,114     | 12,614     |
| Europe   | 21,640     | 11,016     |
| All other  | 7,573      | 5,226      |
| Total  | \$ 189,835 | \$ 146,566 |
| <b><u>Revenues: Nine Months Ended September 30,</u></b>  |            |            |
| United States  | \$ 406,574 | \$ 356,003 |
| Canada   | 52,601     | 40,760     |
| Europe   | 54,101     | 34,012     |
| All other  | 21,138     | 15,592     |
| Total  | \$ 534,414 | \$ 446,367 |
| <b><u>Long-lived Assets at September 30,</u></b>         |            |            |
| United States  | \$ 494,435 | \$ 445,250 |
| Canada   | 5,324      | 1,114      |
| Europe   | 37,048     | 36,664     |

# Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|           |    |         |    |         |
|-----------|----|---------|----|---------|
| All other |    | 6,875   |    | 5,332   |
| Total     | \$ | 543,682 | \$ | 488,360 |

The Company's long-lived assets primarily consist of premises and equipment, capitalized software, goodwill, intangibles, debt issuance costs and investments in unconsolidated affiliates.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements, including the notes thereto.

### ***Overview***

We are a specialized agency brokerage and technology firm that partners with clients globally to provide innovative solutions spanning the entire investment process. We have three reportable segments: U.S. Operations, Canadian Operations and International Operations. The U.S. Operations segment provides trading, trade order management, connectivity and research services to institutional investors, plan sponsors, brokers, alternative investment funds and money managers in the U.S. The Canadian Operations segment provides trading focused on Canadian securities, as well as connectivity and research services. The International Operations segment includes our trading, connectivity and research service businesses in Europe, Australia, Hong Kong and Japan (the latter three of which may be collectively referred to as "Asia Pacific"), as well as a research and development facility in Israel.

Our revenues principally consist of commissions from customers' use of our trade execution services. Because commissions are earned on a per-transaction basis, such revenues fluctuate from period to period depending on (i) the volume of securities traded through our services in the U.S. and Canada, and (ii) the contract value of securities traded in Europe and Asia Pacific. Commission revenues are generated by orders delivered to us from our "front-end" software products, as well as other vendors' front-ends and direct computer-to-computer links to customers through our proprietary and third party networks and phone orders from our customers. We also generate recurring revenues which are largely fee or subscription-based rather than transaction-based and are therefore significantly less sensitive to fluctuations in the level of trading activity. The subscription-based revenues principally consist of revenues from sales of analytical products, network connectivity and order management network services, as well as professional services.

### ***Clearance and Settlement***

ITG Inc., our primary U.S. broker-dealer, commenced self-clearing operations for equities in May 2007. Clearing operations include the confirmation, receipt, settlement, custody and delivery functions related to securities transactions. ITG Inc. is utilizing SunGard Data Systems Phase 3 product under a three year agreement to provide clearing, settlement and record keeping services. Prior to its conversion to self-clearing, the Company, as an introducing broker, cleared all of its customer transactions through Jefferies and Company. We believe that our strategy of becoming self-clearing in the U.S. will allow the Company to realize future savings via lower equity clearing and settlement costs.

### ***Acquisition of RedSky Financial, LLC***

On July 31, 2007, we completed the acquisition of RedSky Financial, LLC (now ITG Derivatives) for \$21.1 million, plus contingent consideration. \$15.2 million was paid in cash at the closing with the contingent payments of up to \$2.5 million and \$19.9 million payable in 2009 and 2011, respectively. A portion of the contingent payments (approximately \$9.4 million) would be recognized as expense in the appropriate periods as this portion of the contingent consideration is considered to be compensatory. ITG Derivatives specializes in multi-asset

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

class electronic trading with an emphasis on exchange-traded equity derivative products, as well as routing for foreign exchange and fixed income trading. ITG Derivatives' advanced trading platform, now re-branded as ITG Matrix, further diversifies our asset class capabilities. Their multi-asset trading platform facilitates high frequency trading for professional and institutional traders. We plan to integrate this functionality into our existing execution systems, which will provide our customers with full access to equity options and futures trading in addition to our current equity trading capabilities.

ITG Derivatives also offers direct access to multiple destinations and market data through an Application Programming Interface ( API ), which gives high-frequency traders the lowest possible latency when submitting and processing orders. Our API allows traders using their own proprietary systems to connect directly to the markets via ITG Derivatives' routing infrastructure.

### *Executive Summary*



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

In the three months ended September 30, 2007 ( Third Quarter 2007 ), our consolidated revenues increased 30% to \$189.8 million, while our operating expenses grew 27% to \$140.5 million as compared to the three months ended September 30, 2006 ( Third Quarter 2006 ). Our reported net income for Third Quarter 2007 was \$29.2 million, or \$0.65 per diluted share, as compared to \$21.6 million, or \$0.49 per diluted share, in Third Quarter 2006.

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

Our U.S. commission revenue grew \$19.1 million, or 20%, versus Third Quarter 2006 as strong volume growth more than offset the impact of price competition for trade executions which continues to exert downward pressure on the revenues earned per share for shares traded in the U.S. equity markets. Overall, Third Quarter 2007 market volumes increased 52% on the NYSE and 18% on NASDAQ compared to Third Quarter 2006, while ITG U.S. daily volumes were up 32% for the same period. Third Quarter 2007 daily trading volumes increased 18% at NYSE and 2% at NASDAQ over the second quarter of 2007, while ITG's U.S. daily trading volumes increased 6% over the same period. In Third Quarter 2007, ITG's volume as a percentage of the combined reported NYSE and NASDAQ volumes was 3.45% compared to 3.6% in Third Quarter 2006.

Market volatility, as measured by the CBOE Volatility Index (VIX), moved significantly higher in August, reaching the highest level since 2002. Volatility has since retreated, but remains significantly elevated as compared to earlier this year. In this environment, strong performances from our diverse product suite drove our 20% overall revenue growth in the U.S.

Canadian commission revenues grew 65% versus Third Quarter 2006 reflecting the success of our Triton direct market access product, increased use of our algorithmic products and a sustained sales effort yielding new clients. Total Canadian revenues increased \$6.5 million, or 52% with pre-tax profitability of \$5.2 million increasing 68% from prior year. The favorable exchange rate impact from a weakened U.S. Dollar added \$1.3 million to total revenues and \$0.4 million to pre-tax income.

International Operations revenues for Third Quarter 2007 increased \$13.0 million, or 80%, versus Third Quarter 2006 to \$29.2 million, reflecting a substantial increase in volume and the market value of executions.

The overall International Operations revenue increase included \$2.0 million from exchange rate fluctuations primarily as a result of the stronger Pound Sterling (relative to the U.S. Dollar), with a favorable impact on pre-tax earnings of less than \$0.2 million.

International Operations, as a whole, posted a pre-tax profit of \$0.6 million on strong commission revenue growth. This is an increase of \$2.8 million over Third Quarter 2006, when we recorded a pre-tax loss of \$2.2 million. We see potential for further growth in our International Operations as we expand and globalize our product line.

### *Results of Operations Three Months Ended September 30, 2007 Compared to Three Months Ended September 30, 2006*

#### *U.S. Operations*

| \$ in thousands | Three Months Ended<br>September 30, |           | Change    | % Change |
|-----------------|-------------------------------------|-----------|-----------|----------|
|                 | 2007                                | 2006      |           |          |
| Revenues        |                                     |           |           |          |
| Commission      | \$ 117,077                          | \$ 97,949 | \$ 19,128 | 20       |
| Recurring       | 19,836                              | 18,030    | 1,806     | 10       |
| Other           | 4,595                               | 1,731     | 2,864     | 165      |
| Total revenues  | 141,508                             | 117,710   | 23,798    | 20       |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|                                    |           |           |          |      |
|------------------------------------|-----------|-----------|----------|------|
| Expenses                           |           |           |          |      |
| Compensation and employee benefits | 46,600    | 40,738    | 5,862    | 14   |
| Transaction processing             | 13,907    | 12,155    | 1,752    | 14   |
| Other expenses                     | 34,842    | 27,010    | 7,832    | 29   |
| Interest expense                   | 2,579     | 3,098     | (519)    | (17) |
| Total expenses                     | 97,928    | 83,001    | 14,927   | 18   |
| Income before income tax expense   | \$ 43,580 | \$ 34,709 | \$ 8,871 | 26   |
| Pre-tax margin                     | 30.8%     | 29.5%     | 1.3%     |      |

U.S. revenues increased 20%, with ITG Derivatives contributing \$3.1 million to total revenues.

Commission revenues included strong performances from our direct market access products. We benefited from strong growth in average daily share volumes of 32%, which was partially offset by a reduction in average revenue per share,

as shown in the Key Indicators table below. Transaction processing costs increased at a slower rate than the applicable commission revenues as we have been able to process a larger portion of executions through less expensive venues.

| U.S. Operations: Key Indicators                | Three Months Ended<br>September 30, |           | Change      | % Change |
|--|-------------------------------------|-----------|-------------|----------|
|  | 2007                                | 2006      |             |          |
| Total trading volume (in billions of shares)   | 12.8                                | 9.7       | 3.1         | 32       |
| Trading volume per day (in millions of shares) | 203.8                               | 154.4     | 49.4        | 32       |
| Average revenue per share (\$)                 | \$ 0.0086                           | \$ 0.0099 | \$ (0.0013) | (13)     |
| U.S. market trading days                       | 63                                  | 63        |             |          |

In addition to the commission revenues above, which reflect our agency trading activities, we earned commission revenues of \$3.7 million as a result of revenue sharing arrangements with other broker-dealers which are executing with our customers via algorithms integrated into our products.

Recurring revenues increased \$1.8 million or 10%, reflecting an increase in the pricing of our network connectivity services, as well as growth in the number of customer network connections.

Other revenues increased \$2.9 million primarily due to technology and support fees charged to the BLOCKalert joint venture and a favorable change in market gains/losses resulting from temporary positions in securities assumed in the normal course of our agency trading business, partially offset by a decrease in investment income.

U.S. compensation and employee benefits expense increased by \$5.9 million, reflecting an 11% increase in average headcount associated with the RedSky acquisition and expansion of our business, as well as annual merit compensation increases and higher benefit and payroll tax costs. Compensation costs related to product development were partially offset by higher capitalizable salaries from product development efforts.

Other expenses increased \$7.8 million to \$34.8 million as growth was driven by (i) amortization expense related to new product releases, (ii) consulting fees related to systems and new business development activities, such as product globalization, (iii) market data fees related to increased business and the conversion to a global real time equity market data infrastructure to support our trading applications around the globe, (iv) depreciation expense, (v) higher legal fees and (vi) increased losses from the BLOCKalert joint venture. Additionally, our increased infrastructure needs, which included expanded office space in both our California and New York offices, as well as expansion of our telecommunications and data processing infrastructure further contributed to expense growth.

Interest expense declined 17% in line with the lower outstanding balance on our borrowings to finance the Macgregor and Plexus acquisitions.

### Canadian Operations

| \$ in thousands                    | Three Months Ended<br>September 30, |               | Change       | % Change  |
|------------------------------------|-------------------------------------|---------------|--------------|-----------|
|                                    | 2007                                | 2006          |              |           |
| <b>Revenues</b>                    |                                     |               |              |           |
| Commission                         | \$ 15,254                           | \$ 9,269      | \$ 5,985     | 65        |
| Recurring                          | 891                                 | 865           | 26           | 3         |
| Other                              | 2,969                               | 2,480         | 489          | 20        |
| <b>Total revenues</b>              | <b>19,114</b>                       | <b>12,614</b> | <b>6,500</b> | <b>52</b> |
| <b>Expenses</b>                    |                                     |               |              |           |
| Compensation and employee benefits | 6,014                               | 4,434         | 1,580        | 36        |
| Transaction processing             | 3,805                               | 2,898         | 907          | 31        |
| Other expenses                     | 4,118                               | 2,203         | 1,915        | 87        |
| <b>Total expenses</b>              | <b>13,937</b>                       | <b>9,535</b>  | <b>4,402</b> | <b>46</b> |
| Income before income tax expense   | \$ 5,177                            | \$ 3,079      | \$ 2,098     | 68        |
| <b>Pre-tax margin</b>              | <b>27.1%</b>                        | <b>24.4%</b>  | <b>2.7%</b>  |           |

In Canada, total revenues increased \$6.5 million, or 52%, including a \$1.3 million favorable exchange rate impact from the appreciating Canadian dollar. Share volume growth of 62% was driven primarily by the growth of direct market access and algorithmic trading products and a 33% increase in overall volume on the resource heavy Toronto Stock Exchange ( TSX ).

Total expenses increased 46% including a \$0.9 million unfavorable exchange rate impact. On a pre-tax basis, there was a favorable exchange rate benefit of approximately \$0.4 million.

Compensation and employee benefits expense reflects higher performance compensation from the growth in revenues, and increased headcount to support the overall expansion of the Canadian Operations.

Transaction processing costs grew with increased trading volumes but at a lower rate than revenue growth due to savings from a new TSX pricing model and lower clearing/settlement fees. There continues to be downward pressure on exchange fees in Canada due to the recent launches of alternative trading systems in the Canadian equities marketplace.

Other expenses reflect growth in technology related and facilities costs as well as connectivity and market data fees related to increased levels of business.

### International Operations

| \$ in thousands | Three Months Ended<br>September 30, |      | Change | % Change |
|-----------------|-------------------------------------|------|--------|----------|
|                 | 2007                                | 2006 |        |          |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|                                    |    |        |    |         |    |         |       |
|------------------------------------|----|--------|----|---------|----|---------|-------|
| Commission Revenues                |    |        |    |         |    |         |       |
| Europe                             | \$ | 21,757 | \$ | 10,195  | \$ | 11,562  | 113   |
| Asia Pacific                       |    | 7,104  |    | 4,374   |    | 2,730   | 62    |
| Total commission revenues          |    | 28,861 |    | 14,569  |    | 14,292  | 98    |
| Recurring revenues                 |    | 395    |    | 172     |    | 223     | 130   |
| Other revenues                     |    | (43)   |    | 1,501   |    | (1,544) | (103) |
| Total revenues                     |    | 29,213 |    | 16,242  |    | 12,971  | 80    |
| Expenses                           |    |        |    |         |    |         |       |
| Compensation and employee benefits |    | 10,192 |    | 7,833   |    | 2,359   | 30    |
| Transaction processing             |    | 11,476 |    | 5,338   |    | 6,138   | 115   |
| Other expenses                     |    | 6,943  |    | 5,245   |    | 1,698   | 32    |
| Total expenses                     |    | 28,611 |    | 18,416  |    | 10,195  | 55    |
| Income before income tax expense   | \$ | 602    | \$ | (2,174) | \$ | 2,776   | 128   |
| Pre-tax margin                     |    | 2.1%   |    | (13.4)% |    | 15.5%   |       |

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

International commission revenues increased 98% to \$28.9 million, including a favorable exchange rate impact of \$1.8 million. Excluding the foreign currency impact, commission revenues grew \$12.5 million or 86%.

In Europe, commission revenues increased 113%, or \$11.6 million, driven by significant volume increases, with the total value of shares traded by ITG in European markets increasing 186%. Share volume growth was driven primarily by significant additional volumes from global customers who had not previously conducted substantial European business with ITG. Related transaction processing costs also increased, with a greater proportion of trades executed via more costly direct market trading. In addition, our geographical mix changed and a greater share of our trading was in continental European markets where we incur significantly higher clearing and execution costs than in the UK market.

Our European revenues also benefited from a \$1.6 million favorable exchange rate impact resulting primarily from the stronger Pound Sterling. On a pre-tax basis the favorable exchange rate impact was less than \$0.2 million.

Commission revenues in Asia Pacific increased \$2.7 million, primarily reflecting strong volume growth in the Hong Kong and Korean markets. Transaction processing costs grew at a lower rate than revenues due to the increased proportion of trades executed in Hong Kong, where we self-clear equity transactions, as well as lower execution rates charged by overseas brokers.

Compensation and employee benefits expense reflects higher performance related compensation related to the growth in revenues, increased headcount to support the general expansion of business activity, and an unfavorable exchange rate impact of \$0.6 million.

Other expenses reflect higher technology, connectivity and market data fees related to increased business, business development, consulting, legal and occupancy charges, as well as an unfavorable exchange rate impact.

### *Income tax expense*



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

Our effective tax rate was 40.9% in Third Quarter 2007, compared to 39.3% in Third Quarter 2006. Our Third Quarter 2006 was marginally impacted by U.S. Federal and state tax matters. Our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

### *Results of Operations    Nine Months Ended September 30, 2007 Compared to Nine Months Ended September 30, 2006*

#### *U.S. Operations*

|                                    | Nine Months Ended<br>September 30, |            |           |          |  |
|------------------------------------|------------------------------------|------------|-----------|----------|--|
| \$ in thousands                    | 2007                               | 2006       | Change    | % Change |  |
| Revenues                           |                                    |            |           |          |  |
| Commission                         | \$ 337,271                         | \$ 291,661 | \$ 45,610 | 16       |  |
| Recurring                          | 58,097                             | 52,680     | 5,417     | 10       |  |
| Other                              | 11,206                             | 11,662     | (456)     | (4)      |  |
| Total revenues                     | 406,574                            | 356,003    | 50,571    | 14       |  |
| Expenses                           |                                    |            |           |          |  |
| Compensation and employee benefits | 134,693                            | 121,426    | 13,267    | 11       |  |
| Transaction processing             | 43,242                             | 33,823     | 9,419     | 28       |  |
| Other expenses                     | 98,054                             | 75,827     | 22,227    | 29       |  |
| Interest expense                   | 8,028                              | 9,278      | (1,250)   | (13)     |  |
| Total expenses                     | 284,017                            | 240,354    | 43,663    | 18       |  |
| Income before income tax expense   | \$ 122,557                         | \$ 115,649 | \$ 6,908  | 6        |  |
| Pre-tax margin                     | 30.1%                              | 32.5%      | (2.4)%    |          |  |

U.S. revenues increased 14% over the nine months ended September 30, 2006 ( First Nine Months 2006 ), which included \$7.9 million in gains related to the exchange of our two New York Stock Exchange membership seats in connection

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

with the merger between the NYSE and Archipelago Holdings, Inc. ( NYSE Transaction ). Revenue growth excluding the NYSE Transaction was 17%. ITG Derivatives contributed \$3.1 million to total revenues in the U.S.

Commission revenues included strong performances from our direct market access products. We benefited from strong growth in average daily share volumes, which was partially offset by a reduction in average revenue per share and one less trading day in the period, as shown in the Key Indicators table below.

| U.S. Operations: Key Indicators                | Nine Months Ended<br>September 30, |           |    |          | Change | % Change |
|--|------------------------------------|-----------|----|----------|--------|----------|
|  | 2007                               | 2006      |    |          |        |          |
| Total trading volume (in billions of shares)   | 36.6                               | 28.0      |    | 8.6      |        | 31       |
| Trading volume per day (in millions of shares) | 195.5                              | 148.8     |    | 46.7     |        | 31       |
| Average revenue per share (\$)                 | \$ 0.0089                          | \$ 0.0103 | \$ | (0.0014) |        | (14)     |
| U.S. market trading days                       | 187                                | 188       |    | (1)      |        | (1)      |

In addition to the commission revenues above which reflect our agency trading activities, we earned commission revenue of \$7.6 million as a result of revenue sharing arrangements with third party broker-dealers that execute orders received from our customers via algorithms integrated into our products.

On a pre-tax basis, our higher commission revenues were partially offset by the growth in transaction processing costs, which outpaced commission revenue growth. As our direct access clients utilized algorithmic strategies to a much larger extent, a larger portion of our clients executions were with costlier providers.

Recurring revenues, which include subscription-based sales of analytical products, our order management systems and related services, as well as our network connectivity and professional services, increased \$5.4 million, or 10%. The growth is primarily due to an increase in the pricing of network connectivity services, as well as growth in the number of customer network connections.

Other revenues decreased \$0.5 million due to the presence of gains from the NYSE Transaction in First Nine Months 2006 (as discussed above), which was partially offset in the 2007 period by technology and support fees charged to the BLOCKalert joint venture and a favorable change in market gains/losses resulting from temporary positions in securities assumed in the normal course of our agency trading business.

U.S. compensation and employee benefits expense increased by \$13.3 million, reflecting a 11% increase in average headcount associated with the expansion of our business, as well as annual merit compensation increases and higher benefit and payroll tax costs. Compensation costs related to product development were partially offset by higher capitalizable salaries from new product development and existing product enhancement efforts.

Other expenses increased \$22.2 million to \$98.1 million as growth was driven by (i) consulting fees related to systems and new business development activities, (ii) amortization expense related to new product releases, (iii) market data fees related to increased business and the conversion to a global real time equity market data infrastructure to support our trading applications around the globe, (iv) depreciation expense,

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

(v) our increased infrastructure needs, which included expanded office space in both our California and New York offices, as well as the expansion of our telecommunications and data processing infrastructure, and (vi) inclusion of losses from BLOCKalert for the entire period.

Interest expense declined 13% reflecting the lower outstanding balance on the borrowings to finance the Macgregor and Plexus acquisitions, partially offset by slightly higher LIBOR interest rates.

### Canadian Operations

| \$ in thousands                    | Nine Months Ended<br>September 30, |               | Change        | % Change  |
|------------------------------------|------------------------------------|---------------|---------------|-----------|
|                                    | 2007                               | 2006          |               |           |
| <b>Revenues</b>                    |                                    |               |               |           |
| Commission                         | \$ 42,762                          | \$ 26,852     | \$ 15,910     | 59        |
| Recurring                          | 2,213                              | 1,863         | 350           | 19        |
| Other                              | 7,626                              | 12,045        | (4,419)       | (37)      |
| <b>Total revenues</b>              | <b>52,601</b>                      | <b>40,760</b> | <b>11,841</b> | <b>29</b> |
| <b>Expenses</b>                    |                                    |               |               |           |
| Compensation and employee benefits | 16,990                             | 12,335        | 4,655         | 38        |
| Transaction processing             | 10,896                             | 9,214         | 1,682         | 18        |
| Other expenses                     | 10,555                             | 6,353         | 4,202         | 66        |
| <b>Total expenses</b>              | <b>38,441</b>                      | <b>27,902</b> | <b>10,539</b> | <b>38</b> |
| Income before income tax expense   | \$ 14,160                          | \$ 12,858     | \$ 1,302      | 10        |
| <b>Pre-tax margin</b>              | <b>26.9%</b>                       | <b>31.5%</b>  | <b>(4.6)%</b> |           |

In Canada, total revenues increased \$11.8 million, or 29%, reflecting 69% volume growth. Excluding the impact of a \$5.4 million gain ( the IRESS Gain ) related to the sale of our 50% interest in our Canadian joint venture to IRESS Market Technology Limited ( IRESS ) for CAD\$9.5 million (approximately US\$8.3 million) in April 2006, total revenues increased \$17.2 million or 49%.

Share volume growth of 69% was driven primarily by increased client penetration, as well as the growth of algorithmic products and direct market access trading and a 19% increase in overall volume on the resource heavy TSX.

Total expenses increased 38% including a \$1.0 million unfavorable impact from the rising Canadian dollar. On a pre-tax basis, there was a favorable exchange rate benefit was approximately \$0.4 million.

Compensation and employee benefits expense reflect higher performance based compensation related to the growth in revenues and increased headcount to support the overall expansion of our Canadian operations.

Revenue growth outpaced the 18% growth in transaction processing costs. Savings were realized on exchange fees due to the introduction of a new TSX pricing model in the second half of 2006, and lower clearing/settlement fees. There continues to be downward pressure on exchange fees in Canada due to the recent launches of alternative trading systems in the Canadian equities marketplace.

Other expenses reflect technology and market data fees related to increased business and the additional office needed to support our expanding operations.



### International Operations

| \$ in thousands                    | Nine Months Ended<br>September 30, |            | Change    | % Change |
|------------------------------------|------------------------------------|------------|-----------|----------|
|                                    | 2007                               | 2006       |           |          |
| <b>Commission Revenues</b>         |                                    |            |           |          |
| Europe                             | \$ 53,294                          | \$ 32,428  | \$ 20,866 | 64       |
| Asia Pacific                       | 19,981                             | 14,328     | 5,653     | 39       |
| Total commission revenues          | 73,275                             | 46,756     | 26,519    | 57       |
| Recurring revenues                 | 945                                | 394        | 551       | 140      |
| Other revenues                     | 1,019                              | 2,454      | (1,435)   | (58)     |
| Total revenues                     | 75,239                             | 49,604     | 25,635    | 52       |
| <b>Expenses</b>                    |                                    |            |           |          |
| Compensation and employee benefits | 29,268                             | 21,970     | 7,298     | 33       |
| Transaction processing             | 24,706                             | 14,935     | 9,771     | 65       |
| Other expenses                     | 19,727                             | 14,199     | 5,528     | 39       |
| Total expenses                     | 73,701                             | 51,104     | 22,597    | 44       |
| Income before income tax expense   | \$ 1,538                           | \$ (1,500) | \$ 3,038  | 203      |
| Pre-tax margin                     | 2.0%                               | (3.0)%     | 5.0%      |          |

International commission revenues increased 57% to \$73.3 million, including a \$5.1 million favorable exchange rate impact. Excluding the exchange rate impact, commission revenues grew \$21.3 million or 46%.

In Europe, commission revenues increased 64% driven by strong growth in our portfolio trading desk and direct market access products. In First Nine Months 2007, the total value of shares traded by ITG in European markets increased 82% to \$116.2 billion. Commission revenue growth reflects the impact of the continuing rollout of our global product suite to European customers. Related transaction processing costs increased substantially in line with revenue growth.

Our European revenues also benefited from a \$4.7 million favorable exchange rate impact resulting from the stronger Pound Sterling. On a pre-tax basis, the favorable exchange rate impact was approximately \$0.6 million.

Asia Pacific commission revenues increased \$5.7 million, reflecting strong volume growth in Hong Kong. As the proportion of trades executed in Hong Kong increased, we benefited from lower transaction processing charges relative to revenue growth, as we self-clear equity executions in Hong Kong.

Compensation and employee benefits expense reflect higher performance related compensation related to the growth in revenues, increased headcount to support the general expansion of business activity, and an unfavorable exchange rate impact of \$2.0 million. This was partially offset by an increase in capitalized salaries primarily from our development projects relating to Triton and algorithmic trading by international customers.

Other expenses reflect higher telecom and data processing costs, business development, consulting and occupancy charges, as well as an unfavorable exchange rate impact.

*Income tax expense*



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

The effective tax rate was 41.3% in First Nine Months 2007, compared to 40.3% in First Nine Months 2006. First Nine Months 2006 benefited from resolution of certain Federal and state tax matters. Our consolidated effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings.

## ***Liquidity and Capital Resources***

### ***Liquidity***

Our primary source of liquidity is cash provided by operations. Our liquidity requirements result from our working capital needs, which now include clearing and settlement activities, as well as our regulatory capital needs. A substantial portion of our assets are liquid, consisting of cash and cash equivalents or assets readily convertible into cash. We generally invest our excess cash in money market funds and other short-term investments that mature within 90 days or less. At September 30, 2007, cash and cash equivalents and securities owned, at fair value amounted to \$251.4 million.

Since becoming a self-clearing broker-dealer in the U.S. on May 1, 2007, we are subject to cash deposit requirements with clearing organizations which may be large in relation to our total liquid assets, and which may fluctuate significantly from time to time based upon the nature and size of our customers' trading activity. As of September 30, 2007, we had interest-bearing security deposits totaling \$29.4 million with clearing organizations and clearing agents for the settlement of equity trades. In the normal course of business we may also need to borrow stock when a security is needed to deliver against a settling transaction, such as a short settlement, a fail (to deliver or receive) or a short sale, generally to another broker-dealer or to a customer. Securities borrowed transactions require that we provide the counterparty with collateral in the form of cash. Our cash deposits may be funded from existing cash balances or from short-term bank loans.

When funding our U.S. securities clearance and settlement transactions with short-term bank loans, we utilize pledge facilities with two banks which have no specific limitations on our additional borrowing capacities (see *Loan Facilities* below). In Asia, where we also self-clear equity trades, we maintain working capital facilities with a bank relating to our clearing and settlement activities. These facilities are in the form of overdraft protection totaling approximately \$18.8 million and are supported by \$3.6 million in restricted cash deposits.

### ***Capital Resources***

Our capital resource requirements relate to capital expenditures, as well as business investments and are generally funded from operations. When required, as in the case of a major acquisition, our strong cash generating ability allows us to readily access capital markets.

### ***Operating Activities***

Cash flows used in operating activities were \$77.2 million in First Nine Months 2007 as compared to the \$98.7 million provided by operating activities in First Nine Months 2006. The decrease primarily relates to our U.S. broker-dealer, ITG Inc., becoming a self-clearing broker-dealer. In the normal course of our clearing operations, cash is typically used to fund restricted or segregated cash accounts under regulations or other, broker and customer fails to deliver/receive, securities borrowed, deposits with clearing organizations and net activity related to receivables/payables from/to customers and brokers. The cash requirements vary from day to day depending on volume transacted and customer trading patterns.

***Investing Activities***

Net cash used in investing activities of \$57.0 million includes our acquisition of RedSky and our increased spending in premises and equipment and capitalizable software development projects, as we continue to invest in both our infrastructure and our product portfolio.

***Financing Activities***

Net cash provided by financing activities of \$43.9 million reflects net short-term bank borrowings from our pledge facilities (see *Loan Facilities* below), as well as cash provided by common stock issued in connection with our equity based compensation plans and their related excess tax benefit of \$4.1 million, which was partially offset by principal repayments on our Term Loan and funds used to repurchase ITG common stock.

When funding our securities borrowing activities with short-term bank loans, we have pledge facilities with two banks, JPMorgan Chase Bank, N.A. and The Bank of New York Mellon, which have no specific limitations on our additional borrowing capacities. Borrowings under these arrangements bear interest at federal funds rate plus 50 basis points, and are repayable on demand. The short-term bank loans are collateralized by the securities underlying the transactions equal

to 125% of the borrowings. We also have a \$15 million unsecured line of credit with The Bank of New York Mellon bearing interest at a negotiated rate. Each advance under the line of credit is due at a specified maturity date with no prepayment option. At September 30, 2007, we had \$77.9 million in short-term bank loans under pledge facilities and no borrowings under the unsecured line of credit (see Note 11, *Short-Term Bank Loans* , to the condensed consolidated financial statements).

During First Nine Months 2007, we used \$21.3 million for principal repayments on the Term Loan financing under our Credit Agreement (see Note 12, *Long Term Debt* , to the condensed consolidated financial statements). During the same period in 2006, we repaid \$32 million of Term Loan principal as the 2006 period included mandatory prepayments triggered by the sale of our Canadian joint venture, the sale of a portion of our NYX shares and the cash received in connection with the NYSE Merger.

The Credit Agreement also provides an available \$25 million revolving credit facility that can be drawn upon to meet working capital needs should they arise. As of the filing date of this Quarterly Report on Form 10-Q, we have no outstanding borrowings under the revolving credit facility. During August 2007, we borrowed \$25 million under this facility for a period of 2 days in order to facilitate working capital requirements at one of our international affiliates.

During Third Quarter 2007, we repurchased 763,310 shares of our common stock at a cost of approximately \$29.5 million, which was funded from our available cash resources. These shares were purchased under a 2004 authorization whereby our Board of Directors authorized management to use its discretion to purchase an agreed-upon maximum number of shares of common stock in the open market or in privately negotiated transactions.

#### ***Regulatory Capital***



## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

Under the SEC's Uniform Net Capital Rule, our broker-dealer subsidiaries are required to maintain at all times at least the minimum level of net capital required under Rule 15c3-1.

Our net capital balances and the amounts in excess of required net capital at September 30, 2007, for our U.S. Operations are as follows (dollars in millions):

|                               | Net Capital | Excess Net Capital |
|-------------------------------|-------------|--------------------|
| <b><u>U.S. Operations</u></b> |             |                    |
| ITG Inc.                      | \$ 105.6    | \$ 102.5           |
| AlterNet                      | 3.4         | 3.3                |
| ITG Execution Services        | 0.3         | 0.3                |
| Blackwatch                    | 4.9         | 4.8                |
| ITG Derivatives               | 1.6         | 1.4                |

As of May 1, 2007, ITG Inc. migrated from a fully disclosed introducing broker-dealer to a self-clearing broker-dealer. As we are a self-clearing broker-dealer acting as an executing broker who clears prime broker transactions, our minimum net capital requirement as defined under Rule 15c3-1 increased to \$1.0 million from \$250 thousand.

In addition, our Canadian and International Operations had regulatory capital in excess of the minimum requirements applicable to each business as of September 30, 2007 as summarized in the following table (dollars in millions):

|  | Excess Net Capital |
|--|--------------------|
| <b><u>Canadian Operations</u></b>      |                    |
| Canada                                 | \$ 26.0            |
| <b><u>International Operations</u></b> |                    |
| Australia                              | \$ 3.8             |
| Europe                                 | 4.5                |
| Hong Kong                              | 18.4               |
| Japan                                  | 2.3                |

### ***Liquidity and Capital Resource Outlook***

Historically, our working capital and investment activity requirements have been funded from cash from operations and short-term loans, with the exception of our Macgregor and Plexus acquisitions, which required long term financing as described above. We believe that our cash flow from operations, existing cash balances and the available loan facilities will be sufficient to meet our ongoing operating cash and regulatory capital needs, while also complying with the terms of the Credit Agreement.

### ***Off-Balance Sheet Arrangements and Aggregate Contractual Obligations***

In the normal course of business, we are involved in the execution of various customer securities transactions. Securities transactions are subject to the credit risk of counterparties or customer nonperformance. In connection with the settlement of non-U.S. securities transactions, Investment Technology Group, Inc. has provided third party financial institutions with guarantees in amounts up to a maximum of \$133 million. In the event that a customer of ITG's subsidiaries fails to settle a securities transaction, or if the related subsidiaries were unable to honor trades with a customer, Investment Technology Group, Inc. would be required to perform for the amount of such securities up to the \$133 million cap. However, transactions are collateralized by the underlying security, thereby reducing the associated risk to changes in the market value of the security through settlement date. Therefore, the settlement of these transactions is not expected to have a material effect upon our financial statements. It is also our policy to review, as necessary, the credit worthiness of each customer.

As of September 30, 2007, our other contractual obligations and commercial commitments consisted principally of fixed charges, including principal repayment and interest, on the Term Loan, minimum future rentals under non-cancelable operating leases, minimum future purchases under non-cancelable purchase agreements and minimum compensation under employment agreements. There has been no significant change to such arrangements and obligations since December 31, 2006. The aggregate contractual obligations presented in our Annual Report on Form 10-K for the year ended December 31, 2006 ( 2006 Form 10-K ) excluded the liability for unrecognized tax benefits, which totaled \$20.1 million as of January 1, 2007, including interest of \$4.6 million, since we cannot predict with reasonable reliability the timing of cash settlements with respective taxing authorities. For additional information, see *Off-Balance Sheet Arrangements and Aggregate Contractual Obligations* in our 2006 Form 10-K and Note 7, *Income Taxes* to our condensed consolidated financial statements.

### ***Critical Accounting Estimates***

Except as described below, there have been no significant changes to our critical accounting policies and estimates during First Nine Months 2007 from those we disclosed in *Management's Discussion and Analysis of Financial Condition and Results of Operations* included in our 2006 Form 10-K.

### ***Uncertain Tax Positions***

Effective January 1, 2007, we adopted FIN 48, which addressed the determination of how tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under FIN 48, a company must recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a

## Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

greater than fifty percent likelihood of being realized upon ultimate resolution. We consider many factors when evaluating and estimating our tax positions and tax benefits. Such estimates involve interpretations of regulations, rulings, case law, etc. and are inherently complex. Our estimates may require periodic adjustments and may not accurately anticipate actual outcomes as resolution of income tax treatments in individual jurisdictions typically would not be known for several years after completion of any fiscal year. The impact of our reassessment of uncertain tax positions in accordance with FIN 48 did not have a material impact on the results of operations, financial condition or liquidity.

### **Item 3. Quantitative and Qualitative Disclosure About Market Risk**

Please see our Annual Report filed on Form 10-K (Item 7A) for the year ended December 31, 2006. There has been no material change in this information.

#### Item 4. Controls and Procedures

a) *Evaluation of Disclosure Controls and Procedures.* The Company's Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of the end of the period covered by this quarterly report on Form 10-Q, have concluded that, based on such evaluation, the Company's disclosure controls and procedures were effective in reporting, on a timely basis, information required to be disclosed by the Company in the reports that the Company files or submits under the Exchange Act and this Quarterly Report on Form 10-Q.

b) *Changes in Internal Controls over Financial Reporting.* During Second Quarter 2007, we established additional internal controls over financial reporting in connection with our conversion to a self-clearing broker-dealer in the U.S. Other than those controls, there were no changes in the Company's internal control over financial reporting identified in connection with the evaluation of such internal control that occurred during the Company's latest fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Following its July 31, 2007 acquisition, we have begun incorporating ITG Derivatives' operations into our system of internal controls over financial reporting. This work will continue throughout 2007.

## PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

Except as described below, we are not a party to any pending legal proceedings other than claims and lawsuits arising in the ordinary course of business. We do not believe these proceedings will have a material adverse effect on our financial position or results of operations.

On November 21, 2006, Liquidnet, Inc. ("Liquidnet") filed a lawsuit in the United States District Court for the District of Delaware (*Liquidnet, Inc. v. ITG Inc. et al.*, 06-CV-703 (D.Del)) alleging that ITG Inc. and The Macgregor Group, Inc. (collectively, "ITG") infringe one or more claims of U.S. Patent No. 7,136,834 (the "834 Patent") through its Channel ITG and the Macgregor XIP products. That patent had been issued on November 14, 2006. On January 8, 2007, Liquidnet filed a First Amended Complaint in the District of Delaware naming Investment Technology Group, Inc., ITG Solutions Network, Inc. and The Macgregor Group, Inc. as defendants. After determining that Liquidnet did not own the 834 Patent (the patent was owned by Liquidnet's corporate parent LiquidNet Holdings, Inc.), on January 23, 2007, Investment Technology Group, Inc., ITG Inc., ITG Solutions Network, Inc. and The Macgregor Group, Inc. sued LiquidNet Holdings, Inc. in the United States District Court for the Southern District of New York seeking a declaratory judgment that the 834 Patent was not infringed, was invalid and was unenforceable. On January 24, 2007, ITG advised Liquidnet that if Liquidnet did not withdraw its Delaware lawsuit against ITG, ITG would move to dismiss that lawsuit for lack of standing. On January 26, 2007, Liquidnet dismissed its Delaware lawsuit. On February 13, 2007, Liquidnet Holdings Inc. filed its answer, affirmative defense and counterclaims, alleging infringement of the 834 Patent. ITG's declaratory judgment action will now proceed in the Southern District of New York. On October 12, 2007, the parties appeared before the court for a pretrial

scheduling conference at which an initial plan for discovery was agreed.

It is our position that ITG is not infringing any valid patent claim of the '834 Patent and that Liquidnet's claims are without merit. We plan to vigorously pursue our declaratory judgment action. However, intellectual property disputes are subject to inherent uncertainties and there can be no assurance that Liquidnet's claims will be resolved favorably to us or that the lawsuit will not have a material adverse effect on us.

#### **Item 1A. Risk Factors**

Except for the below, there has been no significant change to the risks or uncertainties that may affect our results of operations since December 31, 2006. Please see our 2006 Form 10-K (Item 1A).

##### ***Credit Risk***

We are exposed to credit risk from third parties that owe us money, securities, or other obligations, including our customers and trading counterparties. These parties may default on their obligations to us due to bankruptcy, lack of liquidity,

operational failure or other reasons. Volatile securities markets, credit markets and regulatory changes increase our exposure to credit risk, which could adversely affect our financial condition and operating results.

### *Clearance and Settlement Risk*

Our recent conversion to self-clearing securities transactions in the U.S. will require additional resources and subject us to additional regulations. As a U.S. clearing member firm, we may have to finance our clients' unsettled positions and we could be held responsible for the defaults of our clients. We can pursue our clients for losses we sustain by delivering the required cash or securities. Although we regularly review credit exposure, default risk may arise from events or circumstances that may be difficult to detect or foresee and so there can be no assurance that we will avoid such risk or, that if losses do occur, they will not have a material impact on our financial condition, operating results or reputation. In addition, concerns about, or a default by, one institution could lead to significant liquidity problems, losses or defaults by other institutions which in turn could adversely affect ITG.

Converting to self-clearing has created additional costs for us and requires additional time and attention of management. In addition, over time, the cost savings and efficiencies of self-clearing may be less favorable than we expect as a result of increased fixed costs or unanticipated infrastructure or incremental costs, mistakes, increased regulatory scrutiny or other factors. Such anticipated savings may be more than offset by account losses or reduced trading activity if any self-clearing mistakes or failures occur which undermine our clients' or prospects' confidence in our ability to conduct reliable self-clearing operations.

## **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table sets forth our share repurchase activity during First Nine Months 2007, including the total number of shares purchased, the average price paid per share, the number of shares repurchased as part of a publicly announced plan or program, and the number of shares yet to be purchased under the plan or program.

### **ISSUER PURCHASES OF EQUITY SECURITIES**

| <b>Period</b>                                   | <b>Total Number of<br/>Shares (or Units)<br/>Purchased</b> | <b>Average<br/>Price Paid per<br/>Share (or Unit)</b> | <b>Total Number of<br/>Shares (or Units)<br/>Purchased as Part of<br/>Publicly Announced<br/>Plans or Programs</b> | <b>Maximum Number<br/>of Shares (or Units)<br/>that<br/>May Yet Be Purchased<br/>Under the Plans or<br/>Programs</b> |
|---|--|---|--|--|
| From: January 1, 2007<br>To: January 31, 2007   |  |   |  | 2,000,000  |
| From: February 1, 2007<br>To: February 28, 2007 |  |   |  | 2,000,000  |
| From: March 1, 2007<br>To: March 31, 2007       |  |   |  | 2,000,000  |

Edgar Filing: INVESTMENT TECHNOLOGY GROUP INC - Form 10-Q

|                         |         |          |         |           |
|-------------------------|---------|----------|---------|-----------|
| From: April 1, 2007     |         |          |         |           |
| To: April 30, 2007      |         |          |         | 2,000,000 |
| From: May 1, 2007       |         |          |         |           |
| To: May 31, 2007        |         |          |         | 2,000,000 |
| From: June 1, 2007      |         |          |         |           |
| To: June 30, 2007       |         |          |         | 2,000,000 |
| From: July 1, 2007      |         |          |         |           |
| To: July 31, 2007       |         |          |         | 2,000,000 |
| From: August 1, 2007    |         |          |         |           |
| To: August 31, 2007     | 669,510 | 38.34    | 669,510 | 1,330,490 |
| From: September 1, 2007 |         |          |         |           |
| To: September 30, 2007  | 93,800  | 41.11    | 93,800  | 1,236,690 |
| Total                   | 763,310 | \$ 38.68 | 763,310 |           |

On July 22, 2004, our Board of Directors authorized the repurchase of up to 2.0 million shares of our common stock. The authorization, which had no expiration date, was publicly announced as part of our 2004 Annual Report on Form 10-K filed on March 15, 2005 and was discussed on multiple earnings calls. The July 22, 2004 authorization was reaffirmed by our Board of Directors on August 6, 2007.

**Item 4. Submission of Matters to a Vote of Security Holders**

**There were no matters submitted to a vote of security holders during Third Quarter 2007.**



**Item 5. Other Information**

Our Audit Committee approved all of the non-audit services performed by KPMG LLP, our independent auditors, during the period covered by this report.

**Item 6. Exhibits**

**(A) EXHIBITS**

- |      |   |
|------|---|
| 10.1 | Investment Technology Group, Inc. 2007 Omnibus Equity Compensation Plan   |
| 10.2 | Investment Technology Group, Inc. Amended and Restated 1994 Stock Option and Long-term Incentive Plan (effective May 8, 2007) |
| 10.3 | Amended and Restated Investment Technology Group, Inc. Stock Unit Award Program (effective May 8, 2007)                       |
| 10.4 | Form of Investment Technology Group, Inc. Stock Unit Grant Agreement for Non-Employee Directors                               |
| 10.5 | Amended and Restated Investment Technology Group, Inc. Directors Retainer Fee Subplan (effective May 8, 2007)                 |
| 10.6 | Amended and Restated Investment Technology Group, Inc. Directors Equity Subplan (effective May 8, 2007)                       |
| 10.7 | Form of Investment Technology Group, Inc. Non-Qualified Stock Option Grant Agreement for Non- Employee Directors              |
| 10.8 | Second Amendment to Investment Technology Group, Inc. Employee Stock Purchase Plan  |
| 31.1 | Rule 13a-14(a) Certification (filed herewith)   |
| 31.2 | Rule 13a-14(a) Certification (filed herewith)   |
| 32.1 | Section 1350 Certification (filed herewith)   |

**SIGNATURE** .

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INVESTMENT TECHNOLOGY GROUP, INC.  
(Registrant)

Date: November 8, 2007

By: /s/ HOWARD C. NAPHTALI  
Howard C. Naphtali  
Chief Financial Officer and  
Duly Authorized Signatory of Registrant