CELLTECH GROUP PLC Form SC TO-T/A July 12, 2004

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE TO

(Rule 14d-100)

TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1) OF THE SECURITIES EXCHANGE ACT OF 1934

(Amendment No. 14)

Celltech Group plc

(Name of Subject Company (Issuer))

UCB S.A.

(Names of Filing Persons (Offeror))

Ordinary Shares American Depositary Shares

(Title of Class of Securities)

Ordinary Shares (GB0001822765) American Depositary Shares (US1511581027)

(CUSIP Number of Class of Securities)

Jettie Van Caenegem UCB S.A. 60 Allee de la Recherche, 1070 Brussels Tel: 011 32 2 559 9516

(Name, Address, and Telephone Number of Person Authorized to Receive Notices and Communications on Behalf of Filing Persons)

CALCULATION OF FILING FEE

 $Transaction\ Valuation (1)$

Amount of Filing Fee(1)(2)

\$2,731,955,531 \$346,138

For purposes of calculating the filing fee pursuant to Rule 0-11(d), the transaction value of the Celltech Shares and Celltech ADSs (each Celltech ADS represents two Celltech Shares) to be received by UCB, assuming acceptance of the Offer by holders in the United States, is calculated as follows: 278,128,673 Celltech Shares (including Celltech Shares represented by ADSs) multiplied by 550 pence per Celltech Share, the cash consideration being offered per Celltech Share which yields £1,543,913,835, converted to U.S. dollars at the noon buying rate on May 17, 2004, of £1=\$1.7695 which yields \$2,731,955,531, multiplied by 0.0001267, which yields \$346,138. Each of the capitalized terms used is defined in the Tender Offer Statement on Schedule TO filed May 19, 2004.

| (2) | Sent via wire transfer to the SEC on May 18, 200 |)4. | |
|---|--|---|---|
| 0 | | rovided by Rule 0-11(a)(2) and identify the filing with which the offsett egistration statement number, or the Form or Schedule and the date of its | |
| Amount | Previously Paid: | Filing Party: | |
| Form or | Registration No.: | Date Field: | |
| 0 | Check the box if the filing relates solely to prelim | minary communications made before commencement of a tender offer. | |
| Check th | ne appropriate boxes below to designate any transac | ctions to which the statement relates: | |
| ý | third-party tender offer subject to Rule 14d-1. | | |
| 0 | issue tender offer subject to Rule 13e-4. | | |
| 0 | going-private transaction subject to Rule 13e-3. | | |
| 0 | amendment to Schedule 13D under Rule 13d-2. | | |
| Check the following box if the filing is a final amendment reporting the results of the tender offer: o | | | |
| | | | - |

This Amendment No. 14 amends the Tender Offer Statement on Schedule TO initially filed with the Securities and Exchange Commission (the "SEC") on May 19, 2004 by UCB S.A., a société anonyme organized under the laws of the Kingdom of Belgium ("UCB"), relating to a third-party tender offer (the "Offer") by UCB to purchase all of the (i) ordinary shares, nominal value of 50 pence each (the "Celltech Shares"), and (ii) American Depositary Shares, each representing two Celltech Shares and evidenced by American Depositary Receipts, of Celltech Group plc, a public limited company organized under the laws of England and Wales ("Celltech").

On July 12, 2004, UCB distributed documents related to the U.K. compulsory acquisition procedures. The documents are attached as exhibits 99.(a)(28), 99.(a)(29) and 99.(a)(30) hereto.

ITEM 12. EXHIBITS.

| 99.(a)(1) | Offer Document dated May 19, 2004. |
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| 99.(a)(2) | Letter of Transmittal. |
| 99.(a)(3) | Notice of Guaranteed Delivery. |
| 99.(a)(4) | Letter to Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees. |
| 99.(a)(5) | Letter to Clients for use by Brokers, Dealers, Commercial Banks, Trust Companies and Other Nominees. |
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| 99.(a)(14) | Summary advertisement in the <i>Financial Times</i> . |
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Confidential treatment requested. Confidential material has been redacted and separately submitted to the SEC.

Previously filed with the SEC.

Filed herewith.

SIGNATURE

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

By: /s/ GEORGES JACOBS

Name: Baron Georges Jacobs Title: Executive Director Date: July 12, 2004

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QuickLinks

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