## CHARLES \& COLVARD LTD

Form 10-Q
November 14, 2011

## UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549

$\qquad$
FORM 10-Q
(Mark One)
x Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended September 30, 2011
OR
o Transition report pursuant to Section 13 of 15(d) of the Securities Exchange Act of 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number: 000-23329

(919) 468-0399
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes x No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during

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the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer" Accelerated filer
Non-accelerated filer " (Do not check if a smaller reporting company)
Smaller reporting
company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

As of November 8, 2011, there were approximately 19,461,402 shares of the registrant's common stock, no par value per share, outstanding.

CHARLES \& COLVARD, LTD.
FORM 10-Q
For the Quarterly Period Ended September 30, 2011

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Item 1.Financial Statements

## CHARLES \& COLVARD, LTD. CONDENSED CONSOLIDATED BALANCE SHEETS <br> (unaudited)

|  | September $30,2011$ | $\begin{gathered} \text { December } \\ 31,2010 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$4,389,667 | \$7,736,044 |
| Accounts receivable, net | 3,461,515 | 3,679,141 |
| Interest receivable | 17,309 | 6,163 |
| Income tax receivable | - | 113,030 |
| Inventory, net | 5,448,380 | 6,306,875 |
| Prepaid expenses and other assets | 258,663 | 343,137 |
| Total current assets | 13,575,534 | 18,184,390 |
| Long-term assets: |  |  |
| Held-to-maturity investments | 5,007,928 | 1,018,551 |
| Inventory, net | 31,139,308 | 31,075,626 |
| Property and equipment, net | 985,965 | 377,352 |
| Patent and license rights, net | 249,075 | 252,542 |
| Other assets | 13,746 | 1,990 |
| Total long-term assets | 37,396,022 | 32,726,061 |
| TOTAL ASSETS | \$50,971,556 | \$50,910,451 |
|  |  |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$710,990 | \$542,084 |
| Accrued cooperative advertising | 348,000 | 314,000 |
| Accrued expenses and other liabilities | 206,552 | 308,653 |
| Total current liabilities | 1,265,542 | 1,164,737 |
| Long-term liabilities: |  |  |
| Accrued income taxes | 729,141 | 937,414 |
| Total liabilities | 1,994,683 | 2,102,151 |
| Commitments and contingencies |  |  |
| Shareholders' equity: |  |  |
| Common stock, no par value | 52,852,340 | 53,113,608 |
| Additional paid-in capital - stock-based compensation | 7,471,576 | 6,811,688 |
| Accumulated deficit | (11,347,043) | (11,116,996) |
| Total shareholders' equity | 48,976,873 | 48,808,300 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$50,971,556 | \$50,910,451 |

See Notes to Condensed Consolidated Financial Statements.

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## CHARLES \& COLVARD, LTD. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS <br> (unaudited)



Weighted average number of shares used in computing net income (loss) per common share:

| Basic | $19,540,214$ | $19,261,941$ | $19,437,360$ | $19,144,036$ |
| :--- | :--- | :--- | :--- | :--- |
| Fully diluted | $19,791,217$ | $19,515,550$ | $19,437,360$ | $19,392,644$ |

See Notes to Condensed Consolidated Financial Statements.

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## CHARLES \& COLVARD, LTD. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)


Cash paid during the year for interest
\$718
\$2,645

See Notes to Condensed Consolidated Financial Statements.

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# CHARLES \& COLVARD, LTD. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited) 

## 1. DESCRIPTION OF BUSINESS

Charles \& Colvard, Ltd. (the "Company"), a North Carolina corporation founded in 1995, manufactures, markets, and distributes Charles \& Colvard Created Moissanite ${ }^{\circledR}$ jewels (hereinafter referred to as moissanite or moissanite jewels) and finished jewelry featuring moissanite for sale in the worldwide jewelry market. Moissanite, also known by its chemical name of silicon carbide ("SiC"), is a rare mineral first discovered in a meteor crater. Because naturally occurring SiC crystals are too small for commercial use, larger crystals must be grown in a laboratory. Leveraging its advantage of being the sole source worldwide of created moissanite jewels, the Company's strategy is to establish itself with reputable, high-quality, and sophisticated brands and to position moissanite as an affordable, luxurious alternative to other gemstones, such as diamond. The Company believes this is possible due to moissanite's exceptional brilliance, fire, luster, durability, and rarity like no other jewel available on the market. The Company sells loose moissanite jewels and finished jewelry at wholesale to distributors, manufacturers, and retailers and, through its wholly owned operating subsidiaries Moissanite.com, LLC and Charles \& Colvard Direct, LLC, at retail to end consumers.

## 2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation and Principles of Consolidation - The accompanying condensed consolidated financial statements included in this Quarterly Report on Form 10-Q have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information. However, certain information or footnote disclosures normally included in complete financial statements prepared in accordance with U.S. GAAP have been condensed, or omitted, pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). In the opinion of the Company's management, the unaudited statements in this Quarterly Report on Form 10-Q include all normal and recurring adjustments necessary for the fair statement of the results for the interim periods presented. The results for the three and nine months ended September 30, 2011 are not necessarily indicative of the results to be expected for the fiscal year ending December 31, 2011.

The condensed consolidated financial statements as of and for the three and nine months ended September 30, 2011 and 2010 included in this Quarterly Report on Form 10-Q are unaudited. The balance sheet as of December 31, 2010 is derived from the audited financial statements as of that date. The accompanying statements should be read in conjunction with the audited financial statements and related notes, together with Management's Discussion and Analysis of Financial Condition and Results of Operations, contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2010 filed with the SEC on March 31, 2011 (the "2010 Annual Report").

The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries Moissanite.com, LLC; Charles \& Colvard Direct, LLC; and Charles \& Colvard (HK) Ltd., the Company's Hong Kong subsidiary that became a dormant entity in the second quarter of 2009 and the operations of which ceased in 2008. All intercompany accounts have been eliminated.

Significant Accounting Policies - In the opinion of the Company's management, the significant accounting policies used for the three and nine months ended September 30, 2011 are consistent with those used for the year ended December 31, 2010. Accordingly, please refer to the 2010 Annual Report for the Company's significant accounting policies.

Use of Estimates - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The most significant estimates impacting the Company's consolidated financial statements relate to valuation and classification of inventories, accounts receivable reserves, deferred tax assets and valuation allowances, uncertain tax positions, stock-based compensation, and cooperative advertising. Actual results could differ materially from those estimates.

Reclassifications - Certain amounts in the prior year's condensed consolidated financial statements have been reclassified to conform to the current year presentation.

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Recently Adopted/Issued Accounting Pronouncements - All new and recently issued, but not yet effective, accounting pronouncements have been deemed to be not relevant to the Company and therefore are not expected to have any impact once adopted.

## 3. SEGMENT INFORMATION AND GEOGRAPHIC DATA

The Company reports segment information based on the "management" approach. The management approach designates the internal reporting used by management for making decisions and assessing performance as the source of the Company's operating and reportable segments.

The Company manages its business primarily by its product lines. Accordingly, the Company determined its two operating and reporting segments to be loose jewels and finished jewelry. The accounting policies of these segments are the same as those described in Note 2, "Basis of Presentation and Significant Accounting Policies," of this Quarterly Report on Form 10-Q and in the Notes to Consolidated Financial Statements in the 2010 Annual Report.

The Company evaluates the performance of its segments based on net sales and segment gross profit, or the excess of product sales over segment cost of goods sold. Segment cost of goods sold is defined as product cost of goods sold excluding non-capitalized expenses from the Company's manufacturing and production control departments, comprising personnel costs, depreciation, rent, utilities, and corporate overhead allocations; freight out; manufacturing and physical inventory variances; inventory valuation allowance adjustments; and costs of quality issues and damaged goods. Accordingly, also excluded from the Company's segment performance measures are operating expenses, comprising sales and marketing, general and administrative, and research and development expenses; interest; and taxes.

Summary information by segment is as follows:

|  | Three Months Ended <br> September 30, |  | Nine Months Ended <br> September 30, |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2011 | 2010 |
| Loose jewels | $\$ 2,209,049$ | $\$ 2,833,170$ | $\$ 7,249,173$ | $\$ 8,227,342$ |
| Net sales | 562,476 | 935,246 | $2,224,390$ | $2,973,975$ |
| Segment cost of goods sold | $\$ 1,646,573$ | $\$ 1,897,924$ | $\$ 5,024,783$ | $\$ 5,253,367$ |
| Segment gross profit |  |  |  |  |
|  |  |  |  |  |
| Finished jewelry | $\$ 682,060$ | $\$ 169,438$ | $\$ 1,613,772$ | $\$ 957,570$ |
| Net sales | 222,684 | 107,416 | 742,287 | 944,537 |
| Segment cost of goods sold | $\$ 459,376$ | $\$ 62,022$ | $\$ 871,485$ | $\$ 13,033$ |
| Segment gross profit |  |  |  |  |

A reconciliation of the Company's segment cost of goods sold to cost of goods sold as reported in the condensed consolidated financial statements is as follows:

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | September 30, |  | September 30, |  |
|  | 2011 | 2010 | 2011 | 2010 |
| Segment cost of goods sold | $\$ 785,160$ | $\$ 1,042,662$ | $\$ 2,966,677$ | $\$ 3,918,512$ |
| Non-capitalized manufacturing and production control <br> expenses | 235,252 | 112,600 | 573,380 | 238,194 |
| Freight out | 14,255 | 10,280 | 47,413 | 33,009 |

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| Inventory variances and valuation adjustments | $(220,834$ | $)$ | $(127,000$ | $)$ | $(161,982$ | $)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| (696,747 ) |  |  |  |  |  |  |
| Costs of quality issues and damaged goods | 5,476 | 51,058 | 18,977 | 54,877 |  |  |
| Cost of goods sold | $\$ 819,309$ | $\$ 1,089,600$ | $\$ 3,444,465$ | $\$ 3,547,845$ |  |  |

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The Company's net inventories by segment are as follows:

|  | September 30, 2011 | December $31,2010$ |
| :---: | :---: | :---: |
| Loose jewels |  |  |
| Raw materials | \$6,466,973 | \$6,700,628 |
| Work-in-process | 2,157,707 | 2,132,910 |
| Finished goods | 22,831,736 | 25,384,397 |
| Finished goods on consignment | 643,639 | 558,149 |
| Totals | \$32,100,055 | \$34,776,084 |
|  |  |  |
| Finished jewelry |  |  |
| Raw materials | \$217,022 | \$292,611 |
| Work-in-process | 179,061 | 69,276 |
| Finished goods | 3,112,022 | 1,483,787 |
| Finished goods on consignment | 851,530 | 635,117 |
| Totals | \$4,359,635 | \$2,480,791 |

Supplies inventories of approximately $\$ 128,000$ and $\$ 126,000$ at September 30, 2011 and December 31, 2010, respectively, included in finished goods inventories in the consolidated financial statements are omitted from inventories by segment because they are used in both product lines and are not maintained separately.

The Company recognizes sales by geographic area based on the country in which the customer is based. A portion of the Company's international sales represents products sold internationally that may be re-imported to United States ("U.S.") retailers. The following presents certain data by geographic area:

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | September 30, |  | September 30, |  |
|  | 2011 | 2010 | 2011 | 2010 |
| Net sales | $\$ 1,808,602$ | $\$ 1,904,846$ | $\$ 5,162,913$ | $\$ 5,375,593$ |
| United States | $1,082,507$ | $1,097,762$ | $3,700,032$ | $3,809,319$ |
| International | $\$ 2,891,109$ | $\$ 3,002,608$ | $\$ 8,862,945$ | $\$ 9,184,912$ |


|  | September <br> 30,2011 | December <br> 31,2010 |
| :--- | :---: | :---: |
| Property and equipment, net | $\$ 985,965$ | $\$ 377,352$ |
| United States | - | - |
| International | $\$ 985,965$ | $\$ 377,352$ |
| Totals | September | December |
|  | 30,2011 | 31,2010 |

## 4. INVESTMENTS

Investments consist of long-term U.S. government agency securities carried at amortized cost using the effective interest method. The Company classifies its marketable securities as held-to-maturity based upon management's positive intention and ability to hold these securities until their maturity dates.

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The following table summarizes information about held-to-maturity investments at September 30, 2011:

|  |  | Gross |  |
| :--- | :---: | :---: | :---: |
|  | Amortized | Unrealized | Estimated |
| Cost | Gains | Fair Value |  |
| U.S. government agency securities | $\$ 5,007,928$ | $\$ 38,149$ | $\$ 5,046,077$ |

As of September 30, 2011, the estimated fair value of the investments was greater than the amortized cost. Because management intends to hold the investments until their maturity dates, this unrealized gain was not recorded in the consolidated financial statements.

The maturities of held-to-maturity investments at September 30, 2011 were as follows:

|  | After 2 Years through 3 Years | After 3 <br> Years through 4 Years | After 4 Years through 5 Years | Total |
| :---: | :---: | :---: | :---: | :---: |
| U.S. government agency securities | \$1,511,715 | \$2,250,000 | \$1,246,213 | \$5,007,928 |

## 5. FAIR VALUE MEASUREMENTS

Under U.S. GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP also establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are obtained from independent sources and can be validated by a third party, whereas unobservable inputs reflect assumptions regarding what a third party would use in pricing an asset or liability. The fair value hierarchy consists of three levels based on the reliability of inputs, as follows:

- Level 1 - quoted prices in active markets for identical assets and liabilities
- Level 2 - inputs other than Level 1 quoted prices that are directly or indirectly observable
- Level 3 - unobservable inputs that are not corroborated by market data

The Company evaluates assets and liabilities subject to fair value measurements on a recurring and non-recurring basis to determine the appropriate level to classify them for each reporting period. This determination requires significant judgments to be made by the Company. The instruments identified as subject to fair value measurements on a recurring basis are cash and cash equivalents, trade accounts receivable, held-to-maturity investments, trade accounts payable, and accrued expenses. All instruments other than held-to-maturity investments are reflected in the consolidated balance sheets at carrying value, which approximates fair value due to the short-term nature of these instruments. The estimated fair value of the Company's held-to-maturity investments as of September 30, 2011 utilized Level 2 inputs of similar investments traded on active securities exchanges.

Assets that are measured at fair value on a non-recurring basis include property and equipment and patent and license rights. These items are recognized at fair value when they are considered to be impaired. Level 3 inputs are primarily based on the estimated future cash flows of the asset determined by market inquiries to establish fair market value of used machinery or future revenue expected to be generated with the assistance of patent and license rights.

## 6. INVENTORIES

The Company's total inventories, net of reserves, consisted of the following as of September 30, 2011 and December 31, 2010:

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$\left.\left.\begin{array}{lcc} & \begin{array}{c}\text { September } \\ \\ \text { Raw materials }\end{array} & \begin{array}{c}\text { December } \\ 30,2011\end{array} \\ \text { Work-in-process } & \$ 6,683,995 & \$ 6,993,239\end{array}\right] \begin{array}{lcc}2,336,768 & 2,202,186 \\ \text { Finished goods } & 26,469,756 & 27,489,810 \\ \hline \text { Finished goods on consignment } & 1,506,169 & 1,193,266 \\ \text { Less inventory reserves } & (409,000 & (496,000\end{array}\right)$

Inventories are stated at the lower of cost or market on an average cost basis. Inventory costs include direct material and labor, inbound freight, purchasing and receiving costs, inspection costs, and warehousing costs. Any inventory on hand at the measurement date in excess of the Company's current requirements based on historical and anticipated levels of sales is classified as long-term on the Company's consolidated balance sheets. The Company's classification of long-term inventory requires it to estimate the portion of on-hand inventory that can be realized over the next 12 months and does not include precious metal, labor, and other inventory purchases expected to be both purchased and realized over the next 12 months.

Obsolescence is not a factor in the Company's loose jewel inventory valuation. The Company's jewels do not degrade over time and inventory generally consists of the shapes and sizes most commonly used in the jewelry industry. In addition, the majority of jewel inventory is not mounted in finished jewelry settings and is therefore not subject to fashion trends. The Company has very small market penetration in the worldwide jewelry market, and the Company has the exclusive right in the U.S. through mid-2015 and in many other countries through mid-2016 to produce and sell created SiC for use in jewelry applications. In view of the foregoing factors, management has concluded that no excess or obsolete loose jewel inventory reserve requirements existed as of September 30, 2011. Finished jewelry is more fashion oriented and subject to styling trends that could render certain designs obsolete. In 2010, the Company began manufacturing finished jewelry featuring moissanite, the majority of which consists of such basic designs as stud earrings, solitaire and three-stone rings, pendants, and bracelets that tend not to be subject to significant obsolescence risk due to their classic styling. In addition, the Company manufactures small individual quantities of designer-inspired fashion jewelry as part of its sample line that are used in the selling process to its wholesale customers. Typically in the jewelry industry, slow-moving or discontinued lines are sold as closeouts in alternative sales channels. The Company reviews the finished jewelry inventory on an ongoing basis for any lower of cost or market and obsolescence issues and has concluded that no such finished jewelry inventory reserve requirements relating to the Company's new line of finished jewelry products existed as of September 30, 2011.

Periodically, the Company ships finished goods inventory to customers on consignment terms. Under these terms, the customer assumes the risk of loss and has an absolute right of return for a specified period. Finished goods on consignment at September 30, 2011 and December 31, 2010 are net of a reserve of $\$ 11,000$ and $\$ 15,000$, respectively, to allow for certain loose jewels and finished jewelry on consignment with customers that may not be returned or may be returned in a condition that does not meet the Company's current grading standards.

Total net loose jewel inventories at September 30, 2011 and December 31, 2010, including inventory on consignment net of reserves, were $\$ 32.10$ million and $\$ 34.78$ million, respectively. The loose jewel inventories at September 30, 2011 include an inventory reserve for shrinkage, or jewels on review with prospective customers and vendors that may not be returned to the Company, of $\$ 14,000$. Loose jewel inventories at September 30, 2011 and December 31,

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2010 also include an inventory reserve for recuts, or the projected material loss resulting from the recutting of damaged jewels into smaller loose jewels to remove the damage, of $\$ 52,000$ and $\$ 36,000$, respectively.

Jewelry inventories consist primarily of finished goods, a portion of which the Company acquired as part of the January 2009 settlement agreement with a former manufacturer customer to reduce the outstanding receivable to the Company. Due to the lack of a plan to market this inventory at that time, a jewelry inventory reserve was established to reduce the majority of the jewelry inventory value to scrap value, or the amount the Company would expect to obtain by melting the gold in the jewelry and returning to loose-jewel finished goods inventory those jewels that meet grading standards. This scrap reserve has declined as the associated jewelry is sold down, with a balance of $\$ 299,000$ and $\$ 496,000$ at September 30, 2011 and December 31, 2010, respectively. Because the finished jewelry

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the Company began manufacturing in 2010 after it entered that business was made pursuant to an operational plan to market and sell the inventory, it is not subject to this reserve. The finished jewelry inventories at September 30, 2011 also include an inventory reserve for jewelry in need of repair of $\$ 33,000$. Total net jewelry inventories at September 30, 2011 and December 31, 2010, including inventory on consignment net of reserves and including new jewelry manufactured by the Company since entering the finished jewelry business in 2010, were $\$ 4.36$ million and $\$ 2.48$ million, respectively.

The need for adjustments to inventory reserves is evaluated on a period-by-period basis.

## 7. INCOME TAXES

During 2008, the Company recorded a valuation allowance against certain deferred tax assets. Due to continued uncertainty over sufficient future taxable income to fully utilize these deferred tax assets, the Company did not record an income tax benefit for the pretax losses incurred during the three and nine months ended September 30, 2011. In addition, due to the full valuation allowance on operating loss carryforwards recorded in prior years, the Company also did not recognize an income tax expense associated with pretax income during the three and nine months ended September 30, 2010. Until such time that the uncertainty is overcome, the Company does not expect to recognize income tax expense or benefit for operating income or loss, respectively, in future periods.

The Company recognized an income tax net benefit of approximately $\$ 243,000$ and $\$ 208,000$ for the three and nine months ended September 30, 2011, respectively, compared to an income tax net benefit of approximately $\$ 218,000$ and $\$ 330,000$ for the three and nine months ended September 30, 2010, respectively.

During the three months ended September 30, 2011, the Company entered into a voluntary disclosure agreement with a taxing authority for which the Company had previously recorded a liability for an uncertain tax position. As a result of the agreement, the Company reduced its total recorded liabilities relating to uncertain tax positions by approximately $\$ 252,000$ and recognized a corresponding income tax benefit. This benefit was offset by approximately $\$ 9,000$ and $\$ 44,000$ of income tax expense for estimated tax, penalties, and interest for other uncertain tax positions for the three and nine months ended September 30, 2011, respectively.

During the three and nine months ended September 30, 2010, the Company recognized approximately $\$ 18,000$ and $\$ 49,000$ of income tax expense, respectively, for estimated tax, penalties, and interest associated with uncertain tax positions.

During the three months ended September 30, 2010, the Company also recognized income tax benefits of approximately $\$ 102,000$ from the reduction of a valuation allowance on operating loss carryforwards due to potential utilization of deferred tax assets, approximately $\$ 113,000$ associated with federal tax refunds, and approximately $\$ 21,000$ from the elimination of a deferred tax asset and associated uncertain tax position resulting from the carryback of operating losses to the 2004 and 2005 tax years. During the nine months ended September 30, 2010, the Company also recognized approximately $\$ 143,000$ of additional income tax benefit, consisting of a $\$ 102,000$ reduction of a deferred tax asset valuation allowance to offset liabilities associated with an uncertain tax position and a $\$ 41,000$ reduction of the liability for the same uncertain tax position.

## 8. COMMITMENTS AND CONTINGENCIES

Lease Commitments
In March 2004, the Company entered into a seven-year lease, beginning in August 2004, for approximately 16,500 square feet of mixed-use space from an unaffiliated third party at a base cost with escalations throughout the lease
term plus additional common-area expenses based on the Company's proportionate share of the lessor's operating costs. The lease provided for two rent holidays, during which no rent was payable, and a moving allowance. In January 2011, the Company amended the lease effective January 1, 2011 to extend the term through January 2017 in exchange for a reduced rental rate and $50 \%$ rent abatement in the first 12 months of the extended term. The amended lease includes $3 \%$ annual rent escalations and a one-time option to terminate the lease effective as of July 31, 2014. The Company recognizes rent expense on a straight-line basis, giving consideration to the rent holidays, the moving allowance paid to the Company, and the rent abatement. At the Company's option, the amended lease can be extended for one five-year period. As of September 30, 2011, the Company's future minimum payments under this operating lease were $\$ 748,000$.

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Rent expense for the three months ended September 30, 2011 and 2010 was approximately $\$ 58,000$ and $\$ 44,000$, respectively. Rent expense for the nine months ended September 30, 2011 and 2010 was approximately $\$ 152,000$ and $\$ 154,000$, respectively.

## Purchase Commitments

On June 6, 1997, the Company entered into an amended and restated exclusive supply agreement with Cree, Inc. ("Cree"). The exclusive supply agreement had an initial term of ten years that was extended in January 2005 to July 2015. In connection with the amended and restated exclusive supply agreement, the Company has committed to purchase from Cree a minimum of $50 \%$, by dollar volume, of its raw material SiC crystal requirements. If the Company's orders require Cree to expand beyond specified production levels, the Company must commit to purchase certain minimum quantities. There exist no outstanding purchase commitments under the amended and restated exclusive supply agreement as of September 30, 2011.

## 9. STOCK-BASED COMPENSATION

The following table summarizes the components of the Company's stock-based compensation included in net income:

|  | Three Months Ended |  | Nine Months Ended |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | September 30, |  | September 30, |  |  |
|  | 2011 | 2010 | 2011 | 2010 |  |
| Employee stock options | $\$ 92,821$ | $\$ 16,164$ | $\$ 255,769$ | $\$ 63,519$ |  |
| Consultant stock options | 23,083 | - | 79,635 | - |  |
| Restricted stock awards | 92,686 | 64,100 | 351,541 | 209,838 |  |
| Income tax benefit | $(41,973$ | $(23,168$ | $)$ | $(156,327$ | $(75,842$ |
| Totals | $\$ 166,617$ | $\$ 57,096$ | $\$ 530,618$ | $\$ 197,515$ |  |

Due to the Company's valuation allowance against deferred tax assets, all of the above income tax benefit was reserved as of September 30, 2011. No stock-based compensation was capitalized as a cost of inventory during the three and nine months ended September 30, 2011 and 2010.

Stock Options - The following is a summary of the stock option activity for the nine months ended September 30, 2011:

|  |  | Weighted <br> Average <br> Exercise |
| :--- | ---: | ---: |
|  |  | Shares |
| Price |  |  |

The weighted average grant date fair value of stock options granted during the nine months ended September 30, 2011 was $\$ 2.07$. The total fair value of stock options that vested during the nine months ended September 30, 2011 was approximately $\$ 239,000$. The fair value of each stock option is estimated on the date of grant using the Black-Scholes-Merton option pricing model with the following weighted average assumptions for stock options
granted during the nine months ended September 30, 2011:

| Dividend yield | 0.0 | $\%$ |
| :--- | ---: | :--- |
| Expected volatility <br> Risk-free interest | 90.7 | $\%$ |
| rate |  |  |$\quad 1.80 \quad \% \quad$| Expected lives | 5.0 |  |
| :--- | ---: | :--- |
| (years) |  |  |

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Although the Company issued dividends in prior years, a dividend yield of zero was used due to the uncertainty of future dividend payments. Volatility is a measure of the amount by which a financial variable such as share price has fluctuated (historical volatility) or is expected to fluctuate (expected volatility) during a period. The Company estimates expected volatility giving primary consideration to the historical volatility of its common stock. The risk-free interest rate is based on the published yield available on U.S. Treasury issues with an equivalent term remaining equal to the expected life of the stock option. The expected lives of the stock options represent the estimated period of time until exercise or forfeiture and are based on historical experience of similar awards.

The following table summarizes information about stock options outstanding at September 30, 2011:

| Options Outstanding |  |  | Options Exercisable |  |  | est |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weighted |  |  | Weighted |  |  | Weighted |  |  |
|  | Average |  |  | Average |  |  | Average |  |
|  | Remaining | Weighted |  | Remaining | Weighted |  | Remaining | Weighted |
| Balance | Contractual | Average | Balance | Contractual | Average | Balance | Contractual | Average |
| as of | Life | Exercise | as of | Life | Exercise | as of | Life | Exercise |
| 9/30/2011 | (Years) | Price | 9/30/2011 | (Years) | Price | 9/30/2011 | (Years) | Price |
| 871,027 | 8.29 | \$2.12 | 409,818 | 7.52 | \$2.26 | 819,545 | 8.23 | \$2.11 |

As of September 30, 2011, the unrecognized stock-based compensation expense related to unvested stock options was approximately $\$ 522,000$, which is expected to be recognized over a weighted average period of approximately 27 months.

The aggregate intrinsic value of stock options outstanding, exercisable, and vested or expected to vest at September 30,2011 was approximately $\$ 579,000, \$ 316,000$, and $\$ 561,000$, respectively. This amount is before applicable income taxes and represents the closing market price of the Company's common stock at September 30, 2011 less the grant price, multiplied by the number of stock options that have a grant price that is less than the closing market price. This amount represents the amount that would have been received by the optionees had these stock options been exercised on that date. During the three and nine months ended September 30, 2011, the aggregate intrinsic value of options exercised was approximately $\$ 26,000$ and $\$ 46,000$, respectively.

Restricted Stock - The following is a summary of the restricted stock activity for the nine months ended September 30, 2011:

|  |  | Weighted <br> Average |
| :--- | ---: | :---: |
|  |  | Shares |
| Grant Date |  |  |
| Fair Value |  |  |

As of September 30, 2011, the unrecognized stock-based compensation expense related to unvested restricted stock was approximately $\$ 545,000$, which is expected to be recognized over a weighted average period of approximately 31 months.

Dividends - The Company has not paid any cash dividends in the current year through September 30, 2011.

## 10. NET INCOME (LOSS) PER COMMON SHARE

Basic net income (loss) per common share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during the periods. Fully diluted net income (loss) per common share is computed using the weighted average number of common and dilutive common equivalent shares outstanding during the periods. Common equivalent shares consist of stock options that are computed using the treasury stock method.

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The following table reconciles the differences between the basic and fully diluted earnings per share presentations:

|  | Three Months Ended September 30, |  | Nine Months Ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2011 | 2010 |
| Numerator: |  |  |  |  |
| Net income (loss) | \$ 109,655 | \$511,952 | \$(230,047 | \$ 1,146,652 |
| Denominator: |  |  |  |  |
| Weighted average common shares outstanding: |  |  |  |  |
| Basic | 19,540,214 | 19,261,941 | 19,437,360 | 19,144,036 |
| Stock options | 251,003 | 253,609 | - | 248,608 |
| Fully diluted | 19,791,217 | 19,515,550 | 19,437,360 | 19,392,644 |
|  |  |  |  |  |
| Net income (loss) per common share: |  |  |  |  |
| Basic | \$0.01 | \$0.03 | \$(0.01 ) | \$0.06 |
| Fully diluted | \$0.01 | \$0.03 | \$(0.01 ) | \$0.06 |

For the three months ended September 30, 2011 and 2010, stock options to purchase approximately 461,000 and 294,000 shares, respectively, were excluded from the computation of fully diluted net income (loss) per common share because the exercise price of the stock options was greater than the average market price of the common shares or the effect of inclusion of such amounts would be anti-dilutive to net income (loss) per common share. For the nine months ended September 30, 2011 and 2010, stock options to purchase approximately 871,000 and 301,000 shares, respectively, were excluded from the computation of fully diluted net income (loss) per common share because the exercise price of the stock options was greater than the average market price of the common shares or the effect of inclusion of such amounts would be anti-dilutive to net income (loss) per common share.

## 11. MAJOR CUSTOMERS AND CONCENTRATION OF CREDIT RISK

Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash and cash equivalents, investments, and trade accounts receivable. The Company maintains cash, cash equivalents, and investments with high-quality financial institutions and invests in low-risk securities, primarily money market funds or long-term U.S. government agency obligations. At times, cash balances may exceed the Federal Deposit Insurance Corporation ("FDIC") insurable limits. The Company has never experienced any losses related to these balances. All of the Company's non-interest bearing cash balances were fully insured at September 30, 2011 due to a temporary federal program in effect from December 31, 2010 through December 31, 2012. Under the program, there is no limit to the amount of insurance for eligible accounts. Beginning in 2013, insurance coverage will revert to $\$ 250,000$ per depositor at each financial institution, and the Company's non-interest bearing cash balances may again exceed federally insured limits. Interest-bearing amounts on deposit in excess of FDIC insurable limits at September 30, 2011 approximated $\$ 2.85$ million.

Trade receivables potentially subject the Company to credit risk. The Company's standard customer payment terms on trade receivables are generally between 30 and 90 days, though it may offer extended terms not to exceed 12 months from time to time. The Company believes its competitors and other vendors in the jewelry industry have also expanded their use of extended payment terms and, in aggregate, the Company believes that by expanding its use of extended payment terms, it has provided a competitive response in its market and that its net sales have been favorably impacted. The Company is unable to estimate the impact of this program on its net sales, but if it ceased providing extended payment terms in select instances, the Company believes it would not be competitive for some customers in the marketplace and that its net sales and profits would likely decrease. The Company extends credit to

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its customers based upon a number of factors, including an evaluation of the customer's financial condition and credit history, the customer's payment history with the Company, the customer's reputation in the trade, and/or an evaluation of the Company's opportunity to introduce its moissanite jewels or finished jewelry featuring moissanite to new or expanded markets. Collateral is not generally required from customers. The need for an allowance for doubtful accounts is determined based upon factors surrounding the credit risk of specific customers, historical trends, and other information. The Company has not experienced any significant accounts receivable write-offs related to revenue arrangements with extended payment terms.

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As of September 30, 2011, three customers accounted for $26 \%, 26 \%$, and $22 \%$ of trade accounts receivable, respectively. As of December 31, 2010, five customers accounted for $30 \%, 24 \%, 13 \%, 13 \%$, and $12 \%$ of trade accounts receivable, respectively.

A significant portion of sales is derived from certain customer relationships. The following is a summary of customers that represent greater than or equal to $10 \%$ of total sales for the three and nine months ended September 30, 2011:

|  | Three Months Ended <br> September 30, $2011 \quad 2010$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Customer A | 17 | \% | 38 | \% |
| Customer B | 18 | \% | 18 | \% |
| Customer C | 11 | \% | - |  |
| Customer D | 7 | \% | 11 | \% |
|  | $\begin{aligned} & \text { Nine Months Ended } \\ & \text { September 30, } \\ & 2011 \quad 2010 \end{aligned}$ |  |  |  |
| Customer A | 17 | \% | 24 | \% |
| Customer E | 14 | \% | 6 | \% |

## 12. SUBSEQUENT EVENTS

On July 26, 2011, the Company learned that BetterThanDiamond.com requested that the U.S. Patent and Trademark Office ("USPTO") conduct an ex parte re-examination of the Company's U.S. Patent No. 5,723,391 (the " '391 Patent") for manufacturing silicon carbide gemstones based on claims of prior art. On October 5, 2011, the USPTO granted the re-examination request based on its finding that the information provided in the request raises "a substantial new question of patentability." The Company firmly believes that the '391 Patent is valid and enforceable and is committed to vigorously defending the ' 391 Patent. Notwithstanding the ' 391 Patent, the exclusive supply agreement with Cree for the supply of gem-quality SiC crystals required to fashion moissanite jewels extends through mid- 2015 .

Item 2.Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Statements expressing expectations regarding our future and projections relating to products, sales, revenues, and earnings are typical of such statements and are made under the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about our plans, objectives, representations, and contentions and are not historical facts and typically are identified by use of terms such as "may," "will," "should," "could," "expect," "plan," "anticipate," "believe," "estimate," "predict," "continue," an although some forward-looking statements are expressed differently.

All forward-looking statements are subject to the risks and uncertainties inherent in predicting the future. You should be aware that although the forward-looking statements included in this report represent management's current judgment and expectations, our actual results may differ materially from those projected, stated, or implied in these forward-looking statements as a result of many factors including, but not limited to, the following:

Our future financial performance depends upon increased consumer acceptance and growth of sales of our products resulting from our strategic initiatives.

- We are currently substantially dependent on a limited number of distributors, jewelry manufacturers, and retailers for the sale of our products.
- Though we have openly communicated our intentions with our current customers regarding our finished jewelry business, some of our customers may potentially perceive us as a competitor.
- Our business and our results of operations could be materially adversely affected as a result of general economic and market conditions, including the current economic environment.


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- We expect to remain dependent upon Cree, Inc., or Cree, for the supply of our silicon carbide, or SiC, crystals for the foreseeable future.
- We face intense competition in the worldwide jewelry industry.
- The financial difficulties or insolvency of one or more of our major customers could adversely affect results.
- We are subject to certain risks due to our international distribution channels and vendors.
- Sales of moissanite jewelry could be dependent upon the pricing of precious metals, which is beyond our control.
- We rely upon our ability to protect our intellectual property.
- Governmental regulation and oversight might adversely impact our operations.
- Some anti-takeover provisions of our charter documents, agreements, and plans may delay or prevent a takeover of our company.
- If we fail to evaluate, implement, and integrate strategic opportunities successfully, our business may suffer.

Forward-looking statements speak only as of the date they are made. We undertake no obligation to update or revise such statements to reflect new circumstances or unanticipated events as they occur except as required by the federal securities laws, and you are urged to review and consider disclosures that we make in the reports that we file with the Securities and Exchange Commission, or SEC, that discuss other factors relevant to our business.

The following discussion is designed to provide a better understanding of our unaudited financial statements, including a brief discussion of our business and products, key factors that impacted our performance, and a summary of our operating results. The following discussion should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included in Part I, Item 1 of this Quarterly Report on Form 10-Q and the consolidated financial statements and notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended December 31, 2010. Historical results and percentage relationships among any amounts in the financial statements are not necessarily indicative of trends in operating results for any future periods.

## Overview

We manufacture, market, and distribute Charles \& Colvard Created Moissanite ${ }^{\circledR}$ jewels (which we refer to as moissanite or moissanite jewels) and finished jewelry featuring moissanite for sale in the worldwide jewelry market. Moissanite, also known by its chemical name of silicon carbide, or SiC , is a rare mineral first discovered in a meteor crater. Because naturally occurring SiC crystals are too small for commercial use, larger crystals must be grown in a laboratory. Leveraging our advantage of being the sole source worldwide of created moissanite jewels, our strategy is to establish Charles \& Colvard with reputable, high-quality, and sophisticated brands and to position moissanite as an affordable, luxurious alternative to other gemstones, such as diamond. We believe this is possible due to moissanite's exceptional brilliance, fire, luster, durability, and rarity like no other jewel available on the market.

We sell our loose moissanite jewels at wholesale to some of the largest distributors and manufacturers in the world, which mount them into fine jewelry to be sold at retail outlets and via the Internet. We also sell loose moissanite jewels and finished jewelry at wholesale to retailers to be sold to end consumers and, beginning in the third quarter of 2011, we established direct-to-consumer e-commerce and home party sales channels through our wholly owned operating subsidiaries Moissanite.com, LLC and Charles \& Colvard Direct, LLC, respectively. We believe the expansion of our sales channels to the jewelry trade and the end consumer with branded finished moissanite jewelry creates a more compelling consumer value proposition to drive increased demand.

We are continuing to place our full focus on strategic initiatives to drive the business forward and achieve new levels of success through long-term sustainable growth. In 2010, we established a finished jewelry line of business in addition to our loose jewel business, which we began managing as a separate operating segment in the first quarter of 2011. We believe our finished jewelry business allows us to have more control over the end product and relationships

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with consumers, as well as provide incremental sales and gross profit dollars due to the higher price points of finished jewelry containing moissanite relative to the loose jewels only. To that end, we are focusing on the following critical aspects of our strategic plan during 2011:

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- Developing brand strategies - Our goal is to build multiple brands around the moissanite jewel and finished jewelry collections in attractive and desirable designs featuring larger center stones that leverage moissanite's point of differentiation. We believe branding will allow us to increase consumer awareness, which we expect to help drive sales and develop consumer brand recognition and loyalty. In July 2011, we received a Notice of Allowance from the United States Patent and Trademark Office, or USPTO, that approved our application for the trademark "Forever Brilliant." We intend to market our highest quality moissanite jewels under this trademark as a premier brand to differentiate from other grades of our moissanite as well as moissanite sold by potential competitors in the future. In October 2011, we engaged the services of a prominent luxury jewelry brand strategy, positioning, and marketing firm to assist us with formulating a cohesive plan that encompasses Forever Brilliant ${ }_{\circledR}$ loose moissanite jewels, finished jewelry brands under leading designers, and our e-commerce and home party lines of business. One of our initial efforts, targeted for the fourth quarter of 2011, will be the introduction of branded finished jewelry designed by Judy Evans. Ms. Evans is a leading jewelry designer with over 17 design awards, including a 2011 First Place Spectrum Award for an earring design, and was recently named as one of the top 10 jewelry designers in the world by United Brands. We believe our efforts to position Forever Brilliant ${ }^{\circledR}$ as the best moissanite jewel available anywhere in the world, the engagement of a prominent brand-building firm to convey our message, and the introduction of designer finished jewelry brands will help us to build brand recognition and increase consumer awareness of our products.
- Launching our direct-to-consumer e-commerce website - Our new direct-to-consumer e-commerce website, www.moissanite.com, went live to the public on August 23, 2011 and now operates under our wholly owned subsidiary, Moissanite.com, LLC. The site is built on the robust and scalable Magento e-commerce software platform, which powers websites for many of the world's leading brands. Our focus in the third quarter of 2011 has been to improve site functionality by developing a more intuitive shopping experience through user interface, one-page shopping cart, single sign-on, and enhanced images. In the fourth quarter of 2011, our initiatives include (i) the addition of new features to the site, such as cross-sale and up-sale functionality, social media connectivity, custom packaging, gift messages and gift wrapping, user reviews and ratings, and designer sections; and (ii) the expansion of the site's jewelry assortment through an exclusive agreement that is being finalized with one of the top jewelry manufacturers in the U.S., which will provide fulfillment of quality moissanite finished jewelry for our site only. We are also currently developing marketing campaigns designed to increase traffic and sales conversion ratios, and we have identified a firm that will facilitate the acceptance of international orders beginning in the fourth quarter of 2011. We believe our direct-to-consumer e-commerce sales channel will not only add to our top-line revenues in a significant manner, but will also play a key role in our campaign to increase overall consumer awareness of moissanite.
- Launching our direct-to-consumer home party business - In the second quarter of 2011, we began testing a direct-to-consumer home party sales channel with the assistance of an outside consultant, who has substantial experience in the development and execution of home party businesses, and invested considerable time and resources in creating jewelry lines, brands, and associated collateral materials. The outcome of this effort was Lulu AvenueTM, a home party brand with over 200 quality jewelry products blending fashion and fine moissanite jewelry, a 24-page catalog, and various collateral materials that we began testing in August 2011 with home parties in six states. The sales and consumer response, including interest by party attendees in joining the business as independent sales representatives, throughout our test phase exceeded our projections and goals and, as a result, our Board of Directors approved a nationwide launch targeted for January 2012. In October 2011, we hired the outside consultant who assisted with the development of the home party sales channel as General Manager of our new wholly owned subsidiary, Charles \& Colvard Direct, LLC, under which Lulu AvenueTM will operate. During the remainder of 2011, our current plan is to continue soliciting feedback through test parties to further refine the model prior to our national launch while putting in place the necessary personnel, systems, inventory, packaging, and marketing collateral. We believe our direct-to-consumer home party sales channel will provide significant future sales growth and play a key role in our campaign to increase overall consumer awareness of moissanite.
- Expanding our wholesale distribution channels - We believe successful execution of our branding and direct-to-consumer initiatives will create more demand for both loose moissanite jewels and finished jewelry featuring moissanite, which we believe will further enhance our ability to expand wholesale distribution in sales volume to existing distributor and retailer customers and to establish new distributor and retailer customer relationships.

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We plan to support these initiatives with viral marketing campaigns on the Internet and through social media sites such as Facebook, Twitter, and YouTube as well as e-mail marketing campaigns, online blogging, and discussion boards to further build consumer awareness in a cost-effective manner.

As we execute our strategy to build and reinvest in the business, expenses and investment of cash will be required ahead of the revenue streams we expect in the future, and this may result in some unprofitable quarters as we experienced during the first half of 2011 . However, one of our primary goals is to maintain positive cash flow each quarter to protect our cash position, and we were successful in generating $\$ 1.84$ million in cash flow from operations during the nine months ended September 30, 2011. We will continue to diligently focus on cost containment and monitor our cash burn rate as we grow the business.

Our total net sales for the nine months ended September 30, 2011 of $\$ 8.86$ million were $4 \%$ less than total net sales during the same period of 2010 . Wholesale loose jewel sales comprised $82 \%$ of our total net sales and decreased $12 \%$ to approximately $\$ 7.25$ million, compared with approximately $\$ 8.23$ million in the same period of 2010 . Finished jewelry sales comprised $18 \%$ of our total net sales and increased $69 \%$ to approximately $\$ 1.61$ million, compared with approximately $\$ 958,000$ in the same period of 2010 . These fluctuations in sales by product mix are primarily the result of the timing of restocking orders received from our customer base and our continued focus on expansion into the finished jewelry business through the creation of new sales channels. As we continue to execute our strategy of developing new wholesale and direct-to-consumer sales channels and expanding our finished jewelry business, these fluctuations in product mix are expected to continue. In addition, both loose jewel sales and finished jewelry sales for the nine months ended September 30, 2011 were impacted by two significant non-recurring sales in the second quarter of 2010: a one-time $\$ 889,000$ loose-jewel sale to an international customer and a $\$ 337,000$ close-out finished jewelry sale to a domestic customer. Excluding the effect of these sales transactions, all other loose jewel sales decreased $1 \%$, finished jewelry sales increased $159 \%$, and total net sales increased $11 \%$ during the first nine months of 2011 versus the same period in 2010, which indicates that total net sales to our ongoing customer base are growing as we execute our strategies to expand our sales channels and build consumer awareness of moissanite in the marketplace.

Operating expenses increased $\$ 916,000$, or $19 \%$, for the nine months ended September 30, 2011 when compared with the same period of 2010 due primarily to compensation costs, travel expenses, and professional services that we incurred in growing the business, particularly with respect to sales and marketing expenses associated with the establishment of new lines of business through our wholly owned subsidiaries, Moissanite.com, LLC and Charles \& Colvard Direct, LLC. We incurred a net loss of $\$ 230,000$, or $\$ 0.01$ per share, for the nine months ended September 30, 2011, primarily due to the increase in operating expenses, a slightly lower gross profit, and a loss on disposal of assets of $\$ 94,000$ from prior capitalized manufacturing software modifications to our current enterprise resource planning system that were abandoned in favor of improved jewelry-specific manufacturing software that we are implementing. This loss was offset in part by a $\$ 208,000$ income tax net benefit. Our lower gross profit resulted from higher manufacturing overhead charged to cost of goods sold and a greater sales mix of finished jewelry that yields a lower markup on precious metals and labor.

Our strategy to grow our company through the development of brands and the expansion of our finished jewelry business, with the ultimate goal of increasing consumer awareness and clearly communicating the value proposition of moissanite, is a challenging one and not without risk. However, we believe that we have the right leadership team to execute this long-term strategy designed to propel us to new heights of revenue growth and profitability and to significantly enhance shareholder value.

Critical Accounting Policies and Estimates

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Our discussion and analysis of financial condition and results of operations are based upon our consolidated financial statements, which we prepared in accordance with accounting principles generally accepted in the United States, or U.S. GAAP. The preparation of these consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses and related disclosures of contingent assets and liabilities. "Critical accounting policies and estimates" are defined as those most important to the financial statement presentation and that require the most difficult, subjective, or complex judgments. We base our estimates on historical experience and on various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Under different assumptions and/or conditions, actual results of operations may materially differ. We have disclosed our critical accounting policies and estimates in our

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Annual Report on Form 10-K for the year ended December 31, 2010, and that disclosure should be read in conjunction with this Quarterly Report on Form 10-Q.

Results of Operations

The following table sets forth certain consolidated statements of operations data for the three and nine months ended September 30, 2011 and 2010:

|  | Three Months Ended <br> September 30, |  | Nine Months Ended <br> September $30, ~$ |  |
| :--- | :--- | :--- | :--- | :--- |
| Net sales | 2011 | 2010 | 2011 | 2010 |

## Net Sales

Net sales for the three and nine months ended September 30, 2011 and 2010 comprise the following:

|  | Three Months Ended September 30, |  | Change |  |  | Nine Months Ended September 30, |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | Dollars | Perce |  | 2011 | 2010 | Dollars | Perc |  |
| Loose jewels | \$2,209,049 | \$2,833,170 | \$ $(624,121)$ | -22 | \% | \$7,249,173 | \$8,227,342 | \$ $(978,169)$ | -12 | \% |
| Finished jewelry | 682,060 | 169,438 | 512,622 | 303 | \% | 1,613,772 | 957,570 | 656,202 | 69 | \% |
| Total net sales | \$2,891,109 | \$3,002,608 | \$(111,499) | -4 | \% | \$8,862,945 | \$9,184,912 | \$ $(321,967)$ | -4 | \% |

Net sales were $\$ 2.89$ million for the three months ended September 30, 2011 compared to $\$ 3.00$ million for the three months ended September 30, 2010, a decrease of $\$ 111,000$, or $4 \%$. Net sales were $\$ 8.86$ million for the nine months ended September 30, 2011 compared to $\$ 9.18$ million for the nine months ended September 30, 2010, a decrease of $\$ 322,000$, or $4 \%$. In the third quarter of 2011 , carat sales of loose moissanite jewels and moissanite jewels mounted in finished jewelry increased $28 \%$ to approximately 26,000 carats from approximately 20,000 carats in the third quarter of 2010. For the nine months ended September 30, 2011, carat sales of loose moissanite jewels and moissanite jewels mounted in finished jewelry increased $8 \%$ to approximately 72,000 carats from approximately 67,000 carats in the same period of 2010 .

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Sales of loose jewels represented $76 \%$ and $82 \%$ of total net sales for the three and nine months ended September 30, 2011, respectively, compared to $94 \%$ and $90 \%$ of total net sales for the corresponding periods of the prior year. For the three months ended September 30, 2011, loose jewel sales were $\$ 2.21$ million compared to $\$ 2.83$ million for the three months ended September 30, 2010, a decrease of $\$ 624,000$, or $22 \%$. This decrease was primarily attributable to the timing of restocking orders received from our customer base. For the nine months ended September 30, 2011, loose jewel sales were $\$ 7.25$ million compared to $\$ 8.23$ million for the nine months ended September 30, 2010, a decrease of $\$ 978,000$, or $12 \%$. This decrease was primarily attributable to a one-time $\$ 889,000$ loose-jewel sale to an international customer in the second quarter of 2010 that did not recur in the second quarter of 2011 and timing of restocking orders received from our customer base. In the third quarter of 2011, the average selling price per carat

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for our sales of loose jewels decreased $30 \%$ from the third quarter of 2010. For the nine months ended September 30, 2011, the average selling price per carat for our sales of loose jewels decreased $18 \%$ from the same period in 2010. These decreases primarily resulted from the sale of varying grades of loose jewels, some of which have lower wholesale selling prices, and special pricing that we extended during the three and nine months ended September 30, 2011 to support customers expanding their moissanite businesses.

Sales of finished jewelry represented $24 \%$ and $18 \%$ of total net sales for the three and nine months ended September 30,2011 , respectively, compared to $6 \%$ and $10 \%$ of total net sales for the corresponding periods of the prior year. For the three months ended September 30, 2011, finished jewelry sales were $\$ 682,000$ compared to $\$ 169,000$ for the three months ended September 30, 2010, an increase of $\$ 513,000$, or $303 \%$. For the nine months ended September 30, 2011, finished jewelry sales were $\$ 1.61$ million compared to $\$ 958,000$ for the nine months ended September 30, 2010, an increase of $\$ 656,000$, or $69 \%$. These increases were primarily attributable to our continued focus on expansion into the finished jewelry business that we began in 2010 through the creation of new sales channels, including televised home shopping networks that are experiencing high levels of success with basic and designer-inspired fashion lines of finished moissanite jewelry.

United States, or U.S., net sales accounted for approximately $63 \%$ of total net sales during each of the three-month periods ended September 30, 2011 and 2010, and approximately $58 \%$ and $59 \%$ of total net sales during the nine months ended September 30, 2011 and 2010, respectively. U.S. net sales and carat shipments, which do not include shipments of consigned inventory, decreased by $5 \%$ and increased by $19 \%$, respectively, for the three months ended September 30, 2011 as compared to the same period of 2010; and decreased by $4 \%$ and increased by $8 \%$, respectively, for the nine months ended September 30, 2011 as compared to the same period of 2010. U.S. sales decreased during the three months ended September 30, 2011 from the corresponding period of the previous year primarily as a result of the timing of restocking orders from several of our larger U.S. distributor and retailer customers. U.S. sales decreased during the nine months ended September 30, 2011 from the corresponding period of the previous year primarily as a result of several significant loose jewel and finished jewelry sales to a new U.S. distributor launching its moissanite business in the first half of 2010 and timing of restocking orders from several of our larger U.S. distributor and retailer customers.

Our two largest U.S. customers during the three months ended September 30, 2011 accounted for $17 \%$ and $11 \%$, respectively, of our total sales compared to $38 \%$ and $0 \%$ during the same period of 2010. A third U.S. customer accounted for $11 \%$ of our total sales during the three months ended September 30, 2010 but did not account for a significant percentage of our total sales during the same period of 2011. Our largest U.S. customer during the nine months ended September 30, 2011 accounted for $17 \%$ of our total sales compared to $24 \%$ during the same period of 2010. No additional U.S. customers accounted for more than $10 \%$ of total sales during the three and nine months ended September 30, 2011 or 2010. We expect that we will remain dependent on our ability, and that of our largest customers, to maintain and enhance retail programs. A change in or loss of any of these customer or retailer relationships could have a material adverse effect on our results of operations.

International net sales accounted for approximately $37 \%$ of total net sales during each of the three months ended September 30, 2011 and 2010, and approximately $42 \%$ and $41 \%$ of total net sales during the nine months ended September 30, 2011 and 2010, respectively. International net sales and carat shipments, which do not include shipments of consigned inventory, decreased by $1 \%$ and increased by $43 \%$, respectively, for the three months ended September 30, 2011 as compared to the same period of 2010; and decreased by $3 \%$ and increased by $8 \%$, respectively, for the nine months ended September 30, 2011 as compared to the same period of 2010. International sales decreased during the three months ended September 30, 2011 from the corresponding period of the previous year primarily as a result of the timing of restocking orders from several of our international distributor customers. International sales decreased during the nine months ended September 30, 2011 from the corresponding period of the previous year primarily as a result of the timing of shipments as discussed previously and a significant one-time sale of loose jewels

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to a Russian customer in the second quarter of 2010, offset in part by increased sales in 2011 to new and existing customers primarily in India.

Our largest international customer during the three months ended September 30, 2011 accounted for $18 \%$ of our total sales compared to $18 \%$ during the same period of 2010. Our largest international customer during the nine months ended September 30, 2011 accounted for $14 \%$ of our total sales compared to $6 \%$ during the same period of 2010. No additional international customers accounted for more than $10 \%$ of total sales during the three and nine months ended September 30, 2011 or 2010. A portion of our international sales represents products sold internationally that may be re-imported to U.S. retailers. Our top three international distributors by sales volume during the three months ended September 30, 2011 were located in India and Kazakhstan. Our top three

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international distributors by sales volume during the nine months ended September 30, 2011 were located in India and Hong Kong.

As a result of the timing of restocking orders from our customer base that occurred in the beginning of the fourth quarter and the ongoing execution of our strategies that includes continued expansion into the finished jewelry business through the creation of new sales channels, our October net sales through October 26, 2011 are up approximately $290 \%$ over the full month of October 2010. In addition to these factors, as our new e-commerce and home party lines of business through our wholly owned subsidiaries, Moissanite.com, LLC and Charles \& Colvard Direct, LLC, respectively, begin to mature, we expect our sales will continue to grow in future quarters.

## Costs and Expenses

## Cost of Goods Sold

Cost of goods sold for the three and nine months ended September 30, 2011 and 2010 are as follows:

|  | Three Months Ended September 30, |  | Change |  |  | Nine Months Ended September 30, |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | Dollars | Percen |  | 2011 | 2010 | Dollars |  |  |
| Cost of goods sold | \$819,309 | \$1,089,600 | \$(270,291) | -25 | \% | \$3,444,465 | \$3,547,845 | \$(103,380) | -3 | \% |

Cost of goods sold was $\$ 819,000$ for the three months ended September 30, 2011 compared to $\$ 1.09$ million for the three months ended September 30, 2010, a decrease of $\$ 270,000$, or $25 \%$. Cost of goods sold was $\$ 3.44$ million for the nine months ended September 30, 2011 compared to $\$ 3.55$ million for the nine months ended September 30, 2010, a decrease of $\$ 103,000$, or $3 \%$. Cost of goods sold is primarily composed of inventory sold during the period; inventory written off during the period due to ongoing quality reviews or through customer returns; salaries and benefits for personnel involved in preparing and shipping product to customers; an allocation of shared expenses such as rent, utilities, communication expenses, and depreciation related to preparing and shipping product to customers; and outbound freight charges.

Cost of goods sold decreased for the three months ended September 30, 2011 primarily due to lower sales of loose jewels that contained a larger mix of multiple grades with lower average costs and favorable inventory adjustments for manufacturing variances and physical counts. This decrease was offset in part by increased costs resulting from higher sales of finished jewelry and a net increase in non-capitalized manufacturing and overhead expenses primarily due to staffing increases and investments in improved processing capabilities. Cost of goods sold decreased for the nine months ended September 30, 2011 primarily due to lower sales of loose jewels that contained a larger mix of multiple grades with lower average costs, improved margins on finished jewelry, and favorable inventory adjustments for manufacturing variances and physical counts, offset in part by a smaller net decrease in our inventory shrinkage, recut, repair, and scrap reserves compared to the corresponding period of the prior year and a net increase in non-capitalized manufacturing and overhead expenses primarily due to staffing increases and investments in improved processing capabilities.

## Sales and Marketing

Sales and marketing expenses for the three and nine months ended September 30, 2011 and 2010 are as follows:

Three Months Ended
September 30,

Nine Months Ended
Change
September 30,
Change

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| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | Dollars | Percent | 2011 | 2010 | Dollars | Percent |  |  |
| Sales and <br> marketing | $\$ 1,005,600$ | $\$ 504,305$ | $\$ 501,295$ | 99 | $\%$ | $\$ 2,238,866$ | $\$ 1,665,918$ | $\$ 572,948$ | 34 | $\%$ |

Sales and marketing expenses were $\$ 1.01$ million for the three months ended September 30, 2011 compared to $\$ 504,000$ for the three months ended September 30, 2010, an increase of $\$ 501,000$, or $99 \%$. Sales and marketing expenses were $\$ 2.24$ million for the nine months ended September 30, 2011 compared to $\$ 1.67$ million for the nine months ended September 30, 2010, an increase of $\$ 573,000$, or $34 \%$.

The increase in sales and marketing expenses for the three months ended September 30, 2011 compared to the same period in 2010 was primarily due to a $\$ 201,000$ net increase in compensation costs; a $\$ 99,000$ increase in travel-related expenses resulting from new sales personnel and expanding business opportunities; and an $\$ 88,000$ increase

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in consulting professional services for marketing and branding initiatives and the development of our home party sales channel. In addition, our advertising expenses increased by $\$ 68,000$, comprising a $\$ 146,000$ increase in marketing, designer program development, and samples provided to prospective customers offset in part by a $\$ 78,000$ decrease in cooperative advertising expenses. Compensation costs increased primarily as a result of an increase in commissions of $\$ 75,000$, merit salary adjustments and new sales and marketing personnel added during the third quarter of 2011 of $\$ 70,000$, an increase in stock-based compensation expense of $\$ 40,000$, lower allocations to other departments of $\$ 11,000$, and an increase in relocation expenses of $\$ 9,000$.

The increase in sales and marketing expenses for the nine months ended September 30, 2011 compared to the same period in 2010 was primarily due to a $\$ 317,000$ net increase in compensation costs, a $\$ 136,000$ increase in travel-related expenses resulting from new sales personnel and expanding business opportunities, an $\$ 86,000$ increase in consulting professional services for marketing and branding initiatives and the development of our home party sales channel, a $\$ 29,000$ increase in office expenses to support a larger sales and marketing organization, and a $\$ 24,000$ increase in depreciation expense related to the www.moissanite.com e-commerce website. This increase was offset in part by a net decrease in advertising expenses of $\$ 19,000$, comprising a $\$ 173,000$ decrease in cooperative advertising expenses offset in part by a $\$ 154,000$ increase in marketing, designer program development, and samples provided to prospective customers. Compensation costs increased primarily as a result of merit salary adjustments and new sales and marketing personnel added during the first nine months of 2011 of $\$ 141,000$, an increase in stock-based compensation expense of $\$ 99,000$, an increase in commissions of $\$ 96,000$, an increase in employee relocation costs of $\$ 16,000$, an increase in severance pay of $\$ 14,000$, and an increase in employee benefits of $\$ 5,000$, offset in part by lower allocations to other departments of $\$ 54,000$.

General and Administrative
General and administrative expenses for the three and nine months ended September 30, 2011 and 2010 are as follows:

|  | Three Months Ended September 30, |  | Change |  |  | Nine Months Ended September 30, |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | Dollars | Percent |  | 2011 | 2010 | Dollars |  |  |
| General and administrative | \$1,191,857 | \$ 1,130,070 | \$61,787 | 5 | \% | ,510,232 | \$3,175, | \$334,695 | 11 |  |

General and administrative expenses were $\$ 1.19$ million for the three months ended September 30, 2011 compared to $\$ 1.13$ million for the three months ended September 30, 2010, an increase of $\$ 62,000$, or $5 \%$. General and administrative expenses were $\$ 3.51$ million for the nine months ended September 30, 2011 compared to $\$ 3.18$ million for the nine months ended September 30, 2010, an increase of $\$ 335,000$, or $11 \%$.

The increase in general and administrative expenses for the three months ended September 30, 2011 compared to the same period in 2010 was primarily due to an $\$ 81,000$ net increase in compensation costs, a $\$ 54,000$ increase in depreciation and amortization expense due to the acceleration of depreciation for our enterprise resource planning software scheduled for replacement, a $\$ 40,000$ increase in legal professional services, a $\$ 29,000$ increase in audit and tax professional services due to timing of work performed and a special project related to uncertain tax positions, a $\$ 25,000$ increase in insurance expenses primarily due to a one-time benefit of $\$ 23,000$ recognized in the prior year, a $\$ 16,000$ increase in travel-related expenses, a $\$ 12,000$ increase in office expenses to support a growing organization, and a $\$ 12,000$ increase in investor and public relations professional services. These increases were offset in part by a $\$ 168,000$ decrease in bad debt expense associated with our allowance for doubtful accounts reserve policy, which estimates uncollectible accounts by aging category based on historical experience, a $\$ 20,000$ decrease in consulting professional services due to the expiration of certain management and accounting consulting agreements, a $\$ 12,000$
decrease in other consulting and temporary labor, and a $\$ 3,000$ decrease in rent expense due to our renegotiated corporate headquarters lease and non-renewal of a corporate apartment lease. Compensation costs increased primarily as a result of an increase in stock-based compensation expense of $\$ 61,000$, merit salary adjustments and new general and administrative personnel added during the second quarter of 2011 of $\$ 21,000$, and higher allocations from other departments of $\$ 4,000$, offset in part by a decrease in bonus expense of $\$ 7,000$.

The increase in general and administrative expenses for the nine months ended September 30, 2011 compared to the same period in 2010 was primarily due to a $\$ 247,000$ net increase in compensation costs, a $\$ 131,000$ increase in investor and public relations professional services, a $\$ 75,000$ increase in depreciation and amortization expense due to the acceleration of depreciation for our enterprise resource planning software scheduled for replacement, a $\$ 75,000$ increase in legal professional services, a $\$ 44,000$ increase in audit and tax professional services due to the

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timing of work performed and a special project related to uncertain tax positions, a $\$ 28,000$ increase in travel-related expenses associated with investor, customer, and supplier meetings, an $\$ 18,000$ increase in insurance expenses primarily due to a one-time benefit of $\$ 23,000$ recognized in the prior year, a $\$ 15,000$ increase in Board member compensation due to the addition of a Board seat, and a $\$ 6,000$ increase in office expenses to support a growing organization. These increases were offset in part by a $\$ 161,000$ decrease in consulting professional services due to the expiration of certain management and accounting consulting agreements, a $\$ 108,000$ decrease in bad debt expense associated with our allowance for doubtful accounts reserve policy, and a $\$ 34,000$ decrease in rent expense due to our renegotiated corporate headquarters lease and non-renewal of a corporate apartment lease. Compensation costs increased primarily as a result of an increase in stock-based compensation expense of $\$ 286,000$, merit salary adjustments and new general and administrative personnel added during the first nine months of 2011 of $\$ 56,000$, and an increase in employee benefits of $\$ 28,000$, offset in part by lower allocations from other departments of $\$ 73,000$, a decrease in bonus expense of $\$ 41,000$, and a decrease in employee relocation costs of $\$ 10,000$.

Research and Development
Research and development expenses for the three and nine months ended September 30, 2011 and 2010 are as follows:

|  | Three Months Ended September 30, |  | Change |  | Nine Months Ended September 30, |  |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | Dollars | Percent |  | 2011 | 2010 | Dollars |  |  |
| Research and development | \$28,476 | \$ 12,979 | \$15,497 | 119 | \% | \$71,982 | \$63,829 | \$8,153 | 13 | \% |

Research and development expenses were $\$ 28,000$ for the three months ended September 30, 2011 compared to $\$ 13,000$ for the three months ended September 30, 2010, an increase of $\$ 15,000$, or $119 \%$. Research and development expenses were $\$ 72,000$ for the nine months ended September 30, 2011 compared to $\$ 64,000$ for the nine months ended September 30, 2010, an increase of $\$ 8,000$, or $13 \%$.

The increase in research and development expenses for the three months ended September 30, 2011 compared to the same period in 2010 was primarily due to a $\$ 15,000$ increase in compensation costs resulting from a lower allocation to general and administrative expenses. The increase in research and development expenses for the nine months ended September 30, 2011 compared to the same period in 2010 was primarily due to a $\$ 16,000$ increase in compensation costs resulting from a lower allocation to general and administrative expenses, offset in part by a $\$ 7,000$ decrease in consulting professional services due to the expiration of a research consulting agreement that terminated in December 2010.

Interest Income
Interest income for the three and nine months ended September 30, 2011 and 2010 is as follows:

|  | Three Months Ended |  |  |  |  |  |  |  | Nine Months Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, |  | Change |  | September 30, |  | Change |  |  |  |  |  |
|  | 2011 | 2010 | Dollars | Percent | 2011 | 2010 | Dollars | Percent |  |  |  |  |
| Interest income | $\$ 21,062$ | $\$ 28,715$ | $\$(7,653)$ | -27 | $\%$ | $\$ 62,320$ | $\$ 87,033$ | $\$(24,713)$ | -28 |  |  |  |

Interest income was $\$ 21,000$ for the three months ended September 30, 2011 compared to $\$ 29,000$ for the three months ended September 30, 2010, a decrease of $\$ 8,000$, or $27 \%$. Interest income was $\$ 62,000$ for the nine months ended September 30, 2011 compared to $\$ 87,000$ for the nine months ended September 30, 2010, a decrease of
$\$ 25,000$, or $28 \%$.
The decrease in interest income for the three and nine months ended September 30, 2011 resulted primarily from holding more cash in lower-yielding savings accounts and certificates of deposit and reinvesting in U.S. government agency securities in 2011 that had lower yields than those earned on U.S. government agency securities held during the same periods of 2010. The lower yields earned on these investments more than offset the higher cash and investment balances of $\$ 9.40$ million held at September 30, 2011 as compared to the balances of $\$ 8.30$ million held at September 30, 2010.

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Loss on Disposal of Assets

Loss on disposal of assets for the three and nine months ended September 30, 2011 and 2010 is as follows:

|  | Three Months Ended September 30, |  |  | Change |  |  | Nine Months Ended September 30, |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | Dollars | Percent | 2011 |  | 2010 | Dollars | Percent |
| Loss on disposal of assets | \$- | \$- |  | \$ |  | - | \$94,408 | \$- |  | \$94,408 | - |

During the nine months ended September 30, 2011, we identified jewelry-specific manufacturing software that we believe will improve our merchandising, production, and inventory efficiencies and reporting. Because our management decided to purchase and implement this software, prior capitalized manufacturing software modifications of approximately $\$ 94,000$ to our current enterprise resource planning system were abandoned and recorded as a loss on disposal of assets for the nine months ended September 30, 2011.

## Provision for Income Taxes

During 2008, we recorded a valuation allowance against certain deferred tax assets. Due to continued uncertainty over sufficient future taxable income to fully utilize these deferred tax assets, we did not record an income tax benefit for the pretax losses incurred during the three and nine months ended September 30, 2011. In addition, due to the full valuation allowance on operating loss carryforwards recorded in prior years, we also did not recognize an income tax expense associated with pretax income during the three and nine months ended September 30, 2010. Until such time that the uncertainty is overcome, we do not expect to recognize income tax expense or benefit for operating income or loss, respectively, in future periods.

We recognized an income tax net benefit of approximately $\$ 243,000$ and $\$ 208,000$ for the three and nine months ended September 30, 2011, respectively, compared to an income tax net benefit of approximately $\$ 218,000$ and $\$ 330,000$ for the three and nine months ended September 30, 2010, respectively.

During the three months ended September 30, 2011, we entered into a voluntary disclosure agreement with a taxing authority for which we had previously recorded a liability for an uncertain tax position. As a result of the agreement, we reduced our total recorded liabilities relating to uncertain tax positions by approximately $\$ 252,000$ and recognized a corresponding income tax benefit. This benefit was offset by approximately $\$ 9,000$ and $\$ 44,000$ of income tax expense for estimated tax, penalties, and interest for other uncertain tax positions for the three and nine months ended September 30, 2011, respectively.

During the three and nine months ended September 30, 2010, we recognized approximately $\$ 18,000$ and $\$ 49,000$ of income tax expense, respectively, for estimated tax, penalties, and interest associated with uncertain tax positions.

During the three months ended September 30, 2010, we also recognized income tax benefits of approximately $\$ 102,000$ from the reduction of a valuation allowance on operating loss carryforwards due to potential utilization of deferred tax assets, approximately $\$ 113,000$ associated with federal tax refunds, and approximately $\$ 21,000$ from the elimination of a deferred tax asset and associated uncertain tax position resulting from the carryback of operating losses to the 2004 and 2005 tax years. During the nine months ended September 30, 2010, we also recognized approximately $\$ 143,000$ of additional income tax benefit, consisting of a $\$ 102,000$ reduction of a deferred tax asset valuation allowance to offset liabilities associated with an uncertain tax position and a $\$ 41,000$ reduction of the liability for the same uncertain tax position.

Our statutory tax rate is $38.5 \%$ and consists of the federal income tax rate of $34 \%$ and the North Carolina state income tax rate of $4.5 \%$, net of the federal benefit.

Liquidity and Capital Resources
We require cash to fund our operating expenses and working capital requirements, including outlays for capital expenditures. As of September 30, 2011, our principal sources of liquidity were cash and cash equivalents totaling $\$ 4.39$ million, trade accounts receivable of $\$ 3.46$ million, and short-term inventory of $\$ 5.45$ million, as compared to cash and cash equivalents totaling $\$ 7.74$ million, trade accounts receivable of $\$ 3.68$ million, and short-term inventory of $\$ 6.31$ million as of December 31, 2010. We had $\$ 1.02$ million of highly liquid U.S. government agency securities at December 31, 2010 that we classified as held-to-maturity long-term assets on our consolidated balance

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sheets due to our positive intention and ability to hold these securities until their maturity dates. During the nine months ended September 30, 2011, we purchased an additional $\$ 6.25$ million of highly liquid U.S. government agency securities at par or at a discount that we also classified as held-to-maturity long-term assets on our consolidated balance sheets. During the nine months ended September 30, 2011, U.S. government agency securities totaling $\$ 2.25$ million were called by issuers prior to their maturity dates, resulting in a net held-to-maturity investments balance at September 30, 2011 of $\$ 5.01$ million.

During the nine months ended September 30, 2011, our working capital decreased by approximately $\$ 4.71$ million to $\$ 12.31$ million from $\$ 17.02$ million at December 31, 2010. As described more fully below, the decrease in working capital at September 30, 2011 is primarily attributable to decreased cash and cash equivalents resulting from purchases of long-term U.S. government agency securities, a decrease in income tax receivable, a smaller allocation of inventory to short-term, a decrease in trade accounts receivable and prepaid expenses and other assets, and an increase in trade accounts payable, offset in part by a decrease in accrued expenses and other liabilities.

During the nine months ended September 30, 2011, $\$ 1.84$ million of cash was provided by operations. The primary drivers of positive cash flow were the receipt of an income tax receivable of $\$ 113,000$, a net decrease in inventory of $\$ 933,000$, an increase in trade accounts payable of $\$ 169,000$, and a net decrease in prepaid expenses and other assets of $\$ 73,000$. These factors more than offset our net loss of $\$ 230,000$ that included $\$ 1.11$ million of net non-cash expenses, an increase in trade accounts receivable of $\$ 38,000$, an increase in interest receivable of $\$ 11,000$, and a net decrease in accrued liabilities of $\$ 276,000$. Inventories decreased primarily due to sales in excess of production of loose jewels and finished jewelry, as we are currently limiting production of loose jewels and have continued to sell down finished jewelry produced in prior years in addition to new jewelry styles produced in the current year. Accounts payable increased primarily as a result of the timing of costs incurred but not yet paid as of September 30, 2011 associated with the purchase of finished jewelry labor and components. Accounts receivable increased primarily due to extended customer payment terms that we offer from time to time that may not immediately increase liquidity as a result of current-period sales. We believe our competitors and other vendors in the jewelry industry have also expanded their use of extended payment terms and, in aggregate, we believe that by expanding our use of extended payment terms, we have provided a competitive response in our market and that our net sales have been favorably impacted. We are unable to estimate the impact of this program on our net sales, but if we ceased providing extended payment terms in select instances, we believe we would not be competitive for some customers in the marketplace and that our net sales and profits would likely decrease. We have not experienced any significant accounts receivable write-offs related to revenue arrangements with extended payment terms.

We manufactured approximately $\$ 1.12$ million in finished jewelry, including the cost of the loose jewels and the purchase of precious metals and labor in connection with jewelry production, during the nine months ended September 30, 2011. We expect our purchases of precious metals and labor to increase as we increase our finished jewelry business. Historically, our raw material inventories of SiC crystals had been purchased under exclusive supply agreements with a limited number of suppliers. Because the supply agreements restricted the sale of these crystals exclusively to us, the suppliers negotiated minimum purchase commitments with us that, when combined with our reduced sales, have resulted in levels of inventories that are higher than we might otherwise maintain. We did not make any purchases of raw material inventory during the nine months ended September 30, 2011. As of September 30, 2011, $\$ 31.14$ million of our inventories were classified as long-term assets. Finished jewelry that we manufacture will utilize the finished good loose jewels currently on hand and, as we deplete certain shapes and sizes, our on-hand raw material SiC crystals of $\$ 6.47$ million are expected to meet our replenishment needs. As a result, we do not anticipate the need to purchase raw material SiC crystals for the foreseeable future until our strategic initiatives gain significant traction.

Our Amended and Restated Exclusive Supply Agreement with Cree, or the Cree Exclusive Supply Agreement, for the supply of SiC crystals expires in July 2015. In connection with the Cree Exclusive Supply Agreement, we have

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committed to purchase from Cree a minimum of $50 \%$, by dollar volume, of our raw material SiC crystal requirements. If our orders require Cree to expand beyond specified production levels, we must commit to purchase certain minimum quantities. As of September 30, 2011, we had no outstanding purchase commitments under the Cree Exclusive Supply Agreement.

We received payment in February 2011 of a $\$ 113,000$ income tax receivable. We did not make any income tax payments during the nine months ended September 30, 2011 due to our loss position and our net operating loss carryforwards. As of September 30, 2011, we had approximately $\$ 1.01$ million of remaining federal income tax credits, $\$ 666,000$ of which expire between 2012 and 2029 and the balance without an expiration, which can be carried forward to offset future income taxes. As of September 30, 2011, we also had a federal tax net operating loss

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carryforward of approximately $\$ 6.69$ million expiring between 2020 and 2026, which can be offset against future federal taxable income, and a North Carolina tax net operating loss carryforward of approximately $\$ 11.37$ million expiring between 2015 and 2025, which can be offset against future state taxable income.

In November 2009, our Board of Directors authorized a repurchase program for up to 1,000,000 shares of our common stock. The Board authorized an extension of the program in August 2010, and on August 9, 2011, the Board authorized a further extension of the program through August 12, 2012. Repurchases can be made in the open market or in privately negotiated transactions. We expect to use available cash to finance these purchases and will determine the timing and amount of stock repurchases based on our evaluation of market conditions, the market price of our common stock, and management's assessment of our liquidity and cash flow needs. During the nine months ended September 30, 2011, we repurchased 141,617 shares, and there remained 816,713 shares of our common stock approved for repurchase under the repurchase program. As of November 8, 2011, we have repurchased an aggregate of 183,287 shares, and there remained 816,713 shares of our common stock approved for repurchase under the repurchase program.

We believe that our existing cash and cash equivalents and other working capital, together with future cash expected to be provided by operating activities, will be sufficient to meet our working capital and capital expenditure needs over the next 12 months. Our future capital requirements and the adequacy of available funds will depend on many factors, including our rate of sales growth, the expansion of our sales and marketing activities, the timing and extent of precious metals and labor purchases in connection with jewelry production to support our new finished jewelry business, the timing of capital expenditures, and risk factors described in more detail in "Risk Factors" in this report and in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010. Also, we may make investments in, or acquisitions of, complementary businesses, which could require us to seek additional equity or debt financing.

Item 3.Quantitative and Qualitative Disclosures About Market Risk
Not applicable.
Item 4.Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, as ours are designed to do, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control Over Financial Reporting
We routinely review our internal control over financial reporting and from time to time make changes intended to enhance the effectiveness of our internal control over financial reporting. We will continue to evaluate the effectiveness of our disclosure controls and procedures and internal control over financial reporting on an ongoing basis and will take action as appropriate. During the three months ended September 30, 2011, we made no changes to our internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, that we believe materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item 1.Legal Proceedings

Other than as set forth below, there are no material pending legal proceedings to which we are a party or to which any of our property is subject.

On July 26, 2011, we learned that BetterThanDiamond.com requested that the U.S. Patent and Trademark Office, or USPTO, conduct an ex parte re-examination of our U.S. Patent No. 5,723,391, or the '391 Patent, for manufacturing silicon carbide gemstones based on claims of prior art. On October 5, 2011, the USPTO granted the re-examination request based on its finding that the information provided in the request raises "a substantial new question of patentability." We firmly believe that the ' 391 Patent is valid and enforceable, and we are committed to vigorously defending the '391 Patent. Notwithstanding the '391 Patent, the Cree Exclusive Supply Agreement for the supply of gem-quality SiC crystals required to fashion moissanite jewels extends through mid-2015.

## Item Risk Factors

1 A .
We discuss in our Annual Report on Form 10-K for the year ended December 31, 2010 various risks that may materially affect our business. There have been no material changes to such risks, except that the risk factor relating to our anti-takeover provisions no longer includes risks related to our Shareholder Rights Plan as it was terminated in August 2011, and except as set forth below.

We rely upon our ability to protect our intellectual property. We have U.S. product and method patents for moissanite jewels, expiring in 2015, under which we believe that we have broad, exclusive rights to manufacture, use, and sell moissanite jewels in the U.S. We have these same patents in a number of foreign jurisdictions, most of which expire in 2016. We believe that these patents create substantial technological barriers to our potential competitors. At the present time, we are also dependent on Cree's technology for the production of SiC crystals.

There can be no assurance that any patents issued to or licensed by or to us or Cree will provide any significant commercial protection, that we or Cree will have sufficient resources to protect our respective patents, that any additional patents will be issued in the future, or that any existing or future patents will be upheld by a court should we or Cree seek to enforce our respective rights against an infringer. Litigation to determine the validity of any third party's claims could result in significant expense and divert the efforts of our technical and management personnel, whether or not such litigation is determined in our favor. In the event of an adverse result of any such litigation, we could be required to expend significant resources to develop non-infringing technology or to obtain licenses for, and pay royalties on the use of, the technology subject to the litigation. We have no assurance that we would be successful in such development or that any such license would be available on commercially reasonable terms.

Our former South Korean patent is no longer valid as a result of a ruling by the South Korean Patent Court, and there can be no assurance that we will not incur similar outcomes in other jurisdictions in the future. For example, on July 26, 2011, we learned that BetterThanDiamond.com requested that the USPTO conduct an ex parte re-examination of our '391 Patent for manufacturing silicon carbide gemstones based on claims of prior art. On October 5, 2011, the USPTO granted the re-examination request. If the USPTO were to determine that some or all of the claims in the '391 Patent are invalid, our business, financial condition, and results of operations could be negatively impacted. In addition, the re-examination of the ' 391 Patent could result in substantial legal expenses and could divert our management's time and attention away from our business operations. We believe that all of the claims of the ' 391 Patent are valid and enforceable, and we intend to vigorously defend the patents that protect our moissanite jewels and
technology.
The existence of valid patents does not prevent other companies from independently developing competing technologies. Existing producers of SiC crystals or others may refine existing processes for growing SiC crystals or develop new technologies for growing large single crystals of SiC or colorless SiC crystals in a manner that does not infringe patents owned or licensed by us or Cree.

As a result of the foregoing factors, existing and potential competitors may be able to develop products that are competitive with or superior to our products, and such competition could have a material adverse effect on our business, operating results, and financial condition.

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Item 2.Unregistered Sales of Equity Securities and Use of Proceeds

| Period | Total <br> Number of Shares Purchased(1) | Average Price Paid Per Share |  | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs(2) | Maximum <br> Number of Shares That May Yet Be Purchased Under the Plans or Programs(2) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| July 1 - July 31, 2011 |  | \$ |  | - |  |
| August 1 - August 31, 2011 | 138,388 | \$ | 2.33 | 127,388 | 830,942 |
| September 1 -September 30, 2011 | 25,229 | \$ | 2.42 | 14,229 | 816,713 |
| Total | 163,617 | \$ | 2.34 | 141,617 |  |

(1) This column includes 22,000 shares purchased by our directors in open market transactions that were not made pursuant to our share repurchase program, as follows: George R. Cattermole, 16,000 shares and Charles D. Lein, 6,000 shares.
(2) On November 13, 2009, our Board of Directors authorized a share repurchase program of up to an aggregate 1 million shares of our common stock in open market or private transactions. The Board authorized an extension of the program in August 2010, and on August 9, 2011, the Board authorized a further extension of the program through August 12, 2012. We have no obligation to repurchase shares under the program, and the program may be suspended or terminated at any time. At various dates in August and September 2011, we purchased an aggregate of 141,617 shares at an average price of $\$ 2.33$ per share.

Item 6. Exhibits

The following exhibits are being filed herewith and are numbered in accordance with Item 601 of Regulation S-K:

## Exhibit Description

No.
4.1 Amendment No. 2 to Rights Agreement, dated as of August 15, 2011, between Charles \& Colvard, Ltd. and

American Stock Transfer \& Trust Company, LLC as Rights Agent (incorporated herein by reference to
Exhibit 4.1 to our Current Report on Form 8-K, as filed with the SEC on August 17, 2011)
31.1 Certification by Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 Certification by Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1 Certification by Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2 Certification by Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101 The following materials from Charles \& Colvard, Ltd.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2011 formatted in XBRL (eXtensible Business Reporting Language) and furnished electronically herewith: (i) Condensed Consolidated Balance Sheets; (ii) Condensed Consolidated

Statements of Operations; (iii) Condensed Consolidated Statements of Cash Flows; and (iv) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text.*

* Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files in Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act, are deemed not filed for purposes of Section 18 of the Exchange Act, and otherwise are not subject to liability under those sections.


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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CHARLES \& COLVARD, LTD.

November 14, 2011

November 14, 2011

By:/s/ Randy N. McCullough
Randy N. McCullough
President and Chief Executive Officer

By:/s/ Timothy L. Krist
Timothy L. Krist
Chief Financial Officer
(Principal Financial Officer and Chief
Accounting Officer)

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## EXHIBIT INDEX

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