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EMAILTHATPAYS COM INC
Form 10-Q
November 14, 2001

U.S. SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-QSB

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: September 30, 2001
Commission file number: 000-26047

EMAILTHATPAYS.COM, INC.
(Exact Name of Small Business Issuer as Specified in Its Charter)

Florida 65-0609891
(State or Other Jurisdiction of (I.R.S. Employer
Incorporation or Organization) Identification No.)

428 West Sixth Avenue
Vancouver, British Columbia V5Y1L2
(Address of Principal Executive Offices)

(604) 801-5566
(Issuer's Telephone Number, Including Area Code)

(Former Name, Former Address and Former Fiscal Year,
if Changed Since Last Report)

Check whether the issuer: (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date: November 8, 2001: 10,247,409 shares of common stock, \$.005 par value per share.

EMAILTHATPAYS.COM, INC. AND SUBSIDIARIES
FORM 10-QSB
QUARTERLY PERIOD ENDED SEPTEMBER 30, 2001
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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Consolidated Balance Sheets (unaudited)

| | September 30, 2001 | December 31, 2000 |
|---------------------|-----------------------|----------------------|
| <hr/> | | |
| Assets | | |
| Current assets: | | |
| Cash | \$ - | \$ - |
| Accounts receivable | 138,918 | 74,932 |
| Prepaid expenses | 60,371 | 55,224 |
| | <hr/> | <hr/> |
| | 199,289 | 130,516 |

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| | | |
|---|-------------|-------------|
| Property and equipment, less accumulated depreciation | 113,765 | 150,951 |
| <hr/> | | |
| Total assets | \$ 313,054 | \$ 281,107 |
| <hr/> | | |
| Liabilities and Stockholders' Deficit | | |
| Current liabilities: | | |
| Bank indebtedness | \$ 159,614 | \$ 8,479 |
| Accounts payable and accrued liabilities | 383,671 | 229,106 |
| Accrued salaries | 19,285 | 19,285 |
| Loans payable - current portion | 121,510 | 139,741 |
| Lease obligation - current portion | 5,233 | 5,242 |
| <hr/> | | |
| | 689,313 | 401,853 |
| Loans payable | 70,061 | 102,508 |
| Note payable | - | 50,000 |
| Lease obligation | 11,723 | 16,373 |
| Due to related parties | 227,916 | 60,020 |
| <hr/> | | |
| Total liabilities | 999,013 | 630,754 |
| Stockholders' deficit: | | |
| Common stock | 52,509 | 44,615 |
| Additional paid-in capital | 3,715,148 | 3,532,957 |
| Deficit | (4,086,952) | (3,008,038) |
| Deferred stock-based compensation | (363,925) | (900,200) |
| Accumulated other comprehensive income (loss): | | |
| Foreign currency translation adjustment | (2,739) | (18,981) |
| <hr/> | | |
| Total stockholders' deficit | (685,959) | (349,647) |
| <hr/> | | |
| Total liabilities and stockholders' deficit | \$ 313,054 | \$ 281,107 |
| <hr/> | | |

See accompanying notes to unaudited financial statements

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Consolidated Statements of Operations and Deficit (unaudited)

| | Three Months Ended | | Nine Months |
|-----------------|--------------------|---------------|---------------|
| | September 30, | September 30, | September 30, |
| | 2001 | 2000 | 2001 |
| Revenue | \$ 305,880 | \$ 227,218 | \$ 950,413 |
| Cost of revenue | (251,362) | (185,605) | (800,980) |
| Gross profit | 54,518 | 41,613 | 149,433 |

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| | | | |
|---|----------------|----------------|----------------|
| Operating expenses: | | | |
| Depreciation | 18,702 | 17,335 | 54,068 |
| Salaries and fringe benefits | 177,304 | 232,999 | 514,240 |
| Stock-based compensation | 28,725 | 57,450 | 392,650 |
| Legal and accounting | 18,553 | 10,148 | 54,658 |
| Consulting fees and computer services | 27,368 | 24,736 | 94,031 |
| Phones and utilities | 5,051 | 5,376 | 15,078 |
| Rent | 9,790 | 12,033 | 27,153 |
| Advertising and promotion | 4,197 | 7,770 | 6,429 |
| Other selling, general and administrative | 15,147 | 4,350 | 37,130 |
| | 304,837 | 372,197 | 1,195,437 |
| ----- | | | |
| Loss from operations | (250,319) | (330,584) | (1,046,004) |
| Other income (expenses): | | | |
| Interest Income | - | 789 | - |
| Interest expense | (18,521) | (9,670) | (32,910) |
| | (18,521) | (8,881) | (32,910) |
| ----- | | | |
| Net loss | (268,840) | (339,465) | (1,078,914) |
| Deficit, beginning of period | (3,818,112) | (2,291,695) | (3,008,038) |
| ----- | | | |
| Deficit, end of period | \$ (4,086,952) | \$ (2,631,160) | \$ (4,086,952) |
| ----- | | | |
| Net loss per common share, basic and diluted | (0.03) | (0.04) | (0.12) |
| Weighted average common shares outstanding, basic and diluted | 10,247,409 | 8,723,092 | 9,230,430 |

See accompanying notes to the unaudited financial statements

Consolidated Statements of Cash Flows (unaudited)

 Nine Months E
 September 30,
 2001

Cash provided by (used in):

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Operations:

| | |
|---|----------------|
| Net loss | \$ (1,078,914) |
| Items not involving cash: | |
| Depreciation | 54,068 |
| Stock-based compensation | 392,650 |
| Foreign exchange on subsidiary operations | 16,242 |
| Loss on disposal of equipment | - |
| Changes in operating assets and liabilities: | |
| Decrease (increase) in accounts receivable | (63,986) |
| Decrease (increase) in prepaid expenses | (5,147) |
| Increase (decrease) in accounts payable and accrued liabilities | 154,565 |
| <hr style="border-top: 1px dashed black;"/> | |
| Net cash used in operating activities | (530,522) |
| Cash flows used in investing activities: | |
| Purchase of property and equipment | (16,882) |
| Proceeds from disposal of equipment | - |
| <hr style="border-top: 1px dashed black;"/> | |
| Net cash used in investing activities | (16,882) |
| Cash flows from financing activities: | |
| Increase (decrease) in loans payable | (105,337) |
| Increase (decrease) in advances from related parties | 167,896 |
| Proceeds from bank indebtedness | 151,135 |
| Issue of share capital | 333,710 |
| <hr style="border-top: 1px dashed black;"/> | |
| Net cash provided by financing activities | 547,404 |
| <hr style="border-top: 1px dashed black;"/> | |
| Increase (decrease) in cash | - |
| Cash, beginning of period | - |
| <hr style="border-top: 1px dashed black;"/> | |
| Cash, end of period | \$ - |
| <hr style="border-top: 1px dashed black;"/> | |
| Supplementary information: | |
| Interest paid | 32,909 |
| Income taxes paid | 0 |

See accompanying notes to the unaudited financial statements.

EMAILTHATPAYS.COM, INC. AND SUBSIDIARIES
 NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
 September 30, 2001

1. The Company and description of business:

emailthatpays.com, Inc. (the "Company") is incorporated in the state of Florida and is a "permission-based" e-mail marketing and integrated advertising strategies service. The Company's services include the design, delivery,

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tracking, and analysis of targeted "one-to-one" e-mail campaigns, customized loyalty programs, comprehensive list management/brokerage packages and the creation, integration and execution of both online and traditional advertising strategies.

On October 22, 1999, the Company, then named Realm Production and Entertainment, Inc. ("Realm"), a public company listed on the over-the-counter bulletin board in the United States, issued 6,572,000 shares of its common stock in connection with the merger of a wholly owned subsidiary of Realm with and into emailthatpays.com ("email Nevada"), a company incorporated in the state of Nevada. This transaction was accounted for as a recapitalization of email Nevada, effectively as if email Nevada had issued common shares for consideration equal to the net monetary assets of Realm. On October 27, 1999 Realm changed its name to tvtravel.com, Inc. and subsequently on December 21, 1999 to emailthatpays.com, Inc.

The Company's historical financial statements reflect the financial position, results of operations and cash flows of email Nevada since its inception and include the operations of Realm from the date of the effective recapitalization, being October 22, 1999. Stockholders' equity gives effect to the shares issued to the stockholders of email Nevada prior to October 22, 1999 and of the Company thereafter.

email Nevada (formerly Hotel Media Group Inc.) was incorporated on June 26, 1998. In August 1999, it acquired 100% of Coastal Media Group Ltd ("Coastal"), a full-service advertising agency founded in May 1998. A common group of shareholders controlled both Coastal and email Nevada. For accounting purposes, the transaction was considered to be an acquisition by Coastal for consideration equal to the net assets and liabilities of email Nevada. Accordingly, the assets and liabilities of email Nevada have been recorded at their carrying values in the Company's accounts.

2. Liquidity and future operations:

The Company has sustained net losses and negative cash flows from operations since its inception. At September 30, 2001, the Company had negative working capital of \$490,024. The Company's ability to meet its obligations in the ordinary course of business is dependent upon its ability to establish profitable operations or to obtain additional funding through public or private equity financing, collaborative or other arrangements with corporate sources, or other sources. Management is seeking to increase revenues through continued marketing of its services; however additional funding will be required.

Management is working to obtain sufficient working capital from external sources in order to continue operations. There is however no assurance that the aforementioned events, including the receipt of additional funding, will occur and be successful.

3. Basis of Presentation:

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The unaudited consolidated financial statements of the Company at September 30, 2001 and for the three and nine month periods then ended include the accounts of the Company and its wholly-owned subsidiaries and reflect all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the financial position and operating results for the interim periods. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted in these interim statements under the rules and regulations of the Securities and Exchange Commission ("SEC"). Accounting policies used in fiscal 2001 are consistent with those used in fiscal 2000. The results of operations for the three and nine months ended September 30, 2001 are not necessarily indicative of the results for the entire fiscal year ending December 31, 2001. These interim financial statements should be read in conjunction with the financial statements for the fiscal year ended December 31, 2000 and the notes thereto included in the Company's Form 10-KSB filed with the SEC on April 2, 2001.

4. Foreign currency:

The functional currency of the operations of the Company's wholly-owned Canadian operating subsidiaries is the Canadian dollar. Assets and liabilities measured in Canadian dollars are translated into United States dollars using exchange rates in effect at the balance sheets date with revenue and expense transactions translated using average exchange rates prevailing during the period. Exchange gains and losses arising on this translation are excluded from the determination of income and reported as foreign currency translation adjustment (which is included in the comprehensive income (loss)) in stockholders' equity.

5. Net loss per share:

The Company computes net loss per share in accordance with SFAS No. 128, Earnings per Share, and SEC Staff Accounting Bulletin ("SAB") No. 98. Under the provisions of SFAS No. 128 and SAB No. 98, basic loss per share is computed using the weighted average number of common stock outstanding during the periods, and gives retroactive effect to the shares issued on the recapitalization described in note 1. Diluted loss per share is computed using the weighted average number of common and potentially dilutive common stock outstanding during the period. As the Company generated net losses in each of the periods presented, basic and diluted net loss per share are the same as any exercise of options or warrants would be anti-dilutive.

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EMAILTHATPAYS.COM, INC. AND SUBSIDIARIES
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2001

6. Comprehensive income (loss):

Effective January 1, 1999, the Company adopted the provisions of SFAS No. 130, "Reporting Comprehensive Income" SFAS No. 130 which establishes standards for reporting comprehensive income (loss) and its components in financial statements. Other comprehensive income, as defined, includes all changes in equity (net assets) during a period from non-owner sources. Comprehensive loss for each of the periods presented is as follows:

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| | Three Months Ended September 30 | | Nine Months Ended September 30 | |
|--|------------------------------------|-----------|-----------------------------------|-------------|
| | 2001 | 2000 | 2001 | 2000 |
| Net loss | \$268,840 | \$339,465 | \$1,078,914 | \$1,258,367 |
| Other comprehensive (income)/loss: | | | | |
| Foreign currency translation adjustment | (18,832) | 833 | (16,242) | 2,749 |
| Comprehensive loss | \$250,008 | \$340,298 | \$1,062,672 | \$1,261,116 |

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Cautionary Statement Regarding Forward-Looking Statements

This Report includes forward-looking statements. We have based these forward-looking statements on our current expectations and projections about future events. These forward-looking statements are subject to risks, uncertainties and assumptions about us and about our subsidiary companies, including, among other things:

- our ability to obtain additional funding;
- our ability to successfully execute our business model;
- development of an e-commerce market;
- growth in demand for Internet products and services; and
- adoption of the Internet as an advertising medium.

In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this Report might not occur.

Results of Operations

For the Three and Nine Months Ending September 30, 2001 and 2000

Revenue

We earn revenues by delivering online direct marketing, promotional, and informational offers and by developing and implementing integrated marketing and advertising strategies. We charge our advertisers based upon a number of criteria including offers delivered, qualified leads generated, online transactions executed and marketing services performed.

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Revenue consists of the gross value of our billings to clients and includes the price of the advertising that we purchase from offline and online suppliers. Under marketing services contracts, we recognize the cost of the advertising we purchase for our clients as an expense and the payments we receive from our clients for this advertising as revenue. Under these arrangements, we are ultimately responsible for payment to suppliers for the cost of the advertising that we purchase.

We believe that our revenues will be subject to seasonal fluctuations as a result of general patterns of retail advertising, which are typically higher during the second and fourth calendar quarters. In addition, expenditures by advertisers tend to be cyclical, reflecting overall economic conditions and consumer buying patterns.

To date, the vast majority of our revenue has been generated from the provision of integrated marketing and advertising strategies as our email delivery system, relational database program and Canadian email marketing sales offices were not fully operational until February 2000. With increased focus, time and expenditure being directed to these online services, we anticipate proportionate increases in revenue, both in absolute and percentage terms. However, if these services do not continue to achieve market acceptance, we cannot assure you that we will generate business at a sufficient level to support our continued operations.

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Revenues for the quarter ending September 30, 2001 were \$306,000, an increase of 34% over the quarter ending September 30, 2000 and a decrease of 26% from the second quarter of 2001. The increase over last year reflects increased spending by existing clients. The decrease from last quarter results from seasonal fluctuations in retail advertising, which typically are higher in the second and fourth quarters. For the nine months ending September 30, 2001, total revenues of \$950,000 exceed last year by 23%. This increase results from the return of a previous client, the addition of a new client and an expansion of our services into the production and marketing of Event brochures.

Cost of revenue

Cost of revenue represents the cost of advertising purchased for clients. The increases over last year correspond to our increased revenue. As well, our expansion into the production and marketing of Event brochures involved additional costs and resulted in a decrease in our overall margins. Excluding these costs, our gross profit margins have remained relatively constant.

Operating Expenses

Since the end of the first quarter of fiscal 2000, we have taken substantive steps to reduce our ongoing operating costs. These steps include the completion of the initial development of our relational database and email delivery system programs, consolidation of our two western Canada offices into one location, closure of our eastern Canada sales office, controlled use of professional services, cutbacks in administrative and marketing positions and the reduction of our internal technological staff through the outsourcing of the maintenance and storage of our technological facilities and the utilization of IT professionals on a project-by-project contract basis.

Lower staffing levels generated from the steps noted above have resulted in salary costs for the three and nine months ending September 30, 2001 being

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\$56,000 and \$202,000 lower than for the respective periods last year. Other operating expenses also reflect cost reduction strategies with non-compensation costs on a year-to-date basis decreasing by 43% from the comparable nine-month period ending September 30, 2000.

For the quarter ending September 30, 2001 we recognized \$29,000 in non-cash compensation expense or approximately one-half of the amount recognized in the same period last year. As discussed in last quarter's report, during the quarter ending June 30, 2001 we recognized, in addition to our anticipated amortization of \$57,000, \$249,000 in additional non-cash compensation expense and a reduction in aggregate deferred stock-based compensation of \$143,000. This amount reflected the earlier than estimated exercising and the cancellation of options previously issued to a former marketing executive. This cancellation is also the reason for the reduced non-compensation expense on a go forward basis.

Liquidity and Capital Resources

We have sustained net losses and negative cash flows from operations since our inception. At September 30, 2001, we have negative working capital of \$490,024. Since January 31, 2001, our existing credit facilities have been fully utilized. Advances from a company controlled by a principal stockholder are funding our current operations. Our ability to meet our current obligations is dependent upon these advances.

We need to raise funds in order to continue operations and implement our strategies of client realization and servicing, expansion and maintenance of products, brand awareness, technological advancement and infrastructure development. We cannot assure you that additional financing will be available on terms favorable to us, or at all. If adequate funds are not available on acceptable terms, our ability to continue operations, implement our strategies, take advantage of unanticipated opportunities, or otherwise respond to competitive pressures will be significantly limited.

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Net cash used in operating activities was \$530,000 and \$1,170,000 for the nine months ending September 30, 2001 and 2000, respectively. Net cash used in investing activities was \$16,000 and \$25,000 for the nine months ending September 30, 2001 and 2000, respectively and relates to purchases of property and equipment.

Net cash provided by financing activities was \$547,000 and \$1,081,000 for the nine months ending September 30, 2001 and 2000, respectively. Cash provided by financing activities for the period ending September 30, 2001 consists of an increase in bank indebtedness of \$151,000, \$167,000 in advances from related parties, \$333,000 from the issuance of capital stock, net of a \$105,000 repayment of loans. Cash provided by financing activities for the nine months ending September 30, 2000 consists of \$1,310,000 from the issuance of capital stock; less repayments of loans totaling \$82,000 and a reduction in advances from related parties of \$147,000.

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Item 1. Legal Proceedings.

None.

Item 2. Changes in Securities and Use of Proceeds.

On July 4, 2001, the Company issued and sold an aggregate of 1,666,665 shares of common stock at \$0.20 per share pursuant to Regulation S under the Securities Act of 1933, as amended. In connection with this share issuance, the Company issued warrants to purchase 1,666,665 shares of common stock with an exercise price of \$0.20 and an expiry date of March 2002.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Submission of Matters to Vote of Security Holders.

None

Item 5. Other Information.

None.

Item 6. Exhibits and Reports on Form 8-K.

None.

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SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

EMAILTHATPAYS.COM, INC.

Dated: November 14, 2001

By: /s/ Daniel Hunter

Daniel Hunter
Chief Executive Officer
Principal Accounting and
Financial Officer, Director

