

CASCADE NATURAL GAS CORP  
Form 10-Q  
February 09, 2001

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## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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### FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2000

Commission file number: 1-7196

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## CASCADE NATURAL GAS CORPORATION

(Exact name of registrant as specified in its charter)

**Washington**  
(State or other jurisdiction of  
incorporation or organization)

**91-0599090**  
(IRS Employer  
Identification No.)

**222 Fairview Avenue North, Seattle, WA**  
(Address of principal executive offices)

**98109**  
(Zip code)

**(206) 624-3900**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes /x/ No //

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

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Title	Outstanding
Common Stock, Par Value \$1 per Share	11,045,095 as of January 31, 2001

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CASCADE NATURAL GAS CORPORATION

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**PART I. Financial Information**

**Item 1. Financial Statements**

**CASCADE NATURAL GAS CORPORATION**

**CONSOLIDATED CONDENSED STATEMENTS OF NET EARNINGS  
(unaudited)**

	Three Months Ended	
	Dec 31, 2000	Dec 31, 1999
	(thousands except per share data)	
Operating revenues	\$ 104,965	\$ 73,791
Less: Gas purchases	68,464	41,869
Revenue taxes	6,881	4,314
Operating margin	29,620	27,608
Cost of operations:		
Operating expenses	9,056	8,545
Depreciation and amortization	3,399	3,280
Property and payroll taxes	1,219	1,191
	13,674	13,016
Earnings from operations	15,946	14,592
Less interest and other deductions net	2,726	2,559
Earnings before income taxes	13,220	12,033

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	Three Months Ended	
Income taxes	4,825	4,392
Net earnings	8,395	7,641
Preferred dividends		1
Net earnings available to common shareholders	\$ 8,395	\$ 7,640
Weighted average common shares outstanding	11,045	11,045
Net earnings per common share, basic and diluted	\$ 0.76	\$ 0.69
Cash dividends per share	\$ 0.24	\$ 0.24

The accompanying notes are an integral part of these financial statements

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**CASCADE NATURAL GAS CORPORATION**  
**CONSOLIDATED CONDENSED BALANCE SHEETS**  
(Dollars in Thousands)

	Dec 31, 2000	Sep 30, 2000
	(Unaudited)	
<b>ASSETS</b>		
Utility Plant, net of accumulated depreciation of \$192,517 and \$189,058	\$ 280,688	\$ 279,732
Construction work in progress	6,176	5,112
	286,864	284,844
<b>Other Assets:</b>		
Investments in non-utility property	202	202
Notes receivable, less current maturities	386	411
	588	613
<b>Current Assets:</b>		
Cash and cash equivalents	6,435	2,132
Accounts receivable, less allowance of \$1,231 and \$1,224 for doubtful accounts	52,673	20,601
Current maturities of notes receivable	464	473
Materials, supplies and inventories	5,676	6,238
Prepaid expenses and other assets	6,742	6,496
	71,990	35,940

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	Dec 31, 2000	Sep 30, 2000
	<u>                    </u>	<u>                    </u>
Deferred Charges	6,388	6,457
	<u>                    </u>	<u>                    </u>
	\$ 365,830	\$ 327,854
	<u>                    </u>	<u>                    </u>
<b>COMMON SHAREHOLDERS' EQUITY, PREFERRED STOCKS AND LIABILITIES</b>		
<b>Common Shareholders' Equity:</b>		
Common stock, par value \$1 per share, authorized 15,000,000 shares, issued and outstanding 11,045,095 shares	\$ 11,045	\$ 11,045
Additional paid-in capital	97,380	97,380
Retained earnings	16,480	10,736
	<u>                    </u>	<u>                    </u>
	124,905	119,161
	<u>                    </u>	<u>                    </u>
Redeemable Preferred Stocks, aggregate redemption amount of \$0 and \$73		62
	<u>                    </u>	<u>                    </u>
Long-term Debt	125,000	125,000
	<u>                    </u>	<u>                    </u>
<b>Current Liabilities:</b>		
Notes payable and commercial paper	10,000	1,500
Accounts payable	43,825	14,741
Property, payroll and excise taxes	7,612	4,859
Dividends and interest payable	5,102	7,525
Other current liabilities	9,731	4,711
	<u>                    </u>	<u>                    </u>
	76,270	33,336
	<u>                    </u>	<u>                    </u>
<b>Deferred Credits and Other:</b>		
Gas cost changes	3,176	15,047
Other	36,479	35,248
	<u>                    </u>	<u>                    </u>
	39,655	50,295
	<u>                    </u>	<u>                    </u>
Commitments and Contingencies		
	\$ 365,830	\$ 327,854
	<u>                    </u>	<u>                    </u>

The accompanying notes are an integral part of these financial statements

**CASCADE NATURAL GAS CORPORATION**  
**CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

**Three Months Ended**

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	Three Months Ended	
	Dec 31, 2000	Dec 31, 1999
	(dollars in thousands)	
<b>Operating Activities</b>		
Net earnings	\$ 8,395	\$ 7,641
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	3,399	3,280
Deferrals of gas cost changes	(11,018)	1,658
Amortization of gas cost changes	(853)	631
Other deferrals and amortizations	1,842	981
Deferred income taxes and tax credits net	241	223
Other		131
Change in current assets and liabilities	1,731	(10,083)
Net cash provided by operating activities	<u>3,737</u>	<u>4,462</u>
<b>Investing Activities</b>		
Capital expenditures	(5,410)	(4,353)
Customer contributions in aid of construction	155	1,361
Other	34	99
Net cash used by investing activities	<u>(5,221)</u>	<u>(2,893)</u>
<b>Financing Activities</b>		
Redemption of preferred stock	(62)	(6,124)
Changes in notes payable and commercial paper, net	8,500	10,213
Dividends paid	(2,651)	(2,652)
Net cash provided by financing activities	<u>5,787</u>	<u>1,437</u>
Net Increase in Cash and Cash Equivalents	4,303	3,006
<b>Cash and Cash Equivalents</b>		
Beginning of year	<u>2,132</u>	<u>410</u>
End of period	<u>\$ 6,435</u>	<u>\$ 3,416</u>

The accompanying notes are an integral part of these financial statements

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The preceding statements were taken from the books and records of the Company and reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods. All adjustments were of a normal and recurring nature. Because of the highly seasonal nature of the natural gas distribution business, earnings or loss for any portion of the year are disproportionate in relation to the full year.

Reference is directed to the Notes to Consolidated Financial Statements contained in the 2000 Annual Report on Form 10-K for the fiscal year ended September 30, 2000, and comments included therein under "Management's Discussion and Analysis of Financial Condition and Results of Operations".

### ***New Accounting Standards:***

**FAS No. 133.** As of the first quarter of fiscal 2001, the Company adopted FAS No. 133, entitled "*Accounting for Derivative Instruments and Hedging Activities*," as amended by FAS No. 138, "*Accounting for Certain Derivative Instruments and Certain Hedging Activities*". These standards require that the fair value of all derivative financial instruments be recognized as either assets or liabilities on the Company's balance sheet. Changes during a period in the fair value of a derivative instrument would be included in earnings or other comprehensive income for the period.

The Company has reviewed its various contractual arrangements to determine applicability of the standards, and has concluded only certain of its natural gas purchase contracts meet the criteria for definition of derivative assets or liabilities. The majority of contracts for the purchase, sale, transportation and storage of natural gas constitute "normal purchases and sales" under FAS Nos. 133 and 138, as such, they are not subject to the accounting requirements of the new standards. The applicable contracts do not qualify for the "normal purchases and sales" exemption because they contain fixed-price and optionality provisions. These contracts are short-term in nature and have minimal fixed price components. For these contracts, the Company recorded a derivative asset of \$205,000 and a derivative liability of \$84,000, representing the values as of the October 1, 2000 date of adoption of the standard.

Management believes any gains or losses resulting from the eventual settlement of these contracts are subject to deferral under the Company's tariffs with the WUTC and OPUC. Therefore, the derivative assets and liabilities are offset with corresponding regulatory liability and asset amounts included in "Other Deferred Credits" and "Deferred Charges", pursuant to FAS No. 71. Thus, the adoption of FAS Nos. 133 and 138 had no impact on earnings.

As of December 31, 2000, the derivative asset value is \$69,000, included in "Prepaid expenses and other assets." The derivative liability value is \$173,000, included in "Other current liabilities."

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## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following is management's assessment of the Company's financial condition and a discussion of the principal factors that affected consolidated results of operations and cash flows for the three month periods ended December 31, 2000 and December 31, 1999.

### **RESULTS OF OPERATIONS**

Net earnings available to common shareholders for the first quarter of fiscal 2001 (quarter ended December 31, 2000) was \$8,395,000, or \$0.76 per share, compared to \$7,640,000, or \$0.69 per share, for the quarter ended December 31, 1999. This represents a 10% improvement in first quarter earnings per share over first quarter 2000 results. Improvements in results for the quarter are primarily attributable to increases in operating margins that exceeded increases in costs of operations.

#### **Operating Margin**

*Residential and Commercial Margin.* Operating margins derived from sales to residential and commercial customers were as set forth in the following table:

#### **Residential and Commercial Operating Margin**

**First Quarter of Fiscal**

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<u>First Quarter of Fiscal</u>			
	<u>2001</u>	<u>2000</u>	<u>Percent Change</u>
	(dollars in thousands)		
<b>Degree Days</b>	2,308	1,944	18.7%
<b>Average Number of Customers</b>			
Residential	162,342	155,119	4.7%
Commercial	27,648	26,892	2.8%
<b>Average Therm Usage per Customer</b>			
Residential	295	267	10.5%
Commercial	1,443	1,416	1.9%
<b>Operating Margin</b>			
Residential	\$ 13,194	\$ 11,798	11.8%
Commercial	\$ 8,218	\$ 7,447	10.4%

For the quarter ended December 31, 2000, operating margin from sales to residential and commercial customers increased \$2,167,000 from the same period last year. The addition of 7,979 new customers provided approximately \$824,000 margin. Most of the remaining \$1,343,000 improvement was the result of higher gas consumption per customer. The higher consumption was driven primarily by colder weather, as measured by degree days for the quarter.

*Industrial and Other Margin.* Operating margin from industrial and other customers declined \$222,000, or 2.6%, quarter to quarter, in spite of the addition of 10 new customers who provided approximately \$35,000 in margin. The reduction is primarily due to lower gas deliveries to industrial customers. From late November through December, spot market prices of natural gas in the Northwest were exceptionally high, far exceeding prices in the rest of the nation. Some industrial customers who relied on the spot market for their natural gas supplies reduced their operating levels or switched to alternative fuels, primarily oil products. Subsequent to the end of the quarter, Northwest spot market prices have dropped back to levels in line with the rest of the nation, and below the posted prices of oil alternatives. As a result, management believes that over time, the affected customers will return to using natural gas.

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### Cost of Operations

Cost of operations for the quarter ended December 31, 2000, which consists of operating expenses, depreciation and amortization, and property and payroll taxes, increased \$658,000 or 5.1% from the quarter ended December 31, 1999.

*Operating Expenses*, which are primarily labor and benefits expenses, increased \$511,000, or 6.0%, for the quarter. Most of the increase is accounted for from a \$130,000 increase in performance incentive compensation, and a \$340,000 increase in consulting costs related to implementation of new integrated work management and financial software planned for completion in the summer of 2001.

*Depreciation and Amortization* increased \$119,000, or 3.6%, for the quarter ended December 31, 2000 compared to the same period a year earlier, as a result of increases in depreciable assets mostly to serve an increasing customer base.

*Property and Payroll Taxes* increased \$28,000, or 2.4%, for the December 2000 quarter compared to a year earlier. The increase is primarily related to higher property assessments.

### Interest and Other Deductions Net

Interest and other deductions net, for the quarter was \$2,726,000, a \$167,000 (6.5%) increase from the December 1999 quarter. Included in the December 1999 quarter was a \$136,000 credit for the gain on the sale of surplus property, which accounts for most of the difference.

### LIQUIDITY AND CAPITAL RESOURCES

The seasonal nature of the Company's business creates short-term cash requirements to finance customer accounts receivable and construction expenditures. To provide working capital for these requirements, the Company has a revolving credit commitment of \$40 million from a bank.

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This agreement expires in 2004. The annual commitment fee is 0.16%. The Company also has \$20 million of uncommitted lines from two banks.

A Medium-Term Note program provides longer term financing with \$125 million outstanding at December 31, 2000. There is \$15 million remaining registered under the Securities Act of 1933 and available for issuance. Because of the availability of short-term credit and the ability to issue long-term debt and additional equity, management believes it has adequate financial flexibility to meet its anticipated cash needs.

### Operating Activities

Net cash provided by operating activities during the quarter was \$3,737,000 compared to \$4,462,000 for the December 1999 quarter. Operating cash flow was negatively affected by an \$11 million under-recovery of gas costs for the December 2000 quarter. Wholesale costs of natural gas increased very significantly in the quarter, and as a result, unit costs of gas purchases far exceeded the amounts embedded in core customer rates for recovery of such costs. There was no direct earnings impact from the increases, and the effect was deferred. Effective January 12, 2001, the Washington Utilities and Transportation Commission approved a rate increase to reflect the higher gas cost, and subsequent recoveries through rates are expected to more closely track costs.

### Investing Activities

Cash used by investing activities for the quarter ended December 31, 2000 was \$5,221,000, compared to \$2,893,000 for the prior year's quarter. The comparison is affected by higher capital expenditures and lower customer contributions in the first quarter of fiscal 2001. Capital expenditures include \$794,000 during the quarter for the acquisition and installation of a new integrated financial

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and work management software system. The implementation of this system is expected to be complete in the summer of 2001.

Budgeted capital expenditures for fiscal 2001 are approximately \$25.4 million. This budget includes \$18 million for new customer connections and distribution system replacement and reinforcement. The budget also includes \$5.9 million in technology investments, most of which will be for the integrated financial and work management system. These expenditures are expected to be financed approximately 75% from operating activities, and 25% from debt financing.

### Financing Activities

Net financing activities for the quarter ended December 31, 2000 provided \$5,787,000, compared to \$1,437,000 for the comparable period last year. During the first quarter of fiscal 2001, the Company's short-term debt increased \$8.5 million primarily to fund capital expenditures.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Cascade has evaluated its risk related to financial instruments whose values are subject to market sensitivity. The Company has fixed-rate debt obligations, but does not have derivative financial instruments subject to interest rate risk. Cascade makes interest and principal payments on these obligations in the normal course of its business, and does not plan to redeem these obligations prior to normal maturities.

The Company's natural gas purchase commodity prices are subject to fluctuations resulting from weather, congestion on interstate pipelines, and other unpredictable factors. The Company's PGA mechanisms assure the recovery of prudently incurred wholesale gas cost, therefore management believes the Company's commodity price risk is immaterial.

### FORWARD LOOKING STATEMENTS

Statements contained in this report that are not historical in nature are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are subject to risks and uncertainties that may cause actual future results to differ materially. Such risks and uncertainties with respect to the Company include, among others, its ability to successfully implement internal performance goals, competition from alternative forms of energy, consolidation in the energy industry, performance issues with key natural gas suppliers, the capital-intensive nature of the Company's business, regulatory issues, including the need for adequate and timely rate relief to recover increased capital and operating costs resulting from customer growth and to sustain dividend levels, the weather, increasing competition brought on by deregulation initiatives at the federal and state regulatory levels, the potential loss of large volume industrial customers due to "bypass" or the shift by such customers to special competitive contracts at lower per unit margins, exposure to environmental cleanup requirements, and economic conditions, particularly in the Company's service area.



**PART II. Other Information****Item 2. Changes in Securities**

Under the terms of its bank credit agreement, the Company is required to maintain a minimum tangible net worth of \$102,894,000 as of December 31, 2000. Under this agreement, approximately \$17,208,000 was available for payment of dividends at December 31, 2000.

**Item 4. Submission of Matters to a Vote of Security Holders**

At the annual meeting of shareholders on January 25, 2001, the following directors were elected by the vote indicated for terms of office expiring in 2002:

	<u>For</u>	<u>Withheld</u>
Carl Burnham, Jr.	9,236,579	163,421
Melvin C. Clapp	9,298,795	101,205
Thomas E. Cronin	9,304,427	95,573
David A. Ederer	9,301,209	98,791
Howard L. Hubbard	9,294,152	105,848
W. Brian Matsuyama	9,304,397	95,603
Larry L. Pinnt	9,295,581	104,419
Brooks G. Ragen	9,296,562	103,438
Mary A. Williams	9,292,697	107,303

**Item 5. Other Information**

Ratio of Earnings to Fixed Charges:

<u>Twelve Months Ended</u>					
<u>12/31/2000</u>	<u>9/30/2000</u>	<u>9/30/1999</u>	<u>9/30/1998</u>	<u>9/30/1997</u>	<u>9/30/1996</u>
3.21	3.12	3.00	2.42	2.68	2.17

For purposes of this calculation, earnings include income before income taxes, plus fixed charges. Fixed charges include interest expense and the amortization of debt issuance expenses. Refer to Exhibit 12 for the calculation of these ratios, as well as the ratio of earnings to fixed charges including preferred dividends.

**Item 6. Exhibits and Reports on Form 8-K**

a.

Exhibits:

<u>No.</u>	<u>Description</u>
12	Computation of Ratio of Earnings to Fixed Charges

b.

Reports on Form 8-K:

No reports were filed on Form 8-K during the quarter ended December 31, 2000.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**CASCADE NATURAL GAS CORPORATION**

By:

*/s/ J. D. WESSLING*

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J. D. Wessling  
*Sr. Vice President Finance and  
Chief Financial Officer  
(Principal Financial Officer)*

Date: February 9, 2001

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