

ASSISTED LIVING CONCEPTS INC

Form 10-Q

August 09, 2002

Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20459

Form 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2002

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 12 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition period from

to

Commission file number 1-83938

Assisted Living Concepts, Inc.

(Exact name of registrant as specified in its charter)

Nevada

*(State or other jurisdiction of
incorporation or organization)*

93-1148702

*(IRS Employer
Identification No.)*

11835 NE Glenn Widing Drive, Building E

Portland, Oregon 97220

(Address of principle executive offices)

(503) 252-6233

(Registrant's telephone number, including area code)

Indicate by check mark whether Registrant (1) has filed all reports to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that Registrants was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

The Registrant had 6,431,759 shares of common stock, \$.01 par value, outstanding at August 1, 2002.

TABLE OF CONTENTS

PART I FINANCIAL INFORMATION

Item 1. Financial Statements

CONDENSED CONSOLIDATED BALANCE SHEETS

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative Disclosure About Market Risk

PART II OTHER INFORMATION

Item 1. Legal Proceedings

Item 4. Submission of Matters to a Vote of Security Holders

Item 6. Exhibits and Reports on Form 8-K

SIGNATURES

EXHIBIT INDEX

EXHIBIT 12

EXHIBIT 99.1

EXHIBIT 99.2

Table of Contents

ASSISTED LIVING CONCEPTS, INC.

FORM 10-Q
June 30, 2002

INDEX

	Page
PART I FINANCIAL INFORMATION	
Item 1. Financial Statements	
Condensed Consolidated Balance Sheets	3
Condensed Consolidated Statements of Operations	4
Condensed Consolidated Statements of Cash Flows	5
Notes to Condensed Consolidated Financial Statements	6
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	16
Risk Factors	26
Item 3. Quantitative and Qualitative Disclosures About Market Risk and Risk Sensitive Instruments	31
PART II OTHER INFORMATION	
Item 1. Legal Proceedings	32
Item 4. Submission of Matters to a Vote of Security Holders	32
Item 6. Exhibits and Reports on Form 8-K	32

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements****ASSISTED LIVING CONCEPTS, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS**
(in thousands, except share amounts)
(Unaudited)

	Successor Company	
	December 31, 2001	June 30, 2002
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 6,077	\$ 5,536
Cash restricted for resident security deposits	2,415	2,422
Accounts receivable, net of allowance for doubtful accounts: 2002 - \$132	2,328	2,332
Prepaid expenses	983	2,185
Cash restricted for workers' compensation claims	2,825	5,525
Assets held for sale		5,557
Other current assets	3,862	3,690
Total current assets	18,490	27,247
Restricted cash	5,349	5,322
Property and equipment, net	196,548	188,711
Other assets, net	1,866	2,003
Total assets	\$ 222,253	\$ 223,283
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 1,450	\$ 1,232
Accrued real estate taxes	4,523	3,937
Other accrued expenses	12,390	13,650
Accrued interest expense payable to related parties		769
Resident security deposits	2,471	2,380
Other current liabilities	652	1,095
Current portion of unfavorable lease adjustment	681	647
Current portion of long-term debt and capital lease obligation	2,622	7,696
Total current liabilities	24,789	31,406
Other liabilities	89	277
Unfavorable lease adjustment	3,115	2,809
Long-term debt and capital lease obligation, net of current portion	161,461	160,072
Total liabilities	189,454	194,564
Commitments and contingencies		
Shareholders' equity:		

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Preferred stock, \$.01 par value; 3,250,000 shares authorized; none issued or outstanding

Common Stock, \$.01 par value; 20,000,000 shares authorized; issued and outstanding 6,431,759 shares (68,241 shares to be issued upon settlement of pending claims)	65	65
Additional paid-in capital	32,734	32,734
Accumulated deficit		(4,080)
	<u>32,799</u>	<u>28,719</u>
Total shareholders' equity		
	<u>\$222,253</u>	<u>\$223,283</u>
Total liabilities and shareholders' equity		

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

ASSISTED LIVING CONCEPTS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts)

(unaudited)

	Predecessor Company	Successor Company	Predecessor Company	Successor Company
	Three Months Ended	Three Months Ended	Six Months Ended	Six Months Ended
	June 30, 2001	June 30, 2002	June 30, 2001	June 30, 2002
Revenue	\$ 36,493	\$ 37,904	\$ 72,537	\$ 75,024
Operating expenses:				
Residence operating expenses	24,136	26,268	48,900	51,846
Corporate general and administrative	4,440	5,578	8,708	9,895
Building rentals	1,746	948	3,600	1,865
Building rentals with related party	2,340	2,120	4,592	4,240
Depreciation and amortization	2,440	1,650	4,861	3,268
Total operating expenses	35,102	36,564	70,661	71,114
Operating income	1,391	1,340	1,876	3,910
Other income (expense):				
Interest expense	(4,905)	(3,082)	(9,307)	(6,288)
Interest expense to related parties		(384)		(769)
Interest income	138	52	287	106
Other income (expense), net	(99)	20	(69)	21
Total other expense, net	(4,866)	(3,394)	(9,089)	(6,930)
Loss before debt restructure and reorganization costs	(3,475)	(2,054)	(7,213)	(3,020)
Debt restructure and reorganization costs	1,063	219	1,366	666
Loss from continuing operations	(4,538)	(2,273)	(8,579)	(3,686)
Loss from discontinued operations	(73)	(357)	(230)	(394)
Net loss	\$ (4,611)	\$ (2,630)	\$ (8,809)	\$ (4,080)
Basic and diluted loss per share from continuing operations	\$ (.27)	\$ (.35)	\$ (.50)	\$ (.57)
Basic and diluted loss per share from discontinued operations		(.05)	(.01)	(.06)
Basic and diluted net loss per share	\$ (.27)	\$ (.40)	\$ (.51)	\$ (.63)
Basic and diluted weighted average shares outstanding	17,121	6,500	17,121	6,500

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

ASSISTED LIVING CONCEPTS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

(unaudited)

	Predecessor Company	Successor Company
	Six Months Ended June 30, 2001	Six Months Ended June 30, 2002
Operating Activities:		
Net loss	\$ (8,809)	\$ (4,080)
Adjustment to reconcile net loss to net cash (used in) provided by operating activities		
Depreciation and amortization	5,123	3,359
Amortization of debt issuance costs	1,412	52
Amortization of fair value adjustment to building rentals		(306)
Amortization of fair market adjustment to long-term debt		213
Amortization of discount on long-term debt		211
Straight line adjustment to building rentals	32	188
Interest paid-in-kind		610
Provision for doubtful accounts	(21)	132
Gain on disposal of assets	88	
Loss on discontinued operations		443
Changes in working capital items:		
Accounts receivable	262	(136)
Prepaid expenses	1,228	(1,202)
Other current assets	(444)	172
Other assets	(718)	(299)
Accounts payable	(1,183)	(218)
Accrued expenses	(1,211)	1,443
Other current liabilities	(3,753)	294
Other liabilities	(340)	
Net cash (used in) provided by operating activities	(8,334)	876
Investing Activities:		
Increase in restricted cash	(2,008)	(2,680)
Purchases of property and equipment	(938)	(1,333)
Net cash used in investing activities	(2,946)	(4,013)
Financing Activities:		
Proceeds from long-term debt	14,777	3,400
Payments on long-term debt and capital lease obligation	(573)	(725)
Payments on bridge loan payable	(4,000)	
Debt issuance costs	(3,134)	(79)
Net cash provided by financing activities	7,070	2,596
Net decrease in cash and cash equivalents	(4,210)	(541)
Cash and cash equivalents, beginning of period	9,889	6,077

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Cash and cash equivalents, end of period	\$ 5,679	\$ 5,536
	_____	_____

Supplemental disclosure of cash flow information:

Cash payments for interest	\$ 7,819	\$ 5,422
Reclassification of other current and other liabilities to current and non-current long-term debt and capital lease obligation	\$ 550	\$
Reclassification of property and equipment to assets held for sale	\$	\$ 5,811
Reclassification of other current assets to assets held for sale	\$	\$ 189

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

ASSISTED LIVING CONCEPTS, INC.

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)**

1. The Company

Assisted Living Concepts, Inc., a Nevada Corporation, (the Company) owns, leases and operates assisted living residences which provide housing to older persons who need help with the activities of daily living such as bathing and dressing. The Company provides personal care and support services and makes available routine health care services, as permitted by applicable law, designed to meet the needs of its residents.

2. Reorganization

On October 1, 2001, Assisted Living Concepts, Inc. (the Company), and its wholly owned subsidiary, Carriage House Assisted Living, Inc. (Carriage House), and together with the Company, the Debtors) each filed a voluntary petition under Chapter 11 of Title 11 of the United States Code (the Bankruptcy Code) in the United States Bankruptcy Court for the District of Delaware in Wilmington (the Court), case nos. 01-10674 and 01-10670, respectively, which are being jointly administered. The Court gave final approval to the first amended joint plan of reorganization (the Plan) on December 28, 2001.

On January 1, 2002 (the Effective Date) the Plan became effective. The Plan authorized the issuance as of the Effective Date (subject to the Reserve described below) of \$40.25 million aggregate principal amount of seven-year secured notes (the New Senior Secured Notes), bearing interest at 10% per annum, payable semi-annually in arrears, and \$15.25 million aggregate principal amount of ten-year secured notes (the New Junior Secured Notes) and collectively with the New Senior Secured Notes, the New Notes), bearing interest payable in additional New Junior Secured Notes for three years at 8% per annum and thereafter payable in cash at 12% per annum, payable semi-annually in arrears, and (c) 6,500,000 shares of new common stock, par value \$0.01 (the New Common Stock) of the reorganized Company, of which 4% was issued to shareholders of the Predecessor Company.

At the Effective Date, the new Board of Directors of the reorganized Company consisted of seven members as follows: W. Andrew Adams (Chairman), Leonard Tannenbaum, Andre Dimitriadis, Matthew Patrick, Mark Holliday, Richard Ladd and Wm. James Nicol, then the President and Chief Executive Officer of the Company. In February 2002, Steven L. Vick replaced Mr. Nicol as President, Chief Executive Officer and Director.

The Company held back from the initial issuance of New Common Stock and New Notes on the Effective Date, \$440,178 of New Senior Secured Notes, \$166,775 of New Junior Secured Notes and 68,241 shares of New Common Stock (collectively, the Reserve) to be issued to holders of general unsecured claims at a later date. The total amount of, and the identities of all of the holders of, the general unsecured claims were not known as of the Effective Date, either because they were disputed or they were not made by their holders prior to December 19, 2001, the cutoff date for calculating the Reserve (the Cutoff Date). Once the total amount and the identities of the holders of those claims are determined, the shares of New Common Stock and the New Notes held in the Reserve will be distributed pro rata among the holders of those claims (the date of this distribution, the Subsequent Distribution Date).

If the Reserve is insufficient to cover the general unsecured claims allowed after the Cutoff Date, the Company and its subsidiaries will have no further liability with respect to those general unsecured claims and the holders of those claims will receive proportionately lower distributions of shares of New Common Stock and New Notes than the holders of general unsecured claims allowed prior to the Cutoff Date. If the Reserve exceeds the distributions necessary to cover the general unsecured claims allowed after the Cutoff Date, the additional securities remaining in the Reserve will be distributed among all holders of the general unsecured claims so as to ensure that each holder of a general unsecured claim receives, in the aggregate, its pro rata share of the New Common Stock and the New Notes. In this case, the holders of the general unsecured claims allowed prior to the Cutoff Date will receive distributions of securities both on the Effective Date and on the Subsequent Distribution Date.

3. Basis of Presentation

The condensed consolidated financial statements included herein have been prepared by the Company without audit and in the opinion of management include all adjustments (all of which are normal and re-occurring) necessary for a fair presentation of the

Table of Contents

results of operations for the three and six months ended June 30, 2001 and 2002, pursuant to the rules and regulations of the Securities and Exchange Commission. The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Certain reclassifications have been made to the prior period financial statements to conform to the current period presentation. Certain information and footnote disclosures normally included in financial statements in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations; however the Company believes that the disclosures in the accompanying financial statements are adequate to make the information presented not misleading. The accompanying condensed consolidated financial statements should be read in conjunction with the Company's annual report on Form 10-K/A for the fiscal year ended December 31, 2001 filed with the Securities and Exchange Commission. The results of operations for the six months ended June 30, 2002 are not necessarily indicative of the results for a full year.

The results of operations for the three and six months ended June 30, 2001 and 2002 reflect the continuing operations of 178 residences. Results of operations for the six residences available for sale are included in *Loss from Discontinued Operations* in the accompanying financial statements. (See Note 12).

4. Fresh Start Reporting and Factors Affecting Comparability of Financial Information

Upon emergence from Chapter 11 proceedings, the Company adopted fresh-start reporting in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7, *Financial Reporting By Entities in Reorganization Under the Bankruptcy Code* (SOP 90-7). In connection with the adoption of fresh-start reporting, a new entity has been deemed created for financial reporting purposes. For financial reporting purposes, the Company adopted the provisions of fresh-start reporting effective December 31, 2001. Consequently, the condensed consolidated balance sheet and related information at and subsequent to December 31, 2001 is labeled *Successor Company*, and reflects the Plan and the principles of fresh-start reporting. Periods presented prior to December 31, 2001 have been designated *Predecessor Company*.

In adopting the requirements of fresh-start reporting as of December 31, 2001, the Company was required to value its assets and liabilities at fair value and eliminate its accumulated deficit as of December 31, 2001. A \$32.8 million reorganization value was determined by the Company with the assistance of financial advisors in reliance upon various valuation methods, including discounted projected cash flow analysis and other applicable ratios and economic industry information relevant to the operation of the Company and through negotiations with various creditor parties in interest.

As a consequence of the implementation of fresh-start reporting effective December 31, 2001 the financial information presented in the condensed consolidated statement of operations for the three and six months ended June 30, 2001 and the corresponding statements of cash flows for the six months ended June 30, 2001 are generally not comparable to the financial results for the three and six months ended June 30, 2002. Any financial information herein labeled *Predecessor Company* refers to periods prior to the adoption of fresh-start reporting, while those labeled *Successor Company* refer to periods following the Company's reorganization.

The lack of comparability in the accompanying condensed consolidated financial statements relates primarily to the Company's capital costs (building rentals, interest, depreciation and amortization), as well as debt restructuring and reorganization costs.

5. New Accounting Pronouncement

In October 2001, the Financial Accounting Standards Board (FASB) issued Statement of Financial Standards (SFAS) No.144, *Accounting for the Impairment or Disposal of Long-Lived Assets*. SFAS No.144 addresses significant issues relating to the implementation of SFAS No.121, *Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of*, and develops a single accounting method under which long-lived assets that are to be disposed of by sale are measured at the lower of book value or fair value less cost to sell. Additionally, SFAS No.144 expands the scope of discontinued operations to include all components of an entity with operations that (1) can be distinguished from the rest of the entity and (2) will be eliminated from the ongoing operations of the entity in a disposal transaction. The Company adopted SFAS No.144 effective January 1, 2002. During the three months ended June 30, 2002, the Company met criteria identified in SFAS No. 144, resulting in the write down of certain assets held for sale to their fair value less costs to sell. Additionally, in accordance with SFAS No. 144, the operating results of the six residences held for sale are included in *loss from discontinued operations* on the accompanying financial statements for the three and six months ended June 30, 2001 and 2002.

Table of Contents**6. Cash and Cash Equivalents**

The Company's cash and cash equivalents consist of the following (in thousands):

	December 31, 2001	June 30, 2002
Cash	\$ 5,022	\$ 2,969
Cash equivalents	1,055	2,567
	<u> </u>	<u> </u>
Total cash and cash equivalents	\$ 6,077	\$ 5,536
	<u> </u>	<u> </u>

7. Long-Term Restricted Cash

Long-term restricted cash consists of the following (in thousands):

	December 31, 2001	June 30, 2002
Cash held for loan agreements with U.S. Bank National Association (U.S. Bank)	\$ 4,338	\$ 4,313
Cash held in accordance with lease agreements	970	968
State regulated restricted resident security deposits	41	41
	<u> </u>	<u> </u>
Total long-term restricted cash	\$ 5,349	\$ 5,322
	<u> </u>	<u> </u>

8. Property And Equipment

The Company's property and equipment consists of the following (in thousands):

	December 31, 2001	June 30, 2002
Land	\$ 22,177	21,147
Buildings and improvements	166,443	161,899
Equipment	3,937	5,147
Furniture	3,991	3,786
	<u> </u>	<u> </u>
Total property and equipment	196,548	191,979
Less accumulated depreciation		3,268
	<u> </u>	<u> </u>
Property and equipment, net	\$ 196,548	\$ 188,711
	<u> </u>	<u> </u>

Land, buildings and certain furniture and equipment relating to 129 owned residences serve as collateral for long-term debt.

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Property and equipment for six residences with a net book value of \$5.6 million has been included in assets held for sale on the accompanying balance sheet. The Company has entered into an agreement to sell five of the residences and the remaining residence is presently listed for sale. These residences are six of the 57 residences which secure the New Notes. Any proceeds received on the sale of these residences must be used to reduce the New Senior Notes. (See Note 9).

Table of Contents**9. Long-Term Debt**

As of December 31, 2001 and June 30, 2002, long-term debt consists of the following (in thousands):

	December 31, 2001		June 30, 2002	
	Carrying Amount	Principal Amount	Carrying Amount	Principal Amount
Trust Deed Notes, payable to the State of Oregon Housing and Community Services Department (OHCS) due 2028	\$ 9,849	\$ 9,741	\$ 9,769	\$ 9,663
Variable Rate Multifamily Revenue Bonds, payable to the Washington State Housing Finance Commission Department due 2017	7,521	7,605	7,524	7,605
Variable Rate Demand Revenue Bonds, Series 1997, payable to the Idaho Housing and Finance Association due 2017	6,542	6,615	6,545	6,615
Variable Rate Demand Revenue Bonds, Series A-1 and A-2 payable to the State of Ohio Housing Finance Agency due 2018	11,888	12,020	11,892	12,020
Housing and Urban Development Insured Mortgages due 2036	7,374	7,457	7,352	7,434
New Senior Secured Notes due 2009	40,250	40,250	40,250	40,250
New Junior Secured Notes due 2012	12,628	12,628	13,449	13,449
Mortgages payable due 2008	28,513	28,463	28,260	28,210
G.E. Capital (Previously Heller Healthcare Finance, Inc.) Credit Facility due 2005	39,222	40,458	42,635	43,666
Capital lease obligations due 2002	296	301	92	96
Total long-term debt	164,083	\$ 165,538	167,768	\$ 169,008
Less current portion	2,622		7,696	
Long-term debt	\$ 161,461		\$ 160,072	

On January 1, 2002 the Company's Plan of Reorganization became effective. The Company's Plan of Reorganization included the issuance of \$40.25 million aggregate principal amount of seven-year secured notes (the "New Senior Secured Notes"), bearing interest at 10% per annum, payable semi-annually in arrears, and \$15.25 million aggregate principal amount of ten-year secured notes (the "New Junior Secured Notes" and collectively with the New Senior Secured Notes, the "New Notes"), bearing interest payable in additional New Junior Secured Notes for three years at 8% per annum and thereafter payable in cash at 12% per annum, payable semi-annually in arrears. The New Junior Secured Notes were issued at a discount of \$2.6 million. The discount is being amortized over the life of the New Junior Secured Notes at an effective interest rate of 13.0%. The New Notes are secured by 57 properties. (See Notes 2 and 8).

Of the face amount of \$55.5 million outstanding of the New Notes at December 31, 2001 and June 30, 2002, \$16.4 million is payable to related parties. (See Note 10).

The Company's Washington, Idaho and Ohio Revenue Bonds are secured by a combination of cash, residences and letters of credit. The letters of credit have been issued by U.S. Bank and the underlying credit agreements between U.S. Bank and the Company contain restrictive covenants that include compliance with certain financial ratios. The Company was in compliance with such covenants at June 30, 2002.

As of June 30, 2002, \$4.5 million of the New Senior Secured Notes have been classified in current portion of long-term debt due to the pending sale of five properties which secure the New Notes. Any proceeds received on the sale of the properties which secure the New Notes must be used to reduce such debt. (See Note 8).

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

In May 2002, the Company amended its existing agreement with U.S. Bank, establishing new covenants, with which the Company was in compliance as of June 30, 2002. Failure to comply with these covenants would constitute an event of default, which would allow U.S. Bank to declare any amounts outstanding under the loan documents to be due and payable. Certain of the Company's leases and loan agreements contain covenants and cross-default provisions such that a default on one of those agreements could cause the Company to be in default on one or more other agreements, which would have a material adverse effect on the Company.

Table of Contents

10. Related Party Transactions

LTC Properties, Inc. and CLC Healthcare, Inc.

Andre Dimitriadis, who has been a member of the Company's Board of Directors and the Chair of its Audit Committee since January 2002, is the President, Chief Executive Officer and Chairman of the Board of LTC Properties, Inc. ("LTC") and is the Chief Executive Officer and Chairman of the Board of CLC Healthcare, Inc. (previously LTC Healthcare, Inc.). Mr. Dimitriadis owned \$655,000 of the Company's New Notes, LTC owned \$11.0 million of the Company's New Notes and CLC Healthcare, Inc. ("CLC") owned 22.4% of the Company's common stock and \$1.9 million of the Company's New Notes at June 30, 2002.

The Company has incurred interest expense on its publicly traded New Notes held by the above parties in the amount of \$318,000, and \$637,000, respectively, for the three and six months ended June 30, 2002. Of this interest, \$475,000 is payable in cash at June 30, 2002. The remaining interest is payable-in-kind and increases each party's ownership of the New Notes proportionately.

The Company currently leases 37 properties (1,426 units) from LTC. The Company incurred lease expense of \$4.6 million and \$4.2 million for the six months ended June 30, 2001 and 2002, respectively, pursuant to these leases.

National Health Investors, Inc.

W. Andrew Adams, who has been a member of the Company's Board of Directors and its Chair since January 2002, is the President, Chief Executive Officer and Chairman of the Board of Directors of National Health Investors, Inc. ("NHI"). NHI owned 557,214 shares of the Company's common stock and \$2.5 million of the Company's New Notes at June 30, 2002.

The Company has incurred interest expense on its publicly traded New Notes held by NHI in the amount of \$58,000 and \$117,000 for the three and six months ended June 30, 2002, respectively. Of this interest, \$90,000 is payable in cash at June 30, 2002. The remaining interest is payable-in-kind and increases NHI's ownership of the New Notes.

Leonard Tannenbaum

Leonard Tannenbaum is a current member of the Company's Board of Directors. Mr. Tannenbaum owned \$323,875 of the Company's New Notes at June 30, 2002.

The Company has incurred interest expense on its publicly traded New Notes held by Mr. Tannenbaum in the amount of \$8,000 and \$15,000 for the three and six months ended June 30, 2002, respectively. Of this interest, \$12,000 is payable in cash at June 30, 2002. The remaining interest is payable-in-kind and increases Mr. Tannenbaum's ownership of the New Notes.

11. Income Taxes

The Company has provided no benefit for income taxes as the Company recorded a full valuation allowance on its deferred tax asset. The Company believes it is more likely than not that some portion or all of the deferred tax assets will not be realized.

12. Discontinued Operations

The Company presently has six residences held for sale. In accordance with SFAS No. 144, the results of operations for these six residences and the loss incurred on the write down of certain of these assets to their fair value less costs to sell have been included in loss from discontinued operations on the accompanying financial statements for the three and six months ended June 30, 2001 and 2002.

In June, 2002 the Company entered into an agreement to sell five of these residences (four located in Florida and one located in Georgia). The transaction, which is expected to be completed in September, 2002, will result in a loss of approximately \$443,000. Net property and equipment has been written down to its net realizable value and is included in assets held for sale on the accompanying June 30, 2002 balance sheet. These residences serve as collateral for the New Notes; therefore, net proceeds from the sale must be used to reduce the outstanding principal amount of the New Senior Notes. The portion of the New Senior Notes which is expected to be reduced is included in the current portion of long-term debt on the accompanying June 30, 2002 balance sheet.

Table of Contents

In March, 2002 the Company closed one Indiana residence. This residence is presently listed for sale and the net property and equipment has been included in assets held for sale on the accompanying June 30, 2002 balance sheet. This residence serves as collateral for the New Notes; therefore, net proceeds from a sale of this residence must be used to reduce the outstanding principal amount of the New Senior Notes. The Company expects to sell this facility within the next twelve months.

13. Contingencies

From time to time we are involved in judicial and administrative proceedings incidental to our business. Although occasional adverse decisions (or settlements) may occur, the Company is not party to any legal proceedings, which, in the opinion of management, would have a material adverse affect on the Company's financial position, results of operations or liquidity. The Company has developed a reserve for general and professional liability risks, based on historical data, for losses up to its insured retention levels.

14. Subsidiary Guarantee of New Notes

The New Notes, issued by the Company, are publicly traded and the repayment of these notes is guaranteed by two wholly-owned subsidiaries of the Company: ALC Indiana, Inc. and Home and Community Care, Inc. (HCI). HCI and Carriage House Assisted Living, Inc. (Carriage House), a wholly owned subsidiary of the Company, are also co-obligors of the New Notes. The following information is presented as required under the Securities and Exchange Commission Financial Reporting Release No. 55 in connection with the guarantee of the New Notes by the Company's wholly owned subsidiaries. The operating and investing activities of the separate legal entities included in the condensed consolidated financial statements are fully interdependent and integrated with the Company and each other.

Table of Contents

Successor Company
Consolidating Balance Sheet
June 30, 2002

	Wholly-Owned Subsidiaries						Consolidated
	ALC, Inc.	ALC Indiana, Inc.	Carriage House	HCI	Subsidiaries	Adjustments	
Current Assets:							
Cash and cash equivalents	\$ 5,536	\$	\$	\$	\$	\$	\$ 5,536
Cash restricted for resident security deposits	2,422						2,422
Accounts receivable, net	2,099			4	229		2,332
Prepaid expenses	2,185						2,185
Cash restricted for workers' compensation claims	5,525						5,525
Assets held for sale	3,219			2,338			5,557
Other current assets	1,604			21	2,065		3,690
Total current assets	22,590			2,363	2,294		27,247
Restricted cash	5,322						5,322
Receivable from subsidiaries/parent	783	4,415		441	1,981	(7,620)	
Property and equipment, net	88,107	12,741	3,566	4,225	80,072		188,711
Investment in subsidiaries	30,684					(30,684)	
Other assets, net	1,602				401		2,003
Deferred tax asset	(217)	217					
Total assets	\$ 148,871	\$ 17,373	\$ 3,566	\$ 7,029	\$ 84,748	\$ (38,304)	\$ 223,283
LIABILITIES AND SHAREHOLDERS' EQUITY							
Current liabilities:							
Accounts payable	\$ 909	\$	\$	\$ 2	\$ 321	\$	\$ 1,232
Accrued real estate taxes	2,306	286	248	110	987		3,937
Other accrued expenses	14,222			11	186		14,419
Resident security deposits	2,106			21	253		2,380
Other current liabilities	1,095						1,095
Current portion of unfavorable lease adjustment	547		87		13		647
Current portion of long-term debt and capital lease obligation	5,776				1,920		7,696
Total current liabilities	26,961	286	335	144	3,680		31,406
Other liabilities	259		18				277
Unfavorable lease adjustment	2,349		388		72		2,809
Long-term debt and capital lease obligation, net of current portion	83,746				76,326		160,072
Payable to subsidiaries/parent	6,837		783			(7,620)	
Total liabilities	120,152	286	1,524	144	80,078	(7,620)	194,564
Shareholders' equity:							

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Common stock	65						65
Additional paid-in capital	32,734	16,342	2,548	7,365	5,667	(31,922)	32,734
Accumulated deficit	(4,080)	745	(506)	(480)	(997)	1,238	(4,080)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total shareholders' equity	28,719	17,087	2,042	6,885	4,670	(30,684)	28,719
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities and shareholders' equity	\$ 148,871	\$ 17,373	\$ 3,566	\$ 7,029	\$ 84,748	\$ (38,304)	\$ 223,283
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Table of Contents

Successor Company
Consolidating Balance Sheet
December 31, 2001

	Wholly-Owned Subsidiaries						Consolidated
	ALC, Inc.	ALC Indiana, Inc.	Carriage House	HCI	Subsidiaries	Non-Participating Adjustments	
Current Assets:							
Cash and cash equivalents	\$ 6,077	\$	\$	\$	\$	\$	\$ 6,077
Cash restricted for resident security deposits	2,415						2,415
Accounts receivable, net	2,086			15	227		2,328
Prepaid expenses	940				43		983
Cash restricted for workers' compensation claims	2,825						2,825
Other current assets	2,209			24	1,629		3,862
Total current assets	16,552			39	1,899		18,490
Restricted cash	5,349						5,349
Receivable from subsidiaries/parent	3,432	3,553		846		(7,831)	
Property and equipment, net	95,509	12,917	3,576	6,610	77,936		196,548
Investment in subsidiaries	32,095					(32,095)	
Other assets, net	1,511				355		1,866
Deferred tax asset	(217)	217					
Total assets	\$ 154,231	\$ 16,687	\$ 3,576	\$ 7,495	\$ 80,190	\$(39,926)	\$ 222,253
LIABILITIES AND SHAREHOLDERS' EQUITY							
Current liabilities:							
Accounts payable	933			5	512		1,450
Accrued real estate taxes	2,451	315	240	90	1,427		4,523
Other accrued expenses	11,989	30		17	354		12,390
Tenant security deposits	2,120			18	333		2,471
Other current liabilities	652						652
Current portion of unfavorable lease adjustment	589		92				681
Current portion of long-term debt and capital lease obligation	2,079				543		2,622
Total current liabilities	20,813	345	332	130	3,169		24,789
Other liabilities	11				78		89
Unfavorable lease adjustment	2,686		429				3,115
Long-term debt and capital lease obligation, net of current portion	90,859				70,602		161,461
Payable to subsidiaries/parent	6,890		267		674	(7,831)	
Total liabilities	121,259	345	1,028	130	74,523	(7,831)	189,454
Shareholders' equity:							
Common stock	65	16,342				(16,342)	65

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Additional paid-in capital	32,907		2,548	7,365	5,667	(15,753)	32,734
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total shareholders' equity	32,972	16,342	2,548	7,365	5,667	(32,095)	32,799
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities and shareholders' equity	\$ 154,231	\$ 16,687	\$ 3,576	\$ 7,495	\$ 80,190	\$ (39,926)	\$ 222,253
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Table of Contents

Predecessor Company
Consolidating Statement of Operations
Six months ended June 30, 2002

	Wholly-Owned Subsidiaries						Consolidated
	ALC, Inc.	ALC Indiana, Inc.	Carriage House	HCI	Subsidiaries	Non-Participating Adjustments	
Revenue	\$ 66,711	\$	\$	\$ 618	\$ 7,695	\$	\$ 75,024
Management fee income	151			30		(181)	
Lease income		1,080			1,485	(2,565)	
Operating expenses:							
Residence operating expenses	45,202	136	125	542	5,841		51,846
Corporate general and administrative	9,895						9,895
Building rentals	1,398		467				1,865
Building rentals to related party	4,240						4,240
Depreciation and amortization	1,611	199	64	103	1,291		3,268
Management fee expense			150		31	(181)	
Lease expense	2,565					(2,565)	
Total operating expenses	64,911	335	806	645	7,163	(2,746)	71,114
Operating income (loss)	1,951	745	(806)	3	2,017		3,910
Other income (expense):							
Interest expense	(3,212)				(3,076)		(6,288)
Interest expense to related parties	(769)						(769)
Interest income	106						106
Other income, net	21						21
Total other expense, net	(3,854)				(3,076)		(6,930)
Income (loss) before debt restructure and reorganization costs	(1,903)	745	(806)	3	(1,059)		(3,020)
Debt restructure and reorganization costs	666						666
Income (loss) from continuing operations	(2,569)	745	(806)	3	(1,059)		(3,686)
Loss from discontinued operations	(394)						(394)
Net income (loss)	\$ (2,963)	\$ 745	\$ (806)	\$ 3	\$ (1,059)	\$	\$ (4,080)

Predecessor Company
Consolidating Statement of Cash Flows
Six months ended June 30, 2002

	Wholly-Owned Subsidiaries					Consolidated
	ALC, Inc.	ALC Indiana,	Carriage House	HCI	Non-Participating Subsidiaries	

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

	Inc.					
Operating Activities:						
Net income (loss)	\$ (2,963)	\$ 745	\$ (806)	\$ 3	\$ (1,059)	\$ (4,080)
Adjustment to reconcile net income (loss) to net cash (used in) provided by operating activities:						
Depreciation and amortization	1,702	199	64	103	1,291	3,359
Amortization of debt issuance costs	52					52
Amortization of fair value adjustment to building rentals	(267)		(46)		7	(306)
Amortization of fair market adjustment to long-term debt	213					213
Amortization of discount on long-term debt	211					211
Straight line adjustment to building rentals	188					188
Interest paid-in-kind	610					610
Provision for doubtful accounts	132					132
Loss on discontinued operations	20			423		443
Changes in working capital items:						
Receivable from subsidiaries/parent	1,922	(862)	516	405	(1,981)	
Accounts receivable	(145)			11	(2)	(136)
Prepaid expenses	(1,245)				43	(1,202)
Other current assets	605			3	(436)	172
Other assets	(253)				(46)	(299)
Accounts payable	(24)			(3)	(191)	(218)
Payable to subsidiaries/parent	600		300	(962)	62	
Accrued expenses	2,088	(59)	8	14	(608)	1,443
Other current liabilities	371			3	(80)	294
Other liabilities	656		18		(674)	
Net cash provided by (used in) operating activities	\$ 4,473	\$ 23	\$ 54	\$	\$ (3,674)	\$ 876
Investing Activities:						
Increase in restricted cash	(2,680)					(2,680)
Purchases of property and equipment	2,171	(23)	(54)		(3,427)	(1,333)
Net cash used in investing activities	(509)	(23)	(54)		(3,427)	(4,013)
Financing Activities:						
Proceeds from long-term debt	(3,701)				7,101	3,400
Payments on long-term debt and capital lease obligation	(725)					(725)
Debt issuance costs	(79)					(79)
Net cash provided by (used in) financing activities	(4,505)				7,101	2,596
Net decrease in cash and cash equivalents	(541)					(541)
Cash and cash equivalents, beginning of period	6,077					6,077
Cash and cash equivalents, end of period	\$ 5,536	\$	\$	\$	\$	\$ 5,536

Table of Contents

Predecessor Company
Consolidating Statement of Operations
Six months ended June 30, 2001

	Wholly-Owned Subsidiaries						Consolidated
	ALC, Inc.	ALC Indiana, Inc.	Carriage House	HCI	Subsidiaries	Non-Participating Adjustments	
Revenue	\$61,718	\$3,350	\$	\$595	\$ 6,874	\$	\$72,537
Management fee income	5	169		29		(203)	
Lease income					1,229	(1,229)	
Operating expenses:							
Residence operating expenses	40,938	2,061	46	470	5,385		48,900
Corporate general and administrative	8,708						8,708
Building rentals	1,295		507		1,798		3,600
Building rentals to related party	4,592						4,592
Depreciation and amortization	3,092	310	109	224	1,126		4,861
Management fees			138		65	(203)	
Lease expense	1,229					(1,229)	
Total operating expenses	59,854	2,371	800	694	8,374	(1,432)	70,661
Operating income (loss)	1,869	1,148	(800)	(70)	(271)		1,876
Other income (expense):							
Interest expense	(7,784)				(1,523)		(9,307)
Interest income	287						287
Other expense, net	(69)						(69)
Total other expense, net	(7,566)				(1,523)		(9,089)
Income (loss) before debt restructure and reorganization costs	(5,697)	1,148	(800)	(70)	(1,794)		(7,213)
Debt restructure and reorganization costs	1,366						1,366
Income (loss) from continuing operations	(7,063)	1,148	(800)	(70)	(1,794)		(8,579)
Loss from discontinued operations	(230)						(230)
Net income (loss)	\$ (7,293)	\$ 1,148	\$ (800)	\$ (70)	\$ (1,794)	\$	\$ (8,809)

Predecessor Company
Consolidating Statement of Cash Flows
Six months ended June 30, 2001

	Wholly-Owned Subsidiaries					Consolidated
	ALC, Inc.	ALC Indiana, Inc.	Carriage House	HCI	Subsidiaries	
						Total

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Operating Activities:						
Net income (loss)	\$ (7,293)	\$ 1,148	\$ (800)	\$ (70)	\$ (1,794)	\$ (8,809)
Adjustment to reconcile net income (loss) to net cash used in operating activities:						
Depreciation and amortization	3,354	310	109	224	1,126	5,123
Income tax expense	126	(126)				
Amortization of debt issuance costs	1,412					1,412
Straight line adjustment to building rentals	32					32
Provision for doubtful accounts	(21)					(21)
Gain on disposal of assets	88					88
Changes in working capital items:						
Receivable from subsidiaries/parent	5,355	(915)		(32)	(4,408)	
Accounts receivable	134	(14)		(33)	175	262
Prepaid expenses	1,159	1		1	67	1,228
Other current assets	(712)	(11)		3	276	(444)
Other assets	(792)				74	(718)
Accounts payable	(1,454)	(12)		5	278	(1,183)
Payable to subsidiaries/parent	3,137	(338)	777	(46)	(3,530)	
Accrued expenses	(402)	(37)	(69)	(21)	(682)	(1,211)
Other current liabilities	(3,488)			(1)	(264)	(3,753)
Other liabilities	(249)		(2)		(89)	(340)
Net cash provided by (used in) operating activities	\$ 386	\$ 6	\$ 15	\$ 30	\$ (8,771)	\$ (8,334)
Investing Activities:						
Increase in restricted cash	(2,008)					(2,008)
Purchases of property and equipment	(764)	(6)	(15)	(30)	(123)	(938)
Net cash used in investing activities	(2,772)	(6)	(15)	(30)	(123)	(2,946)
Financing Activities:						
Proceeds from long-term debt	5,883				8,894	14,777
Payments on long-term debt and capital lease obligation	(573)					(573)
Payments on bridge loan	(4,000)					(4,000)
Debt issuance costs	(3,134)					(3,134)
Net cash provided by (used in) financing activities	(1,824)				8,894	7,070
Net decrease in cash and cash equivalents	(4,210)					(4,210)
Cash and cash equivalents, beginning of period	9,889					9,889
Cash and cash equivalents, end of period	\$ 5,679	\$	\$	\$	\$	\$ 5,679

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

References in this section to ALC, the Company, us or we refer to Assisted Living Concepts, Inc. and its wholly-owned subsidiaries.

General

We operate, own and lease free-standing assisted living residences in 16 states. These residences are primarily located in small middle-market rural and suburban communities with a population typically ranging from 10,000 to 40,000. We provide personal care and support services, and make available routine nursing services (as permitted by applicable law) designed to meet the personal and health care needs of our residents.

As of June 30, 2002, we operated 183 residences (7,081 units), of which we owned 128 residences (5,010 units) and leased 55 residences (2,105 units). Five residences (195 available units) are in the process of being sold. One residence (39 units) was closed in March 2002.

We derive our revenue primarily from resident fees for room, board and care. Resident fees typically are paid monthly in advance by residents and their families, and monthly in arrears by state Medicaid agencies or other third parties. Resident fees include revenue derived from a multi-tiered rate structure, which varies based on the level of care provided. Resident fees are recognized as revenue when services are provided. Our operating expenses include residence operating expenses, such as staff payroll, food, property taxes, utilities, insurance and other direct residence operating expenses; corporate general and administrative expenses consisting of regional management and corporate support functions such as legal, accounting and other administrative expenses; building rentals; and depreciation and amortization.

We anticipate that the majority of our revenue will continue to come from private pay sources. However, we believe that by having located some of our residences in states with favorable regulatory and reimbursement climates, we should have a stable source of residents eligible for Medicaid reimbursement to the extent that private pay residents are not available and, in addition, provide our private pay residents with alternative sources of income when their private funds are depleted and they become Medicaid eligible.

Although we manage the mix of private paying residents and Medicaid paying residents residing in our facilities, any significant increase in our Medicaid population could have an adverse effect on our financial position, results of operations or cash flows, particularly if states operating these programs continue to limit, or more aggressively seek limits on, reimbursement rates. See Risk Factors We Depend on Reimbursement by Third-Party Payors.

Certain Transactions and Events

Reorganization

On October 1, 2001, Assisted Living Concepts, Inc. (the Company), and its wholly owned subsidiary, Carriage House Assisted Living, Inc. voluntarily filed for bankruptcy protection under Chapter 11 of the United States Bankruptcy Code, as amended (the Bankruptcy Code). The bankruptcy court gave final approval to the first amended joint plan of reorganization (the Plan) on December 28, 2001, and the plan became effective on January 1, 2002 (the Effective Date).

Under the Plan, on the Effective Date, the Company issued general unsecured creditors their pro rata shares, subject to the reserve described below (the Reserve), of the following securities:

\$40.25 million principal amount of 10% senior secured notes, due January 1, 2009 (the Senior Secured Notes);

\$15.25 million principal amount of junior secured notes, due January 1, 2012 (the Junior Secured Notes); and

6.24 million shares of new common stock (representing 96% of the new common stock).

The Senior Secured Notes and the Junior Secured Notes (collectively the New Notes) are secured by 57 of our properties.

Table of Contents

The remaining 4% of the new common stock, subject to the Reserve, was issued on the Effective Date to the Company's shareholders immediately prior to the Effective Date.

Under the Plan, 1.1% of the senior notes, junior notes and new common stock that would otherwise have been issued on the Effective Date were held back as a reserve (the Reserve) to cover general unsecured claims that had not been either made or settled by the December 19, 2001 cutoff date established under the Plan. The reserved securities will be issued once all these outstanding general unsecured claims have been settled. If the Reserve is insufficient to cover these outstanding general unsecured claims, we will have no further liability with respect to these claims. If the Reserve exceeds the amount of these outstanding general unsecured claims, the excess securities in the Reserve will be distributed pro rata among the holders of all general unsecured claims, including those settled prior to the cutoff date.

On the Effective Date, a new Board of Directors of the reorganized Company consisting of seven members was established as follows: W. Andrew Adams (Chairman), Andre Dimitriadis, Mark Holliday, Richard Ladd, Matthew Patrick, Leonard Tannenbaum, and Wm. James Nicol, then the President and Chief Executive Officer of the Company. Subsequent to the Effective Date, Steven L. Vick replaced Mr. Nicol as President, Chief Executive Officer and Director.

We adopted fresh-start reporting, as of December 31, 2001, in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7, *Financial Reporting By Entities in Reorganization Under the Bankruptcy Code* (SOP 90-7). Under fresh-starting reporting, a new entity has been deemed created for financial reporting purposes.

Fresh-Start Reporting

Upon the Effective Date of our Plan of reorganization, we adopted fresh-start reporting in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7, *Financial Reporting By Entities in Reorganization Under the Bankruptcy Code* (SOP 90-7). In connection with the adoption of fresh-start reporting, a new entity has been deemed created for financial reporting purposes. For financial reporting purposes, we adopted the provisions of fresh-start reporting effective December 31, 2001. Consequently, the condensed consolidated balance sheet and related information at December 31, 2001 is labeled Successor Company, and reflects the Plan and the principles of fresh-start reporting. Periods presented prior to December 31, 2001 have been designated Predecessor Company. For purposes of this Item 2, references to operating results and cash flows for periods ended prior to December 31, 2001 refer to the operating results and cash flows of the Predecessor Company, and references to working capital and other balance sheet data, liquidity and prospective information regarding future periods refer to the Successor Company.

In adopting the requirements of fresh-start reporting as of December 31, 2001, we were required to value our assets and liabilities at their estimated fair value and eliminate our accumulated deficit at December 31, 2001. With the assistance of financial advisors who relied upon various valuation methods including discounted projected cash flows and other applicable ratios and economic industry information relevant to our operations, and through negotiations with the various creditor parties in interest, we determined our reorganization value to be \$32.8 million.

The adjustments to reflect the adoption of fresh-start reporting, including adjustments to record property and equipment at their fair values, have been reflected in the condensed consolidated balance sheet as of December 31, 2001. In addition, the Successor Company's balance sheet was further adjusted to eliminate existing liabilities subject to compromise, associated deferred financing costs and deferred gains, goodwill, and the historical condensed consolidated shareholders' equity.

Factors Affecting Comparability of Financial Information

As a consequence of the implementation of fresh-start reporting effective December 31, 2001 (see Note 3 to the condensed consolidated financial statements included elsewhere herein), the financial information presented in the condensed consolidated statement of operations for the three and six months ended June 30, 2001 and the corresponding statements of cash flows for the six months ended June 30, 2001 are generally not comparable to the financial results for the three and six months ended June 30, 2002.

The lack of comparability in the accompanying condensed consolidated financial statements is most apparent in the Company's capital costs (building rentals, interest, depreciation and amortization), as well as with debt restructuring and reorganization costs.

Table of Contents

Management Changes

In February 2002, Steven L. Vick replaced Wm. James Nicol as President and Chief Executive Officer. In May 2002, Matthew Patrick replaced Drew Q. Miller as Senior Vice President, Chief Financial Officer and Treasurer. Mr. Vick and Mr. Patrick also serve as Directors of the Company.

In June 2002, the Company eliminated the position of Senior Vice President and Chief Operating Officer which had been held by Nancy Gorshe and the position of Senior Vice President, General Counsel, held by Sandra Campbell. As a result of eliminating these positions, the Company entered into a Separation Agreement and Mutual General Release with Ms. Gorshe and Ms. Campbell under which, pursuant to their employment agreements, Ms. Gorshe and Ms. Campbell will receive severance payments totaling \$420,000 which will be paid in bi-weekly installments over the next twelve months.

Overhead Reduction Plan

In June 2002, the Company implemented an overhead reduction plan within its corporate office. The plan has been under development by new management for three months, and is expected to result in savings of over \$1.3 million per annum (excluding severance costs) from personnel reductions. Severance costs associated with the implementation of this plan are approximately \$600,000 and include severance costs of \$420,000 for Ms. Gorshe and Ms. Campbell, as discussed above.

Sale of Existing Residences

In June 2002 the Company entered into an agreement to sell four Florida residences and one Georgia residence. The transaction, which is expected to be completed in September, 2002, will result in a loss of approximately \$443,000. Net property and equipment million has been written down to its net realizable value and has been included in assets held for sale on the accompanying balance sheet. These residences serve as collateral for the New Notes; therefore, net proceeds from the sale must be used to reduce the outstanding principal amount of the New Senior Notes. The Company has included the outstanding principal amount of the New Senior Notes expected to be paid upon the closure of this sale in current portion of long-term debt on the accompanying balance sheet.

In March 2002 the Company closed one Indiana residence. This residence is presently listed for sale and the net property and equipment has been included in assets held for sale on the accompanying balance sheet. This residence serves as collateral for the New Notes; therefore, net proceeds from a sale of this residence must be used to reduce the outstanding principal amount of the New Senior Notes.

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate these estimates, including those related to bad debts, income taxes, financing operations, contingencies and litigation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting policies require significant judgment and estimates used in the preparation of our condensed consolidated financial statements:

Fresh-Start Reporting. Upon the Effective Date of our Plan of reorganization we adopted fresh-start reporting in accordance with SOP 90-7. For financial reporting purposes, we were required to value our assets and liabilities at their current fair value. With assistance of financial advisors in reliance upon various valuation methods, including discounted projected cash flow analysis and other applicable ratios and economic industry information relevant to our operations and through negotiations with various creditor parties in interest, we determined a reorganization value of \$32.8 million. The reorganization value was allocated to our assets and liabilities based upon their fair value.

Table of Contents

The determination of fair value of assets and liabilities required significant estimates and judgments made by management, particularly as it related to the fair market value of our debt, operating leases and property and equipment. The fair value of our debt at December 31, 2001 was determined based upon the then current effective interest rates for similar debt instruments. The fair value of our leases and property and equipment were based on the then current market rentals and building values. Results may differ under different assumptions or conditions.

Income Taxes. Historically, we have not recorded a provision for income taxes as we had generated a loss for both financial reporting and tax purposes. We have recorded a 100% valuation allowance for our net deferred tax assets as we believe it is more likely than not that the benefit will not be realized. Pursuant to SOP 90-7, the income tax benefit, if any, of any future realization of the remaining NOL carryforwards and other deductible temporary differences existing as of the Effective Date of the Plan of Reorganization will be applied as a reduction to additional paid-in capital.

Results of Operations for the Three Months Ended June 30, 2001 and 2002

The following table sets forth, for the periods presented, operating expenses as a percentage of revenue, the number of total residences and units operated, average occupancy and rental rates and the sources of our revenue for our 178 residences included in continuing operations. Results of operations for the six residences available for sale are included in Loss from Discontinued Operations. The portion of revenue received from state Medicaid agencies are labeled as Medicaid state paid portion while the portion of our revenue that a Medicaid-eligible resident must pay out of his or her own resources is labeled Medicaid resident paid portion.

	Three Months Ended June 30,	
	Predecessor Company	Successor Company
	2001	2002
Revenue	100.0%	100.0%
Operating expenses:		
Residence operating expenses	66.1	69.3
Corporate general and administrative	12.2	14.7
Building rentals	11.2	8.1
Depreciation and amortization	6.7	4.4
Total operating expenses	96.2	96.5
Operating income	3.8	3.5
Other income (expense):		
Interest expense	(13.4)	(9.1)
Interest income	0.4	0.1
Other income, net	(0.3)	0.1
Total other expense	(13.3)	(8.9)
Loss before debt restructure and reorganization costs	(9.5)	(5.4)
Debt restructure and reorganization costs	2.9	0.6
Loss from continuing operation	(12.4)	(6.0)
Loss from discontinued operations	(0.2)	(0.9)
Net loss	(12.6)%	(6.9)%
Other Data:		
Residences operated (end of period)	178	178

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Units operated (end of period)	6,881	6,886
Average occupancy rate (based on occupied units)	85.0%	84.3%
End of period occupancy rate (based on occupied units)	85.0%	84.6%
Average monthly rental rate	\$ 2,065	\$ 2,156
Sources of revenue:		
Medicaid state paid portion	12.7%	12.6%
Medicaid resident paid portion	6.6%	7.3%
Private resident paid portion	80.7%	80.1%
Total	100.0%	100.0%

Table of Contents

The following table sets forth, for the periods presented, the results of operations for the three months ended June 30, 2001 compared to June 30, 2002 (in millions, except percentages):

	Consolidated Three Months Ended June 30,			
	Predecessor Company	Successor Company		
	2001	2002	Increase/(Decrease)	
Revenue	\$36.5	\$37.9	\$ 1.4	3.8%
Operating expenses:				
Residence operating expenses	24.1	26.3	2.2	9.1
Corporate general and administrative	4.4	5.6	1.2	27.3
Building rentals	4.1	3.1	(1.0)	(24.4)
Depreciation and amortization	2.5	1.6	(0.9)	(36.0)
Total operating expenses	35.1	36.6	1.5	4.3
Operating income	1.4	1.3	(0.1)	(0.4)
Other income (expense):				
Interest expense	(4.9)	(3.5)	(1.4)	(28.6)
Interest income	0.1	0.1		
Other income (expense), net	(0.1)		(0.1)	(100.0)
Total other expense	(4.9)	(3.4)	(1.5)	(30.6)
Loss before debt restructure and reorganization costs	(3.5)	(2.1)	(1.4)	(40.0)
Debt restructure and reorganization costs	1.0	0.2	(0.8)	(80.0)
Loss from continuing operations	(4.5)	(2.3)	(2.2)	(48.9)
Loss from discontinued operations	(0.1)	(0.3)	(0.2)	(200.0)
Net loss	\$ (4.6)	\$ (2.6)	\$ (2.0)	(43.5)%

Three Months Ended June 30, 2002 Compared to Three Months Ended June 30, 2001:

We incurred a net loss of \$2.6 million, or \$0.40 per basic and diluted common share, on revenue of \$37.9 million for the three months ended June 30, 2002 (the June 2002 Quarter) as compared to a net loss of \$4.6 million or \$0.27 per basic and diluted common share, on revenue of \$36.5 million for the three months ended June 30, 2001 (the June 2001 Quarter).

Revenue. Revenue was \$37.9 million for the June 2002 Quarter as compared to \$36.5 million for the June 2001 Quarter, a net increase of \$1.4 million. The increase was attributable to an increase in the average monthly rental rate to \$2,156 for the June 2002 Quarter as compared to an average monthly rental rate of \$2,065 for June 2001 Quarter. The increase was offset by a decline in average occupancy from 85.0% in the March 2001 Quarter to 84.3% in the June 2002 Quarter.

Residence Operating Expenses. Residence operating expenses were \$26.3 million for the June 2002 Quarter as compared to \$24.1 million for the June 2001 Quarter, a net increase of \$2.2 million. The net increase of \$2.2 million was a result of an increase in wages and benefits of \$1.1 million, an increase in real estate taxes of \$400,000, an increase in bad debt expense of \$220,000, an increase in repair and maintenance expense of \$195,000 and an increase in contractual nursing services of \$100,000. These increases were offset by a reduction in utility costs of \$210,000.

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

Corporate General and Administrative. Corporate general and administrative expenses were \$5.6 million for the June 2002 Quarter as compared to \$4.4 million for the June 2001 Quarter, a net increase of \$1.2 million. The increase was due to an increase of \$1.1 million in payroll and related expenses, of which approximately \$600,000 is severance related, and an increase of \$300,000 in travel expenses, including \$250,000 of expenses related to a national meeting of the Company's administrators. These increases were offset by a decrease of \$150,000 in consulting fees and a decrease of \$110,000 in communication expenses.

Building Rentals. Building rentals were \$3.1 million for the June 2002 Quarter as compared to \$4.1 million for the June 2001 Quarter, a decrease of \$1.0 million. Of the \$1.0 million decrease, \$893,000 was the result of the repurchase of 16 previously leased properties in October 2001, \$220,000 is the result of rental concessions received from one lessor as a result of the bankruptcy process and \$65,000 is a result of the termination of one operating lease on December 1, 2001. These decreases were offset by an increase of \$67,000 as a result of leasing two previously mortgaged facilities.

Depreciation and Amortization. Depreciation and amortization expense was \$1.7 million in the June 2002 Quarter as compared to \$2.4 million in the June 2001 Quarter. The decrease is primarily due to a reduction of the carrying value of property and equipment, which were adjusted to their estimated fair value as of December 31, 2001 as a result of fresh-start reporting.

Table of Contents

Interest Expense. Interest expense was \$3.5 million for the June 2002 Quarter compared to \$4.9 million for the June 2001 Quarter, a decrease of \$1.4 million. The decrease is due to the overall reduction of indebtedness following the Company's Plan of reorganization, which became effective on January 1, 2002. Interest expense also includes \$305,000 of non-cash interest expense which is payable in kind on the New Junior Notes.

Interest Income. Interest income was \$52,000 for the June 2002 Quarter compared to \$138,000 for the June 2001 Quarter, a decrease of \$86,000. This decrease is the result of decreased balances in cash and cash equivalents and lower interest rates.

Debt Restructure and Reorganization Costs. Debt restructure and reorganization costs were \$219,000 for the June 2002 Quarter as compared to \$1.1 million for the June 2001 Quarter. These are professional fees, including legal and investment advisory fees, related to the Company's Plan of reorganization which became effective January 1, 2002. We will continue to incur costs related to the reorganization until all general and unsecured claims are settled which is expected to occur within the next six months.

Loss From Discontinued Operations. The Company currently has one residence listed for sale and has entered into an agreement to sell five residences. The sale is subject to certain due diligence inquiries and closing conditions and is expected to close in September 2002. The loss on discontinued operations for these residences was \$357,000 for the June 2002 Quarter as compared to \$73,000 for the June 2001 Quarter. Loss for the June 2002 Quarter includes operating income of \$86,000, net of the \$443,000 loss recognized as a result of reducing the carrying value of the related assets (included in assets held for sale on the accompanying balance sheet) to their estimated net realizable value.

Income Taxes. We have provided no benefit for income taxes as we have recorded a full valuation allowance on our deferred tax assets. Management believes it is currently more likely than not that the deferred tax assets will not be realized.

Table of Contents**Results of Operations for the Six Months Ended June 30, 2001 and 2002**

The following table sets forth, for the periods presented, operating expenses as a percentage of revenue, the number of total residences and units operated, average occupancy and rental rates and the sources of our revenue for our 178 residences included in continuing operations. The six residences available for sale are included in Loss from Discontinued Operations. The portion of revenue received from state Medicaid agencies are labeled as Medicaid state paid portion while the portion of our revenue that a Medicaid-eligible resident must pay out of his or her own resources is labeled Medicaid resident paid portion.

	Six Months Ended June 30,	
	Predecessor Company	Successor Company
	2001	2002
Revenue	100.0%	100.0%
Operating expenses:		
Residence operating expenses	67.4	69.1
Corporate general and administrative	11.9	13.1
Building rentals	11.3	8.1
Depreciation and amortization	6.7	4.4
Total operating expenses	97.3	94.7
Operating income	2.7	5.3
Other income (expense):		
Interest expense	(12.9)	(9.4)
Interest income	0.4	0.1
Other income, net	(0.1)	
Total other expense	(12.6)	(9.3)
Loss before debt restructure and reorganization costs	(9.9)	(4.0)
Debt restructure and reorganization costs	1.8	0.9
Loss from continuing operations	(11.7)	(4.9)
Loss from discontinued operations	(0.5)	(0.5)
Net loss	(12.2)%	(5.4)%
Other Data:		
Residences operated (end of period)	178	178
Units operated (end of period)	6,881	6,886
Average occupancy rate (based on occupied units)	84.9%	84.0%
End of period occupancy rate (based on occupied units)	85.0%	84.6%
Average monthly rental rate	\$2,049	\$2,138
Sources of revenue:		
Medicaid state paid portion	12.4%	12.6%
Medicaid resident paid portion	6.9%	7.1%
Private resident paid portion	80.7%	80.4%
Total	100.0%	100.0%

Table of Contents

The following table sets forth, for the periods presented, the results of operations for the six months ended June 30, 2001 compared to June 30, 2002 (in millions, except percentages):

	Consolidated Six Months Ended June 30,			
	Predecessor Company	Successor Company		
	2001	2002	Increase/(Decrease)	
Revenue	\$72.5	\$75.0	\$ 2.5	3.4%
Operating expenses:				
Residence operating expenses	48.9	51.8	2.9	5.9
Corporate general and administrative	8.7	9.8	1.1	12.6
Building rentals	8.2	6.1	(2.1)	(25.6)
Depreciation and amortization	4.8	3.3	(1.5)	(31.3)
Total operating expenses	70.6	71.0	0.4	(0.6)
Operating income	1.9	4.0	2.1	110.5
Other income (expense):				
Interest expense	(9.3)	(7.0)	2.3	24.7
Interest income	0.3	0.1	(0.2)	(66.7)
Other income (expense), net	(0.1)		0.1	100.0
Total other expense	(9.1)	(6.9)	2.2	24.2
Loss before debt restructure and reorganization costs	(7.2)	(2.9)	4.3	59.7
Debt restructure and reorganization costs	1.3	0.7	(0.6)	(46.2)
Loss from continuing operations	(8.5)	(3.6)	4.9	57.6
Loss from discontinued operations	(0.3)	(0.5)	(0.2)	(66.7)
Net loss	\$ (8.8)	\$ (4.1)	\$ 4.7	53.4%

Six Months Ended June 30, 2002 Compared to Six Months Ended June 30, 2001:

We incurred a net loss of \$4.1 million, or \$0.63 per basic and diluted common share, on revenue of \$75.0 million for the six months ended June 30, 2002 (the June 2002 YTD Period) as compared to a net loss of \$8.8 million or \$0.51 per basic and diluted common share, on revenue of \$72.5 million for the six months ended June 30, 2001 (the June 2001 YTD Period).

Revenue. Revenue was \$75.0 million for the June 2002 YTD Period as compared to \$72.5 million for the June 2001 YTD Period, a net increase of \$2.5 million. The increase was attributable to an increase in the average monthly rental rate to \$2,138 for the June 2002 YTD Period as compared to an average monthly rental rate of \$2,049 for June 2001 YTD Period. The increase was offset by a decline in average occupancy from 84.9% in the June 2001 YTD Period to 84.0% in the June 2002 YTD Period.

Residence Operating Expenses. Residence operating expenses were \$51.8 million for the June 2002 YTD Period as compared to \$48.9 million for the June 2001 YTD Period, a net increase of \$2.9 million. The net increase is a result of an increase of \$2.0 million in payroll costs related to increases in wages and benefits, an increase of \$800,000 in professional and property liability insurance premiums, an increase of \$150,000 in contractual nursing services, an increase of \$150,000 in property taxes, an increase of \$150,000 in bad debt expense and an increase

Edgar Filing: ASSISTED LIVING CONCEPTS INC - Form 10-Q

of \$100,000 in repair and maintenance expense. These increases were offset by a decrease of \$500,000 in utility costs.

Corporate General and Administrative. Corporate general and administrative expenses were \$9.8 million for the June 2002 YTD Period as compared to the June 2001 YTD Period at \$8.7 million, an increase of 1.1 million. The increase was a result of increases in payroll and related expenses of \$1.6 million, including approximately \$800,000 of severance related costs and an increase of \$350,000 in travel expenses, including \$250,000 of expenses related to a national meeting of the Company's administrators held in May 2002. These increases were offset by a decrease in legal and professional fees of \$500,000, a decrease in communication expenses of \$150,000 and a decrease in consulting fees of \$150,000.

Building Rentals. Building rentals were \$6.1 million for the June 2002 YTD Period as compared to \$8.2 million for the June 2001 YTD Period, a decrease of \$2.1 million. Of the \$2.1 million decrease in building rentals, \$1.9 million is a result of the repurchase of 16 previously leased properties in October 2001, \$352,000 is the result of rental concessions received from one lessor as a result of the bankruptcy process and \$130,000 is a result of the termination of one operating lease on December 1, 2001. These decreases in building rentals were offset by an increase of \$134,000 as a result of leasing two previously mortgaged facilities.

Table of Contents

Depreciation and Amortization. Depreciation and amortization expense was \$3.3 million in the June 2002 YTD Period as compared to \$4.8 million in the June 2001 YTD Period. The decrease is primarily due to a reduction of the carrying value of property and equipment, which were adjusted to their estimated fair value as of December 31, 2001 as a result of fresh-start reporting.

Interest Expense. Interest expense was \$7.1 million for the June 2002 YTD Period compared to \$9.3 million for the June 2001 YTD Period, a decrease of \$2.2 million. The decrease is due to the overall reduction of indebtedness following the Company's Plan of reorganization which became effective on January 1, 2002. Interest expense also includes \$610,000 of non-cash interest expense which is payable in kind on the New Junior Notes.

Interest Income. Interest income was \$106,000 for the June 2002 YTD Period compared to \$288,000 for the June 2001 YTD Period, a decrease of \$182,000. This decrease is the result of decreased balances in cash and cash equivalents and lower interest rates.

Debt Restructure and Reorganization Costs. Debt restructure and reorganization costs were \$666,000 for the June 2002 YTD Period as compared to \$1.4 million for the June 2001 YTD Period. These are professional fees, including legal and investment advisory fees, related to the Company's Plan of reorganization which became effective January 1, 2002. We will continue to incur costs related to the reorganization until all general and unsecured claims are settled which is expected to occur within the next six months.

Loss From Discontinued Operations. The Company currently has one residence listed for sale and has entered into an agreement to sale five residences. The sale is subject to certain due diligence inquiries and closing conditions and is expected to close in September 2002. The loss on discontinued operations for these residences was \$394,000 for the June 2002 YTD Period as compared to \$230,000 for the June 2001 YTD Period. Loss for the June 2002 YTD Period includes operating income of \$51,000, net of the \$443,000 loss recognized as a result of reducing the carrying value of the related assets (included in assets held for sale on the accompanying balance sheet) to their estimated net realizable value.

Income Taxes. We have provided no benefit for income taxes as we have recorded a full valuation allowance on our deferred tax assets. Management believes it is currently more likely than not that the deferred tax assets will not be realized.

Liquidity and Capital Resources

At June 30, 2002, we had a working capital deficit of \$4.2 million and unrestricted cash and cash equivalents of \$5.5 million. Net cash provided by operating activities was \$876,000 during the six months ended June 30, 2002.

Net cash used in investing activities was \$4.0 million during the six months ended June 30, 2002. The primary use was an increase of \$2.7 million in restricted cash related to workers' compensation deposits required by our insurance carrier. Funds will be withdrawn from this account as workers' compensation claims are incurred and paid.

Net cash provided by financing activities was \$2.6 million during the six months ended June 30, 2002. Proceeds of \$3.4 million were received on a draw of our \$44.0 million line of credit with G.E. Capital. Principal payments on long-term debt and a capital lease obligation were \$725,000 for the six months ended June 30, 2002. The outstanding balance on our G.E. Capital line of credit was \$43.7 million at June 30, 2002.

As of June 30, 2002, approximately \$26.2 million of our indebtedness was secured by letters of credit issued by U.S. Bank, which in some cases, have termination dates prior to the maturity of the underlying debt. As such letters of credit expire, beginning in November 2003, we will need to obtain replacement letters of credit, post cash collateral or refinance the underlying debt. There can be no assurance that we will be able to procure replacement letters of credit from the same or other lending institutions on terms that are acceptable to us. In the event that we are unable to obtain a replacement letter of credit or provide alternate collateral prior to the expiration of any of these letters of credit, we would be in default on the underlying debt, which would have a material adverse effect on our business and financial position.

Our credit agreements with U.S. Bank contain restrictive covenants, including certain financial ratios. The agreements also require us to deposit \$500,000 in cash collateral with U.S. Bank in the event certain regulatory actions are commenced with respect to the properties securing our obligations to U.S. Bank. U.S. Bank is required to release such deposits upon satisfactory resolution of the regulatory action. As of the date of this filing, no such additional deposits have been required.

Table of Contents

In May 2002, we amended our existing agreement with U.S. Bank, establishing new covenants, with which we were in compliance as of June 30, 2002. Failure to comply with these covenants would constitute an event of default, which would allow U.S. Bank to declare any amounts outstanding under the loan documents to be due and payable. Certain of our leases and loan agreements contain covenants and cross-default provisions such that a default on one of those agreements could cause us to be in default on one or more other agreements, which would have a material adverse effect on the Company.

We have future minimum annual lease payments over the next five years of \$13.1 million, \$13.1 million, \$13.3 million, \$12.8 million and \$12.9 million, respectively. At June 30, 2002, we had \$169.0 million of long-term indebtedness, of which annual principal payments due over the next five years are \$2.6 million, \$2.7 million, \$2.9 million, \$43.7 million and \$2.3 million, respectively.

Our ability to make payments on and to refinance any of our indebtedness, to satisfy our lease obligations and to fund planned capital expenditures will depend on our ability to generate cash in the future. This, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control.

Based upon our current level of operations, we believe that our current cash on hand and cash flow from operations will be sufficient to meet our liquidity needs for at least the next twelve months.

There can be no assurance, however, that our business will generate sufficient cash flow from operations, that currently anticipated cost savings and operating improvements will be realized on schedule, all of which may be necessary to enable us to pay our indebtedness, to satisfy our lease obligations and to fund our other liquidity needs. As a result, we may need to refinance all or a portion of our indebtedness, on or before maturity. There can be no assurance that we will be able to refinance any of our indebtedness, on commercially reasonable terms or at all.

New Accounting Pronouncement

In October 2001, the Financial Accounting Standards Board (FASB) issued Statement No.144, *Accounting for the Impairment or Disposal of Long-Lived Assets*. Statement No.144 addresses significant issues relating to the implementation of Statement No.121, *Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of*, and develops a single accounting method under which long-lived assets that are to be disposed of by sale are measured at the lower of book value or fair value less cost to sell. Additionally, Statement No.144 expands the scope of discontinued operations to include all components of an entity with operations that (1) can be distinguished from the rest of the entity and (2) will be eliminated from the ongoing operations of the entity in a disposal transaction. We adopted Statement No.144 effective January 1, 2002. During the three months ended June 30, 2002, we met criteria identified in Statement No. 144, resulting in the write down of certain assets held for sale to their fair value less costs to sell. Additionally, in accordance with Statement No. 144, the operating results of the six residences held for sale are included in loss from discontinued operations in the accompanying financial statements for the three and six months ended June 30, 2001 and 2002.

In April 2002, the FASB issued Statement No. 145, *Rescission of FASB Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13 and Technical Corrections*. Statement No. 145 rescinds Statement No. 4, which required all gains and losses from extinguishment of debt to be aggregated and, if material, classified as an extraordinary item, net of related income tax effect. Upon adoption of Statement No., 145, companies will be required to apply the criteria in APB Opinion No. 30, *Reporting the Results of Operations-Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions*, in determining the classification of gains and losses resulting from the extinguishment of debt. Additionally, Statement No. 145 amends Statement No. 13 to require that certain lease modifications that have economic effects similar to sale-leaseback transactions be accounted for in the same manner as sale-leaseback transactions. Statement No. 145 will be effective for fiscal years beginning after May 15, 2002 with early adoption of the provisions related to the rescission of Statement No. 4 encouraged.

In July 2002, the FASB issued FASB Statement No. 146 (SFAS 146), *Accounting for Costs Associated with Exit or Disposal Activities*, which changes the way a company will report the expenses related to restructuring. SFAS 146 is required to be adopted for exit or disposal activities initiated after December 31, 2002.

Table of Contents

Risk Factors

Set forth below are various risks that we believe are material. This report on Form 10-Q, including the risks discussed below, contain statements including, without limitation, statements containing the words will, believes, anticipates, estimates, intends, expects, should, and words of similar import, that constitute forward looking statements and are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may be affected by risks and uncertainties, including without limitation (i) our ability to control costs and improve operating margins, (ii) the possibility that we will experience a decrease in occupancy in our residences, which would adversely affect residence revenue and operating margins, (iii) our ability to operate our residences in compliance with evolving regulatory requirements, and (iv) the degree to which our future operating results and financial condition may be affected by a reduction in Medicaid reimbursement rates. In light of such risks and uncertainties, our actual results could differ materially from such forward-looking statements. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of this date of this Form 10-Q. Except as may be required by law, we do not undertake any obligation to publicly release any revisions to any forward-looking statements contained herein to reflect events and circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events.

We are highly leveraged; our loan and lease agreements contain financial covenants.

We are highly leveraged. We had total indebtedness, including short-term portion, of \$169.0 million and shareholders' equity of \$28.7 million as of June 30, 2002. We obtained some relief through the implementation of our Plan but will continue to be highly leveraged (see Notes 2 and 9 of the condensed consolidated financial statements included elsewhere herein). The degree to which we are leveraged could have important consequences, including making it difficult to satisfy our debt or lease obligations; increasing our vulnerability to general adverse economic and industry conditions; limiting our ability to obtain additional financing; requiring dedication of a substantial portion of our cash flow from operations to the payment of principal and interest on our debt and leases, thereby reducing the availability of such cash flow to fund working capital, capital expenditures or other general corporate purposes; limiting our flexibility in planning for, or reacting to, changes in our business or industry; and placing us at a competitive disadvantage to less leveraged competitors.

In May 2002, we amended our existing agreement with U.S. Bank, establishing new covenants, with which we were in compliance as of June 30, 2002. Failure to comply with these covenants would constitute an event of default, which would allow U.S. Bank to declare any amounts outstanding under the loan documents to be due and payable. We cannot provide assurance that we will comply in the future with the modified financial covenants included in the agreement, or with the financial covenants set forth in our other debt agreements and leases. If we fail to comply with one or more of the U.S. Bank covenants or any other debt or lease covenants (after giving effect to any applicable cure period), the lender or lessor may declare us in default of the underlying obligation and exercise any available remedies, which may include in the case of debt, declaring the entire amount of the debt immediately due and payable; foreclosing on any residences or other collateral securing the obligation; and in the case of a lease, terminating the lease and suing for damages.

Many of our debt instruments and leases contain cross-default provisions pursuant to which a default under one obligation can cause a default under one or more other obligations. Accordingly, if enforced, we could experience a material adverse effect on our financial condition.

If an active trading market does not develop for our securities, holders may not be able to resell those securities.

Our common stock currently trades on the over-the-counter bulletin board (OTCBB) under the symbol ASLC. At this time there can be no assurances that our securities will ever be listed on any exchange, or that there will be an active trading market for our common stock.

We are involved in a dispute with our corporate liability insurance carrier.

In September 2000, we reached an agreement to settle the class action litigation relating to the restatement of our condensed consolidated financial statements for the years ended December 31, 1996 and 1997 and the first three fiscal quarters of 1998. This agreement received final court approval on November 30, 2000 and we were dismissed from the litigation with prejudice. On September 28, 2001, we made our final installment of \$1.0 million on our promissory note for the class action litigation settlement. Although we were dismissed from the litigation with prejudice, a dispute which arose with our corporate liability insurance carriers remains unresolved. At the time we settled the class action litigation, the Company and the insurance carriers agreed to resolve this

Table of Contents

dispute through binding arbitration, and we filed a complaint for a declaratory judgment that we are not liable to the carriers as claimed. The carriers counter-claimed to recover an amount capped at \$4.0 million.

After filing for bankruptcy on October 1, 2001, we made a motion for dismissal of our complaint for declaratory relief in the arbitration based upon having filed for bankruptcy protection. An objection was filed to our motion, and one of our insurance carriers filed a proof of claim in the amount of \$4.0 million in the bankruptcy proceeding. We dispute that claim. We offered (and the offer currently remains outstanding) to settle the dispute for \$75,000 to be paid out as an Allowed Class 4 Claim in the bankruptcy process. See Note 3 to the condensed consolidated financial statements included elsewhere herein.

We are party to other legal proceedings.

Participants in the senior living and long-term care industry, including us, are routinely subject to lawsuits and claims. Many of the persons who bring these lawsuits and claims seek significant monetary damages, and these lawsuits and claims often result in significant defense costs. As a result, the defense and ultimate outcome of lawsuits and claims against us may result in higher operating expenses. Those higher operating expenses could have a material adverse effect on our business, financial condition, results of operations, cash flow or liquidity.

Certain of our leases may be terminated as result of increase in concentrated ownership in our common stock and upon occurrence of other events.

Certain of our leases with LTC Properties, Inc. (LTC) provide LTC with the option to exercise certain remedies, including the termination of many of our leases with LTC, upon a change of control under which at least 30% ownership of our common stock is held by a party or combination of parties directly or indirectly. LTC has the same option if the stockholders approve a plan of liquidation or the stockholders approve of a merger or consolidation that meets certain conditions.

We may be liable for losses not covered by or in excess of our insurance.

In order to protect ourselves against the lawsuits and claims made against us, we currently maintain insurance policies in amounts and covering risks that are consistent with industry practice. However, as a result of poor loss experience, a number of insurance carriers have stopped providing insurance coverage to the long-term care industry, and those remaining have increased premiums and deductibles substantially. While nursing homes have been primarily affected, assisted living companies, including us, have experienced premium and deductible increases. We currently have a retention level of \$250,000 per incident, except in Florida and Texas where the retention level is \$500,000 per incident. Our professional liability insurance is on a claims-made basis. In certain states, particularly Florida and Texas, many long-term care providers are facing very difficult renewals. There can be no assurance that we will be able to obtain liability insurance in the future on commercially reasonable terms or at all. A claim against us, covered by, or in excess of, our insurance, could have a material adverse affect on our operations and cash flows.

We are subject to significant government regulation.

The operation of assisted living facilities and the provision of health care services are subject to state and federal laws, and state and local licensure, certification and inspection laws that regulate, among other matters, the number of licensed residences and units per residence; the provision of services; equipment; staffing, including professional licensing and criminal background checks; operating policies and procedures; fire prevention measures; environmental matters; resident characteristics; physical design and compliance with building and safety codes; confidentiality of medical information; safe working conditions; family leave; and disposal of medical waste.

The cost of compliance with these regulations is significant. In addition, it could adversely affect our financial condition or results of operations if a court or regulatory tribunal were to determine we have failed to comply with any of these laws or regulations. Because these laws and regulations are amended from time to time, we cannot predict when and to what extent liability may arise. See - We must comply with laws and regulations regarding the confidentiality of medical information, We must comply with restrictions imposed by laws benefiting disabled persons , We may incur significant costs and liability as a result of medical waste and We may incur significant costs related to environmental remediation or compliance.

In the ordinary course of business, we receive and have received notices of deficiencies for failure to comply with various regulatory requirements. We review such notices and, in most cases, will agree with the regulator upon the steps to be taken to bring the facility into compliance with regulatory requirements. From time to time, we may dispute the matter and sometimes will seek a hearing if we

Table of Contents

do not agree with the regulator. In some cases or upon repeat violations, the regulator may take one or more adverse actions against a facility, such as the imposition of fines – the Company paid \$15,000 and \$1,800, respectively, in the aggregate for the year ended December 31, 2001 and the June 30, 2002 YTD Period; temporary stop placement of admission of new residents, or imposition of other conditions to admission of new residents to a facility; termination of a facility's Medicaid contract; conversion of a facility's license to provisional status; and suspension or revocation of a facility's license, which in 2001 included one residence in Washington against which the state has commenced license revocation procedures. This matter was previously settled in 2002.

The operation of our residences is subject to state and federal laws prohibiting fraud by health care providers, including criminal provisions, which prohibit filing false claims or making false statements to receive payment or certification under Medicaid, or failing to refund overpayments or improper payments. Violation of these criminal provisions is a felony punishable by imprisonment and/or fines. We may be subject to fines and treble damage claims if we violate the civil provisions which prohibit the knowing filing of a false claim or the knowing use of false statements to obtain payment.

State and federal governments are devoting increasing attention and resources to anti-fraud initiatives against health care providers. The Health Insurance Portability and Accountability Act of 1996 (HIPAA) and the Balanced Budget Act of 1997 expanded the penalties for health care fraud, including broader provisions for the exclusion of providers from the Medicaid program. We have established policies and procedures that we believe are sufficient to ensure that our facilities will operate in substantial compliance with these anti-fraud and abuse requirements. While we believe that our business practices are consistent with Medicaid criteria, those criteria are often vague and subject to change and interpretation. Aggressive anti-fraud actions, however, could have an adverse effect on our financial position, results of operations or cash flows.

We must comply with laws and regulations regarding the confidentiality of medical information.

In 1996, the HIPAA law created comprehensive new requirements regarding the confidentiality of medical information that is or has been electronically transmitted or maintained. The Department of Health and Human Services has enacted regulations implementing the law, and we may have to significantly change the way we maintain and transmit healthcare information for our residents to comply with these regulations.

Although HIPAA was intended ultimately to reduce administrative expenses and burdens faced within the health care industry, we believe the law could initially bring about significant and, in some cases, costly changes. HHS has released two rules to date mandating the use of new standards with respect to certain health care transactions and health information. The first rule requires the use of uniform standards for common health care transactions, including health care claims information, plan eligibility, referral certification and authorization, claims status, plan enrollment and disenrollment, payment and remittance advice, plan premium payments and coordination of benefits.

Second, HHS has released new standards relating to the privacy of individually identifiable health information. These standards not only require our operators' compliance with rules governing the use and disclosure of protected health information, but they also require entities to impose those rules, by contract, on any business associate to whom such information is disclosed. Rules governing the security of health information have been proposed but have not yet been issued in final form.

HHS finalized the new transaction standards on August 17, 2000, and covered entities will be required to comply with them by October 16, 2002. Congress passed legislation in December 2001 that delays for one year (to October 16, 2003) the compliance date, but only for entities that submit a compliance plan to HHS by the original implementation deadline. The privacy standards were issued on December 28, 2000, and, after certain delays, became effective April 14, 2001, with a compliance date of April 14, 2003. The Bush Administration and Congress are taking a careful look at the existing regulations, but it is uncertain whether there will be additional changes to the privacy standards or their compliance date. With respect to the security regulation, once they are issued in final form, affected parties will have approximately two years to be fully compliant. Sanctions for failing to comply with HIPAA include criminal penalties and civil sanctions.

We must comply with restrictions imposed by laws benefiting disabled persons.

Under the Americans with Disabilities Act of 1990, all places of public accommodation are required to meet certain federal requirements related to access and use by disabled persons. A number of additional federal, state and local laws exist that also may require us to modify existing residences to allow disabled persons to access the residences. We believe that their residences are either substantially in compliance with present requirements or are exempt from them. However, if required changes cost more than

Table of Contents

anticipated, or must be made sooner than anticipated, we would incur additional costs. Further legislation may impose additional burdens or restrictions related to access by disabled persons, and the costs of compliance could be substantial.

We may incur significant costs and liability as a result of medical waste.

Our facilities generate potentially infectious waste due to the illness or physical condition of the residents, including blood-soaked bandages, swabs and other medical waste products and incontinence products of those residents diagnosed with infectious diseases. The management of potentially infectious medical waste, including handling, storage, transportation, treatment and disposal, is subject to regulation under federal and state laws. These laws and regulations set forth requirements for managing medical waste, as well as permit, record keeping, notice and reporting obligations. Any finding that we are not in compliance with these laws and regulations could adversely affect our business operations and financial condition. Because these laws and regulations are amended from time to time, we cannot predict when and to what extent liability may arise. In addition, because these environmental laws vary from state to state, expansion of our operations to states where they do not currently operate may subject us to additional restrictions on the manner in which they operate their facilities.

We may be liable under some laws and regulations as an owner, operator or an entity that arranges for the disposal of hazardous or toxic substances at a disposal site. In that event, we may be liable for the costs of any required remediation or removal of the hazardous or toxic substances at the disposal site. In connection with the ownership or operation of our properties, we could be liable for these costs, as well as some other costs, including governmental fines and injuries to persons or properties. As a result, any hazardous or toxic substances which are present, with or without our knowledge, at any property held or operated by us could have an adverse effect on our business, financial condition or results of operations.

We could incur significant costs related to environmental remediation or compliance.

We are subject to various federal, state and local environmental laws, ordinances and regulations. Some of these laws, ordinances and regulations hold a current or previous owner, lessee or operator of real property liable for the cost of removal or remediation of some hazardous or toxic substances that could be located on, in or under such property. These laws and regulations often impose liability whether or not we knew of, or were responsible for, the presence of the hazardous or toxic substances. The costs of any required remediation or removal of these substances could be substantial. Furthermore, there is no limit to our liability under such laws and regulations. As a result, our liability could exceed their property's value and aggregate assets. The presence of these substances or failure to remediate these substances properly may also adversely affect our ability to sell our property, or to borrow using the property as collateral.

Many assisted living markets have been overbuilt.

Many assisted living markets have been overbuilt, including certain markets in which we currently operate. In addition, the barriers to entry into the assisted living industry are not substantial. The effects of overbuilding include significantly longer fill up periods for our residences and our subsidiaries' residences; newly opened competitor facilities may attract residents from some or all of our current facilities; there is pressure to lower or not increase rates paid by residents in the our residences; there is increased competition for workers in already tight labor markets; and our profit margins are lower until vacant units in our residences are filled.

If we are unable to compete effectively in markets as a result of overbuilding, we will suffer lower revenue and may suffer a loss of market share and/or cash.

Due to market conditions facing one location in Indiana, we closed the facility, effective March 15, 2002. This facility is presently listed for sale.

We may not be able to attract and retain qualified employees and control labor costs.

We compete with other providers of long-term care with respect to attracting and retaining qualified personnel. A shortage of qualified personnel may require us to enhance our wage and benefits packages in order to compete. Some of the states in which we operate impose licensing requirements on individuals serving as administrators at assisted living residences, and others may adopt similar requirements. We also depend upon the available labor pool of lower-wage employees. We cannot guarantee that our labor costs will not increase, or that, if they do increase, they can be matched by corresponding increases in revenue.

Table of Contents

Our business relies heavily on certain markets and an economic downturn or changes in the laws affecting our business in those markets could have a material adverse effect on our results.

Our business depends significantly on our properties located in Texas, Indiana, Oregon, Ohio and Washington. As of June 30, 2002, 21.9% of our residences were located in Texas, 10.9% in Indiana, 9.8% in Oregon, 9.8% in Ohio and 8.7% in Washington. An economic downturn, or changes in the laws affecting our business, in these markets could have a material adverse effect on our operating results.

We depend on reimbursement by governmental payors and other third parties for a significant portion of our revenue.

Although revenue at a majority of our residences comes primarily from private payors, we derive a substantial portion of our revenue from reimbursements by third-party governmental payors, including state Medicaid waiver programs. We expect that state Medicaid waiver programs will continue to constitute a significant source of our revenue in the future, and it is possible that the proportionate percentage of revenue received by us from Medicaid waiver programs will increase. There are continuing efforts by governmental payors and by non-governmental payors, such as commercial insurance companies and health maintenance organizations, to contain or reduce the costs of health care by lowering reimbursement rates, increasing case management review of services and negotiating reduced contract pricing. Also, there have been, and we expect that there will continue to be, additional proposals to reduce the federal and some state budget deficits by limiting Medicaid reimbursement in general. If any of these proposals are adopted at either the federal or the state level, it could have a material adverse effect on our business, financial condition, results of operations and prospects. The state of Washington recently approved legislation which would limit future increase in rental reimbursements and may actually reduce current reimbursement rates. Additionally, the state of New Jersey currently has limited additional beds for eligible Medicaid residences. This may limit our ability to move new Medicaid residents into our New Jersey facilities or to retain residents who reach Medicaid eligibility while living in our New Jersey facilities.

The following table sets forth the sources of our revenue for states where we participate in Medicaid programs. The portion of revenue received from state Medicaid agencies are labeled as Medicaid State Paid Portion while the portion of our revenue that a Medicaid-eligible resident must pay out of his or her own resources is labeled Medicaid Resident Paid Portion.

	Six Months Ended June 30, 2001			Six Months Ended June 30, 2002		
	Medicaid		Private	Medicaid		Private
	State Paid Portion	Resident Paid Portion	Resident Paid Portion	State Paid Portion	Resident Paid Portion	Resident Paid Portion
Oregon	28.7%	16.6%	54.7%	25.5%	14.8%	59.7%
Washington	30.0%	17.1%	52.9%	30.6%	18.5%	50.8%
Idaho	15.8%	10.7%	73.5%	14.0%	11.3%	74.7%
Arizona	14.6%	12.5%	72.9%	18.4%	15.3%	66.4%
New Jersey	19.5%	6.3%	74.1%	25.5%	4.6%	69.9%
Texas	15.3%	7.9%	76.8%	15.6%	8.5%	75.9%
Nebraska	9.1%	5.5%	85.4%	10.1%	5.8%	84.1%

In addition, although we manage the mix of private paying residents and Medicaid paying residents residing in our facilities, any significant increase in our Medicaid population could have a material adverse effect on our financial position, results of operations or cash flows, particularly if the states operating these programs continue to limit, or more aggressively seek limits on, reimbursement rates.

Table of Contents

Item 3. *Quantitative and Qualitative Disclosure About Market Risk*

Market risk represents the risk of changes in value of a financial instrument, derivative or non-derivative, caused by fluctuations in interest rates, foreign exchange rates and equity prices. Changes in these factors could cause fluctuations in our results of operations and cash flows.

For fixed rate debt, changes in interest rates generally affect the fair market value of the debt instrument, but not our results of operations or cash flows. We do not have an obligation to prepay any of our fixed rate debt prior to maturity, and therefore, interest rate risk and changes in the fair market value of our fixed rate debt will not have an impact on our results of operations or cash flows until we decide, or are required, to refinance such debt.

For variable rate debt, changes in interest rates generally do not impact the fair market value of the debt instrument, but do affect our future results of operations and cash flows. We had variable rate debt of \$69.9 million outstanding at June 30, 2002 with a weighted average interest rate of 5.6%, of which \$43.7 million has an interest rate floor of 8.0%. Assuming that our balance of variable rate debt, excluding \$43.7 million which has an interest rate floor of 8.0%, remains constant at \$26.2 million, each one-percent increase in interest rates would result in an annual increase in interest expense, and a corresponding decrease in cash flows, of \$262,000. Conversely, each one-percent decrease in interest rates would result in an annual decrease in interest expense, and a corresponding increase in cash flows, of \$262,000. For our \$43.7 million of variable rate debt which has a interest rate floor of 8.0%, each one-percent increase in interest rates in excess of 8.0% would result in an annual increase in interest expense, and a corresponding decrease in cash flows, of \$437,000. Conversely, each one-percent decrease at interest rates of 9.0% or greater would result in an annual decrease in interest expense, and a corresponding increase in cash flows, of \$437,000.

We are also exposed to market risks from fluctuations in interest rates and the effects of those fluctuations on market values of our cash equivalents and short-term investments. These investments generally consist of overnight investments that are not significantly exposed to interest rate risk, except to the extent that changes in interest rates will ultimately affect the amount of interest income earned and cash flow from these investments.

We do not have any derivative financial instruments in place to manage interest costs, but that does not mean we will not use them as a means to manage interest rate risk in the future.

We do not use foreign currency exchange forward contracts or commodity contracts and do not have foreign currency exposure.

Table of Contents

PART II OTHER INFORMATION

Item 1. Legal Proceedings

Insurance Coverage Dispute

In September, 2000, the Company reached an agreement to settle the class action litigation relating to the restatement of its condensed consolidated financial statements for the years ended December 31, 1996 and 1997 and the first three fiscal quarters of 1998. This agreement received final court approval on November 30, 2000 and the Company was dismissed from the litigation with prejudice. On September 28, 2001, the Company made its final installment of \$1.0 million on its promissory note for the class action litigation settlement. Although the Company was dismissed from the litigation with prejudice, a dispute which arose with its corporate liability insurance carriers remains unresolved. At the time the Company settled the class action litigation, the Company and the insurance carriers agreed to resolve this dispute through binding arbitration, and the Company filed a complaint for a declaratory judgment that it was not liable to the carriers as claimed. The carriers counter-claimed to recover an amount capped at \$4.0 million.

After filing for bankruptcy on October 1, 2001, the Company made a motion for dismissal of its complaint for declaratory relief in the arbitration based upon having filed for bankruptcy protection. An objection was filed to its motion, and one of its insurance carriers filed a proof of claim in the amount of \$4.0 million in the bankruptcy proceeding. The Company disputes that claim. The Company offered (and the offer currently remains outstanding) to settle the dispute for \$75,000 to be paid out as a general unsecured claim in the bankruptcy process. (See Note 2 to the condensed consolidated financial statements included elsewhere herein).

In addition to the matter referred to in the immediately preceding paragraphs, the Company is involved in various lawsuits and claims arising in the normal course of business. In the aggregate, management does not believe that the ultimate resolution of such other suits and claims would have a material adverse effect on the Company's financial condition.

Item 4. Submission of Matters to a Vote of Security Holders

The Company's annual shareholder meeting was held on May 8, 2002. At this meeting the shareholders elected the seven current directors and approved the 2002 Incentive Award Plan ("Stock Option Plan"). The Company has reserved 650,000 shares of common stock for issuance under the Stock Option Plan.

Item 6. Exhibits and Reports on Form 8-K

(a) The following documents are filed as part of this report:

Exhibit Number	
12	Ratio of Earnings to Fixed Charges
99.1	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
99.2	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K.

We filed a report on Form 8-K on May 16, 2002 pursuant to Item 5 of Form 8-K announcing the appointment of Matthew G. Patrick as Chief Financial Officer, Senior Vice President and Treasurer.

Table of Contents

SIGNATURES

Pursuant to the requirements of Sections 13 or 15(d) the Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ASSISTED LIVING CONCEPTS, INC.
Registrant

By: /s/ MATTHEW PATRICK

Name: Matthew Patrick
Title: *Senior Vice President,
Chief Financial Officer and Treasurer*

August 8, 2002

By: /s/ M. CATHERINE MALONEY

Name: M. Catherine Maloney
Title: *Vice President and
Chief Accounting Officer*

August 8, 2002

Table of Contents

EXHIBIT INDEX

Exhibit Number	
12	Ratio of Earnings to Fixed Charges
99.1	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
99.2	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002