SILGAN HOLDINGS INC Form 8-K March 17, 2015

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

#### FORM 8-K

# CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 17, 2015

#### SILGAN HOLDINGS INC.

(Exact name of Registrant as specified in its charter)

Delaware	000-22117	06-1269834
(State or other jurisdiction	(Commission	(IRS Employer
of incorporation)	File Number)	Identification No.)

4 Landmark Square, Stamford, Connecticut (Address of principal executive offices)

06901 (Zip Code)

Registrant's telephone number, including area code: (203) 975-7110

#### N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Section 8 — Other Events

Item 8.01. Other Events.

On March 17, 2015, the Registrant issued a press release, attached hereto as Exhibit 99.1 and incorporated herein by reference, announcing the final results of its "modified Dutch auction" tender offer, which expired at 5:00 p.m., New York time, on March 10, 2015.

Section 9 — Financial Statements and Exhibits

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

99.1 Press Release dated March 17, 2015 announcing final results of tender offer.

2

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

### SILGAN HOLDINGS INC.

By: /s/ Frank W. Hogan, III

Frank W. Hogan, III

Senior Vice President, General

Counsel and Secretary

Date: March 17, 2015

3

## INDEX TO EXHIBITS

Exhibit No.

Description

99.1 Press Release dated March 17, 2015 announcing final results of tender offer.

4

n', Times; color: #000000; background: #FFFFFF"> We will continue to monitor issues as they are examined by auditors representing tax authorities to determine whether an adjustment to existing FIN 48 liabilities is required or whether a FIN 48 liability should be provided for a new issue. As issues are examined by the Internal Revenue Service (IRS) and state auditors, we may decide to adjust the existing FIN 48 liability for issues that were not deemed an exposure at the time we adopted FIN 48. Accordingly, we will continue to monitor the results of audits and adjust the liability as needed. Federal income tax returns for Covanta Energy are closed for the years through 2003. However, to the extent NOLs are utilized from earlier years, federal income tax returns for Covanta Holding Corporation, formerly known as Danielson Holding Corporation, are still open. The tax returns of our subsidiary ARC Holdings are open for federal audit for the tax return years of 2004 and forward, and are currently the subject of an IRS examination. This examination is related to ARC Holdings refund requests related to NOL carryback claims from tax years prior to our acquisition of ARC

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Holdings in 2005 that require Joint Committee approval. State income tax returns are generally subject to examination for a period of three to five years after the filing of the respective return. The state impact of any federal changes remains subject to examination by various states for a period of up to one year after formal notification to the states. We have various state income tax returns in the process of examination, administrative appeals or litigation.

Our NOLs predominantly arose from our predecessor insurance entities (which were subsidiaries of our predecessor, which was formerly named Mission Insurance Group, Inc., Mission). These Mission insurance entities have been in state insolvency proceedings in California and Missouri since the late 1980 s. The amount of NOLs available to us will be reduced by any taxable income or increased by any taxable losses generated by current members of our consolidated tax group, which include grantor trusts associated with the Mission insurance entities.

While we cannot predict with certainty what amounts, if any, may be includable in taxable income as a result of the final administration of these grantor trusts, substantial actions toward such final administration have been taken and we believe that neither arrangements with the California Commissioner nor the final administration by the Missouri Director will result in a material reduction in available NOLs.

We had consolidated federal NOLs estimated to be approximately \$591 million for federal income tax purposes as of December 31, 2008, based on the tax returns as filed. The NOLs will expire in various amounts from December 31, 2009 through December 31, 2028, if not used. Current forecasts indicate we will utilize consolidated federal NOLs in 2009 which will otherwise expire in 2009. In addition to the consolidated federal NOLs, as of December 31, 2008, we had state NOL carryforwards of \$119.7 million, which expire between 2012 and 2027, capital loss carryforwards of \$69.0 million expiring in 2009, additional federal credit carryforwards of \$32.7 million, and state credit carryforwards of \$0.8 million. These deferred tax assets are offset by a valuation allowance of \$34.3 million.

For further information, refer to Note 9. Income Taxes of the Notes to the Consolidated Financial Statements included in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

#### **Note 8.** Supplementary Information

#### **Operating Revenues**

The components of waste and service revenues are as follows (in thousands):

	For the The Ended J	ree Months June 30,	For the Six Months Ended June 30,			
	2009	2008	2009	2008		
Waste and service revenues unrelated to project debt Revenue earned explicitly to service project	\$ 208,529	\$ 218,965	\$ 395,209	\$ 412,829		
debt-principal	13,720	17,167	27,439	34,364		
Revenue earned explicitly to service project debt-interest	5,593	6,557	11,463	13,119		
Total waste and service revenues	\$ 227,842	\$ 242,689	\$ 434,111	\$ 460,312		

Under some of our service agreements, we bill municipalities fees to service project debt (principal and interest). The amounts billed are based on the actual principal amortization schedule for the project bonds. Regardless of the amounts billed to client communities relating to project debt principal, we recognize revenue earned explicitly to service project debt principal on a levelized basis over the term of the applicable agreement. In the beginning of the agreement, principal billed is less than the amount of levelized revenue recognized related to principal and we record an unbilled service receivable asset. At some point during the agreement, the amount we bill will exceed the levelized revenue and the unbilled service receivable begins to reduce, and ultimately becomes nil at the end of the contract.

In the final year(s) of a contract, cash is utilized from debt service reserve accounts to pay remaining principal amounts due to project bondholders and such amounts are no longer billed to or paid by municipalities. Generally,

20

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

therefore, in the last year of the applicable agreement, little or no cash is received from municipalities relating to project debt, while our levelized service revenue continues to be recognized until the expiration date of the term of the agreement.

Our independent power production facilities in India generate electricity and steam explicitly for specific purchasers and as such, these agreements are considered lease arrangements. Electricity and steam sales included lease income from our international business of \$31.3 million and \$59.0 million for the three months ended June 30, 2009 and 2008, respectively, and \$63.6 million and \$113.1 million for the six months ended June 30, 2009 and 2008, respectively.

#### **Operating Costs**

#### Pass through costs

Pass through costs are costs for which we receive a direct contractually committed reimbursement from the municipal client which sponsors an energy-from-waste project. These costs generally include utility charges, insurance premiums, ash residue transportation and disposal and certain chemical costs. These costs are recorded net of municipal client reimbursements in our condensed consolidated financial statements. Total pass through costs were \$14.8 million and \$14.3 million for the three months ended June 30, 2009 and 2008, respectively, and \$29.6 million and \$30.2 million for the six months ended June 30, 2009 and 2008, respectively.

Amortization of waste, service and energy contracts

The vast majority of our waste, service and energy contracts were valued in March 2004 and June 2005 related to the acquisitions of Covanta Energy and ARC Holdings, respectively. These intangible assets and liabilities were recorded using then-available information at their estimated fair market values based upon discounted cash flows. The following table details the amount of the actual/estimated amortization expense and contra-expense associated with these intangible assets and liabilities as of June 30, 2009 included or expected to be included in our condensed consolidated statement of income for each of the years indicated (in thousands):

	Energ	te, Service and y Contracts ortization	5	aste and Service ontracts	
	,	xpense)	(Contra-Expense)		
Six Months ended June 30, 2009	\$	22,918	\$	(6,562)	
Remainder of 2009 2010 2011 2012 2013 2014	\$	19,384 29,864 26,740 24,647 21,037 20,319	\$	(6,616) (12,721) (12,408) (12,412) (12,390) (12,390)	

Thereafter 58,488 (39,033)

Total \$ 200,479 \$ (107,970)

21

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Other operating expenses

The components of other operating expenses are as follows (in thousands):

		Other Oper or the Three Months ded June 30,		ng Expenses  For the Six Months  Ended June 30,				
	2009	*	2009	2008				
Construction costs	\$ 5,97	79 \$ 12,110	\$ 11,325	\$ 25,267				
Insurance subsidiary operating expenses	4,68	3,417	8,502	5,788				
Insurance recoveries	(8)	(21)	(82)	(3,769)				
Foreign exchange (gain) loss	(8)	11) 493	(306)	(4)				
Other	(:	53) 3,359	27	4,577				
Total other operating expenses	\$ 9,72	22 \$ 19,358	\$ 19,466	\$ 31,859				

### Non-cash convertible debt related expense

The components of non-cash convertible debt related expense are as follows (in thousands):

		Non-Cas	h Co	nvertible	Deb	t Related	Expe	nse	
	F	or the Thi	ee N	<b>Ionths</b>	For the Six Months Ended June 30,				
		Ended J	une	30,					
	20			2008		2009		2008	
Debt discount accretion related to the Debentures	\$	4,787	\$	4,453	\$	9,489	\$	8,827	
Debt discount accretion related to the Notes		2,225				2,225			
Fair value changes related to the Note Hedge		(7,137)				(7,137)			
Fair value changes related to the Cash Conversion Option		6,520				6,520			
Total non-cash convertible debt related expense	\$	6,395	\$	4,453	\$	11,097	\$	8,827	

### **Comprehensive Income**

The components of comprehensive income are as follows (in thousands):

Three Months Ended	Six Months Ended
<b>June 30,</b>	June 30,

Edgar Filing: SILGAN HOLDINGS INC - Form 8-K

	2009	2008	2009	2008
Comprehensive income, net of income taxes: Net income attributable to Covanta Holding Corporation	\$ 33,167	\$ 42,299	\$ 32,516	\$ 54,562
Foreign currency translation SFAS 158 unrecognized net loss Net unrealized gain (loss) on available-for-sale securities	6,149 (42) 773	(2,281) (170) (302)	4,348 (84) 489	(1,254) (339) (372)
Other comprehensive income (loss) attributable to Covanta Holding Corporation	6,880	(2,753)	4,753	(1,965)
Comprehensive income attributable to Covanta Holding Corporation	\$ 40,047	\$ 39,546	\$ 37,269	\$ 52,597
Net income attributable to noncontrolling interests in subsidiaries Other comprehensive income (loss) Foreign currency	\$ 2,164	\$ 2,225	\$ 3,544	\$ 4,094
translation	2,037	(1,812)	1,507	(1,852)
Comprehensive income attributable to noncontrolling interests in subsidiaries	\$ 4,201	\$ 413	\$ 5,051	\$ 2,242

22

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

See Note 1. Organization and Basis of Presentation for a discussion of the retrospective accounting change resulting from the adoption of FSP APB 14-1 and SFAS 160 effective January 1, 2009.

### Goodwill

The following table details the changes in carrying value of goodwill (in thousands):

	Total
Balance as of December 31, 2008	\$ 195,617
Purchase price adjustment related to the ARC Holdings acquisition	6,060
Goodwill related to the Pennsylvania transfer stations acquisition	1,319
Balance as of June 30, 2009	\$ 202,996

We increased goodwill and current liabilities by \$6.1 million during the quarter ended June 30, 2009 to recognize a liability due to one of our municipal clients that should have been recognized in the purchase price allocation relating to the ARC Holdings acquisition of June 2005.

## Note 9. Benefit Obligations

### Pension and Other Benefit Obligations

The components of net periodic benefit costs are as follows (in thousands):

	Pension Benefits									Other Post-Retirement Benefits								
		For the	e Th	ree		For th	e Si	ix	F	or the	Th	ree	For the Six					
		Months June			Months Ended June 30,				Months Ended June 30,				Months Ended June 30,					
	2	2009		2008		2009		2008	2	009	2	008	2	009	2	008		
Service cost	\$		\$		\$		\$		\$		\$		\$		\$			
Interest cost		1,197		1,176		2,394		2,352		123		137		245		274		
Expected return on plan																		
assets		(975)		(1,182)		(1,950)		(2,364)										
Amortization of net																		
prior service cost		19				38												
Amortization of																		
actuarial gain		(46)		(131)		(92)		(262)		(38)		(39)		(75)		(77)		
C		, ,		,				, ,		. ,		. ,				` /		
Net periodic benefit cost	\$	195	\$	(137)	\$	390	\$	(274)	\$	85	\$	98	\$	170	\$	197		

### **Defined Contribution Plans**

Substantially all of our domestic employees are eligible to participate in defined contribution plans we sponsor. Our costs related to defined contribution plans were \$3.0 million and \$2.7 million for the three months ended June 30, 2009 and 2008, respectively, and \$7.4 million and \$6.9 million for the six months ended June 30, 2009 and 2008, respectively.

#### **Note 10. Stock-Based Compensation**

Compensation expense related to our stock-based awards totaled \$3.8 million and \$7.7 million during the three and six months ended June 30, 2009, respectively, and \$4.4 million and \$8.1 million during the three and six months ended June 30, 2008, respectively.

During the six months ended June 30, 2009, we awarded certain employees 694,712 shares of restricted stock awards. The restricted stock awards will be expensed over the requisite service period, subject to an assumed ten percent forfeiture rate. The terms of the restricted stock awards include two vesting provisions; one based on a performance factor and continued service (applicable to 66% of the award) and one based solely on continued service (applicable to 34% of the award). If all performance and service criteria are satisfied, 1,627 shares vest during March of 2009, 2010 and 2011 and the remaining awards vest during March of 2010, 2011 and 2012.

23

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

On May 7, 2009, in accordance with our existing program for annual director compensation, we awarded 45,000 restricted stock awards under the Directors Plan. We determined that the service vesting condition of the restricted stock awards granted to the directors on May 7, 2009 to be non-substantive and, in accordance with SFAS No. 123 (revised 2004), Share-Based Payments , recorded the entire fair value of the award as compensation expense on the grant date.

As of June 30, 2009, we had approximately \$15.9 million and \$4.6 million of unrecognized compensation expense related to our unvested restricted stock awards and unvested stock options, respectively. We expect this compensation expense to be recognized over a weighted average period of 2.3 years for our unvested restricted stock awards and 2.9 years for our unvested stock options.

#### **Note 11. Financial Instruments**

#### **Fair Value Measurements**

For the quarter ended June 30, 2009, we adopted the following FSPs which are intended to provide additional application guidance and enhance disclosures regarding fair value measurements:

FSP SFAS No. 157-4, Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly (FSP SFAS 157-4), provides guidelines for making fair value measurements more consistent with the principles presented in SFAS No. 157, Fair Value Measurements. The FSP provides guidance to determine if there has been a significant decrease in the volume and level of activity for the asset or liability, and to estimate fair values, when transactions or quoted prices are not determinative of fair value. FSP SFAS 157-4 requires management to use judgment to determine whether a market is distressed or not orderly, even if there has been a significant decrease in the volume and level of activity for the asset or liability.

FSP SFAS No. 107-1 and APB No. 28-1, Interim Disclosures about Fair Value of Financial Instruments enhances consistency in financial reporting by increasing the frequency of fair value disclosures. The FSP requires disclosure in the notes to the financial statements of fair value of its financial instruments in interim and annual reporting periods, together with the related carrying amounts, methods and significant assumptions used to estimate fair value, and changes in methods and significant assumptions, if any.

The adoption of these FSPs had no impact on our condensed consolidated financial statements and resulted only in additional financial reporting disclosures.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

For cash and cash equivalents, restricted funds, and marketable securities, the carrying value of these amounts is a reasonable estimate of their fair value. The fair value of restricted funds held in trust is based on quoted market prices of the investments held by the trustee.

Fair values for debt were determined based on interest rates that are currently available to us for issuance of debt with similar terms and remaining maturities for debt issues that are not traded on quoted market prices.

The fair value of project debt is estimated based on quoted market prices for the same or similar issuances of debt.

Fair value of our interest rate swap agreement is the estimated amount we would receive or pay to terminate the agreement based on the net present value of the future cash flows as defined in the agreement.

Fair values of derivative instruments are determined using available market information and appropriate valuation methodologies. We recognize derivative instruments on the balance sheet at their fair value. The Cash Conversion Option is valued quarterly using a Black Scholes model incorporating our common stock closing price at the reporting date and an implied volatility factor for our common stock; to determine the

24

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

value of the Note Hedge, the Cash Conversion Option amount is then discounted at a discount rate reflecting the Option Counterparties credit standing. The Option Counterparties are highly rated financial institutions, none of whom experienced any significant downgrades during the three months ending June 30, 2009 which could reduce any receivable amount owed to us. The contingent interest features related to the Debentures and the Notes are valued quarterly using the present value of expected cash flow models incorporating the probabilities of the contingent events occurring.

The estimated fair-value amounts have been determined using available market information and appropriate valuation methodologies. However, considerable judgment is necessarily required in interpreting market data to develop estimates of fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts that we would realize in a current market exchange. The fair-value estimates presented herein are based on pertinent information available to us as of June 30, 2009. However, such amounts have not been comprehensively revalued for purposes of these financial statements since June 30, 2009, and current estimates of fair value may differ significantly from the amounts presented herein.

The following tables presents information about our assets and liabilities and their fair value measurements as of June 30, 2009:

							Measureme			
						Prices in Active	Significant			
		As of Jun	e 30,	, 2009		Markets for dentical	Significant Other Un Observable	observable		
Financial Instruments Recorded at Fair Value		Carrying	E	stimated	•	Assets	Inputs	Inputs (Level		
on a Recurring Basis:	Amount Fair Value (In tho		,	Level 1) sands)	(Level 2)	3)				
Assets: Cash and cash equivalents: Bank deposits and certificates of deposit Money market funds	\$	77,639 473,527	\$	77,639 473,527	\$	77,639 473,527	\$	\$		
Total cash and cash equivalents: Restricted funds held in trust: Bank deposits and certificates of deposit Money market funds U.S. Treasury/Agency obligations(a) State and municipal obligations Commercial paper/Guaranteed investment		551,166 61,045 140,093 30,266 13,275		551,166 61,045 140,133 30,503 13,140		551,166 61,045 140,133 30,503 13,140				
contracts/Repurchase agreements		54,595		54,731		54,731				

Edgar Filing: SILGAN HOLDINGS INC - Form 8-K

Total restricted funds held in trust: Investments	299,274	299,552	299,552		
Marketable securities available for sale Investments held to maturity:	300	300	300		
U.S. Treasury/Agency obligations	14,700	14,700	14,700		
Residential mortgage-backed securities	4,031	4,031	4,031		
Corporate investments	8,381	8,381	8,381		
Equity securities	729	729	729		
Total investments:	28,141	28,141	28,141		
Interest rate swap receivable	10,825	10,825		10,825	
Derivative Asset Note Hedge	119,515	119,515		119,515	
Total assets:	\$ 1,008,921	\$ 1,009,199	\$ 878,859	\$ 130,340	\$
Liabilities:					
Derivative Liability Cash Conversion Option	\$ 130,951	\$ 130,951	\$	\$ 130,951	\$
Derivative Liabilities Contingent interest features					
of the Debentures and Notes	0	0		0	
Interest rate swap payable	10,825	10,825		10,825	
Total liabilities:	\$ 141,776	\$ 141,776	\$	\$ 141,776	\$

25

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Financial Instruments Recorded at Carrying Amount:	Carrying Amount	 estimated air Value
Assets:		
Accounts receivables	\$ 269,497	\$ 269,497
Liabilities:		
Long-term debt (excluding Cash Conversion Option)	\$ 1,292,455	\$ 1,223,699
Project debt	\$ 959,758	\$ 947,525
Equity:		
Warrants	\$ 53,846	\$ 75,157

(a) The U.S. Treasury/Agency obligations in restricted funds held in trust are primarily comprised of Federal Home Loan Mortgage Corporation securities at fair value.

#### **Investments**

For the quarter ended June 30, 2009, we adopted FSP SFAS No. 115-2 and SFAS No. 124-2, Recognition and Presentation of Other-Than-Temporary Impairments, which provides additional guidance designed to create greater clarity and consistency in accounting for and presenting impairment losses on securities. The FSP revises recognition guidance in determining whether a debt security is other-than-temporarily impaired. A debt security is considered other-than-temporarily impaired if the fair value is less than the amortized cost, and in any of the following circumstances: an entity has the intent to sell the security, or it is more likely than not that an entity will be required to sell the security prior to the recovery of its amortized cost basis; and an entity does not expect to recover the entire amortized cost basis of the security. The FSP provides further guidance to determine the amount of impairment to be recorded in earnings and/or other comprehensive income. The adoption of these FSPs did not have a material impact on our consolidated financial statements and resulted primarily in additional financial reporting disclosures.

Our insurance subsidiaries fixed maturity debt and equity securities portfolio are classified as available-for-sale and are carried at fair value. Equity securities that are traded on a national securities exchange are stated at the last reported sales price on the day of valuation. Debt security values are determined by third party matrix pricing based on the last days trading activity. Changes in fair value are credited or charged directly to Accumulated Other Comprehensive Income (AOCI) in the condensed consolidated statements of equity as unrealized gains or losses, respectively. Investment gains or losses realized on the sale of securities are determined using the specific identification method. Realized gains and losses are recognized in the condensed consolidated statements of income based on the amortized cost of fixed maturities and cost basis for equity securities on the date of trade, subject to any previous adjustments for other-than-temporary declines.

Other-than-temporary declines in fair value are recorded as realized losses in the condensed consolidated statements of income and the cost basis of the security is reduced. We consider the following factors in determining whether declines in the fair value of securities are other-than-temporary:

the significance of the decline in fair value compared to the cost basis;

the time period during which there has been a significant decline in fair value;

whether the unrealized loss is credit-driven or a result of changes in market interest rates;

a fundamental analysis of the business prospects and financial condition of the issuer; and

our ability and intent to hold the investment for a period of time sufficient to allow for any anticipated recovery in fair value.

Other investments, such as investments in companies in which we do not have the ability to exercise significant influence, are carried at the lower of cost or estimated realizable value.

26

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The cost or amortized cost, unrealized gains, unrealized losses and fair value of our investments categorized by type of security, were as follows (in thousands):

	As of June 30, 2009							
		ost or ortized	Unr	ealized	ed Unrealized			Fair
		Cost	G	ain	L	oss	•	Value
<b>Current investments:</b>								
Fixed maturities	\$	300	\$		\$		\$	300
Equity securities insurance business		732		50		53		729
Total current investments	\$	1,032	\$	50	\$	53	\$	1,029
Noncurrent investments:								
Fixed maturities insurance business:								
U.S. government obligations	\$	565	\$	12	\$		\$	577
U.S. government agencies		13,774		349				14,123
Residential mortgage-backed		3,977		61		7		4,031
Corporate		8,296		135		50		8,381
Total fixed maturities insurance business		26,612		557		57		27,112
Investment at cost international business		3,437						3,437
Mutual and bond funds		1,539		97				1,636
Total noncurrent investments	\$	31,588	\$	654	\$	57	\$	32,185

	As of December 31, 2008							
	Cost or Amortized		Unrealized		Unrealized			Fair
		Cost	G	ain	L	oss	•	Value
<b>Current investments:</b>								
Fixed maturities	\$	300	\$		\$		\$	300
Equity securities insurance business		760		62		30		792
<b>Total current investments</b>	\$	1,060	\$	62	\$	30	\$	1,092
Noncurrent investments: Fixed maturities insurance business:								
U.S. government obligations	\$	565	\$	22	\$		\$	587
U.S. government agencies		17,332		307		19		17,620

Edgar Filing: SILGAN HOLDINGS INC - Form 8-K

Residential mortgage-backed Corporate	4,183 4,540	27	26 194	4,184 4,346
Total fixed maturities insurance business Investment at cost international business Mutual and bond funds	26,620 3,437 1,404	356	<ul><li>239</li><li>433</li></ul>	26,737 3,437 971
<b>Total noncurrent investments</b>	\$ 31,461	\$ 356	\$ 672	\$ 31,145

27

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following table sets forth a summary of temporarily impaired investments held by our insurance subsidiary (in thousands):

	As of June 30, 2009				As of December 31, 2008					
	Fair Value		ealized sses	_	Fair <sup>7</sup> alue		ealized osses			
<b>Description of Investments</b>										
U.S. Treasury and other direct U.S. Government										
obligations	\$	\$		\$	2,841	\$	19			
Federal agency mortgage-backed securities	1,037		7		1,547		26			
Corporate bonds	3,420		50		3,996		194			
Total fixed maturities	4,457		57		8,384		239			
Equity securities	402		53		307		30			
Total temporarily impaired investments	\$ 4,859	\$	110	\$	8,691	\$	269			

The number of U.S. Treasury and federal agency obligations, mortgage-backed securities, and corporate bonds temporarily impaired are 0, 1, and 9, respectively. As of June 30, 2009, all of the temporarily impaired fixed maturity investments with a fair value of \$4.5 million had maturities greater than 12 months.

Our fixed maturities held by our insurance subsidiary include mortgage-backed securities and collateralized mortgage obligations, collectively (MBS) representing 14.9%, and 15.6% of the total fixed maturities as of June 30, 2009 and December 31, 2008, respectively. Our MBS holdings are issued by the Federal National Mortgage Association (FNMA), the Federal Home Loan Mortgage Corporation (FHLMC), or the Government National Mortgage Association (GNMA) all of which are rated AAA by Moody's Investors Services. MBS and callable bonds, in contrast to other bonds, are more sensitive to market value declines in a rising interest rate environment than to market value increases in a declining interest rate environment.

The expected maturities of fixed maturity securities, by amortized cost and fair value are shown below (in thousands):

	Ar	As of June Amortized				
		Cost	Fair Value			
Available-for-sale:						
One year or less	\$	5,631	\$	5,739		
Over one year to five years		19,470		19,869		
Over five years to ten years		1,511		1,504		
More than ten years						

Total fixed maturities \$ 26,612 \$ 27,112

The following reflects the change in net unrealized gain (loss) on available-for-sale securities included as a separate component of accumulated AOCI in the condensed consolidated statements of equity (in thousands):

	For th Month Jun	Month	he Six s Ended te 30,	
	2009	2008	2009	2008
Fixed maturities, net	\$ 500	\$ (277)	\$ 412	\$ (177)
Equity securities, net	160	(10)	(20)	(69)
Mutual and bond funds	113	(15)	97	(126)
Change in net unrealized gain (loss) on investments	\$ 773	\$ (302)	\$ 489	\$ (372)

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The components of net unrealized gain (loss) on available-for-sale securities consist of the following (in thousands):

	Mo	e Three nths June 30,	Mo	he Six nths June 30,
	2009	2008	2009	2008
Net unrealized holding gain (loss) on available-for-sale securities arising during the period Reclassification adjustment for net realized losses on available-for-sale	\$ 744	\$ (334)	\$ 460	\$ (404)
securities included in net income	29	32	29	32
Net unrealized gain (loss) on available-for-sale securities	\$ 773	\$ (302)	\$ 489	\$ (372)

#### **Note 12.** Derivative Instruments

Effective January 1, 2009, we adopted SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities An Amendment of FASB Statement No. 133 (SFAS 161). SFAS 161 establishes the disclosure requirements for derivative instruments and for hedging activities with the intent to provide financial statement users with an enhanced understanding of the entity s use of derivative instruments, the accounting of derivative instruments and related hedged items under SFAS 133 and its related interpretations, and the effects of these instruments on the entity s financial position, financial performance, and cash flows. Other than the enhanced disclosures as follows, the adoption of SFAS 161 had no impact on our condensed consolidated financial statements.

The following disclosures summarize the fair value of derivative instruments not designated as hedging instruments under SFAS 133 in the condensed consolidated balance sheets and the effect of changes in fair value related to those derivative instruments not designated as hedging instruments under SFAS 133 on the condensed consolidated statements of income.

<b>Derivative Instruments Not Designated</b>			Fair Value as of					
Hedging Instruments under SFAS 133 Balance Sheet Location			June 30, December 3 2009 2008 (In thousands)					
Asset Derivatives:								
Interest rate swap receivable	Other noncurrent assets	\$	10,825	\$	13,984			
Note Hedge	Other noncurrent assets	\$	119,515	\$				
Liability Derivatives:								
Cash Conversion Option	Long-term debt	\$	130,951	\$				
Contingent interest features of the Debentures and								
Notes	Other noncurrent liabilities	\$	0	\$	0			
Interest rate swap payable	Other noncurrent liabilities	\$	10,825	\$	13,984			

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

		Amount of Gain or (Loss) Recognized in Income on Derivative							
						<b>,11</b>			
				Fo	r			For	
			or the	th			r the	the	
<b>Effect on Income of Derivatives Instruments</b>	<b>Location of Gain or (Loss)</b>		Three	Th			Six	Six	
Not Designated as Hedging Instruments	Recognized in Income on	E	Ended	Enc	led	Eı	nded	Months Ended June 30,	
under SFAS 133	Derivatives		2009	20			009	2008	
				(In t	hous	san	ds)		
Note Hedge	Non-cash convertible debt	\$	7,137	\$		\$	7,137	\$	
Cash Conversion Option	related expense Non-cash convertible debt	Ф	7,137	Ф		Ф	7,137	Ф	
Cush Conversion Option	related expense		(6,520	)		(	(6,520)	)	
Contingent interest features of the Debentures and Notes	Non-cash convertible debt related expense			,					
Interest rate swap	Net interest expense on								
2p	project debt								
Effect on income of derivative instruments not d	esignated as hedging								
instruments under SFAS 133		\$	617	\$		\$	617	\$	

## Cash Conversion Option, Note Hedge and Contingent Interest features related to the 3.25% Cash Convertible Senior Notes

The Cash Conversion Option is a derivative instrument which is recorded at fair value quarterly with any change in fair value being recognized in our condensed consolidated income statement as non-cash convertible debt related expense. The fair value of the Cash Conversion Option was \$131.0 million as of June 30, 2009. The Note Hedge is accounted for as a derivative instrument under SFAS 133 and as such, is recorded at fair value quarterly with any change in fair value being recognized in our condensed consolidated income statement as non-cash convertible debt related expense. The fair value of the Note Hedge was \$119.5 million as of June 30, 2009. The contingent interest features of the Notes are embedded derivative instruments. The fair value of the contingent interest features of the Notes was zero as of June 30, 2009.

We expect the gain or loss from the Note Hedge to substantially offset the gain or loss associated with changes to the valuation of the Cash Conversion Option. Accordingly, we do not expect there to be a material net impact to our condensed consolidated statement of income as a result of our issuing the Notes and entering into the Note Hedge. Our most significant credit exposure arises from the Note Hedge of the Notes. The fair value of the Note Hedge reflects the maximum loss that would be incurred should the Option Counterparties fail to perform according to the terms of the Note Hedge agreement. The Option Counterparties are highly rated financial institutions and we believe that the credit risk associated with their non-performance is not significant. See Note 6. Changes in Capitalization for

specific details related to the Cash Conversion Option, Note Hedge and contingent interest features of the Notes.

#### Contingent Interest feature of the 1.00% Senior Convertible Debentures

On January 31, 2007, we completed an underwritten public offering of \$373.8 million aggregate principal amount of Senior Convertible Debentures. The Debentures bear interest at a rate of 1.00% per year, payable semi-annually in arrears, on February 1 and August 1 of each year, commencing on August 1, 2007, and will mature on February 1, 2027. Beginning with the six-month interest period commencing February 1, 2012, we will pay contingent interest on the Debentures during any six-month interest period in which the trading price of the Debentures measured over a specified number of trading days is 120% or more of the principal amount of the Debentures. When applicable, the contingent interest payable per \$1,000 principal amount of Debentures will equal

30

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

0.25% of the average trading price of \$1,000 principal amount of Debentures during the five trading days ending on the second trading day immediately preceding the first day of the applicable six-month interest period. The contingent interest feature in the Debentures is an embedded derivative instrument. The first contingent cash interest payment period does not commence until February 1, 2012, and the fair value for the embedded derivative was zero as of June 30, 2009.

#### **Interest Rate Swaps**

As of June 30, 2009, we had one interest rate swap agreement related to project debt that economically fixes the interest rate on certain adjustable-rate revenue bonds. This swap agreement was entered into in September 1995 and expires in January 2019. Any payments made or received under the swap agreement, including fair value amounts upon termination, are included as an explicit component of the client community sobligation under the related service agreement. Therefore, all payments made or received under the swap agreement are a pass through to the client community. Under the swap agreement, we pay a fixed rate of 5.18% and receive a floating rate that is either equal to (i) the rate on the adjustable rate revenue bonds or (ii) an alternative floating rate based on a percentage of LIBOR or the BMA Municipal Swap Index if certain triggering events occur, such as a put of bonds to the standby credit facility that backstops the weekly rate re-sets. The notional amount of the swap as of June 30, 2009 was \$63.7 million and is reduced in accordance with the scheduled repayments of the applicable revenue bonds. The counterparty to the swap is a major financial institution. We believe that the credit risk associated with nonperformance by the counterparty is not significant. The swap agreement resulted in increased debt service expense, which is a pass through to the client community, of \$0.8 million and \$1.5 million for the three and six months ended June 30, 2009, respectively. The effect on our weighted-average borrowing rate of the project debt was an increase of 0.15% for six months ended June 30, 2009.

#### **Note 13. Related-Party Transactions**

We hold a 26% investment in Quezon Power, Inc. (Quezon). We are party to an agreement with Quezon in which we assumed responsibility for the operation and maintenance of Quezon's coal-fired electricity generation facility. Accordingly, 26% of the net income of Quezon is reflected in our statements of income and as such, 26% of the revenue earned under the terms of the operation and maintenance agreement is eliminated against Equity in Net Income from Unconsolidated Investments. For the three months ended June 30, 2009 and 2008, we collected \$13.1 million and \$11.2 million, respectively, and for the six months ended June 30, 2009 and 2008, we collected \$18.3 million and \$20.2 million, respectively, for the operation and maintenance of the facility. As of June 30, 2009 and December 31, 2008, the net amount due to Quezon was \$5.2 million and \$3.2 million, respectively, which represents advance payments received from Quezon for operation and maintenance costs.

### Note 14. Commitments and Contingencies

We and/or our subsidiaries are party to a number of claims, lawsuits and pending actions, most of which are routine and all of which are incidental to our business. We assess the likelihood of potential losses on an ongoing basis and when losses are considered probable and reasonably estimable, record as a loss an estimate of the ultimate outcome. If we can only estimate the range of a possible loss, an amount representing the low end of the range of possible outcomes is recorded. The final consequences of these proceedings are not presently determinable with certainty.

#### **Environmental Matters**

Our operations are subject to environmental regulatory laws and environmental remediation laws. Although our operations are occasionally subject to proceedings and orders pertaining to emissions into the environment and other environmental violations, which may result in fines, penalties, damages or other sanctions, we believe that we are in substantial compliance with existing environmental laws and regulations.

We may be identified, along with other entities, as being among parties potentially responsible for contribution to costs associated with the correction and remediation of environmental conditions at disposal sites subject to

31

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

federal and/or analogous state laws. In certain instances, we may be exposed to joint and several liabilities for remedial action or damages. Our ultimate liability in connection with such environmental claims will depend on many factors, including our volumetric share of waste, the total cost of remediation, and the financial viability of other companies that also sent waste to a given site and, in the case of divested operations, its contractual arrangement with the purchaser of such operations.

The potential costs related to the matters described below and the possible impact on future operations are uncertain due in part to the complexity of governmental laws and regulations and their interpretations, the varying costs and effectiveness of cleanup technologies, the uncertain level of insurance or other types of recovery and the questionable level of our responsibility. Although the ultimate outcome and expense of any litigation, including environmental remediation, is uncertain, we believe that the following proceedings will not have a material adverse effect on our consolidated financial position or results of operations.

In August 2004, the United States Environmental Protection Agency ( EPA ) notified Covanta Essex Company ( Essex ) that it was a potentially responsible party ( PRP ) for Superfund response actions in the Lower Passaic River Study Area, referred to as LPRSA, a 17 mile stretch of river in northern New Jersey. Essex is one of at least 73 PRPs named thus far that have joined the LPRSA PRP group. On May 8, 2007, EPA and the PRP group entered into an Administrative Order on Consent by which the PRP group is undertaking a Remedial Investigation/Feasibility Study (Study) of the LPRSA under EPA oversight. The cost to complete the Study is estimated at \$75 million, in addition to EPA oversight costs. Essex s share of the Study costs to date are not material to its financial position and results of operations; however, the Study costs are exclusive of any costs that may be required of PRPs to remediate the LPRSA or costs associated with natural resource damages to the LPRSA that may be assessed against PRPs. On February 4, 2009, Essex and over 300 other PRPs were named as third-party defendants in a suit brought by the State of New Jersey Department of Environmental Protection ( NJDEP ) against Occidental Chemical Corporation and certain related entities (Occidental) with respect to alleged contamination of the LPRSA by Occidental. The Occidental third party complaint seeks contribution from the third-party defendants with respect to any award to NJDEP of damages against Occidental in the matter. Considering the history of industrial and other discharges into the LPRSA from other sources, including named PRPs, Essex believes any releases to the LPRSA from its facility to be de minimis in comparison; however, it is not possible at this time to predict that outcome with certainty or to estimate Essex s ultimate liability in the matter, including for LPRSA remedial costs and/or natural resource damages and/or contribution claims made by Occidental and/or other PRPs.

#### Other Matters

Other commitments as of June 30, 2009 were as follows (in thousands):

	Comm	<b>Commitments Expiring by Period</b>								
	Total		ess Than ne Year		ore Than Ine Year					
Letters of credit Surety bonds	\$ 289,888 67,158	\$	31,344	\$	258,544 67,158					
Total other commitments net	\$ 357,046	\$	31,344	\$	325,702					

The letters of credit were issued under various credit facilities (primarily the Funded L/C Facility) to secure our performance under various contractual undertakings related to our domestic and international projects or to secure obligations under our insurance program. Each letter of credit relating to a project is required to be maintained in effect for the period specified in related project contracts, and generally may be drawn if it is not renewed prior to expiration of that period.

We believe that we will be able to fully perform under our contracts to which these existing letters of credit relate, and that it is unlikely that letters of credit would be drawn because of a default of our performance obligations. If any of these letters of credit were to be drawn by the beneficiary, the amount drawn would be

32

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

immediately repayable by us to the issuing bank. If we do not immediately repay such amounts drawn under these letters of credit, unreimbursed amounts would be treated under the Credit Facilities as additional term loans in the case of letters of credit issued under the Funded L/C Facility, or as revolving loans in the case of letters of credit issued under the Revolving Loan Facility.

The surety bonds listed on the table above relate primarily to performance obligations (\$58.2 million) and support for closure obligations of various energy projects when such projects cease operating (\$9.0 million). Were these bonds to be drawn upon, we would have a contractual obligation to indemnify the surety company.

We have certain contingent obligations related to the Debentures. These are:

holders may require us to repurchase their Debentures on February 1, 2012, February 1, 2017 and February 1, 2022;

holders may require us to repurchase their Debentures, if a fundamental change occurs; and holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash and/or our common stock.

For specific criteria related to contingent interest, conversion or redemption features of the Debentures, refer to Note 6 of the Notes to Consolidated Financial Statements in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

We have certain contingent obligations related to the Notes. These are:

holders may require us to repurchase their Notes, if a fundamental change occurs; and holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash.

For specific criteria related to contingent interest, conversion or redemption features of the Notes, see Note 6. Changes in Capitalization.

We have issued or are party to guarantees and related contractual support obligations undertaken pursuant to agreements to construct and operate domestic and international waste and energy facilities. For some projects, such performance guarantees include obligations to repay certain financial obligations if the project revenues are insufficient to do so, or to obtain or guarantee financing for a project. With respect to our domestic and international businesses, we have issued guarantees to municipal clients and other parties that our subsidiaries will perform in accordance with contractual terms, including, where required, the payment of damages or other obligations. Additionally, damages payable under such guarantees on our energy-from-waste facilities could expose us to recourse liability on project debt. If we must perform under one or more of such guarantees, our liability for damages upon contract termination would be reduced by funds held in trust and proceeds from sales of the facilities securing the project debt and is presently not estimable. Depending upon the circumstances giving rise to such domestic and international damages, the contractual terms of the applicable contracts, and the contract counterparty s choice of remedy at the time a claim against a guarantee is made, the amounts owed pursuant to one or more of such guarantees could be greater than our then-available sources of funds. To date, we have not incurred material liabilities under such guarantees, either on domestic or international projects.

## COVANTA HOLDING CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Concluded)

#### **Note 15. Subsequent Events**

On July 3, 2009, we signed a definitive agreement to acquire from Veolia Environmental Services North America Corp. most of its North American energy-from-waste business for a purchase price of \$450 million, less net debt (consolidated indebtedness net of cash and restricted funds held in trust) and subject to certain other adjustments. The operations to be acquired include seven energy-from-waste facilities, which are located in California, Florida, New York, Pennsylvania, and Vancouver, Canada. The operations also include a transfer station located in Pennsylvania. Each of the operations to be acquired includes a long-term operating contract with the respective municipal client. Six of the energy-from-waste facilities and the transfer station are publicly-owned facilities, and we will acquire a majority ownership stake in one energy-from-waste facility (Montgomery, Pennsylvania). Collectively, these seven energy-from-waste facilities process approximately 3 million tons of waste per year. We expect that the entire transaction will close by year end. However, the closing of the transaction may occur in stages and is conditioned upon receipt of customary regulatory and other approvals or consents. The failure to obtain certain approvals or consents may result in the removal of certain businesses from the transaction and a related price reduction.

34

## Item 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The terms we, our, ours, us, Covanta and Company refer to Covanta Holding Corporation and its subsidiaries following discussion addresses our financial condition as of June 30, 2009 and our results of operations for the three and six months ended June 30, 2009, compared with the same periods last year. It should be read in conjunction with our Audited Consolidated Financial Statements and Notes thereto for the year ended December 31, 2008 and Management s Discussion and Analysis of Financial Condition and Results of Operations included in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009, and in the interim unaudited financial statements and notes included in our Quarterly Reports on Form 10-Q/A for the period ended March 31, 2009, to which the reader is directed for additional information.

The preparation of interim financial statements necessarily relies heavily on estimates. Due to the use of estimates and certain other factors, such as the seasonal nature of our waste and energy services business, as well as competitive and other market conditions, we do not believe that interim results of operations are indicative of full year results of operations. The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts and classification of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from those estimates.

#### **OVERVIEW**

We are a leading developer, owner and operator of infrastructure for the conversion of waste to energy (known as energy-from-waste), as well as other waste disposal and renewable energy production businesses in the Americas, Europe and Asia. We are organized as a holding company and conduct all of our operations through subsidiaries which are engaged predominantly in the businesses of waste and energy services. We also engage in the independent power production business outside the United States.

We own, have equity investments in, and/or operate 60 energy generation facilities, 50 of which are in the United States and 10 of which are located outside the United States. Our energy generation facilities use a variety of fuels, including municipal solid waste, wood waste (biomass), landfill gas, water (hydroelectric), natural gas, coal, and heavy fuel-oil. We also own or operate several businesses that are associated with our energy-from-waste business, including a waste procurement business, a biomass procurement business, four landfills, which we use primarily for ash disposal, and several waste transfer stations.

On July 3, 2009, we signed a definitive agreement to acquire seven energy-from-waste businesses and a transfer station for approximately \$450 million, less net debt (consolidated indebtedness net of cash and restricted funds held in trust) and subject to certain other adjustments, from Veolia Environmental Services North America Corporation. The energy-from-waste facilities are located in California, Florida, New York, Pennsylvania and Vancouver, Canada. We expect the entire transaction will close by year end. Additional information is provided in *Acquisitions and Business Development* below.

During the three months ended June 30, 2009, we issued \$460 million aggregate principal amount of 3.25% Cash Convertible Senior Notes (the Notes) due 2014 for resale to certain qualified institutional buyers in compliance with Rule 144A under the Securities Act of 1933, as amended. In connection with the pricing of the Notes, we entered into privately negotiated cash convertible note hedge transactions and warrant transactions with affiliates of certain of the initial purchasers. Additional information, including material terms, is provided in *Liquidity and Capital Resources Available Sources of Liquidity*. We received proceeds of approximately \$388.9 million, net of underwriting discounts, offering expenses, proceeds from the issuance of warrants, and purchase of convertible note hedge. We have used and

will use the net proceeds from the offering, together with the proceeds from the warrant transactions, for general corporate purposes, which may include capital expenditures, potential permitted investments or permitted acquisitions.

Our mission is to be the world s leading energy-from-waste company, with a complementary network of renewable energy generation and waste disposal assets. We expect to build value for our stockholders by satisfying

35

### **Table of Contents**

our clients waste disposal and energy generation needs with safe, reliable and environmentally superior solutions. In order to accomplish this mission and create additional value for our stockholders, we are focused on:

providing customers with superior service and effectively managing our existing businesses;

generating sufficient cash to meet our liquidity needs and invest in the business; and

developing new projects and making acquisitions to grow our business in the Americas, Europe and Asia.

We believe that our business offers solutions to public sector leaders around the world in two related elements of critical infrastructure: waste disposal and renewable energy generation. We believe that the environmental benefits of energy-from-waste, as an alternative to landfilling, are clear and compelling: by processing municipal solid waste in energy-from-waste facilities we reduce greenhouse gas (GHG) emissions, lower the risk of groundwater contamination, and conserve land. At the same time, energy-from-waste generates clean, reliable energy from a renewable fuel source, thus reducing dependence on fossil fuels, the combustion of which is itself a major contributor to GHG emissions. As public planners in the Americas, Europe and Asia address their needs for more environmentally sustainable waste disposal and energy generation in the years ahead, we believe that energy-from-waste will be an increasingly attractive alternative. We will also consider, for application in domestic and international markets, acquiring or developing new technologies that complement our existing renewable energy and waste services businesses.

Our business offers sustainable solutions to energy and environmental problems, and our corporate culture is increasingly focused on themes of sustainability in all of its forms. We aspire to continuous improvement in environmental performance, beyond mere compliance with legally required standards. This ethos is embodied in our Clean World Initiative , an umbrella program under which we are:

investing in research and development of new technologies to enhance existing operations and create new business opportunities in renewable energy and waste management;

exploring and implementing processes and technologies at our facilities to improve energy efficiency and lessen environmental impacts; and

partnering with governments and non-governmental organizations to pursue sustainable programs, reduce the use of environmentally harmful materials in commerce and communicate the benefits of energy-from-waste.

Our Clean World Initiative is designed to be consistent with our mission to be the world s leading energy-from-waste company by providing environmentally superior solutions, advancing our technical expertise and creating new business opportunities. It represents an investment in our future that we believe will enhance stockholder value.

In order to create new business opportunities and benefits and enhance stockholder value, we are actively engaged in the current discussion among policy makers in the United States regarding the benefits of energy-from-waste and the reduction of our dependence on landfilling for waste disposal and fossil fuels for energy. Given the current economic dislocations and related unemployment, the Obama administration is also expected to focus on economic stimulus and job creation. We believe that the construction and permanent jobs created by additional energy-from-waste development represents the type of green jobs , on critical infrastructure, that will be consistent with the administration s focus. The extent to which we are successful in growing our business will depend in part on our ability to effectively communicate the benefits of energy-from-waste to public planners seeking waste disposal solutions, and to policy makers seeking to encourage renewable energy technologies (and the associated green jobs ) as viable alternatives to reliance on fossil fuels as a source of energy.

The United States Congress is currently debating proposals designed to encourage two broad policy objectives: increased renewable energy generation, and reduction of fossil fuel usage and related GHG emissions. The United States House of Representatives passed a bill known as the America Clean Energy and Security Act of 2009 ( ACES ) which addresses both topics, by means of a phased-in national renewable energy standard and a cap-and-trade system to reduce GHG emissions. Energy-from-waste and biomass have generally been included in the ACES bill to be among the technologies that help to achieve both of these policy objectives. Similar proposals are being considered in the United States Senate. While legislation is far from final and a vigorous debate is expected when the House and Senate bills are reconciled, we believe the direction of Congressional efforts is

36

### **Table of Contents**

consistent with the Obama administration s objectives on energy policy reform and could create additional growth opportunities for our business and increase energy revenue from existing facilities.

Our senior management team has extensive experience in developing, constructing, operating, acquiring and integrating waste and energy services businesses. We intend to continue to focus our efforts on pursuing development and acquisition-based growth. We anticipate that a part of our future growth will come from acquiring or investing in additional energy-from-waste, waste disposal and renewable energy production businesses in the Americas, Europe and Asia. Our business is capital intensive because it is based upon building and operating municipal solid waste processing and energy generating projects. In order to provide meaningful growth through development, we must be able to invest our funds, obtain equity and/or debt financing, and provide support to our operating subsidiaries.

# Economic Factors Affecting Business Conditions

The ongoing economic slowdown, both in the United States and internationally, has reduced demand for goods and services generally, which tends to reduce overall volumes of waste requiring disposal, and the pricing at which we can attract waste to fill available capacity. At the same time, the declines in global natural gas and other fossil fuel prices have pushed electricity and steam pricing lower generally which causes lower revenue for the portion of the energy we sell which is not under fixed price contracts. Lastly, the downturn in economic activity tends to reduce global demand for and pricing of certain commodities, such as the scrap metals we recycle from our energy-from-waste facilities. The combination of these factors could reduce our revenue and cash flow.

The same economic slowdown may reduce the demand for the waste disposal services and the energy that our facilities offer. Many of our customers are municipalities and public authorities, which are generally experiencing fiscal pressure as local and central governments seek to reduce expenses in order to address declining tax revenues which may result from the slowdown and increases in unemployment. At the same time, dislocations in the financial sector may make it more difficult, and more costly, to finance new projects. These factors, particularly in the absence of energy policies which encourage renewable technologies such as energy-from-waste, may make it more difficult for us to sell waste disposal services or energy at prices sufficient to allow us to grow our business through developing and building new projects.

### Acquisitions and Business Development

In our domestic business, we are pursuing additional growth opportunities through project expansions, new energy-from-waste and other renewable energy projects, contract extensions, acquisitions, and businesses ancillary to our existing business, such as additional waste transfer, transportation, processing and disposal.

We are also pursuing international waste and/or renewable energy business opportunities, particularly in locations where the market demand, regulatory environment or other factors encourage technologies such as energy-from-waste to reduce dependence on landfilling for waste disposal and fossil fuels for energy production in order to reduce GHG emissions. In particular, we are focusing on the United Kingdom, Ireland and China, and are also pursuing opportunities in certain markets in Europe and in Canada and other markets in the Americas.

### 2009 acquisitions, business development and dispositions

# Domestic Business:

We signed a definitive agreement to acquire from Veolia Environmental Services North America Corp. most of its North American energy-from-waste business for a purchase price of \$450 million, less net debt (consolidated indebtedness net of cash and restricted funds held in trust) and subject to certain other

adjustments. The operations to be acquired include seven energy-from-waste facilities, which are located in California, Florida, New York, Pennsylvania, and Vancouver, Canada. The operations also include a transfer station located in Pennsylvania. Each of the operations to be acquired includes a long-term operating contract with the respective municipal client. Six of the energy-from-waste facilities and the transfer station are publicly-owned facilities, and we will acquire a majority ownership stake in one energy-from-waste facility (Montgomery, Pennsylvania). Collectively, these seven energy-from-waste facilities process approximately 3 million tons of waste per year. We expect that the entire transaction will close by year end. However, the closing of the transaction may occur in stages and is conditioned upon receipt of

37

### **Table of Contents**

customary regulatory and other approvals or consents. The failure to obtain certain approvals or consents may result in the removal of certain businesses from the transaction and a related price reduction.

Our long-term operating contract with the Greater Detroit Resource Recovery Authority (GDRRA) to operate the 2,832 tons per day (tpd) energy-from-waste facility located in Detroit, Michigan (the Detroit Facility) expired on June 30, 2009. Effective June 30, 2009, we entered into the following transactions, which extend our interest in the Detroit Facility:

We purchased an undivided 30% owner participant interest in the Detroit Facility and final working capital for total cash consideration of approximately \$7.9 million.

We entered into an operating and maintenance agreement with owners of the Detroit Facility, pursuant to which we will operate, maintain and provide certain other services for the owners at the Detroit Facility for a term of one year.

We entered into a waste disposal agreement with GDRRA pursuant to which we will dispose of the waste of the City of Detroit for a term of at least one year. The term of the waste disposal agreement will automatically renew for successive one-year terms unless either party provides advance written notice of termination in accordance with the provisions thereof. In addition, as an owner participant, we have the right, on one or more occasions, to call upon GDRRA to deliver the waste of the City of Detroit to the Detroit Facility at market-based rates. The call right continues for the duration of the participation agreement, which expires in 2035.

We have not finalized negotiation of pricing for a new steam agreement for the Detroit Facility. Securing a steam agreement with appropriate pricing is important for the long-term economic viability of the Detroit Facility.

We acquired two waste transfer stations with combined capacity of 4,500 tpd in Philadelphia, Pennsylvania for cash consideration of approximately \$17.5 million, subject to final working capital adjustments.

# International Business:

We entered into agreements to terminate our joint venture with Guangzhou Development Power Investment Co., Ltd. (GDPI) and to sell our 40% equity interest in the joint venture entity, Guangzhou Development Covanta Environmental Energy Co., Ltd., at book value to an affiliate of GDPI for approximately \$1.2 million. The termination and sale are conditional upon various regulatory and other conditions precedent and is expected to close later this year. Notwithstanding the termination and sale, we intend to continue to cooperate with GDPI on the development of energy-from-waste projects in Guangdong Province, People s Republic of China on a project by project basis.

# 2008 acquisitions and business development

### Domestic Business:

We acquired Indeck Maine Energy, LLC which owned and operated two biomass energy facilities. The two nearly identical facilities, located in West Enfield and Jonesboro, Maine, added a total of 49 gross megawatts (MW) to our renewable energy portfolio. We sell the electric output and renewable energy credits from these facilities into the New England market. We acquired these two facilities for cash consideration of approximately \$53.4 million, net of cash acquired, inclusive of final working capital adjustments.

We acquired an energy-from-waste facility in Tulsa, Oklahoma for cash consideration of approximately \$12.7 million. The design capacity of the facility is 1,125 tpd of waste and gross electric capacity of 16.5 MW. This facility was shut down by the prior owner in the summer of 2007 and we returned two of the facility s

three boilers to service in November 2008. Since the acquisition of this energy-from-waste facility, we have invested approximately \$5.3 million in capital improvements to restore its operational performance.

We acquired a landfill for the disposal of ash in Peabody, Massachusetts from Peabody Monofill Associates, Inc. and others for cash consideration of approximately \$7.4 million.

38

### **Table of Contents**

We entered into new tip fee contracts which will supply waste to the Wallingford, Connecticut facility, following the expiration of the existing service fee contract in 2010. These contracts in total are expected to supply waste utilizing most or all of the facility s capacity through 2020.

We entered into a new tip fee contract with Kent County in Michigan which commenced on January 1, 2009 and extended the existing contract from 2010 to 2023. This contract is expected to supply waste utilizing most or all of the facility s capacity. Previously this was a service fee contract.

We entered into a new service fee contract with the Pasco County Commission in Florida which commenced on January 1, 2009 and extended the existing contract from 2011 to 2016.

We entered into a new tip fee contract with the City of Indianapolis for a term of 10 years which commenced upon expiration of the existing service fee contract in December 2008. This contract represents approximately 50% of the facility s capacity.

We entered into various agreements with multiple partners to invest in the development, testing or licensing of new technologies related to the transformation of waste materials into renewable fuels or the generation of energy. Initial licensing fees and demonstration unit purchases approximated \$6.5 million and \$1.4 million during the year ended December 31, 2008 and six months ended June 30, 2009, respectively.

### International Business:

We entered into an agreement with Beijing Baoluo Investment Co., Ltd. (Beijing Baoluo) to purchase a direct 58% equity interest in the Fuzhou project, a 1,200 metric tpd 24 MW mass-burn energy-from-waste project in China for approximately \$14 million. We currently hold a noncontrolling interest in this project. This purchase was conditional upon various regulatory and other conditions precedent and was expected to close in the second quarter of 2009. Conditions required for closing were not achieved and Beijing Baoluo informed us that it no longer desired to proceed to closing the sale. We continue to hold a noncontrolling interest in this project.

### **Under Advanced Development/Construction**

### Domestic Business:

We entered into a ten year agreement to maintain and operate an 800 tpd energy-from-waste facility located in Harrisburg, Pennsylvania and obtained a right of first refusal to purchase the facility. We have also agreed to provide construction management services and to advance up to \$25.5 million in funding for certain facility improvements required to enhance facility performance, the repayment of which is guaranteed by the City of Harrisburg. As of June 30, 2009, we advanced \$15.9 million under this funding arrangement. The facility improvements are expected to be completed in the second half of 2009. On July 1, 2009, the first repayment installment on the advance was due but not paid. We are pursuing efforts to collect the past due amount, and to ensure that other amounts we have advanced will be repaid when due.

We designed, constructed, operate and maintain the 1,200 tpd mass-burn energy-from-waste facility located in and owned by Hillsborough County in Florida. In 2005, we entered into agreements with Hillsborough County to implement an expansion of this energy-from-waste facility, and to extend the agreement under which we operate the facility to 2027. Completion of the expansion, and commencement of the operation of the expanded project, is expected in the second half of 2009.

### International Business:

We have entered into definitive agreements for the development of a 1,700 metric tpd energy-from-waste project serving the City of Dublin, Ireland and surrounding communities. The Dublin project, which marks our most significant entry to date into the European waste and renewable energy markets, is being developed and will be owned by Dublin Waste to Energy Limited, which we control and co-own with DONG Energy Generation A/S.

We are responsible for the design and construction of the project, which is estimated to cost approximately 350 million and will require 36 months to complete, once full construction commences. We will operate

39

### **Table of Contents**

and maintain the project for Dublin Waste to Energy Limited, which has a 25-year tip fee type contract with Dublin to provide disposal service for approximately 320,000 metric tons of waste annually. The project is structured on a build-own-operate-transfer model, where ownership will transfer to Dublin after the 25-year term, unless extended. The project is expected to sell electricity into the local grid under short-term arrangements. We and DONG Energy Generation A/S have committed to provide financing for all phases of the project, and we expect to utilize debt financing for the project. The primary approvals and licenses for the project have been obtained, and any remaining consents, approvals and conditions necessary to begin full construction are expected to be obtained in due course. We have begun to perform preliminary on-site work and expect to commence full construction in the second half of 2009.

Our joint venture, Taixing Covanta Yanjiang Cogeneration Co., Ltd., of which we own 85%, entered into a 25 year concession agreement and waste supply agreements to build, own and operate a 350 metric tpd energy-from-waste facility for Taixing Municipality, in Jiangsu Province, People s Republic of China. The project, which will be built on the site of our existing coal-fired facility in Taixing, will supply steam to an adjacent industrial park under short-term arrangements. The Taixing project is expected to commence construction in the second half of 2009 and be completed in 2011.

We and Chongqing Iron & Steel Company (Group) Limited have entered into a 25 year contract to build, own, and operate an 1,800 metric tpd energy-from-waste facility for Chengdu Municipality in Sichuan Province, People s Republic of China. In connection with this award, we invested \$17.1 million for a 49% equity interest in the project joint venture company. The joint venture has obtained project financing for Rmb 480 million for the project, which we expect to be 49% guaranteed by us and 51% guaranteed by Chongqing Iron & Steel Company (Group) Limited until the project has been constructed and for one year after operations commence. The Chengdu project is expected to commence construction in the third quarter of 2009.

### **Business Segments**

Our reportable segments are Domestic and International, which are comprised of our domestic and international waste and energy services operations, respectively.

### Domestic

For all energy-from-waste projects, we receive revenue from two primary sources: fees charged for operating projects or processing waste received and payments for electricity and steam sales. We also operate, and in some cases have ownership interests in, transfer stations and landfills which generate revenue from waste and ash disposal fees or operating fees. In addition, we own and in some cases operate, other renewable energy projects in the United States which generate electricity from wood waste (biomass), landfill gas, and hydroelectric resources. The electricity from these other renewable energy projects is sold to utilities. For these projects, we receive revenue from electricity sales, and in some cases cash from equity distributions.

### International

We have ownership interests in and/or operate facilities internationally, including independent power production facilities in the Philippines, Bangladesh and India where we generate electricity by combusting coal, natural gas and heavy fuel-oil, and energy-from-waste facilities in China and Italy. We receive revenue from operating fees, electricity and steam sales, and in some cases cash from equity distributions.

### **Contract Structures**

Most of our energy-from-waste projects were developed and structured contractually as part of competitive procurement processes conducted by municipal entities. As a result, many of these projects have common features. However, each service agreement is different reflecting the specific needs and concerns of a client community, applicable regulatory requirements and other factors. Often, we design the facility, help to arrange for financing and then we either construct and equip the facility on a fixed price and schedule basis, or we undertake an alternative role, such as construction management, if that better meets the goals of our municipal client. Following construction and during operations, we receive revenue from two primary sources: fees we receive for operating projects or for processing waste received, and payments we receive for electricity and/or steam we sell.

40

### **Table of Contents**

We have 22 domestic energy-from-waste projects where we charge a fixed fee (which escalates over time pursuant to contractual indices that we believe are appropriate to reflect price inflation) for operation and maintenance services. We refer to these projects as having a Service Fee structure. Our contracts at Service Fee projects provide revenue that does not materially vary based on the amount of waste processed or energy generated and as such is relatively stable for the contract term. In addition, at most of our Service Fee projects, the operating subsidiary retains only a fraction of the energy revenues generated, with the balance used to provide a credit to the municipal client against its disposal costs. Therefore, in these projects, the municipal client derives most of the benefit and risk of energy production and changing energy prices.

We also have 16 energy-from-waste projects (13 domestic and 3 international) at which we receive a per-ton fee under contracts for processing waste. We refer to these projects as having a Tip Fee structure. At Tip Fee projects, we generally enter into long-term waste disposal contracts for a substantial portion of project disposal capacity and retain all of the energy revenue generated. These Tip Fee service agreements include stated fixed fees earned by us for processing waste up to certain base contractual amounts during specified periods. These Tip Fee service agreements also set forth the per-ton fees that are payable if we accept waste in excess of the base contractual amounts. The waste disposal and energy revenue from these projects is more dependent upon operating performance and, as such, is subject to greater revenue fluctuation to the extent performance levels fluctuate.

Under both structures, our returns are expected to be stable if we do not incur material unexpected operation and maintenance costs or other expenses. In addition, most of our energy-from-waste project contracts are structured so that contract counterparties generally bear, or share in, the costs associated with events or circumstances not within our control, such as uninsured force majeure events and changes in legal requirements. The stability of our revenues and returns could be affected by our ability to continue to enforce these obligations. Also, at some of our energy-from-waste facilities, commodity price risk is mitigated by passing through commodity costs to contract counterparties. With respect to our other domestic renewable energy projects and international independent power projects, such structural features generally do not exist because either we operate and maintain such facilities for our own account or we do so on a cost-plus basis rather than a fixed-fee basis.

We generally sell the energy output from our projects to local utilities pursuant to long-term contracts. Where a Service Fee structure exists, our client community usually retains most (generally 90%) of the energy revenues generated and pays the balance to us. Where Tip Fee structures exist, we generally retain 100% of the energy revenues. At several of our energy-from-waste projects, we sell energy output under short-term contracts or on a spot-basis to our customers. At our Tip Fee projects, we generally have a greater exposure to energy market price fluctuation, as well as a greater exposure to variability in project operating performance.

We receive the majority of our revenue under short and long term contracts, with little or no exposure to price volatility, but with adjustments intended to reflect changes in our costs. Where our revenue is received under other arrangements and depending upon the revenue source, we have varying amounts of exposure to price volatility. The largest component of this revenue is comprised of waste revenue, which has generally not been subject to material price volatility. Energy and metal pricing tends to be more volatile. During the second and third quarters of 2008, pricing for energy and recycled metals reached historically high levels and has subsequently declined materially.

At some of our domestic renewable energy and international independent power projects, our operating subsidiaries purchase fuel in the open markets which exposes us to fuel price risk. At other plants, fuel costs are contractually included in our electricity revenues, or fuel is provided by our customers. In some of our international projects, the project entity (which in some cases is not our subsidiary) has entered into long-term fuel purchase contracts that protect the project from fuel shortages, provided counterparties to such contracts perform their commitments.

# **Seasonal Effects**

Our quarterly operating income from domestic and international operations within the same fiscal year typically differs substantially due to seasonal factors, primarily as a result of the timing of scheduled plant maintenance. We typically conduct scheduled maintenance periodically each year, which requires that individual boiler units temporarily cease operations. During these scheduled maintenance periods, we incur material repair

41

### **Table of Contents**

and maintenance expenses and receive less revenue until the boiler units resume operations. This scheduled maintenance typically occurs during periods of off-peak electric demand in the spring and fall. The spring scheduled maintenance period is typically more extensive than scheduled maintenance conducted during the fall. As a result, we typically incur the highest maintenance expense in the first half of the year. Given these factors, we typically experience lower operating income from our projects during the first six months of each year and higher operating income during the second six months of each year.

### **Contract Duration**

We operate energy-from-waste projects under long-term agreements. For those projects we own, our contract to sell the project s energy output (either electricity or steam) generally expires at or after the date when the initial term of our contract to operate or receive waste also expires. Expiration of these contracts will subject us to greater market risk in maintaining and enhancing revenues as we enter into new contracts. Following the expiration of the initial contracts, we intend to enter into replacement or additional contracts for waste supplies and will sell our energy output either into the regional electricity grid or pursuant to new contracts. Because project debt on these facilities will be paid off at such time, we believe that we will be able to offer disposal services at rates that will attract sufficient quantities of waste and provide acceptable revenues. For those projects we operate but do not own, prior to the expiration of the initial term of our operating contract, we will seek to enter into renewal or replacement contracts to continue operating such projects. We will seek to bid competitively in the market for additional contracts to operate other facilities as similar contracts of other vendors expire.

### **RESULTS OF OPERATIONS**

The comparability of the information provided below with respect to our revenues, expenses and certain other items was affected by several factors. As outlined above under *Acquisitions and Business Development*, our acquisition and business development initiatives resulted in various additional projects which increased comparative 2009 revenues and expenses. These factors must be taken into account in developing meaningful comparisons between the periods compared below. The following general discussions should be read in conjunction with the condensed consolidated financial statements and the Notes thereto and other financial information appearing and referred to elsewhere in this report.

Effective January 1, 2009, we adopted the following pronouncements which required us to retrospectively restate previously disclosed condensed consolidated financial statements. Certain prior period amounts have thus been reclassified in the unaudited condensed consolidated financial statements to conform to the current period presentation.

We adopted Statement of Financial Accounting Standards (SFAS) No. 160, Noncontrolling Interests in Consolidated Financial Statements—an amendment of Accounting Research Bulletin (ARB) No. 51 (SFAS 160). SFAS 160 amends the accounting and reporting for noncontrolling interests in a consolidated subsidiary and the deconsolidation of a subsidiary. Under SFAS 160, we now report minority interests in subsidiaries (now referred to as noncontrolling interests in subsidiaries) as a separate component of equity in our condensed consolidated financial statements and show both net income attributable to the noncontrolling interest and net income attributable to the controlling interest on the face of the condensed consolidated income statement. SFAS 160 applies prospectively, except for presentation and disclosure requirements, which are applied retrospectively.

We adopted Financial Accounting Standards Board (FASB) Staff Position (FSP) No. APB 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement) (FSP APB 14-1). FSP APB 14-1 is effective for our 1.00% Senior Convertible Debentures (the Debentures) and requires retrospective application for all periods presented. The FSP requires the issuer of

convertible debt instruments with cash settlement features to separately account for the liability and equity components of the instrument. FSP APB 14-1 also requires accretion of the resultant debt discount over the expected life of the Debentures, which is February 1, 2007 to February 1, 2012, the first permitted redemption date of the Debentures. The condensed consolidated income statements were

42

### **Table of Contents**

retrospectively modified compared to previously reported amounts as follows (in millions, except per share amounts):

	Three M End June 30	E	Six Months Ended June 30, 2008		
Additional pre-tax non-cash convertible debt related expense Additional deferred tax benefit	\$	(4.5) 1.9	\$	(8.8) 3.7	
Retrospective change in net income and retained earnings	\$	(2.6)	\$	(5.1)	
Change to basic earnings per share	\$	(0.01)	\$	(0.03)	
Change to diluted earnings per share	\$	(0.02)	\$	(0.04)	

For the three and six months ended June 30, 2009, the additional pre-tax non-cash convertible debt related expense recognized in our condensed consolidated income statement related to the adoption of FSP APB 14-1 was \$4.8 million and \$9.5 million, respectively.

Consolidated Results of Operations Comparison of Results for the Three and Six Months Ended June 30, 2009 vs. Results for the Three and Six Months Ended June 30, 2008

	For the Three Months Ended June 30,			For the Six Months Ended					Variance Increase/(Decrease)			
	Jun	e <b>30</b>	,		Jun	e 30	,		Three		Six	
	2009	A	2008 (As djusted)	(U	2009 Inaudited,		2008 (As djusted) nousands)		Month		Month	
CONSOLIDATED RESULTS OF OPERATIONS:												
Total operating revenues	\$ 375,786	\$	422,996	\$	734,546	\$	811,762	\$	(47,210)	\$	(77,216)	
Total operating expenses	314,454		346,467		670,022		704,468		(32,013)		(34,446)	
Operating income	61,332		76,529		64,524		107,294		(15,197)		(42,770)	
Other Income (Expense):												
Investment income	1,156		1,052		2,184		2,692		104		(508)	
Interest expense	(8,532)		(11,563)		(16,448)		(25,283)		(3,031)		(8,835)	
Non-cash convertible debt												
related expense	(6,395)		(4,453)		(11,097)		(8,827)		1,942		2,270	
Total other expense	(13,771)		(14,964)		(25,361)		(31,418)		(1,193)		(6,057)	

Income before income tax expense, equity in net income from unconsolidated investments and noncontrolling interests							
in subsidiaries	47,561	61,565		39,163	75,876	(14,004)	(36,713)
Income tax expense	(17,901)	(24,361)		(14,583)	(30,032)	(6,460)	(15,449)
Equity in net income from unconsolidated investments	5,671	7,320		11,480	12,812	(1,649)	(1,332)
NET INCOME	35,331	44,524		36,060	58,656	(9,193)	(22,596)
Less: Net income attributable to noncontrolling interests in subsidiaries	(2,164)	(2,225)		(3,544)	(4,094)	(61)	(550)
NET INCOME ATTRIBUTABLE TO COVANTA HOLDING CORPORATION	\$ 33,167	\$ 42,299	\$	32,516	\$ 54,562	(9,132)	(22,046)
Weighted Average Common Shares Outstanding:							
Basic	153,731	153,387		153,600	153,276	344	324
Diluted	154,953	154,848		154,846	154,710	105	136
Earnings Per Share: Basic	\$ 0.22	\$ 0.28	\$	0.21	\$ 0.36	\$ (0.06)	\$ (0.15)
Diluted	\$ 0.21	\$ 0.27	\$	0.21	\$ 0.35	\$ (0.06)	\$ (0.14)
		4	-3				

### **Table of Contents**

The following general discussions should be read in conjunction with the above table, the consolidated financial statements and the Notes thereto and other financial information appearing and referred to elsewhere in this report. Additional detail relating to changes in operating revenues and operating expenses, and the quantification of specific factors affecting or causing such changes, is provided in the Domestic and International segment discussions below.

Operating revenues decreased by \$47.2 million and \$77.2 million for the three and six month comparative periods, respectively, primarily due to the following:

decreased electricity and steam sales revenue due to lower fuel pass throughs at our Indian facilities and foreign exchange impacts in 2009, and

decreased waste and service revenues and decreased recycled metal revenues at our existing energy-from-waste facilities in our Domestic segment, offset by

increased electricity and steam sales in our Domestic segment due to acquired businesses and new contracts at our Indianapolis and Kent facilities.

Operating expenses decreased by \$32.0 million and \$34.4 million for the three and six month comparative periods, respectively, primarily due to the following:

decreased plant operating expenses at our Indian facilities resulting primarily from lower fuel costs and foreign exchange impacts in 2009, and

decreased plant operating expenses at our existing energy-from-waste facilities resulting primarily from lower energy costs and reduced maintenance expense due to less unscheduled down time, offset by increased plant operating expenses resulting from cost escalations, and

\$5.2 million of business interruption insurance recoveries at our SEMASS facility recorded in the second quarter of 2008, and

higher costs resulting from the transition of the Indianapolis and Kent facilities from Service Fee to Tip Fee contracts, and

additional operating costs, net of contra expenses recorded related to the generation of renewable energy credits, from new businesses acquired in the Domestic segment.

Investment income increased by \$0.1 million and decreased by \$0.5 million for the three and six month comparative periods, respectively, primarily due to lower interest rates on invested funds. Interest expense decreased by \$3.0 million and \$8.8 million for the three and six month comparative periods, respectively, primarily due to lower floating interest rates on the Term Loan Facility (as defined in the *Liquidity* section below). Non-cash convertible debt related expense increased by \$1.9 million and \$2.3 million for the three and six month comparative periods, respectively, primarily due to amortization of the debt discount related to the 3.25% Cash Convertible Senior Notes issued during the quarter ended June 30, 2009.

Income tax expense decreased by \$6.5 million and \$15.4 million for the three and six month comparative periods, respectively, primarily due to lower pre-tax income resulting from decreased waste and service revenues and recycled metal revenue at our energy-from-waste facilities.

Equity in net income from unconsolidated investments decreased by \$1.6 million and \$1.3 million for the three and six month comparative periods, respectively, primarily due to higher taxes for Quezon Power, Inc.

44

**Table of Contents** 

<u>Domestic Business Results of Operations</u> Comparison of Results for the Three and Six Months Ended June 30, 2009 vs. Results for the Three and Six Months Ended June 30, 2008

	T	For the Three Months Ended June 30, 2009 2008			For the Six Months Ended June 30,					Variance Increase/(Decrease) Three		
		2009		2008	(Ui	2009 naudited.	in t	2008 housands)		Month	Si	x Month
					(0)	naudited,		iiousuiius)				
Waste and service revenues	\$	226,881	\$	241,736	\$	432,233	\$	458,555	\$	(14,855)	\$	(26,322)
Electricity and steam sales		95,995		95,633		197,244		186,723		362		10,521
Other operating revenues		6,579		13,360		13,151		28,735		(6,781)		(15,584)
<b>Total operating revenues</b>		329,455		350,729		642,628		674,013		(21,274)		(31,385)
Plant operating expenses Depreciation and amortization		183,092		180,504		405,492		385,798		2,588		19,694
expense		49,384		49,228		99,106		95,385		156		3,721
Net interest expense on project debt		11,165		12,256		22,835		24,366		(1,091)		(1,531)
General and administrative												
expenses		19,888		19,664		39,381		39,282		224		99
Other operating expense		6,122		15,524		11,575		30,275		(9,402)		(18,700)
<b>Total operating expenses</b>		269,651		277,176		578,389		575,106		(7,525)		3,283
Operating income	\$	59,804	\$	73,553	\$	64,239	\$	98,907		(13,749)		(34,668)

### Operating Revenues

Operating revenues for the domestic segment decreased by \$21.3 million and \$31.4 million for the three and six month comparative periods, respectively, as reflected in the comparison of existing business and new business in the chart below and the discussion of key variance drivers which follows (in millions):

		Domestic Seg	gment Oper	ating Reven	ue Variances			
		<b>Three Months</b>		Six Months				
	Existing	New		Existing	New			
		<b>Business</b>			<b>Business</b>			
	Business	<b>(A)</b>	Total	Business	<b>(B)</b>	Total		
Waste and service revenues								
Service fee	\$ (11.2)	\$	\$ (11.2)	\$ (19.7)	\$	\$ (19.7)		
Tip fee	6.4	3.1	9.5	8.5	4.2	12.7		
Recycled metal	(13.3)	0.1	(13.2)	(19.4)	0.1	(19.3)		

Edgar Filing: SILGAN HOLDINGS INC - Form 8-K

Total waste and service revenues	(18.1)	3.2	(14.9)	(30.6)	4.3	(26.3)
Electricity and steam sales	(2.9)	3.3	0.4	1.1	9.4	10.5
Other operating revenues	(6.8)		(6.8)	(15.6)		(15.6)
Total operating revenues	\$ (27.8)	\$ 6.5	\$ (21.3)	\$ (45.1)	\$ 13.7	\$ (31.4)

- (A) This column represents the results of operations for the three months ended June 30, 2009 for businesses acquired and operated after June 30, 2008.
- (B) This column represents the results of operations for the six months ended June 30, 2009 for businesses acquired and operated after June 30, 2008 plus the results of operations for the three months ended March 31, 2009 for businesses acquired after March 31, 2008.

Revenues from Service Fee arrangements for existing business decreased primarily due to the new contracts at our Indianapolis and Kent facilities and lower revenues earned explicitly to service project debt of \$4.4 million and \$8.6 million for the three and six month comparative periods, respectively, partially offset by contractual escalations.

Revenues from Tip Fee arrangements for existing business increased primarily due to the new contracts at our Indianapolis and Kent facilities and higher waste volume, offset by lower pricing for the three months and six months ended June 30, 2009.

45

### **Table of Contents**

Recycled metal revenues were \$5.8 million and \$11.0 million for the three and six months ended June 30, 2009, respectively, which decreased compared to the same prior year periods due to lower pricing, partially offset by increased recovered metal volume. During the second and third quarters of 2008, we experienced historically high prices for recycled metal which declined significantly during the fourth quarter of 2008 and the impact on revenue is reflected in the table below (in millions):

	For the Quarters Ended											
Total Recycled Metal Revenues  March 31, June 30, September 30, December 31,	2009	2008	2007									
March 31,	\$ 5.2	\$ 11.4	\$ 7.0									
June 30,	5.8	19.0	7.5									
September 30,	N/A	17.3	7.9									
December 31,	N/A	5.9	9.1									
Total for the Year Ended December 31,	N/A	\$ 53.6	\$ 31.5									

Electricity and steam sales for existing business decreased for the three months ended June 30, 2009 by \$2.9 million. This was due to a decrease of \$8.2 million primarily due to lower energy pricing offset by increased revenue of \$5.2 million related to contract changes at our Indianapolis and Kent facilities. Electricity and steam sales increased for the six months ended June 30, 2009 primarily due to contract changes at our Indianapolis and Kent facilities partially offset by lower energy pricing and production.

Other operating revenues for existing business decreased primarily due to the timing of construction activity.

### Operating Expenses

Variances in plant operating expenses for the domestic segment are as follows (in millions):

	D	omestic	Segme	nt Plant C	<b>Operating Ex</b>	kpense	e Varianc	es	
		Three N	Months						
	Existing	No	ew		<b>Existing</b>	]	New		
		Busi	iness			Bu	ısiness		
	Business	(A	<b>A</b> )	Total	Business		<b>(B)</b>	Tot	al
Total plant operating expenses	\$ (5.4)	\$	8.0	\$ 2.6	\$ (0.6)	\$	20.3	\$ 19	9.7

- (A) This column represents the results of operations for the three months ended June 30, 2009 for businesses acquired and operated after June 30, 2008.
- (B) This column represents the results of operations for the six months ended June 30, 2009 for businesses acquired and operated after June 30, 2008 plus the results of operations for the three months ended March 31, 2009 for businesses acquired and operated after March 31, 2008.

Existing business plant operating expenses decreased by \$5.4 million and \$0.6 million for the three and six month comparative periods, respectively. For the three months ended June 30, 2009, existing business plant operating

expense declined by \$10.6 million primarily due to the impact of lower energy related costs and reduced maintenance expense due to less unscheduled down time, partially offset by cost escalations, \$5.2 million of business interruption insurance recoveries at our SEMASS facility recorded in the second quarter of 2008 and higher costs resulting from the new contracts at our Indianapolis and Kent facilities.

Depreciation and amortization expense increased by \$0.2 million and \$3.7 million for the three and six month comparative periods, respectively, primarily due to capital expenditures and new business.

Other operating expense decreased by \$9.4 million and \$18.7 million for the three and six month comparative periods, respectively, primarily due to timing of construction activity and lower losses on retirement of assets.

46

**Table of Contents** 

<u>International Business Results of Operations</u> Comparison of Results for the Three and Six Months Ended June 30, 2009 vs. Results for the Three and Six Months Ended June 30, 2008

	T	For the Three Months Ended June 30,		For the Six Months Ended June 30,					Variance Increase/(Decrease) Three			
		2009		2008	J)	<b>2009</b> Jnaudited	, in	2008 thousands)	N	<b>Month</b>	Six	x Month
Waste and service revenues	\$	961	\$	953	\$	1,878	\$	1,757	\$	8	\$	(121)
Electricity and steam sales		40,545		68,199		81,165		130,174		(27,654)		(49,009)
Total operating revenues		41,506		69,152		83,043		131,931		(27,646)		(48,888)
Plant operating expenses Depreciation and amortization		31,464		58,104		65,106		111,821		(26,640)		(46,715)
expense		1,760		2,340		3,509		4,745		(580)		(1,236)
Net interest expense on project debt General and administrative		943		1,520		2,042		3,171		(577)		(1,129)
expenses		6,389		3,264		11,817		7,054		3,125		4,763
Other operating expense		(1,089)		418		(611)		(4,204)		(1,507)		3,593
Total operating expenses		39,467		65,646		81,863		122,587		(26,179)		(40,724)
Operating income	\$	2,039	\$	3,506	\$	1,180	\$	9,344		(1,467)		(8,164)

The decreases in revenues and plant operating expenses resulted primarily from lower fuel costs at our Indian facilities, which are a pass through at both facilities, and foreign exchange impacts in 2009, partially offset by increased demand from the electricity offtaker and resulting higher electricity generation.

General and administrative expenses increased by \$3.1 million and \$4.8 million for the three and six month comparative periods, respectively, primarily due to additional business development spending, and normal wage and benefit escalations.

Other operating expense decreased by \$1.5 million for the three month comparative period primarily due to foreign currency gains recorded during the three months ended June 30, 2009, compared to foreign currency losses in the comparative period in 2008. Other operating expense increased by \$3.6 million for the six month comparative period primarily due to insurance recoveries received during the six months ended June 30, 2008 and unfavorable foreign exchange impacts in 2009.

# LIQUIDITY AND CAPITAL RESOURCES

We generate substantial cash flow from our ongoing business, which we believe will allow us to meet our liquidity needs, invest in our business, pay down debt, and pursue strategic growth opportunities. In addition to our ongoing cash flow, we have access to several sources of liquidity, as discussed in *Available Sources of Liquidity* below,

including our existing cash on hand of \$551.2 million, restricted cash available to service project debt of \$278.9 million, and the Revolving Loan Facility, which had undrawn and available capacity of \$300 million as of June 30, 2009.

We derive our cash flows principally from our operations at our domestic and international projects, which allow us to satisfy project debt covenants and payments, and distribute cash. We typically receive cash distributions from our domestic projects on either a monthly or quarterly basis, whereas a material portion of cash from our international projects is received semi-annually, during the second and fourth quarters. The frequency and predictability of our receipt of cash from projects differs, depending upon various factors, including whether restrictions on distributions exist in applicable project debt arrangements, whether a project is domestic or international, and whether a project has been able to operate at historical levels of production.

Our primary future cash requirements will be to fund capital expenditures to maintain our existing businesses, make debt service payments and grow our business through acquisitions and business development, both

47

# **Table of Contents**

domestically and internationally. We will also seek to enhance our cash flow from renewals or replacement of existing contracts, from new contracts to expand existing facilities or operate additional facilities and by investing in new projects.

Sources and Uses of Cash Flow for the Six Months Ended June 30, 2009 and 2008:

	For the Six Months Ended June 30, 2009 2008			Increase (Decrease)		
		2009	2009 vs 2008			
		(Una	audi	ted, in thou	ısand	s)
Net cash provided by operating activities	\$	137,322	\$	161,351	\$	(24,029)
Net cash used in investing activities		(76,725)		(80,155)		(3,430)
Net cash provided by (used) in financing activities		297,788		(87,007)		384,795
Effect of exchange rate changes on cash and cash equivalents		388		111		277
Net increase (decrease) in cash and cash equivalents	\$	358,773	\$	(5,700)		364,473

Net cash provided by operating activities for the six months ended June 30, 2009 was \$137.3 million, a decrease of \$24.0 million from the prior year period. The decrease was primarily due to results of operations offset by the timing of working capital and reduced interest expense.

Net cash used in investing activities for the six months ended June 30, 2009 was \$76.7 million, a decrease of \$3.4 million from the prior year period. The decrease was primarily comprised of lower cash outflows of:

\$11.7 million in purchases of property, plant and equipment primarily due to timing of maintenance capital expenditures in the six months ended June 30, 2009 and higher refurbishment expenditures in the six months ended June 30, 2008 for two California biomass facilities acquired in 2007; and

\$9.5 million related to lower purchases of equity interests in 2009; and

\$3.1 million related to lower acquisition of businesses in 2009 and other activities;

### Offset by:

\$8.0 million related to net investments in fixed maturities at our insurance subsidiary; and

\$6.6 million related to a loan issued for the Harrisburg energy-from-waste facility; and

\$6.3 million of property insurance proceeds received in the first six months of 2008.

Net cash provided by financing activities for the six months ended June 30, 2009 was \$297.8 million, an increase of \$384.8 million from the prior year period, of which \$388.9 million related to the proceeds received from the issuance of the Notes, offset by a net use of cash of \$4.1 million, described below:

The Notes and related transactions resulted in net proceeds of \$388.9 million, consisting of:

proceeds of \$460 million from the sale of the Notes; proceeds of \$54.0 million from the sale of Warrants; use of cash of \$112.4 million to purchase the Note Hedge; and use of cash of \$12.7 million for transaction related costs.

The remaining net increase in uses of cash of \$4.1 million was primarily driven by:

payment of \$55.1 million of the Hempstead energy-from-waste facility project debt; offset by a release of \$52 million from restricted funds.

# **Available Sources of Liquidity**

# Cash and Cash Equivalents

Cash and cash equivalents include all cash balances and highly liquid investments having maturities of three months or less from the date of purchase. These short-term investments are stated at cost, which approximates market value. As of June 30, 2009, we had unrestricted cash and cash equivalents of \$551.2 million.

48

### **Table of Contents**

### Restricted Funds Held in Trust

Restricted funds held in trust are primarily amounts received by third party trustees relating to certain projects we own which may be used only for specified purposes. We generally do not control these accounts. They primarily include debt service reserves for payment of principal and interest on project debt, and deposits of revenues received with respect to projects prior to their disbursement, as provided in the relevant indenture or other agreements. Such funds are invested principally in United States Treasury bills and notes, United States government agency securities and AAA- rated money market funds.

Restricted fund balances are as follows (in thousands):

	As of Ju	ne 30, 2009	As of December 31, 2008			
	Current	Noncurrent	Current	Noncurrent		
Debt service funds	\$ 73,693	\$ 95,383	\$ 103,371	\$ 97,761		
Revenue funds	22,284		25,105			
Other funds	43,230	44,292	46,617	52,057		
Total	\$ 139,207	\$ 139,675	\$ 175,093	\$ 149,818		

Of the \$278.9 million in total restricted funds as of June 30, 2009, approximately \$159.3 million was designated for future payment of project debt principal.

On June 22, 2009, we redeemed approximately \$55.1 million of the outstanding serial revenue bonds related to the Hempstead energy-from-waste facility which were due on December 1, 2009 in the accordance with the terms of our indenture. The redemption was made from debt service reserves and included accrued and unpaid interest to the date of redemption.

### **Short-Term Liquidity**

The credit facilities are comprised of a \$300 million revolving credit facility (the Revolving Loan Facility ), a \$320 million funded letter of credit facility (the Funded L/C Facility ), and a \$650 million term loan (the Term Loan Facility ) (collectively referred to as the Credit Facilities ). As of June 30, 2009, we had available credit for liquidity as follows (in thousands):

	Total			U			
			of C	Credit as of	Av	ailable as of	
	Facility		Jur	ne 30, 2009	June 30, 2009		
\$ \$	300,000	2013 2014	\$ \$	283 031	\$ \$	300,000 36,969	
	]	Available Under Facility \$ 300,000	Available Under Facility Maturing  \$ 300,000 2013	Total  Available of C Under Facility Maturing Jun  \$ 300,000 2013 \$	Available Under Facility Maturing June 30, 2009  \$ 300,000 2013 \$	Total Letters  Available of Credit as of Under Facility Maturing June 30, 2009 June 300,000 2013 \$	

(1) Up to \$200 million of which may be utilized for letters of credit.

In July 2009, the 6.8% pro rata commitment previously provided by Lehman Brothers Commercial Bank under the Revolving Loan Facility was assigned to another financial institution.

### **Credit Agreement Financial Covenants**

The loan documentation under the Credit Facilities contains customary affirmative and negative covenants and financial covenants as discussed in Note 6. Long-Term Debt of the Notes to the Consolidated Financial Statements included in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009. As of June 30, 2009, we were in compliance with the covenants under the Credit Facilities.

The financial covenants of the Credit Facilities, which are measured on a trailing four quarter period basis, include the following:

maximum Covanta Energy leverage ratio of 4.00 to 1.00 for the four quarter period ended June 30, 2009, which measures Covanta Energy s principal amount of consolidated debt less certain restricted funds dedicated to repayment of project debt principal and construction costs (Consolidated Adjusted Debt) to its adjusted earnings before interest, taxes, depreciation and amortization, as calculated under the Credit Facilities (Adjusted EBITDA). The definition of Adjusted EBITDA in the Credit Facilities excludes

49

### **Table of Contents**

certain non-cash charges. The maximum Covanta Energy leverage ratio allowed under the Credit Facilities adjusts in future periods as follows:

- 4.00 to 1.00 for each of the four quarter periods ended September 30, 2009;
- 3.75 to 1.00 for each of the four quarter periods ended December 31, 2009, March 31, June 30 and September 30, 2010;
- 3.50 to 1.00 for each four quarter period thereafter;

maximum Covanta Energy capital expenditures incurred to maintain existing operating businesses of \$100 million per fiscal year, subject to adjustment due to an acquisition by Covanta Energy; and minimum Covanta Energy interest coverage ratio of 3.00 to 1.00, which measures Covanta Energy s Adjusted EBITDA to its consolidated interest expense plus certain interest expense of ours, to the extent paid by Covanta Energy.

# **Long-Term Debt**

Long-term debt is as follows (in thousands):

	As of			
		June 30, 2009	De	ecember 31, 2008
3.25% Cash Convertible Senior Notes due 2014 Debt discount related to Cash Convertible Senior Notes Cash conversion option derivative at fair value	\$	460,000 (122,206) 130,951	\$	
3.25% Cash Convertible Senior Notes, net		468,745		
1.00% Senior Convertible Debentures due 2027 Debt discount related to Senior Convertible Debentures		373,750 (54,880)		373,750 (64,369)
1.00% Senior Convertible Debentures, net		318,870		309,381
Term Loan Facility due 2014 Other long-term debt		635,375 416		638,625 512
Total Less: current portion		1,423,406 (6,639)		948,518 (6,922)
Total long-term debt	\$	1,416,767	\$	941,596

See *Management s Discussion and Analysis of Financial Condition and Results of Operations* above for a discussion of the liability component associated with the Debentures and the retrospective accounting change resulting from the adoption of FSP APB 14-1 effective January 1, 2009.

### 3.25% Cash Convertible Senior Notes due 2014

During the three months ended June 30, 2009, we issued \$460 million aggregate principal amount of 3.25% Cash Convertible Senior Notes (the Notes) due 2014 in a private transaction exempt from registration under the Securities Act of 1933, as amended. The Notes are convertible by the holders into cash only, based on an initial conversion rate of 53.9185 shares of our common stock per \$1,000 principal amount of Notes (which represents an initial conversion price of approximately \$18.55 per share) and only in certain limited circumstances. This Cash Conversion Option is an embedded derivative and is recorded at fair value quarterly as a component of our long-term debt.

In order to reduce our exposure to potential cash payments in excess of the principal amount of the Notes resulting from the Cash Conversion Option, we entered into two separate privately negotiated transactions with affiliates of certain of the initial purchasers of the Notes (the Option Counterparties ) for a net cash outflow of \$58.4 million.

50

### **Table of Contents**

We purchased, for \$112.4 million, cash settled call options on our common stock (the Note Hedge ) initially correlating to the same number of shares as those initially underlying the Notes subject to generally similar customary adjustments, which have economic characteristics similar to those of the Cash Conversion Option embedded in the Notes. The Note Hedge is a derivative which is recorded at fair value quarterly and is recorded in Other Assets.

We sold, for \$54.0 million, warrants (the Warrants) correlating to the same number of shares as those initially underlying the Notes, which are net share settled and could have a dilutive effect to the extent that the market price of our common stock exceeds the then effective strike price of the Warrants. The strike price of the Warrants is approximately \$25.74 per share and is subject to customary adjustments. The Warrants are recorded at the amounts received net of expenses within additional paid-in capital.

When combined with the Note Hedge and Warrants, we believe that the net financial impact upon maturity of the Notes will consist of cash payments of the face value of \$460 million and net share settlement of the Warrants to the extent that the stock price exceeds \$25.74 at that time.

Net proceeds from the above transactions were \$388.9 million, consisting of gross proceeds of \$460.0 million from the Notes and \$54.0 million of proceeds from the Warrants, less the \$112.4 million purchase price for the Note Hedge and \$12.7 million of purchase discounts and other offering expenses.

We have used and will use the net proceeds from the offering, together with the proceeds from the Warrant transactions, for general corporate purposes, which may include capital expenditures, potential permitted investments or permitted acquisitions.

The Notes constitute general unsecured senior obligations and rank equally in right of payment with our existing and future senior unsecured indebtedness. The Notes are effectively junior to our existing and future secured indebtedness to the extent of the value of the assets securing such indebtedness. The Notes are not guaranteed by any of our subsidiaries and are effectively subordinated to all existing and future indebtedness and liabilities (including trade payables) of our subsidiaries.

For a more detailed description of the terms of the Notes, the Note Hedge, the Cash Conversion Option, and the Warrants (each of which is defined above) and their accounting treatment, see Note 6. Changes in Capitalization, Note 11. Financial Instruments and Note 12. Derivative Instruments in the Notes to the Condensed Consolidated Financial Statements.

### 1.00% Senior Convertible Debentures due 2027

See *Management s Discussion and Analysis of Financial Condition and Results of Operations* above for a discussion of the liability component associated with the Debentures and the retrospective accounting change resulting from the adoption of FSP APB 14-1 effective January 1, 2009.

For specific criteria related to contingent interest, conversion or redemption features of the Debentures, refer to Note 6 of the Notes to Consolidated Financial Statements in our Audited Consolidated Financial Statements and accompanying Notes in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

### **Project Debt**

### Domestic Project Debt

Financing for the energy-from-waste projects is generally accomplished through tax-exempt and taxable municipal revenue bonds issued by or on behalf of the municipal client. For such facilities that are owned by a subsidiary of ours, the municipal issuers of the bond loans the bond proceeds to our subsidiary to pay for facility construction. For such facilities, project-related debt is included as Project debt (short- and long-term) in our condensed consolidated financial statements. Generally, such project debt is secured by the revenues generated by the project and other project assets including the related facility. The only potential recourse to us with respect to project debt arises under the operating performance guarantees described below under *Other Commitments*. Certain subsidiaries had recourse liability for project debt which is recourse to Covanta ARC LLC, but is non-recourse to us, which as of June 30, 2009 aggregated to \$251.2 million.

51

### **Table of Contents**

### International Project Debt

Financing for projects in which we have an ownership or operating interest is generally accomplished through commercial loans from local lenders or financing arranged through international banks, bonds issued to institutional investors and from multilateral lending institutions based in the United States. Such debt is generally secured by the revenues generated by the project and other project assets and is without recourse to us. Project debt relating to two international projects in India is included as Project debt (short- and long-term) in our condensed consolidated financial statements. In most projects, the instruments defining the rights of debt holders generally provide that the project subsidiary may not make distributions to its parent until periodic debt service obligations are satisfied and other financial covenants are complied with.

# **Capital Requirements**

Except for amounts related to the issuance of the 3.25% Cash Convertible Senior Notes due 2014 during the three months ended June 30, 2009, our projected contractual obligations are consistent with amounts disclosed in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

During the three months ended June 30, 2009, we issued the following aggregate principal amount of 3.25% Cash Convertible Senior Notes due 2014 for resale to certain qualified institutional buyers (in thousands):

	Payments Due by Period					y Period			
	,	Total		nainder of 009		010 and 2011		012 and 2013	014 and Beyond
3.25% Cash Convertible Senior Notes due									
2014(1)	\$	460,000	\$		\$		\$		\$ 460,000
Interest payments on 3.25% Cash									
Convertible Senior Notes	\$	75,149	\$	7,874	\$	29,900	\$	29,900	\$ 7,475

(1) The Notes bear interest at a rate of 3.25% per year, payable semi-annually in arrears, on June 1 and December 1 of each year, commencing on December 1, 2009, and will mature on June 1, 2014. Under limited circumstances, the Notes are convertible by the holders thereof, at any time prior to March 1, 2014, into cash only, based on an initial conversion rate of 53.9185 shares of our common stock per \$1,000 principal amount of Notes, (which represents an initial conversion price of approximately \$18.55 per share).

### **Other Commitments**

Other commitments as of June 30, 2009 were as follows (in thousands):

	Commitments Expiring by Period				
	Total	Less Than One Year		More Than One Year	
Letters of credit Surety bonds	\$ 289,888 67,158	\$	31,344	\$	258,544 67,158

Total other commitments net

\$ 357,046 \$ 31,344 \$ 325,702

The letters of credit were issued under various credit facilities (primarily the Funded L/C Facility) to secure our performance under various contractual undertakings related to our domestic and international projects, or to secure obligations under our insurance program. Each letter of credit relating to a project is required to be maintained in effect for the period specified in related project contracts, and generally may be drawn if it is not renewed prior to expiration of that period.

We believe that we will be able to fully perform under our contracts to which these existing letters of credit relate and that it is unlikely that letters of credit would be drawn because of a default of our performance obligations. If any of these letters of credit were to be drawn by the beneficiary, the amount drawn would be immediately repayable by us to the issuing bank. If we do not immediately repay such amounts drawn under these letters of credit, unreimbursed amounts would be treated under the Credit Facilities as additional term loans in the case of letters of credit issued under the Revolving Loan Facility.

### **Table of Contents**

The surety bonds listed on the table above relate primarily to performance obligations (\$58.2 million) and support for closure obligations of various energy projects when such projects cease operating (\$9.0 million). Were these bonds to be drawn upon, we would have a contractual obligation to indemnify the surety company.

We have certain contingent obligations related to the Debentures. These are:

holders may require us to repurchase their Debentures on February 1, 2012, February 1, 2017 and February 1, 2022;

holders may require us to repurchase their Debentures, if a fundamental change occurs; and holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash and/or our common stock.

For specific criteria related to contingent interest, conversion or redemption features of the Debentures, see Note 6. Long-Term Debt of the Notes to Consolidated Financial Statements included in our Audited Consolidated Financial Statements and accompanying Notes in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

We have certain contingent obligations related to the Notes. These are:

holders may require us to repurchase their Notes, if a fundamental change occurs; and holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash.

For specific criteria related to contingent interest, conversion or redemption features of the Notes, see *Liquidity and Capital Resources* above.

We have issued or are party to guarantees and related contractual support obligations undertaken pursuant to agreements to construct and operate certain domestic and international energy and waste facilities. For some projects, such performance guarantees include obligations to repay certain financial obligations if the project revenues are insufficient to do so, or to obtain or guarantee financing for a project. With respect to our domestic and international businesses, we have issued guarantees to municipal clients and other parties that our subsidiaries will perform in accordance with contractual terms, including, where required, the payment of damages or other obligations. Additionally, damages payable under such guarantees on our energy-from-waste facilities could expose us to recourse liability on project debt. If we must perform under one or more of such guarantees, our liability for damages upon contract termination would be reduced by funds held in trust and proceeds from sales of the facilities securing the project debt and is presently not estimable. Depending upon the circumstances giving rise to such domestic and international damages, the contractual terms of the applicable contracts, and the contract counterparty s choice of remedy at the time a claim against a guarantee is made, the amounts owed pursuant to one or more of such guarantees could be material. To date, we have not incurred material liabilities under such performance guarantees, either on domestic or international projects.

# **Discussion of Critical Accounting Policies and Estimates**

In preparing our condensed consolidated financial statements in accordance with United States generally accepted accounting principles, we are required to use judgment in making estimates and assumptions that affect the amounts reported in our financial statements and related notes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. These estimates form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Many of our critical accounting policies are subject to significant judgments and uncertainties which could potentially result in materially different results under different conditions and assumptions. Future events rarely develop exactly

as forecast, and the best estimates routinely require adjustment. Except for the adoption of the pronouncements discussed below, management believes there have been no material changes during the six months ended June 30, 2009 to the items discussed in Discussion of Critical Accounting Policies in Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations in our Form 8-K for the year ended December 31, 2008 filed on May 18, 2009.

Effective January 1, 2009, we adopted FSP APB 14-1. FSP APB 14-1 is effective for our Debentures and requires retrospective application for all periods presented. The FSP requires the issuer of convertible debt

53

### **Table of Contents**

instruments with cash settlement features to separately account for the liability and equity components of the instrument. The debt component was recognized at the present value of its cash flows discounted using a 7.25% discount rate, our estimated borrowing rate at the date of the issuance of the Debentures for a similar debt instrument without the conversion feature.

For the quarter ended June 30, 2009, we adopted FSP SFAS No. 157-4, Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly , FSP SFAS No. 107-1 and APB No. 28-1, Interim Disclosures about Fair Value of Financial Instruments , and FSP SFAS No. 115-2 and SFAS No. 124-2, Recognition and Presentation of Other-Than-Temporary Impairments. These FSPs are intended to provide additional application guidance and enhance disclosures regarding fair value measurements. They require management to use judgment to determine whether a market is distressed or not orderly, disclose methods and significant assumptions used to estimate fair value and use judgment to determine whether a debt security is other-than-temporarily impaired. The adoption of these FSPs did not have a material impact on our condensed consolidated financial statements and resulted primarily in additional financial reporting disclosures.

Fair values of derivative instruments are determined using available market information and appropriate valuation methodologies. However, considerable judgment is necessarily required in interpreting market data to develop estimates of fair value. We recognize derivative instruments on the balance sheet at their fair value. The Cash Conversion Option is valued quarterly using a Black Scholes model incorporating our common stock closing price at the reporting date and an implied volatility factor for our common stock; to determine the value of the Note Hedge, the Cash Conversion Option amount is then discounted at a discount rate reflecting the Option Counterparties credit standing. The Option Counterparties are highly rated financial institutions, none of whom experienced any significant downgrades during the three months ended June 30, 2009 which could reduce any receivable amount owed to us. The contingent interest features related to the Debentures and the Notes are valued quarterly using the present value of expected cash flow models incorporating the probabilities of the contingent events occurring.

### **Recent Accounting Pronouncements**

See Note 2. Recent Accounting Pronouncements of the Notes to the Condensed Consolidated Financial Statements for information related to new accounting pronouncements.

# Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

In the normal course of business, our subsidiaries are party to financial instruments that are subject to market risks arising from changes in interest rates, foreign currency exchange rates, and commodity prices. Our use of derivative instruments is very limited and we do not enter into derivative instruments for trading purposes.

Except as described below, there has been no material changes during the six months ended June 30, 2009 to the items discussed in Item 7A. Quantitative and Qualitative Disclosures About Market Risk in our Annual Report on Form 10-K for the year ended December 31, 2008.

### Cash Conversion Option and Note Hedge related to the 3.25% Cash Convertible Senior Notes

The Cash Conversion Option is a derivative instrument which is recorded at fair value quarterly with any change in fair value being recognized in our condensed consolidated income statement as non-cash convertible debt related expense. The fair value of the Cash Conversion Option was \$131.0 million as of June 30, 2009. The Note Hedge is accounted for as a derivative instrument under SFAS 133 and as such, is recorded at fair value quarterly with any change in fair value being recognized in our condensed consolidated income statement as non-cash convertible debt

related expense. The fair value of the Note Hedge was \$119.5 million as of June 30, 2009. The contingent interest features of the Notes are embedded derivative instruments. The fair value of the contingent interest features of the Notes was zero as of June 30, 2009.

We expect the gain or loss from the Note Hedge transactions to offset the gain or loss associated with changes to the valuation of the Cash Conversion Option. Accordingly, we do not expect there to be a material net impact to

54

### **Table of Contents**

our condensed consolidated statement of income as a result of our issuing the Notes and entering into the Note Hedge transactions. Our most significant credit exposure arises from the Note Hedge of the Notes. The fair value of the Note Hedge reflects the maximum loss that would be incurred should the Option Counterparties fail to perform according to the terms of the Note Hedge agreement. The Option Counterparties are highly rated financial institutions and we believe that the credit risk associated with their non-performance is not significant.

For additional information related to the Notes, Cash Conversion Option, and Note Hedge, see *Liquidity and Capital Resources* above.

### Item 4. CONTROLS AND PROCEDURES

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of Covanta's disclosure controls and procedures, as required by Rule 13a-15(b) and 15d-15(b) under the Securities Exchange Act of 1934 (the Exchange Act ) as of June 30, 2009. Our disclosure controls and procedures are designed to reasonably assure that information required to be disclosed by us in reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure and is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission s (SEC) rules and forms.

Our Chief Executive Officer and Chief Financial Officer have concluded that, based on their review, our disclosure controls and procedures are effective to provide such reasonable assurance.

Our management, including our Chief Executive Officer and Chief Financial Officer, believes that any disclosure controls and procedures or internal controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must consider the benefits of controls relative to their costs. Inherent limitations within a control system include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the control. While the design of any system of controls is to provide reasonable assurance of the effectiveness of disclosure controls, such design is also based in part upon certain assumptions about the likelihood of future events, and such assumptions, while reasonable, may not take into account all potential future conditions. Accordingly, because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and may not be prevented or detected.

### **Changes in Internal Control over Financial Reporting**

There has not been any change in our system of internal control over financial reporting during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, internal control over financial reporting.

55

### **Table of Contents**

### PART II OTHER INFORMATION

### Item 1. LEGAL PROCEEDINGS

See Note 14. Commitments and Contingencies of the Notes to the Condensed Consolidated Financial Statements.

# Item 1A. RISK FACTORS

Except as described below, there have been no material changes during the six months ended June 30, 2009 to the risk factors discussed in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2008.

# We are subject to counterparty risk with respect to the cash convertible note hedge transactions.

The option counterparties to our cash convertible note hedge transactions are financial institutions or affiliates of financial institutions, and we are subject to risks that these option counterparties default under these transactions. Our exposure to counterparty credit risk is not secured by any collateral.

Recent global economic conditions have resulted in the actual or perceived failure or financial difficulties of many financial institutions, including a bankruptcy filing by Lehman Brothers Holdings Inc. and its various affiliates. If one or more of the option counterparties to one or more of our cash convertible note hedge transactions becomes subject to insolvency proceedings, we will become an unsecured creditor in those proceedings with a claim equal to our exposure at the time under those transactions. Our exposure will depend on many factors but, generally, the increase in our exposure will be correlated to the increase in our stock price and in volatility of our stock. We may also suffer adverse tax consequences as a result of a default by one of the option counterparties. In addition, a default by an option counterparty many result in our inability to repay the 3.25% Cash Convertible Senior Notes under the negative covenants in the credit agreement or otherwise. We can provide no assurances as to the financial stability or viability of any of our counterparties.

# Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On May 22, 2009, we issued \$400 million aggregate principal amount of 3.25% Cash Convertible Senior Notes (the Notes ) due 2014 in a private transaction exempt from registration under the Securities Act of 1933, as amended. On June 15, 2009, we issued an additional \$60 million aggregate principal amount of Notes to the same qualified institutional buyers to cover over-allotments. See Note 6. Changes in Capitalization of the Notes to the Condensed Consolidated Financial Statements.

### Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

56

### **Table of Contents**

### Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

We held our Annual Meeting of Stockholders on May 7, 2009. At that meeting, stockholders voted on the following proposals:

1. To elect twelve directors to serve a one-year term that will expire at the next Annual Meeting of Stockholders. The votes cast for each director were as follows:

Directors	For	Withheld
David M. Barse	117,031,663	3,975,732
Ronald J. Broglio	120,685,764	321,631
Peter C.B. Bynoe	120,605,293	402,102
Linda J. Fisher	120,685,956	321,439
Joseph M. Holsten	120,684,451	322,944
Richard L. Huber	116,404,622	4,602,773
Anthony J. Orlando	120,684,847	322,548
William C. Pate	120,681,392	326,003
Robert S. Silberman	120,593,377	414,018
Jean Smith	120,688,351	319,044
Clayton Yeutter	116,640,523	4,366,872
Samuel Zell	116,593,314	4,414,081

2. To amend the Equity Award Plan for Employees and Officers to provide for additional types of long-term incentive performance awards in the form of restricted stock units, performance shares and performance units.

<b>Votes For</b>	<b>Votes Against</b>	Abstentions	<b>Broker Non-Vote</b>
104,458,048	1,778,198	111,676	14,659,473

3. To ratify the appointment of Ernst & Young LLP, the independent registered public accountants, as our independent auditors for the 2009 fiscal year.

Votes For	Votes Against	Abstentions
120.858.965	91.232	57.198

### Item 5. OTHER INFORMATION

- (a) None.
- (b) Not applicable.

### Item 6. EXHIBITS

# Description 31.1 Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002 by the Chief Executive Officer. 31.2 Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002 by the Chief Financial Officer. 32 Certification of periodic financial report pursuant to Section 906 of Sarbanes-Oxley Act of 2002 by the Chief Executive Officer and Chief Financial Officer. 57

# **Table of Contents**

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COVANTA HOLDING CORPORATION (Registrant)

By: /s/ Mark A. Pytosh Mark A. Pytosh

Executive Vice President and Chief Financial Officer

By: /s/ Thomas E. Bucks Thomas E. Bucks Vice President and Chief Accounting Officer

Date: July 22, 2009

58