

SEI INVESTMENTS CO  
Form 10-Q  
July 23, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)\*

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended June 30, 2014

or  
 Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_

0-10200  
(Commission File Number)

SEI INVESTMENTS COMPANY  
(Exact name of registrant as specified in its charter)

Pennsylvania  
(State or other jurisdiction of incorporation or organization)  
1 Freedom Valley Drive, Oaks, Pennsylvania 19456-1100  
(Address of principal executive offices)  
(Zip Code)  
(610) 676-1000

23-1707341  
(IRS Employer Identification Number)

(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the registrant's common stock as of July 22, 2014 was 167,765,438.



SEI Investments Company

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## PART I. FINANCIAL INFORMATION

## Item 1. Consolidated Financial Statements.

SEI Investments Company  
Consolidated Balance Sheets

(unaudited)

(In thousands, except par value)

|   | June 30, 2014 | December 31,<br>2013 |
|---|---------------|----------------------|
| Assets  |               |                      |
| Current Assets:   |               |                      |
| Cash and cash equivalents   | \$532,167     | \$578,273            |
| Restricted cash   | 5,500         | 5,500                |
| Receivables from regulated investment companies   | 44,044        | 39,364               |
| Receivables, net of allowance for doubtful accounts of \$878 and \$651                                      | 207,682       | 186,664              |
| Securities owned  | 21,158        | 21,133               |
| Other current assets  | 21,558        | 16,166               |
| Total Current Assets  | 832,109       | 847,100              |
| Property and Equipment, net of accumulated depreciation of \$230,899 and \$220,064                          | 126,685       | 118,995              |
| Capitalized Software, net of accumulated amortization of \$198,746 and \$180,062                            | 312,193       | 312,615              |
| Investments Available for Sale  | 85,504        | 83,323               |
| Trading Securities  | 5,270         | 4,849                |
| Investment in Unconsolidated Affiliates   | 60,017        | 61,370               |
| Other Assets, net   | 13,328        | 10,917               |
| Total Assets  | \$1,435,106   | \$1,439,169          |
| Liabilities and Equity  |               |                      |
| Current Liabilities:  |               |                      |
| Accounts payable  | \$8,470       | \$16,235             |
| Accrued liabilities   | 138,022       | 188,123              |
| Deferred income taxes, net  | 1,847         | 1,653                |
| Deferred revenue  | 1,338         | 1,977                |
| Total Current Liabilities   | 149,677       | 207,988              |
| Deferred Income Taxes   | 72,367        | 66,572               |
| Other Long-term Liabilities   | 9,720         | 8,607                |
| Total Liabilities   | 231,764       | 283,167              |
| Commitments and Contingencies   |               |                      |
| Shareholders' Equity:   |               |                      |
| Common stock, \$.01 par value, 750,000 shares authorized; 167,683 and 169,242 shares issued and outstanding | 1,677         | 1,692                |
| Capital in excess of par value  | 772,386       | 721,219              |
| Retained earnings   | 425,458       | 431,604              |
| Accumulated other comprehensive income, net   | 3,821         | 1,487                |
| Total Shareholders' Equity  | 1,203,342     | 1,156,002            |
| Total Liabilities and Shareholders' Equity  | \$1,435,106   | \$1,439,169          |

The accompanying notes are an integral part of these consolidated financial statements.



SEI Investments Company  
Consolidated Statements of Operations  
(unaudited)  
(In thousands, except per share data)

|  | Three Months Ended June 30, |           | Six Months Ended June 30, |           |
|--|-----------------------------|-----------|---------------------------|-----------|
|  | 2014                        | 2013      | 2014                      | 2013      |
| Revenues:  |                             |           |                           |           |
| Asset management, administration and distribution fees       | \$236,191                   | \$203,722 | \$461,262                 | \$402,355 |
| Information processing and software servicing fees           | 75,828                      | 62,468    | 145,006                   | 127,000   |
| Transaction-based and trade execution fees                   | 6,796                       | 8,384     | 14,933                    | 17,098    |
| Total revenues   | 318,815                     | 274,574   | 621,201                   | 546,453   |
| Expenses:  |                             |           |                           |           |
| Subadvisory, distribution and other asset management costs   | 37,244                      | 29,652    | 71,256                    | 57,586    |
| Software royalties and other information processing costs    | 8,417                       | 7,884     | 16,970                    | 15,371    |
| Brokerage commissions  | 5,119                       | 6,260     | 11,098                    | 12,772    |
| Compensation, benefits and other personnel                   | 92,470                      | 86,715    | 186,894                   | 175,325   |
| Stock-based compensation                                     | 2,872                       | 10,607    | 5,695                     | 15,900    |
| Consulting, outsourcing and professional fees                | 33,404                      | 33,451    | 68,337                    | 65,300    |
| Data processing and computer related                         | 13,378                      | 12,316    | 25,998                    | 24,374    |
| Facilities, supplies and other costs                         | 17,366                      | 15,559    | 33,218                    | 33,707    |
| Amortization   | 9,584                       | 8,427     | 18,798                    | 16,669    |
| Depreciation   | 5,331                       | 5,730     | 10,915                    | 11,434    |
| Total expenses   | 225,185                     | 216,601   | 449,179                   | 428,438   |
| Income from operations                                       | 93,630                      | 57,973    | 172,022                   | 118,015   |
| Net gain (loss) from investments                             | 391                         | (177      | ) 527                     | 103       |
| Interest and dividend income                                 | 721                         | 688       | 1,498                     | 1,741     |
| Interest expense   | (114                        | ) (114    | ) (227                    | ) (227    |
| Equity in earnings of unconsolidated affiliates              | 34,226                      | 27,588    | 66,117                    | 55,176    |
| Gain on sale of subsidiary                                   | —                           | —         | 5,582                     | 22,112    |
| Other income   | —                           | 43,429    | —                         | 43,429    |
| Income before income taxes                                   | 128,854                     | 129,387   | 245,519                   | 240,349   |
| Income taxes   | 46,041                      | 45,893    | 87,886                    | 84,585    |
| Net income   | 82,813                      | 83,494    | 157,633                   | 155,764   |
| Less: Net income attributable to the noncontrolling interest | —                           | —         | —                         | (350      |
| Net income attributable to SEI Investments Company           | \$82,813                    | \$83,494  | \$157,633                 | \$155,414 |
| Basic earnings per common share                              | \$0.49                      | \$0.48    | \$0.93                    | \$0.90    |
| Shares used to compute basic earnings per share              | 168,606                     | 172,223   | 168,956                   | 172,411   |
| Diluted earnings per common share                            | \$0.48                      | \$0.47    | \$0.91                    | \$0.88    |
| Shares used to compute diluted earnings per share            | 172,304                     | 176,058   | 173,066                   | 176,032   |
| Dividends declared per common share                          | \$0.22                      | \$0.20    | \$0.22                    | \$0.20    |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company  
Consolidated Statements of Comprehensive Income  
(unaudited)  
(In thousands)

|   | Three Months Ended June 30, |          | Six Months Ended June 30, |           |                           |
|---|-----------------------------|----------|---------------------------|-----------|---------------------------|
|   | 2014                        | 2013     | 2014                      | 2013      |                           |
| Net income  |                             | \$82,813 | \$83,494                  | \$157,633 | \$155,764                 |
| Other comprehensive income (loss), net of tax:  |                             |          |                           |           |                           |
| Foreign currency translation adjustments  |                             | 3,378    | (1,800 )                  | 1,412     | (7,107 )                  |
| Unrealized gain (loss) on investments:  |                             |          |                           |           |                           |
| Unrealized gains during the period, net of income taxes of \$(461), \$(771), \$(756) and \$(812)                          | 453                         | (1,361 ) | 991                       | (1,240 )  |                           |
| Less: reclassification adjustment for gains realized in net income, net of income taxes of \$13, \$(66), \$38 and \$(185) | (24 )                       | 429      | (121 )                    | (1,482 )  | (69 ) 922 (342 ) (1,582 ) |
| Total other comprehensive income (loss), net of tax   |                             | 3,807    | (3,282 )                  | 2,334     | (8,689 )                  |
| Comprehensive income  |                             | \$86,620 | \$80,212                  | \$159,967 | \$147,075                 |
| Comprehensive loss attributable to the noncontrolling interest  |                             | —        | —                         | —         | 101                       |
| Comprehensive income attributable to SEI Investments Company  |                             | \$86,620 | \$80,212                  | \$159,967 | \$147,176                 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company  
Consolidated Statements of Cash Flows  
(unaudited)  
(In thousands)

|   | Six Months Ended June 30, |            |
|---|---------------------------|------------|
|   | 2014                      | 2013       |
| Cash flows from operating activities:   |                           |            |
| Net income  | \$ 157,633                | \$ 155,764 |
| Adjustments to reconcile net income to net cash provided by operating activities (See Note 1) | (14,641                   | ) (32,450  |
| Net cash provided by operating activities   | 142,992                   | 123,314    |
| Cash flows from investing activities:   |                           |            |
| Additions to property and equipment   | (18,632                   | ) (3,564   |
| Additions to capitalized software   | (18,262                   | ) (22,186  |
| Purchases of marketable securities  | (34,675                   | ) (15,484  |
| Prepayments and maturities of marketable securities   | 16,203                    | 17,807     |
| Sales of marketable securities  | 18,048                    | 5,988      |
| Sale of subsidiary, net of cash transferred   | 5,582                     | 6,028      |
| Purchases of other investments  | (2,000                    | ) (2,604   |
| Net cash used in investing activities   | (33,736                   | ) (14,015  |
| Cash flows from financing activities:   |                           |            |
| Purchase and retirement of common stock   | (140,294                  | ) (86,376  |
| Proceeds from issuance of common stock  | 51,571                    | 39,634     |
| Tax benefit on stock options exercised  | 7,617                     | 6,655      |
| Payment of dividends  | (74,256                   | ) (34,400  |
| Net cash used in financing activities   | (155,362                  | ) (74,487  |
| Net (decrease) increase in cash and cash equivalents  | (46,106                   | ) 34,812   |
| Cash and cash equivalents, beginning of period  | 578,273                   | 452,247    |
| Cash and cash equivalents, end of period  | \$532,167                 | \$487,059  |

The accompanying notes are an integral part of these consolidated financial statements.



Notes to Consolidated Financial Statements

(all figures are in thousands except share and per share data)

Note 1. Summary of Significant Accounting Policies

Nature of Operations

SEI Investments Company (the Company), a Pennsylvania corporation, provides investment processing, investment management, and investment operations solutions to financial institutions, financial advisors, institutional investors, investment managers and ultra-high-net-worth families in the United States, Canada, the United Kingdom, continental Europe and various other locations throughout the world. Investment processing solutions consist of application and business process outsourcing services, professional services and transaction-based services. Revenues from investment processing solutions are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations, except for fees earned associated with trade execution services which are recognized in Transaction-based and trade execution fees.

Investment management programs consist of mutual funds, alternative investments and separate accounts. These include a series of money market, equity, fixed-income and alternative investment portfolios, primarily in the form of registered investment companies. The Company serves as the administrator and investment advisor for many of these products. Revenues from investment management programs are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment operations solutions offer investment managers support for traditional investment products such as mutual funds, collective investment trusts, exchange-traded funds, and institutional and separate accounts, by providing outsourcing services including fund and investment accounting, administration, reconciliation, investor servicing and client reporting. These solutions also provide support to managers focused on alternative investments who manage hedge funds, funds of hedge funds, private equity funds and real estate funds, across registered, partnership and separate account structures domiciled in the United States and overseas. Revenues from investment operations solutions are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Basis of Presentation

The accompanying Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Certain financial information and accompanying note disclosure normally included in the Company's Annual Report on Form 10-K has been condensed or omitted. The interim financial information is unaudited but reflects all adjustments (consisting of only normal recurring adjustments) which are, in the opinion of management, necessary for a fair statement of financial position of the Company as of June 30, 2014, the results of operations for the three and six months ended June 30, 2014 and 2013, and cash flows for the six month periods ended June 30, 2014 and 2013. These interim Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the Notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

There have been no significant changes in significant accounting policies during the six months ended June 30, 2014 as compared to the significant accounting policies described in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

Cash and Cash Equivalents

Cash and cash equivalents includes \$328,014 and \$387,201 at June 30, 2014 and December 31, 2013, respectively, primarily invested in SEI-sponsored open-ended money market mutual funds. The SEI-sponsored mutual funds are considered Level 1 assets.

Restricted Cash

Restricted cash includes \$5,000 at June 30, 2014 and December 31, 2013 segregated for regulatory purposes related to trade-execution services conducted by SEI Investments (Europe) Limited. Restricted cash also includes \$500 at June 30, 2014 and December 31, 2013, respectively, segregated in special reserve accounts for the benefit of customers of the Company's broker-dealer subsidiary, SEI Investments Distribution Co. (SIDCO), in accordance with certain rules established by the Securities and Exchange Commission for broker-dealers.

Capitalized Software

The Company capitalized \$18,262 and \$22,186 of software development costs for the continued development of the SEI Wealth Platform<sup>SM</sup> (the Platform) during the six months ended June 30, 2014 and 2013, respectively. Included in the amount for 2013 is a one-time contractual payment of \$8,812 to exercise a conversion option in lieu of periodic fee payments pertaining to a software license for the Platform. As of June 30, 2014, the net book value of the Platform was \$312,193. Capitalized software development costs in-progress associated with future releases to the Platform at June 30, 2014 were \$8,854. The Platform has

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an estimated useful life of 15 years and a weighted average remaining life of 8.0 years. Amortization expense for the Platform was \$18,589 and \$16,321 during the six months ended June 30, 2014 and 2013, respectively.

#### Earnings per Share

The calculations of basic and diluted earnings per share for the three months ended June 30, 2014 and 2013 are:

|                                   | For the Three Months Ended June 30, 2014 |                         |                     |
|-----------------------------------|--|-------------------------|---------------------|
|                                   | Income<br>(Numerator)                    | Shares<br>(Denominator) | Per Share<br>Amount |
| Basic earnings per common share   | \$82,813                                 | 168,606,000             | \$0.49              |
| Dilutive effect of stock options  | —  | 3,698,000               |                     |
| Diluted earnings per common share | \$82,813                                 | 172,304,000             | \$0.48              |

|                                   | For the Three Months Ended June 30, 2013 |                         |                     |
|-----------------------------------|--|-------------------------|---------------------|
|                                   | Income<br>(Numerator)                    | Shares<br>(Denominator) | Per Share<br>Amount |
| Basic earnings per common share   | \$83,494                                 | 172,223,000             | \$0.48              |
| Dilutive effect of stock options  | —  | 3,835,000               |                     |
| Diluted earnings per common share | \$83,494                                 | 176,058,000             | \$0.47              |

Employee stock options to purchase 5,397,000 and 5,548,000 shares of common stock, with an average exercise price of \$32.40 and \$29.22, were outstanding during the three months ended June 30, 2014 and 2013, respectively, but not included in the computation of diluted earnings per common share because the effect on diluted earnings per common share would have been anti-dilutive.

The calculations of basic and diluted earnings per share for the six months ended June 30, 2014 and 2013 are:

|                                   | For the Six Months Ended June 30, 2014 |                         |                     |
|-----------------------------------|--|-------------------------|---------------------|
|                                   | Income<br>(Numerator)                  | Shares<br>(Denominator) | Per Share<br>Amount |
| Basic earnings per common share   | \$157,633                              | 168,956,000             | \$0.93              |
| Dilutive effect of stock options  | —                                      | 4,110,000               |                     |
| Diluted earnings per common share | \$157,633                              | 173,066,000             | \$0.91              |

|                                   | For the Six Months Ended June 30, 2013 |                         |                     |
|-----------------------------------|--|-------------------------|---------------------|
|                                   | Income<br>(Numerator)                  | Shares<br>(Denominator) | Per Share<br>Amount |
| Basic earnings per common share   | \$155,414                              | 172,411,000             | \$0.90              |
| Dilutive effect of stock options  | —                                      | 3,621,000               |                     |
| Diluted earnings per common share | \$155,414                              | 176,032,000             | \$0.88              |

Employee stock options to purchase 5,397,000 and 6,745,000 shares of common stock, with an average exercise price of \$32.40 and \$28.01, were outstanding during the six months ended June 30, 2014 and 2013, respectively, but not included in the computation of diluted earnings per common share because the effect on diluted earnings per common share would have been anti-dilutive.

## Statements of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, the Company considers investment instruments purchased with an original maturity of three months or less to be cash equivalents.

The following table provides the details of the adjustments to reconcile net income to net cash provided by operating activities for the six months ended June 30:

|   | 2014      | 2013      |   |
|---|-----------|-----------|---|
| Net income  | \$157,633 | \$155,764 |   |
| Adjustments to reconcile net income to net cash provided by operating activities: |           |           |   |
| Depreciation  | 10,915    | 11,434    |   |
| Amortization  | 18,798    | 16,669    |   |
| Equity in earnings of unconsolidated affiliates                                   | (66,117   | ) (55,176 | ) |
| Distributions received from unconsolidated affiliate                              | 69,470    | 53,797    |   |
| Stock-based compensation  | 5,695     | 15,900    |   |
| Provision for losses on receivables   | 227       | 483       |   |
| Deferred income tax expense   | 5,270     | (10,000   | ) |
| Gain from sale of SEI AK  | (5,582    | ) (22,112 | ) |
| Net gain from investments   | (527      | ) (103    | ) |
| Change in other long-term liabilities   | 1,113     | 825       |   |
| Change in other assets  | (2,564    | ) 559     |   |
| Other   | 1,443     | (7,251    | ) |
| Change in current asset and liabilities   |           |           |   |
| Decrease (increase) in  |           |           |   |
| Restricted cash for broker-dealer operations                                      | —         | 500       |   |
| Receivables from regulated investment companies                                   | (4,680    | ) (4,874  | ) |
| Receivables   | (21,245   | ) (16,407 | ) |
| Other current assets  | (5,392    | ) 344     |   |
| Increase (decrease) in  |           |           |   |
| Accounts payable  | (7,765    | ) (9,433  | ) |
| Accrued liabilities   | (13,061   | ) (6,467  | ) |
| Deferred revenue  | (639      | ) (1,138  | ) |
| Total adjustments   | (14,641   | ) (32,450 | ) |
| Net cash provided by operating activities   | \$142,992 | \$123,314 |   |

## New Accounting Pronouncements

On May 28, 2014, the FASB issued Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers (ASU 2014-09), requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. ASU 2014-09 also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. The updated standard permits the use of either the retrospective or cumulative effect transition method. Early adoption is not permitted. ASU 2014-09 becomes effective for the Company during the first quarter 2017. The Company is currently evaluating the transition method that will be elected and the effect that the updated standard will have on its consolidated financial statements and related disclosures.

## Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation.

## Note 2. Investment in Unconsolidated Affiliates

## LSV Asset Management

The Company has an investment in LSV Asset Management (LSV), a Delaware general partnership. LSV is a registered investment advisor that provides investment advisory services to institutions, including pension plans and investment companies. LSV is currently an investment sub-advisor for a small number of SEI-sponsored mutual funds. The Company accounts for its interest in LSV using the equity method because of its less than 50 percent ownership. The Company's total partnership interest in LSV was approximately 39.3 percent during the six months ended June 30, 2014. During the six months ended June 30, 2013, the Company's total partnership interest was reduced from approximately 39.8 percent to approximately 39.3 percent. The Company's interest in the net assets of LSV is reflected in Investment in unconsolidated affiliates on the accompanying Consolidated Balance Sheets and its interest in the earnings of LSV is reflected in Equity in earnings of unconsolidated affiliates on the accompanying Consolidated Statements of Operations.

At June 30, 2014 and December 31, 2013, the Company's total investment in LSV was \$47,841 and \$50,595, respectively. The investment in LSV exceeded the underlying equity in the net assets of LSV by \$3,062 which is considered goodwill embedded in the investment. The Company receives partnership distributions from LSV on a quarterly basis. The Company received partnership distributions from LSV of \$69,470 and \$53,797 in the six months ended June 30, 2014 and 2013, respectively.

The Company's proportionate share in the earnings of LSV was \$34,500 and \$27,780 during the three months ended June 30, 2014 and 2013, respectively. During the six months ended June 30, 2014 and 2013, the Company's proportionate share in the earnings of LSV was \$66,716 and \$55,586, respectively.

The following table contains the condensed statements of operations of LSV for the three and six months ended June 30, 2014 and 2013:

|            | Three Months Ended June 30, |          | Six Months Ended June 30, |           |
|------------|-----------------------------|----------|---------------------------|-----------|
|            | 2014                        | 2013     | 2014                      | 2013      |
| Revenues   | \$105,948                   | \$83,682 | \$201,721                 | \$164,598 |
| Net income | 87,820                      | 70,922   | 169,743                   | 141,102   |

## Guaranty Agreement with LSV Employee Group II

In April 2011, LSV Employee Group II agreed to purchase a partnership interest of an existing LSV employee for \$4,300, of which \$3,655 was financed through a term loan with Bank of America, N.A. (Bank of America). The Company provided an unsecured guaranty to the lenders of all the obligations of LSV Employee Group II. The lenders have the right to seek payment from the Company in the event of a default by LSV Employee Group II. LSV Employee Group II made the final principal payment in May 2014 for the term loan and has no further obligation regarding the Credit Agreement. LSV Employee Group II made principal payments of \$716 during 2014, including the final principal payment of \$365 in May 2014.

## Guaranty Agreement with LSV Employee Group III

In October 2012, LSV Employee Group III purchased a portion of the partnership interest of three existing LSV employees for \$77,700, of which \$69,930 was financed through two syndicated term loan facilities contained in a credit agreement with The PrivateBank and Trust Company. The Company provided an unsecured guaranty for \$45,000 of the obligations of LSV Employee Group III to the lenders through a guaranty agreement. The lenders have the right to seek payment from the Company in the event of a default by LSV Employee Group III. LSV agreed to provide an unsecured guaranty for \$24,930 of the obligations of LSV Employee Group III to the lenders through a separate guaranty agreement.

As of July 22, 2014, the remaining unpaid principal balances of the term loans guaranteed by LSV and the Company were \$1,443 and \$45,000, respectively. LSV Employee Group III has met all financial obligations to date regarding the scheduled repayment of the term loans since origination. The Company, in its capacity as guarantor, currently has no obligation of payment relating to the term loan of LSV Employee Group III and, furthermore, fully expects that LSV Employee Group III will meet all of their future obligations regarding the term loan.

## Investment in Gao Fu Limited

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The Company has an investment in Gao Fu Limited (Gao Fu), a wealth services firm based in Shanghai in the Republic of China. The Company accounts for its interest in Gao Fu using the equity method. At June 30, 2014 and December 31, 2013, the Company's total investment in Gao Fu was \$12,176 and \$10,775, respectively. The Company's proportionate share in the losses of Gao Fu was \$599 and \$410 during the six months ended June 30, 2014 and 2013, respectively.

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### Note 3. Variable Interest Entities – Investment Products

The Company has created numerous investment products for its clients in various types of legal entity structures. The Company serves as the Manager, Administrator and Distributor for these investment products and may also serve as the Trustee for some of the investment products. Clients are the equity investors and participate in proportion to their ownership percentage in the net income and net capital gains of the products, and, on liquidation, will participate in proportion to their ownership percentage in the remaining net assets of the products after satisfaction of outstanding liabilities. Some of the Company's investment products have been determined to be VIEs at inception.

The Company does not have a significant equity investment in any of the VIEs and does not have an obligation to enter into any guarantee agreements with the VIEs. The Company is not the primary beneficiary of the VIEs because the expected fees and the expected return on any investment into the VIE by the Company relative to the expected returns of the VIE to the equity investor holders does not approach 50 percent of the expected losses or gains of the VIEs. Therefore, the Company is not required to consolidate any investment products that are VIEs into its financial statements. The Company's variable interest in the VIEs, which consists of management fees and in some situations, seed capital, is not considered a significant variable interest.

The risks to the Company associated with its involvement with any of the investment products that are VIEs are limited to the cash flows received from the revenue generated for asset management, administration and distribution services and any equity investments in the VIEs. Both of these items are not significant. The Company has no other financial obligation to the VIEs.

Amounts relating to fees due from the VIEs included in Receivables and amounts relating to equity investments in the VIEs included in Investments Available for Sale on the Company's Consolidated Balance Sheets are not significant to the total assets of the Company.

### Note 4. Composition of Certain Financial Statement Captions

#### Receivables

Receivables on the accompanying Consolidated Balance Sheets consist of:

|                                       | June 30, 2014 | December 31,<br>2013 |
|---------------------------------------|---------------|----------------------|
| Trade receivables                     | \$58,980      | \$44,502             |
| Fees earned, not billed               | 142,847       | 128,248              |
| Other receivables                     | 6,733         | 14,565               |
|                                       | 208,560       | 187,315              |
| Less: Allowance for doubtful accounts | (878          | ) (651               |
|                                       | \$207,682     | ) \$186,664          |

Fees earned, not billed represents receivables earned but unbilled and results from timing differences between services provided and contractual billing schedules. These billing schedules generally provide for fees to be billed on a quarterly basis. In addition, certain fees earned from investment operations services are calculated based on assets under administration that have a prolonged valuation process which delays billings to clients.

Receivables from regulated investment companies on the accompanying Consolidated Balance Sheets primarily represent fees receivable for distribution, investment advisory, and administration services to various regulated investment companies sponsored by SEI.

## Property and Equipment

Property and Equipment on the accompanying Consolidated Balance Sheets consists of:

|                                | June 30, 2014 | December 31,<br>2013 |
|--------------------------------|---------------|----------------------|
| Buildings                      | \$ 138,508    | \$ 138,426           |
| Equipment                      | 74,120        | 70,117               |
| Land                           | 9,997         | 9,929                |
| Purchased software             | 101,936       | 96,268               |
| Furniture and fixtures         | 17,073        | 17,060               |
| Leasehold improvements         | 5,608         | 4,670                |
| Construction in progress       | 10,342        | 2,589                |
|                                | 357,584       | 339,059              |
| Less: Accumulated depreciation | (230,899 )    | (220,064 )           |
| Property and Equipment, net    | \$ 126,685    | \$ 118,995           |

The Company recognized \$10,915 and \$11,434 in depreciation expense related to property and equipment for the six months ended June 30, 2014 and 2013, respectively.

## Accrued Liabilities

Accrued liabilities on the accompanying Consolidated Balance Sheets consist of:

|  | June 30, 2014 | December 31,<br>2013 |
|--|---------------|----------------------|
| Accrued employee compensation                                      | \$40,497      | \$69,256             |
| Accrued employee benefits and other personnel                      | 6,380         | 9,647                |
| Accrued consulting, outsourcing and professional fees              | 23,006        | 19,311               |
| Accrued sub-advisory, distribution and other asset management fees | 28,301        | 25,018               |
| Accrued income taxes   | 8,643         | —                    |
| Accrued dividend payable   | —             | 37,314               |
| Other accrued liabilities  | 31,195        | 27,577               |
| Total accrued liabilities  | \$ 138,022    | \$ 188,123           |

## Note 5. Fair Value Measurements

The fair value of the Company's financial assets and liabilities is determined in accordance with the fair value hierarchy. The fair value of the Company's Level 1 financial assets consist mainly of investments in equity and fixed-income mutual funds that are quoted daily. Level 2 financial assets consist of Government National Mortgage Association (GNMA) mortgage-backed pass-through certificates, Federal Home Loan Bank (FHLB) and other U.S. government agency short-term notes and investment grade commercial paper. The Company's Level 2 financial assets, with the exception of the GNMA securities, were purchased as part of a cash management program requiring only short term, top-tier investment grade government and corporate securities. The GNMA mortgage-backed pass-through certificates were purchased for the sole purpose of satisfying specific regulatory requirements imposed on our wholly-owned limited purpose federal thrift subsidiary, SEI Private Trust Company (SPTC). As a result, the Company's Level 2 financial assets are limited to only these types of fixed income securities. The valuation of the Company's Level 2 financial assets are based upon securities pricing policies and procedures utilized by third-party pricing vendors. The pricing policies and procedures applied during the six months ended June 30, 2014 were consistent with those as described in our Annual Report on Form 10-K at December 31, 2013. The Company had no Level 3 financial assets or liabilities at June 30, 2014 or December 31, 2013. There were no transfers of financial assets between levels within the fair value hierarchy during the six months ended June 30, 2014.



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The fair value of certain financial assets and liabilities of the Company was determined using the following inputs:

| At June 30, 2014                                |           |  |   |
|---|-----------|--|---|
| Fair Value Measurements at Reporting Date Using |           |  |   |
| Assets  | Total     | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Equity available-for-sale securities            | \$12,106  | \$12,106   | \$—   |
| Fixed income available-for-sale securities      | 73,398    | —  | 73,398  |
| Fixed income securities owned                   | 21,158    | —  | 21,158  |
| Trading securities                              | 5,270     | 5,270  | —   |
|   | \$111,932 | \$17,376   | \$94,556                                      |

| At December 31, 2013                            |           |  |   |
|---|-----------|--|---|
| Fair Value Measurements at Reporting Date Using |           |  |   |
| Assets  | Total     | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Equity available-for-sale securities            | \$11,633  | \$11,633   | \$—   |
| Fixed income available-for-sale securities      | 71,690    | —  | 71,690  |
| Fixed income securities owned                   | 21,133    | —  | 21,133  |
| Trading securities                              | 4,849     | 4,849  | —   |
|   | \$109,305 | \$16,482   | \$92,823                                      |

Note 6. Marketable Securities

Investments Available for Sale

Investments available for sale classified as non-current assets consist of:

| At June 30, 2014                |             |                        |                         |            |
|---------------------------------|-------------|------------------------|-------------------------|------------|
|                                 | Cost Amount | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| SEI-sponsored mutual funds      | \$7,686     | \$1,559                | \$—                     | \$9,245    |
| Equities and other mutual funds | 2,764       | 97                     | —                       | 2,861      |
| Debt securities                 | 71,598      | 1,800                  | —                       | 73,398     |
|                                 | \$82,048    | \$3,456                | \$—                     | \$85,504   |
| At December 31, 2013            |             |                        |                         |            |
|                                 | Cost Amount | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| SEI-sponsored mutual funds      | \$7,612     | \$1,242                | \$—                     | \$8,854    |

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|                                 |          |         |     |          |
|---------------------------------|----------|---------|-----|----------|
| Equities and other mutual funds | 2,615    | 164     | —   | 2,779    |
| Debt securities                 | 71,280   | 410     | —   | 71,690   |
|                                 | \$81,507 | \$1,816 | \$— | \$83,323 |

Net unrealized gains at June 30, 2014 and December 31, 2013 were \$2,308 (net of income tax expense of \$1,148) and \$1,386 (net of income tax expense of \$430), respectively. These net unrealized gains are reported as a separate component of Accumulated other comprehensive income on the accompanying Consolidated Balance Sheets. There were gross realized gains of \$230 and gross realized losses of \$123 from available-for-sale securities during the six months ended June 30, 2014. There were gross realized gains of \$703 and gross realized losses of \$175 from available-for-sale

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securities during the six months ended June 30, 2013. Gains and losses from available-for-sale securities, including amounts reclassified from accumulated comprehensive income, are reflected in Net gain (loss) from investments on the accompanying Consolidated Statements of Operations.

The Company's investments in debt securities are issued by GNMA and are backed by the full faith and credit of the U.S. government. These securities were purchased to satisfy applicable regulatory requirements of SPTC and have maturity dates which range from 2020 to 2043.

#### Trading Securities

The Company records all of its trading securities on the accompanying Consolidated Balance Sheets at fair value. Unrealized gains and losses from the change in fair value of these securities are recognized in Net gain (loss) from investments on the accompanying Consolidated Statements of Operations.

Trading securities of the Company primarily consist of an investment related to the startup of mutual funds sponsored by LSV. These mutual funds are U.S. dollar denominated funds that invest primarily in securities of Canadian, Australian and Japanese companies as well as various other global securities. The underlying securities held by the funds are translated into U.S. dollars within the funds. The funds had a fair value of \$5,270 and \$4,849 at June 30, 2014 and December 31, 2013, respectively. The Company recognized gains of \$421 and losses of \$475 from the change in fair value of the funds during the six months ended June 30, 2014 and 2013, respectively. During the three months ended June 30, 2014 and 2013, the Company recognized gains of \$356 and losses of \$460, respectively, from the change in fair value of the funds.

#### Securities Owned

The Company's broker-dealer subsidiary, SIDCO, has investments in U.S. government agency and commercial paper securities with maturity dates less than one year. These investments are reflected as Securities owned on the accompanying Consolidated Balance Sheets. Due to specialized accounting practices applicable to investments by broker-dealers, the securities are reported at fair value and changes in fair value are recorded in current period earnings. The securities had a fair value of \$21,158 and \$21,133 at June 30, 2014 and December 31, 2013, respectively. There were no material net gains or losses from the change in fair value of the securities during the three and six months ended June 30, 2014 and 2013.

#### Note 7. Lines of Credit

The Company has a five-year \$300,000 Credit Agreement (the Credit Facility) with Wells Fargo Bank, National Association, and a syndicate of other lenders. The Credit Facility is scheduled to expire in February 2017, at which time any aggregate principal amount of loans outstanding becomes payable in full. Any borrowings made under the Credit Facility will accrue interest at 1.25 percent above LIBOR. There is also a commitment fee equal to 0.15 percent per annum on the daily unused portion of the facility. The aggregate amount of the Credit Facility may be increased by an additional \$100,000 under certain conditions set forth in the agreement. The Credit Facility contains covenants that restrict the ability of the Company to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the Credit Facility, the Company would also be restricted from paying dividends on, or repurchasing, its common stock without the approval of the lenders. None of the covenants of the Credit Facility negatively affect the Company's liquidity or capital resources. Both the interest rate and commitment fee prices may increase if the Company's leverage ratio reaches certain levels. Upon the occurrence of certain financial or economic events, significant corporate events, or certain other events of default constituting an event of default under the Credit Facility, all loans outstanding may be declared immediately due and payable and all commitments under the agreement may be terminated. The Company had no borrowings under the Credit Facility at June 30, 2014. The Company was in compliance with all covenants of the Credit Facility during the six months ended June 30, 2014.

The Company's Canadian subsidiary maintained a credit facility agreement (the Canadian Credit Facility) for the purpose of facilitating the settlement of mutual fund transactions. The amount of the facility was limited to \$2,000 Canadian dollars or the equivalent amount in U.S. dollars. On June 9, 2014, the Company terminated the agreement. The Company was in compliance with all covenants of the Canadian Credit Facility during 2014.

Note 8. Shareholders' Equity  
Stock-Based Compensation

On March 19, 2014, the Company's Board of Directors approved the 2014 Omnibus Equity Compensation Plan (the 2014 Plan), which was later approved by the shareholders of the Company on May 21, 2014. The 2014 Plan became effective upon receipt of the shareholders' approval on May 21, 2014 and is the successor equity compensation plan to the 2007 Equity Compensation Plan (the 2007 Plan) which was merged with and into the 2014 Plan. The 2014 Plan provides for the grant of stock options, stock units, stock awards, stock appreciation rights and other stock-based awards.

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No further grants will be made under the 2007 Plan, and shares with respect to all grants outstanding under the 2007 Plan will be issued or transferred under the 2014 Plan. Permitted grantees under the 2014 Plan include employees, non-employee directors and consultants who perform services for the Company. The plan is administered by the Compensation Committee of the Board of Directors of the Company. There were no grants of stock options, stock units, stock awards, stock appreciation rights or other stock-based awards made under the 2014 Plan as of June 30, 2014.

The Company has only non-qualified stock options outstanding under the merged plan. All outstanding stock options have performance-based vesting provisions specific to each option grant that tie the vesting of the applicable stock options to the Company's financial performance. The Company's stock options vest at a rate of 50 percent when specified diluted earnings per share targets are achieved, and the remaining 50 percent when secondary, higher specified diluted earnings per share targets are achieved. The amount of stock-based compensation expense is based upon management's estimate of when the earnings per share targets may be achieved.

The Company recognized stock-based compensation expense in its Consolidated Financial Statements in the three and six months ended June 30, 2014 and 2013, respectively, as follows:

|  | Three Months Ended June 30, |          | Six Months Ended June 30, |          |
|--|-----------------------------|----------|---------------------------|----------|
|  | 2014                        | 2013     | 2014                      | 2013     |
| Stock-based compensation expense             | \$2,872                     | \$10,607 | \$5,695                   | \$15,900 |
| Less: Deferred tax benefit                   | (939)                       | (3,867)  | (1,950)                   | (5,783)  |
| Stock-based compensation expense, net of tax | \$1,933                     | \$6,740  | \$3,745                   | \$10,117 |

As of June 30, 2014, there was approximately \$33,865 of unrecognized compensation cost remaining, adjusted for estimated forfeitures, related to unvested employee stock options that management expects will vest and is being amortized.

The Company issues new common shares associated with the exercise of stock options. The total intrinsic value of options exercised during the six months ended June 30, 2014 was \$50,471. The total options exercisable as of June 30, 2014 had an intrinsic value of \$158,021. The total intrinsic value for options exercisable is calculated as the difference between the market value of the Company's common stock as of June 30, 2014 and the weighted average exercise price of the shares. The market value of the Company's common stock as of June 30, 2014 was \$32.77 as reported by the Nasdaq Stock Market, LLC. The weighted average exercise price of the options exercisable as of June 30, 2014 was \$19.57. Total options that were outstanding and exercisable as of June 30, 2014 were 20,994,000 and 11,974,000, respectively.

#### Common Stock Buyback

The Company's Board of Directors, under multiple authorizations, has authorized the repurchase of the Company's common stock on the open market or through private transactions. The Company purchased 4,261,000 shares at a total cost of \$140,568 during the six months ended June 30, 2014. The cost of stock purchases during the period includes the cost of certain transactions that settled in the following quarter. As of July 22, 2014, the Company has \$140,502 of authorization remaining for the purchase of common stock under the program.

The Company immediately retires its common stock when purchased. Upon retirement, the Company reduces Capital in excess of par value for the average capital per share outstanding and the remainder is charged against Retained earnings. If the Company reduces its Retained earnings to zero, any subsequent purchases of common stock will be charged entirely to Capital in excess of par value.

#### Cash Dividend

On May 21, 2014, the Board of Directors declared a cash dividend of \$0.22 per share on the Company's common stock, which was paid on June 24, 2014, to shareholders of record on June 16, 2014. Cash dividends declared during the six months ended June 30, 2014 and 2013 were \$36,942 and \$34,400, respectively.

Note 9. Accumulated Other Comprehensive Income

The components of Accumulated other comprehensive income, net of tax, are as follows:

|   | Foreign<br>Currency<br>Translation<br>Adjustments | Unrealized<br>Gains (Losses)<br>on Investments | Total   |
|---|---|--|---------|
| Balance, January 1, 2014  | \$101   | \$1,386  | \$1,487 |
| Other comprehensive income before reclassifications               | 1,412   | 991  | 2,403   |
| Amounts reclassified from accumulated other comprehensive income— | —   | (69  | ) (69   |
| Net current-period other comprehensive income                     | 1,412   | 922  | 2,334   |
| Balance, June 30, 2014  | \$1,513   | \$2,308  | \$3,821 |

Note 10. Business Segment Information

The Company's reportable business segments are:

Private Banks – provides investment processing and investment management programs to banks and trust institutions, independent wealth advisers and financial advisers worldwide;

Investment Advisors – provides investment management programs to affluent investors through a network of independent registered investment advisors, financial planners and other investment professionals in the United States;

Institutional Investors – provides investment management programs and administrative outsourcing solutions to retirement plan sponsors, hospitals and not-for-profit organizations worldwide;

Investment Managers – provides investment operations outsourcing solutions to fund companies, banking institutions and both traditional and non-traditional investment managers worldwide; and

Investments in New Businesses – focuses on providing investment management programs to ultra-high-net-worth families residing in the United States; developing internet-based investment services and advice solutions; entering new markets; and conducting other research and development activities.

The information in the following tables is derived from the Company's internal financial reporting used for corporate management purposes. There are no inter-segment revenues for the three and six months ended June 30, 2014 and 2013. Management evaluates Company assets on a consolidated basis during interim periods. The accounting policies of the reportable business segments are the same as those described in Note 1 to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

The following tables highlight certain unaudited financial information about each of the Company's business segments for the three months ended June 30, 2014 and 2013.

|                         | Private<br>Banks                         | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | Total     |
|-------------------------|--|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
|                         | For the Three Months Ended June 30, 2014 |                        |                            |                        |                                     |           |
| Revenues                | \$114,182                                | \$70,046               | \$70,994                   | \$62,451               | \$1,142                             | \$318,815 |
| Expenses                | 98,957                                   | 35,679                 | 35,025                     | 39,449                 | 4,451                               | 213,561   |
| Operating profit (loss) | \$15,225                                 | \$34,367               | \$35,969                   | \$23,002               | \$(3,309)                           | \$105,254 |

|                         | Private<br>Banks                         | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | Total     |
|-------------------------|--|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
|                         | For the Three Months Ended June 30, 2013 |                        |                            |                        |                                     |           |
| Revenues                | \$95,142                                 | \$59,284               | \$63,684                   | \$55,456               | \$1,008                             | \$274,574 |
| Expenses                | 97,755                                   | 32,898                 | 33,028                     | 36,507                 | 3,890                               | 204,078   |
| Operating profit (loss) | \$(2,613)                                | \$26,386               | \$30,656                   | \$18,949               | \$(2,882)                           | \$70,496  |



A reconciliation of the total operating profit reported for the business segments to income from operations in the Consolidated Statements of Operations for the three months ended June 30, 2014 and 2013 is as follows:

|  | 2014      | 2013     |
|--|-----------|----------|
| Total operating profit from segments above | \$105,254 | \$70,496 |
| Corporate overhead expenses                | (11,624)  | (12,523) |
| Income from operations                     | \$93,630  | \$57,973 |

The following tables provide additional information for the three months ended June 30, 2014 and 2013 pertaining to our business segments:

|                               | Capital Expenditures |          | Depreciation |         |
|-------------------------------|----------------------|----------|--------------|---------|
|                               | 2014                 | 2013     | 2014         | 2013    |
| Private Banks                 | \$9,510              | \$11,852 | \$3,557      | \$3,947 |
| Investment Advisors           | 4,061                | 4,192    | 512          | 517     |
| Institutional Investors       | 1,642                | 781      | 209          | 222     |
| Investment Managers           | 3,087                | 852      | 512          | 474     |
| Investments in New Businesses | 616                  | 187      | 420          | 454     |
| Total from business segments  | \$18,916             | \$17,864 | \$5,210      | \$5,614 |
| Corporate overhead            | 943                  | 94       | 121          | 116     |
|                               | \$19,859             | \$17,958 | \$5,331      | \$5,730 |

|                               | Amortization |         |
|-------------------------------|--------------|---------|
|                               | 2014         | 2013    |
| Private Banks                 | \$6,192      | \$5,457 |
| Investment Advisors           | 2,286        | 2,001   |
| Institutional Investors       | 355          | 309     |
| Investment Managers           | 236          | 206     |
| Investments in New Businesses | 458          | 397     |
| Total from business segments  | \$9,527      | \$8,370 |
| Corporate overhead            | 57           | 57      |
|                               | \$9,584      | \$8,427 |

The following tables highlight certain unaudited financial information about each of the Company's business segments for the six months ended June 30, 2014 and 2013.

|                            | Private Banks                          | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total     |
|----------------------------|--|---------------------|-------------------------|---------------------|-------------------------------|-----------|
|                            | For the Six Months Ended June 30, 2014 |                     |                         |                     |                               |           |
| Revenues                   | \$219,361                              | \$136,470           | \$139,651               | \$123,459           | \$2,260                       | \$621,201 |
| Expenses                   | 199,147                                | 70,256              | 69,120                  | 78,633              | 8,700                         | 425,856   |
| Operating profit (loss)    | \$20,214                               | \$66,214            | \$70,531                | \$44,826            | \$(6,440)                     | \$195,345 |
| Gain on sale of subsidiary | 5,582                                  | —                   | —                       | —                   | —                             | 5,582     |
| Total profit (loss)        | \$25,796                               | \$66,214            | \$70,531                | \$44,826            | \$(6,440)                     | \$200,927 |



|  | Private<br>Banks | Investment<br>Advisors | Institutional<br>Investors | Investment<br>Managers | Investments<br>In New<br>Businesses | Total     |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Six Months Ended June 30, 2013 |                  |                        |                            |                        |                                     |           |
| Revenues                               | \$193,888        | \$114,475              | \$126,846                  | \$109,276              | \$1,968                             | \$546,453 |
| Expenses                               | 194,053          | 64,523                 | 64,537                     | 71,669                 | 7,628                               | 402,410   |
| Operating profit (loss)                | \$(165 )         | \$49,952               | \$62,309                   | \$37,607               | \$(5,660 )                          | \$144,043 |
| Gain on sale of subsidiary             | 22,112           | —                      | —                          | —                      | —                                   | 22,112    |
| Total profit (loss)                    | \$21,947         | \$49,952               | \$62,309                   | \$37,607               | \$(5,660 )                          | \$166,155 |

A reconciliation of the total operating profit reported for the business segments to income from operations in the Consolidated Statements of Operations for the six months ended June 30, 2014 and 2013 is as follows:

|   | 2014      | 2013      |
|---|-----------|-----------|
| Total operating profit from segments above    | \$195,345 | \$144,043 |
| Corporate overhead expenses                   | (23,323 ) | (26,317 ) |
| Noncontrolling interest reflected in segments | —         | 289       |
| Income from operations                        | \$172,022 | \$118,015 |

The following tables provide additional information for the six months ended June 30, 2014 and 2013 pertaining to our business segments:

|                               | Capital Expenditures |          | Depreciation |          |
|-------------------------------|----------------------|----------|--------------|----------|
|                               | 2014                 | 2013     | 2014         | 2013     |
| Private Banks                 | \$18,308             | \$16,703 | \$7,289      | \$7,880  |
| Investment Advisors           | 7,650                | 5,967    | 1,003        | 1,026    |
| Institutional Investors       | 2,930                | 1,144    | 419          | 452      |
| Investment Managers           | 5,222                | 1,475    | 1,024        | 936      |
| Investments in New Businesses | 1,196                | 275      | 950          | 908      |
| Total from business segments  | \$35,306             | \$25,564 | \$10,685     | \$11,202 |
| Corporate Overhead            | 1,588                | 186      | 230          | 232      |
|                               | \$36,894             | \$25,750 | \$10,915     | \$11,434 |
|                               | Amortization         |          |              |          |
|                               | 2014                 | 2013     |              |          |
| Private Banks                 | \$12,143             | \$10,793 |              |          |
| Investment Advisors           | 4,484                | 3,958    |              |          |
| Institutional Investors       | 695                  | 611      |              |          |
| Investment Managers           | 464                  | 408      |              |          |
| Investments in New Businesses | 898                  | 785      |              |          |
| Total from business segments  | \$18,684             | \$16,555 |              |          |
| Corporate Overhead            | 114                  | 114      |              |          |
|                               | \$18,798             | \$16,669 |              |          |

#### Note 11. Income Taxes

The gross liability for unrecognized tax benefits at June 30, 2014 and December 31, 2013 was \$13,019 and \$12,028, respectively, exclusive of interest and penalties, of which \$11,119 and \$10,139 would affect the effective tax rate if the Company were to recognize the tax benefit.

The Company classifies interest and penalties on unrecognized tax benefits as income tax expense. As of June 30, 2014 and December 31, 2013, the combined amount of accrued interest and penalties related to tax positions taken on tax returns was \$919 and \$754, respectively.



|  | June 30, 2014 | December 31,<br>2013 |
|--|---------------|----------------------|
| Gross liability for unrecognized tax benefits, exclusive of interest and penalties | \$ 13,019     | \$ 12,028            |
| Interest and penalties on unrecognized benefits                                    | 919           | 754                  |
| Total gross uncertain tax positions  | \$ 13,938     | \$ 12,782            |
| Amount included in Current liabilities   | \$ 4,218      | \$ 4,175             |
| Amount included in Other long-term liabilities                                     | 9,720         | 8,607                |
|  | \$ 13,938     | \$ 12,782            |

The Company's effective tax rate was 35.7 percent and 35.5 percent for the three months ended June 30, 2014 and 2013, respectively. For the six months ended June 30, 2014 and 2013, the Company's tax rate was 35.8 percent and 35.2 percent, respectively. The increase in the tax rate for the six months ended June 30, 2014 was primarily due to the research and development tax credit. The Company's 2014 tax rate reflects no benefit for the tax credit due to the expiration of the credit on December 31, 2013, whereas the Company's 2013 tax rate reflects the benefit of the tax credit for 2012 and 2013.

On January 2, 2013, the American Taxpayer Relief Act of 2012 (the Act) was signed into law which reinstated the research and development tax credit retroactively from January 1, 2012 through December 31, 2013. Current accounting guidance requires the determination of current and deferred taxes be based upon the provisions of the enacted tax law as of the balance sheet date. Since the Act was not signed into law until January 2, 2013, the effect of the 2012 research and development tax credit was therefore reflected in the Company's 2013 tax rate. Since the research and development tax credit expired as of December 31, 2013, no credit was reflected in the Company's 2014 tax rate. The increase in tax rate was partially offset by an increase in the portion of pre-tax income in certain foreign jurisdictions which is taxed at a lower rate during the six months ended June 30, 2014.

The Company files income tax returns in the United States on a consolidated basis and in many U.S. state and foreign jurisdictions. The Company is subject to examination of income tax returns by the Internal Revenue Service (IRS) and other domestic and foreign tax authorities. The Company is no longer subject to U.S. federal income tax examination for years before 2010 and is no longer subject to state, local or foreign income tax examinations by authorities for years before 2007.

The Company estimates it will recognize \$4,218 of unrecognized tax benefits within the next twelve months due to the expiration of the statute of limitations and resolution of income tax audits. These unrecognized tax benefits are related to tax positions taken on certain federal, state, and foreign tax returns. However, the timing of the resolution of income tax examinations is highly uncertain, and the amounts ultimately paid, if any, upon resolution of the issues raised by the taxing authorities may differ materially from the amounts accrued for each year. While it is reasonably possible that some issues under examination could be resolved in the next twelve months, based upon the current facts and circumstances, the Company cannot reasonably estimate the timing of such resolution or total range of potential changes as it relates to the current unrecognized tax benefits that are recorded as part of the Company's financial statements.

#### Note 12. Commitments and Contingencies

In the normal course of business, the Company is party to various claims and legal proceedings.

SEI has been named in six lawsuits filed in Louisiana. Five lawsuits were filed in the 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana. One of the five actions purports to set forth claims on behalf of a class and also names SPTC as a defendant and, as described below, was certified as a class in December 2012. Two of the other actions also name SPTC as a defendant. All five actions name various defendants in addition to SEI, and, in all five actions, the plaintiffs purport to bring a cause of action against SEI and SPTC under the Louisiana Securities Act. The class action originally included a claim against SEI and SPTC for an alleged violation of the Louisiana Unfair Trade Practices Act. Two of the other five actions include claims for violations of the Louisiana Racketeering Act and possibly conspiracy. In addition, another group of plaintiffs filed a lawsuit in the 23rd Judicial District Court for the Parish of Ascension, State of Louisiana, against SEI and SPTC and other defendants asserting claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent

misrepresentation, detrimental reliance, violations of the Louisiana Securities Act and Louisiana Racketeering Act and conspiracy. The underlying allegations in all the actions are purportedly related to the role of SPTC in providing back-office services to Stanford Trust Company. The petitions allege that SEI and SPTC aided and abetted or otherwise participated in the sale of “certificates of deposit” issued by Stanford International Bank.

Two of the five actions filed in East Baton Rouge were removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to United States District Court for the Northern District of Texas. On August 31, 2011, the United States District Court for the Northern District of Texas issued an order and judgment that the causes of action alleged against SEI in the two removed actions were preempted by federal law and the court dismissed these cases with prejudice. Plaintiffs appealed

this ruling, and on March 19, 2012, a panel of the Court of Appeals for the Fifth Circuit reversed the decision of the United States District Court and remanded the actions for further proceedings. On July 18, 2012, SEI filed a petition for a writ of certiorari in the United States Supreme Court, seeking review of the decision by the United States Court of Appeals in the Fifth Circuit to permit the claims against SEI to proceed. SEI believes that the trial court correctly concluded that the claims against SEI were barred by the federal Securities Litigation Uniform Standards Act and requested that the Supreme Court reinstate that dismissal. On January 18, 2013, the Supreme Court granted the petition for a writ of certiorari. On October 7, 2013, the Supreme Court heard oral argument on the appeal and on February 26, 2014 the Supreme Court affirmed the judgment of the Court of Appeals.

The case filed in Ascension was also removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas. The schedule for responding to that complaint has not yet been established. The plaintiffs in the remaining two cases in East Baton Rouge have granted SEI and SPTC an extension to respond to the filings. SEI and SPTC filed exceptions in the class action pending in East Baton Rouge, which the Court granted in part and dismissed the claims under the Louisiana Unfair Trade Practices Act and denied in part as to the other exceptions.

SEI and SPTC filed an answer to the East Baton Rouge class action, plaintiffs filed a motion for class certification; and SEI and SPTC also filed a motion for summary judgment against certain named plaintiffs which the Court stated would not be set for hearing until after the hearing on the class certification motion. The Court in the East Baton Rouge action held a hearing on class certification on September 20, 2012. By oral decision on December 5, 2012 and later entered in a judgment signed on December 17, 2012 that was subsequently amended, the Court in East Baton Rouge certified a class to be composed of persons who purchased any Stanford International Bank certificates of deposit (SIB CDs) in Louisiana between January 1, 2007 and February 13, 2009; persons who renewed any SIB CD in Louisiana between January 1, 2007 and February 13, 2009; or any person for whom the Stanford Trust Company purchased SIB CDs in Louisiana between January 1, 2007 and February 13, 2009. On January 30, 2013, SEI and SPTC filed motions for appeal from the judgments that stated SEI's and SPTC's intention to move to stay the litigation. On February 1, 2013, plaintiffs filed a motion for Leave to File First Amended and Restated Class Action Petition in which they ask the Court to allow them to amend the petition in this case to add additional facts that were developed during discovery and adding claims against certain of SEI's insurance carriers. On February 5, 2013, the Court granted two of the motions for appeal and the motion for leave to amend. On February 15, 2013, SEI filed a motion for new trial, or, in the alternative, for reconsideration of the Court's order allowing amendment. On February 22, 2013, SEI filed a motion to stay proceedings in view of the pending Supreme Court case. On February 28, 2013, SEI responded to the First Amended and Restated Class Action Petition by filing an exception. On March 11, 2013, the insurance carrier defendants filed a notice of removal removing the case to the Middle District of Louisiana and on March 18, 2013, the insurance carrier defendants filed answers. On March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 19, 2013, plaintiffs filed a motion to remand, a motion for expedited briefing schedule, expedited status conference and expedited consideration of their motion to remand, a motion for leave to file under seal and a motion for order pursuant to 28 U.S.C. 1447(b) requiring removing defendants to supplement federal court record with certified copy of state court record. These motions are now fully briefed. On March 25, 2013, SEI filed a motion that the court decline to adopt the state court's order regarding class certification, which the court dismissed without prejudice to renew upon a determination of removal jurisdiction in an April 12, 2013 order that also dismissed without prejudice a motion to dismiss for lack of jurisdiction and improper venue filed on April 9, 2013 by one of the insurers. On April 1, 2013, the Louisiana Office of Financial Institutions (OFI) filed a motion to remand and sever claims, and a response to that motion by the insurers and opposition to that motion by the plaintiffs were filed on April 22, 2013. Along with the briefing in the Middle District of Louisiana, on March 13, 2013, SEI notified the MDL of this case as a potential tag-along action. On March 19, 2013, plaintiffs notified the MDL that they had filed a motion to remand and asked the panel to decline to issue a conditional transfer order. On March 29, 2013, the MDL issued a conditional transfer order (CTO). On April 18, 2013, OFI filed a motion to vacate the CTO or, in the alternative, stay any ruling to transfer the matter until after the Middle District of Louisiana ruled on OFI's motion to remand and sever. Plaintiffs filed a motion to vacate the CTO on April 19, 2013. SEI's responses to those motions were filed on May 9, 2013. On June 12, 2013, the MDL Panel

issued an order notifying the parties that on July 25, 2013, it would consider, without oral argument, Plaintiffs' and OFI's motions to vacate the CTO. On August 7, 2013, the MDL Panel affirmed the CTO and transferred the matter against SEI to the United States District Court for the Northern District of Texas; the MDL Panel also severed the claims against OFI and remanded those claims to the Middle District of Louisiana. On September 11, 2013, defendants filed a motion requesting a status conference with the Court to address the status of all pending motions. On October 4, 2013, Plaintiffs filed a petition for a writ of mandamus asking the United States Court of Appeals for the Fifth Circuit to review the MDL Panel's transfer Order and on February 14, 2014, the Court denied the petition. While the outcome of this litigation is uncertain given its early phase, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of the uncertainty of the make-up of the classes, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

A lawsuit entitled *Steven Curd and Rebel Curd v. SEI Investments Management Corporation (SIMC)* was filed against SIMC in the United States District Court for the Eastern District of Pennsylvania on December 11, 2013. The plaintiffs bring the case as a shareholder derivative action against SIMC on behalf of certain SEI funds. The claims are based on Section 36(b) of the Investment Company Act of 1940, as amended, which allows shareholders of a mutual fund to sue the investment adviser of the fund for an alleged breach of fiduciary duty with respect to compensation received by the adviser. The plaintiffs have brought the suit against SIMC with respect to five specific SEI Funds: the High Yield Bond, Tax-Managed Large Cap, and Tax-Managed Small/Mid Cap Funds, each of which is a series of the SEI Institutional Managed Trust, the Intermediate Term Municipal Fund, which is a series of the SEI Tax Exempt Trust, and the International Equity Fund, which is a series of the SEI Institutional International Trust ("the SEI Funds"). The plaintiffs seek: (1) damages for the SEI Funds in the amount of the alleged "excessive" fees earned by SIMC beginning from the one year period prior to the filing of the lawsuit, plus interest, costs, and fees; (2) orders declaring that SIMC allegedly violated Section 36(b) and enjoining SIMC from further alleged violations; and (3) rescission of the advisory contracts between SIMC and the funds, and restitution of all allegedly excessive fees paid beginning from the one year period prior to the filing of the lawsuit, plus interest, costs, and fees. On February 24, 2014, SIMC filed a motion to dismiss the complaint in this lawsuit. The plaintiffs named the SEI Funds as nominal defendants, and the SEI Funds moved to dismiss on May 23, 2014. While the outcome of this litigation is uncertain given its early phase, SIMC believes that it has valid defenses to plaintiffs' claims and intends to defend the lawsuit vigorously and SIMC is not reasonably able to provide an estimate of the ultimate loss, if any, with respect to this lawsuit.

#### Note 13. Sale of SEI Asset Korea

On July 31, 2012, the Company, MetLife International Holdings, Inc. (MetLife) and International Finance Corporation (IFC) entered into a definitive agreement with Baring Asset Management Limited to sell all ownership interest in SEI Asset Korea (SEI AK). SEI AK was located in South Korea and provided domestic equity and fixed income investment management services to financial institutions and pension funds.

On March 28, 2013, all conditions subject to closing the transaction were satisfied and all ownership interests in SEI AK were transferred to Baring Asset Management Limited. The net working capital of SEI AK at closing in excess of required regulatory capital, and subject to certain other adjustments, was distributed to the Company, MetLife and IFC in accordance with the ownership interests. The Company recognized a pre-tax gain of \$22,112, or \$0.08 diluted earnings per share, during the six months ended June 30, 2013 as a result of the sale. Under the terms of the agreement, a portion of the purchase price was paid upon closing with up to an additional \$11,220 payable to the Company as a contingent purchase price with respect to three one-year periods ending on December 31, 2013, 2014, and 2015 depending upon whether SEI AK achieves specified revenue measures during such periods. The Company recognized a pre-tax gain of \$5,582, or \$0.02 diluted earnings per share, with respect to the one-year period ended December 31, 2013 during the six months ended June 30, 2014. The Company received the payment for this portion of the contingent purchase price in April 2014. The Company's gains from the sale of SEI AK are included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations.

The operating results of SEI AK were included in the Private Banks business segment. SEI AK revenues and net income included in the Company's Consolidated Statement of Operations were as follows:

|   | For the Period<br>January 1,<br>2013 through<br>March 28,<br>2013 |
|---|---|
| Revenues  | \$2,889   |
| Net income  | \$796   |
| Less: Income attributable to the noncontrolling interests | (350 )  |
| Net income attributable to SEI AK                         | \$446   |

Note 14. Settlement Agreement

On April 24, 2013, the Company entered into a Settlement Agreement with respect to litigation captioned Abu Dhabi Commercial Bank, et. al. v. Morgan Stanley & Co., Incorporated, et. al., brought by a group of plaintiffs, including the Company, related to the purchase of securities by the Company and others of Cheyne Finance LLC, a SIV security. In accordance with the Settlement Agreement, the Company received a cash settlement payment of \$43,429 after fees and expenses during the three months ended June 30, 2013. The income related to the cash settlement payment is reflected in Other income on the accompanying Consolidated Statements of Operations.

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(In thousands, except asset balances and per share data)

This discussion reviews and analyzes the consolidated financial condition at June 30, 2014 and 2013, the consolidated results of operations for the three and six months ended June 30, 2014 and 2013 and other key factors that may affect future performance. This discussion should be read in conjunction with the Consolidated Financial Statements, the Notes to the Consolidated Financial Statements and the Annual Report on Form 10-K for the year ended December 31, 2013.

## Overview

## Consolidated Summary

We are a leading global provider of investment processing, investment management and investment operations solutions. We help corporations, financial institutions, financial advisors and ultra-high-net-worth families create and manage wealth by providing comprehensive, innovative, investment and investment-business solutions. Investment processing fees are earned as monthly fees for contracted services, including computer processing services, software licenses and investment operations services, as well as transaction-based fees for providing securities valuation and trade-execution. Investment operations and investment management fees are earned as a percentage of average assets under management or administration. As of June 30, 2014, through our subsidiaries and partnerships in which we have a significant interest, we manage or administer \$601.9 billion in mutual fund and pooled or separately managed assets, including \$249.1 billion in assets under management and \$352.8 billion in client assets under administration. Our affiliate, LSV Asset Management (LSV), manages \$82.0 billion of assets which are included as assets under management.

Our Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2014 and 2013 were:

|  | Three Months Ended June 30, |           | Percent Change | Six Months Ended June 30, |           | Percent Change |       |   |
|--|-----------------------------|-----------|----------------|---------------------------|-----------|----------------|-------|---|
|  | 2014                        | 2013      |                | 2014                      | 2013      |                |       |   |
| Revenues   | \$318,815                   | \$274,574 | 16             | %                         | \$621,201 | \$546,453      | 14    | % |
| Expenses   | 225,185                     | 216,601   | 4              | %                         | 449,179   | 428,438        | 5     | % |
| Income from operations                                   | 93,630                      | 57,973    | 62             | %                         | 172,022   | 118,015        | 46    | % |
| Net gain (loss) from investments                         | 391                         | (177)     | NM             |                           | 527       | 103            | NM    |   |
| Interest income, net of interest expense                 | 607                         | 574       | 6              | %                         | 1,271     | 1,514          | (16)  | % |
| Equity in earnings from unconsolidated affiliates        | 34,226                      | 27,588    | 24             | %                         | 66,117    | 55,176         | 20    | % |
| Gain on sale of subsidiary                               | —                           | —         | —              | %                         | 5,582     | 22,112         | NM    |   |
| Other income   | —                           | 43,429    | (100)          | %                         | —         | 43,429         | (100) | % |
| Income before income taxes                               | 128,854                     | 129,387   | —              | %                         | 245,519   | 240,349        | 2     | % |
| Income taxes   | 46,041                      | 45,893    | —              | %                         | 87,886    | 84,585         | 4     | % |
| Net income   | 82,813                      | 83,494    | (1)            | %                         | 157,633   | 155,764        | 1     | % |
| Less: Net income attributable to noncontrolling interest | —                           | —         | —              | %                         | —         | (350)          | (100) | % |
| Net income attributable to SEI Investments Co.           | \$82,813                    | \$83,494  | (1)            | %                         | 157,633   | \$155,414      | 1     | % |
| Diluted earnings per common share                        | \$0.48                      | \$0.47    | 2              | %                         | \$0.91    | \$0.88         | 3     | % |

The following items had a significant impact on our financial results for the three and six months ended June 30, 2014 and 2013:

Revenue growth was primarily driven by higher Asset management, administration and distribution fees from improved cash flows from new and existing clients and market appreciation. Our average assets under management, excluding LSV, increased \$18.0 billion, or 13 percent, to \$161.0 billion in the first six months of 2014 as compared to \$143.0 billion during the first six months of 2013.

Sales of new business in our Institutional Investors and Investment Managers business segments as well as positive cash receipts from new and existing advisor relationships in our Investment Advisors business segment contributed to the increase in our revenues and profits. Additionally, increased investment management fees from international clients in our Private Banks segment also contributed to our revenue growth.

Revenue growth was also driven by increased Information processing and software servicing fees in our Private Banks segment. The increase was primarily attributable to increased fees earned from our mutual fund trading solution, higher fees from the growth in assets processed on the SEI Wealth Platform and \$6.0 million, or \$.02 diluted earnings per share, in non-recurring professional services fees from a single project recorded in the second quarter 2014 related to investment processing services.

Our proportionate share in the earnings of LSV was \$66.7 million in the first six months of 2014 as compared to \$55.6 million in the first six months of 2013, an increase of 20 percent. The increase in earnings was primarily driven by the increase in assets under management from LSV's existing clients due to market appreciation and an increase in performance fees earned by LSV.

Stock-based compensation costs in the first six months of 2014 declined by \$10.2 million due to the acceleration of expense recognition during the comparable period of 2013 for stock options that achieved performance vesting targets earlier than originally estimated.

The direct costs associated with our investment management programs increased in our Private Banks, Investment Advisors and Institutional Investors segments. These costs primarily relate to fees charged by investment advisory firms and are included in Sub-advisory, distribution and other asset management costs on the accompanying Consolidated Statements of Operations.

Our operating expenses related to personnel and third-party service providers in our Investment Managers segment increased. These increased operational costs are mainly related to servicing new and existing clients and are included in Compensation, benefits and other personnel as well as Consulting, outsourcing and professional fees on the accompanying Consolidated Statements of Operations.

We capitalized \$18.3 million in the first six months of 2014 for significant enhancements and new functionality for the SEI Wealth Platform as compared to \$22.2 million in the first six months of 2013. Included in the amount for 2013 is a one-time contractual payment of \$8.8 million to exercise a conversion option in lieu of periodic fee payments pertaining to a software license. We expect to incur similar levels of development costs for the Platform throughout the remainder of 2014. Amortization expense related to the Platform increased to \$18.6 million during the first six months of 2014 as compared to \$16.3 million during the first six months of 2013 due to continued releases of the Platform.

Our operating margins in all four core business segments improved in the first six months of 2014 mainly due to increased recurring revenues generated from the higher levels of assets under management and administration as previously discussed.

We recorded pre-tax gains of \$5.6 million, or \$.02 diluted earnings per share, and \$22.1 million, or \$.08 diluted earnings per share, from the sale of SEI Asset Korea (SEI AK) in the first six months of 2014 and 2013, respectively.

The gains from the sale are included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations. The operating results of SEI AK were included in the Private Banks business segment (See Note 13 to the Consolidated Financial Statements for more information).

We recorded income of \$43.4 million, or \$0.16 diluted earnings per share, during the second quarter 2013 from a cash settlement payment received pertaining to litigation related to the purchase of securities of Cheyne Finance LLC, a structured investment vehicle (SIV) security (See Note 14 to the Consolidated Financial Statements for more information).

Our effective tax rate during the first six months of 2014 was 35.8 percent as compared to 35.2 percent in the first six months of 2013. Due to the expiration of the research and development tax credit on December 31, 2013, the 2014 tax rate reflects no benefit for the tax credit, whereas the 2013 tax rate reflects the benefit for 2012 and 2013. The increase in our tax rate was partially offset by an increase in the portion of pre-tax income in certain foreign jurisdictions which was taxed at a lower rate during the first six months of 2014.

We continued our stock repurchase program during 2014 and purchased 4,261,000 shares at an average price of approximately \$32.99 per share in the six month period.

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## Ending Asset Balances

(In millions)

This table presents ending assets of our clients, or of our clients' customers, for which we provide management or administrative services through our subsidiaries and partnerships in which we have a significant interest.

|  | As of June 30, |           | Percent |    |
|--|----------------|-----------|---------|----|
|  | 2014           | 2013      | Change  |    |
| Private Banks:                                   |                |           |         |    |
| Equity and fixed income programs                 | \$18,679       | \$12,876  | 45      | %  |
| Collective trust fund programs                   | 12             | 10        | 20      | %  |
| Liquidity funds                                  | 5,274          | 5,048     | 4       | %  |
| Total assets under management                    | \$23,965       | \$17,934  | 34      | %  |
| Client proprietary assets under administration   | 15,347         | 13,122    | 17      | %  |
| Total assets                                     | \$39,312       | \$31,056  | 27      | %  |
| Investment Advisors:                             |                |           |         |    |
| Equity and fixed income programs                 | 42,125         | 34,447    | 22      | %  |
| Collective trust fund programs                   | 13             | 14        | (7)     | )% |
| Liquidity funds                                  | 2,696          | 2,145     | 26      | %  |
| Total assets under management                    | \$44,834       | \$36,606  | 22      | %  |
| Institutional Investors:                         |                |           |         |    |
| Equity and fixed income programs                 | 71,598         | 61,927    | 16      | %  |
| Collective trust fund programs                   | 100            | 106       | (6)     | )% |
| Liquidity funds                                  | 2,414          | 2,901     | (17)    | )% |
| Total assets under management                    | \$74,112       | \$64,934  | 14      | %  |
| Investment Managers:                             |                |           |         |    |
| Equity and fixed income programs                 | 64             | 75        | (15)    | )% |
| Collective trust fund programs                   | 22,598         | 18,197    | 24      | %  |
| Liquidity funds                                  | 802            | 542       | 48      | %  |
| Total assets under management                    | \$23,464       | \$18,814  | 25      | %  |
| Client proprietary assets under administration   | 337,492        | 289,807   | 16      | %  |
| Total assets                                     | \$360,956      | \$308,621 | 17      | %  |
| Investments in New Businesses:                   |                |           |         |    |
| Equity and fixed income programs                 | 659            | 572       | 15      | %  |
| Liquidity funds                                  | 38             | 29        | 31      | %  |
| Total assets under management                    | \$697          | \$601     | 16      | %  |
| LSV:   |                |           |         |    |
| Equity and fixed income programs                 | \$82,026       | \$65,417  | 25      | %  |
| Total:   |                |           |         |    |
| Equity and fixed income programs                 | 215,151        | 175,314   | 23      | %  |
| Collective trust fund programs                   | 22,723         | 18,327    | 24      | %  |
| Liquidity funds                                  | 11,224         | 10,665    | 5       | %  |
| Total assets under management                    | \$249,098      | \$204,306 | 22      | %  |
| Client proprietary assets under administration   | 352,839        | 302,929   | 16      | %  |
| Total assets under management and administration | \$601,937      | \$507,235 | 19      | %  |

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Average Asset Balances

(In millions)

This table presents average asset balances of our clients, or of clients' customers, for which we provide management or administrative services through our subsidiaries and partnerships in which we have a significant interest.

|  | Three Months Ended June |           | Percent<br>Change | Six Months Ended June |           | Percent<br>Change |      |    |
|--|-------------------------|-----------|-------------------|-----------------------|-----------|-------------------|------|----|
|  | 30,<br>2014             | 2013      |                   | 30,<br>2014           | 2013      |                   |      |    |
| Private Banks:                                   |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs (A)             | \$17,829                | \$12,959  | 38                | %                     | \$16,972  | \$16,078          | 6    | %  |
| Collective trust fund programs                   | 12                      | 10        | 20                | %                     | 13        | 11                | 18   | %  |
| Liquidity funds                                  | 5,429                   | 5,093     | 7                 | %                     | 5,593     | 5,325             | 5    | %  |
| Total assets under management                    | \$23,270                | \$18,062  | 29                | %                     | \$22,578  | \$21,414          | 5    | %  |
| Client proprietary assets under administration   | 15,069                  | 13,183    | 14                | %                     | 15,218    | 13,022            | 17   | %  |
| Total assets                                     | \$38,339                | \$31,245  | 23                | %                     | \$37,796  | \$34,436          | 10   | %  |
| Investment Advisors:                             |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs                 | 40,887                  | 34,831    | 17                | %                     | 39,946    | 34,010            | 17   | %  |
| Collective trust fund programs                   | 13                      | 14        | (7)               | )%                    | 13        | 14                | (7)  | )% |
| Liquidity funds                                  | 2,637                   | 2,028     | 30                | %                     | 2,722     | 2,057             | 32   | %  |
| Total assets under management                    | \$43,537                | \$36,873  | 18                | %                     | \$42,681  | \$36,081          | 18   | %  |
| Institutional Investors:                         |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs                 | 70,706                  | 63,466    | 11                | %                     | 69,202    | 63,554            | 9    | %  |
| Collective trust fund programs                   | 134                     | 105       | 28                | %                     | 119       | 103               | 16   | %  |
| Liquidity funds                                  | 2,664                   | 2,975     | (10)              | )%                    | 2,618     | 2,968             | (12) | )% |
| Total assets under management                    | \$73,504                | \$66,546  | 10                | %                     | \$71,939  | \$66,625          | 8    | %  |
| Investment Managers:                             |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs                 | 68                      | 75        | (9)               | )%                    | 68        | 72                | (6)  | )% |
| Collective trust fund programs                   | 22,447                  | 18,205    | 23                | %                     | 22,226    | 17,667            | 26   | %  |
| Liquidity funds                                  | 824                     | 500       | 65                | %                     | 781       | 506               | 54   | %  |
| Total assets under management                    | \$23,339                | \$18,780  | 24                | %                     | \$23,075  | \$18,245          | 26   | %  |
| Client proprietary assets under administration   | 333,373                 | 286,018   | 17                | %                     | 327,009   | 274,536           | 19   | %  |
| Total assets                                     | \$356,712               | \$304,798 | 17                | %                     | \$350,084 | \$292,781         | 20   | %  |
| Investments in New Businesses:                   |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs                 | 640                     | 567       | 13                | %                     | 632       | 555               | 14   | %  |
| Liquidity funds                                  | 43                      | 34        | 26                | %                     | 45        | 36                | 25   | %  |
| Total assets under management                    | \$683                   | \$601     | 14                | %                     | \$677     | \$591             | 15   | %  |
| LSV:   |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs                 | \$79,866                | \$66,781  | 20                | %                     | \$78,086  | \$65,389          | 19   | %  |
| Total:   |                         |           |                   |                       |           |                   |      |    |
| Equity and fixed income programs (A)             | 209,996                 | 178,679   | 18                | %                     | 204,906   | 179,658           | 14   | %  |
| Collective trust fund programs                   | 22,606                  | 18,334    | 23                | %                     | 22,371    | 17,795            | 26   | %  |
| Liquidity funds                                  | 11,597                  | 10,630    | 9                 | %                     | 11,759    | 10,892            | 8    | %  |
| Total assets under management                    | \$244,199               | \$207,643 | 18                | %                     | \$239,036 | \$208,345         | 15   | %  |
| Client proprietary assets under administration   | 348,442                 | 299,201   | 16                | %                     | 342,227   | 287,558           | 19   | %  |
| Total assets under management and administration | \$592,641               | \$506,844 | 17                | %                     | \$581,263 | \$495,903         | 17   | %  |

(A) Equity and fixed income programs in the Private Banks segment for the six months ended June 30, 2013 includes assets related to SEI AK which was sold during the first quarter 2013 (See Note 13 to the Consolidated Financial Statements).

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In the preceding tables, assets under management are total assets of our clients or their customers invested in our equity and fixed-income investment programs, collective trust fund programs, and liquidity funds for which we provide asset management services. Assets under management and administration also include total assets of our clients or their customers for which we provide administrative services, including client proprietary fund balances for which we provide administration and/or distribution services. All assets presented in the preceding tables are not included in the accompanying Consolidated Balance Sheets because we do not own them.

### Business Segments

Revenues, Expenses and Operating Profit (Loss) for our business segments for the three and six months ended June 30, 2014 compared to the three and six months ended June 30, 2013 were as follows:

|                                       | Three Months Ended June 30, |           | Percent Change | Six Months Ended June 30, |           | Percent Change |    |   |
|---------------------------------------|-----------------------------|-----------|----------------|---------------------------|-----------|----------------|----|---|
|                                       | 2014                        | 2013      |                | 2014                      | 2013      |                |    |   |
| <b>Private Banks:</b>                 |                             |           |                |                           |           |                |    |   |
| Revenues                              | \$114,182                   | \$95,142  | 20             | %                         | \$219,361 | \$193,888      | 13 | % |
| Expenses                              | 98,957                      | 97,755    | 1              | %                         | 199,147   | 194,053        | 3  | % |
| Operating Profit                      | \$15,225                    | \$(2,613) | NM             |                           | \$20,214  | \$(165)        | NM |   |
| Gain on sale of subsidiary            | —                           | —         | —              | %                         | 5,582     | 22,112         | NM |   |
| Total Profit                          | \$15,225                    | \$(2,613) | NM             |                           | \$25,796  | \$21,947       | 18 | % |
| Operating Margin (A)                  | 13                          | % (3)     | %              |                           | 9         | % —            | %  |   |
| <b>Investment Advisors:</b>           |                             |           |                |                           |           |                |    |   |
| Revenues                              | \$70,046                    | \$59,284  | 18             | %                         | \$136,470 | \$114,475      | 19 | % |
| Expenses                              | 35,679                      | 32,898    | 8              | %                         | 70,256    | 64,523         | 9  | % |
| Operating Profit                      | \$34,367                    | \$26,386  | 30             | %                         | \$66,214  | \$49,952       | 33 | % |
| Operating Margin                      | 49                          | % 45      | %              |                           | 49        | % 44           | %  |   |
| <b>Institutional Investors:</b>       |                             |           |                |                           |           |                |    |   |
| Revenues                              | \$70,994                    | \$63,684  | 11             | %                         | \$139,651 | \$126,846      | 10 | % |
| Expenses                              | 35,025                      | 33,028    | 6              | %                         | 69,120    | 64,537         | 7  | % |
| Operating Profit                      | \$35,969                    | \$30,656  | 17             | %                         | \$70,531  | \$62,309       | 13 | % |
| Operating Margin                      | 51                          | % 48      | %              |                           | 51        | % 49           | %  |   |
| <b>Investment Managers:</b>           |                             |           |                |                           |           |                |    |   |
| Revenues                              | \$62,451                    | \$55,456  | 13             | %                         | \$123,459 | \$109,276      | 13 | % |
| Expenses                              | 39,449                      | 36,507    | 8              | %                         | 78,633    | 71,669         | 10 | % |
| Operating Profit                      | \$23,002                    | \$18,949  | 21             | %                         | \$44,826  | \$37,607       | 19 | % |
| Operating Margin                      | 37                          | % 34      | %              |                           | 36        | % 34           | %  |   |
| <b>Investments in New Businesses:</b> |                             |           |                |                           |           |                |    |   |
| Revenues                              | \$1,142                     | \$1,008   | 13             | %                         | \$2,260   | \$1,968        | 15 | % |
| Expenses                              | 4,451                       | 3,890     | 14             | %                         | 8,700     | 7,628          | 14 | % |
| Operating Loss                        | \$(3,309)                   | \$(2,882) | NM             |                           | \$(6,440) | \$(5,660)      | NM |   |

(A) Percentages determined exclusive of gain from sale of subsidiary.

For additional information pertaining to our business segments, see Note 10 to the Consolidated Financial Statements.

## Private Banks

|  | Three Months Ended June |          | Percent<br>Change | Six Months Ended June |           | Percent<br>Change |      |    |
|--|-------------------------|----------|-------------------|-----------------------|-----------|-------------------|------|----|
|  | 30,<br>2014             | 2013     |                   | 30,<br>2014           | 2013      |                   |      |    |
| Revenues:  |                         |          |                   |                       |           |                   |      |    |
| Information processing and software servicing fees   | \$75,200                | \$62,271 | 21                | %                     | \$143,728 | \$126,338         | 14   | %  |
| Asset management, administration & distribution fees | 33,289                  | 25,863   | 29                | %                     | 63,285    | 52,870            | 20   | %  |
| Transaction-based and trade execution fees           | 5,693                   | 7,008    | (19)              | )%                    | 12,348    | 14,680            | (16) | )% |
| Total revenues                                       | \$114,182               | \$95,142 | 20                | %                     | \$219,361 | \$193,888         | 13   | %  |

Revenues increased \$19.0 million, or 20 percent, in the three month period and increased \$25.5 million, or 13 percent, in the six month period ended June 30, 2014 and were primarily affected by:

Increased investment management fees from existing international clients due to higher average assets under management from improved capital markets and increased net cash flows, net of the decrease in fees from the sale of SEI AK in the first quarter 2013;

\$6.0 million in non-recurring professional services fees from a single project recorded in the second quarter 2014 related to investment processing services;

Increased fees earned on our mutual fund trading solution due to an increase in assets processed on the system from new and existing clients; and

Increased recurring investment processing fees from new investment processing clients as well as higher fees from the growth in existing client assets processed on the SEI Wealth Platform; partially offset by

Lower recurring investment processing fees due to price reductions provided to existing clients that recontracted for longer periods and client losses; and

Decreased transaction-based fees due to lower trading volumes across the majority of our bank clients.

Operating margin was 13 percent in the three month period and nine percent in the six month period. Operating income increased by \$17.8 million in the three month period and increased by \$20.4 million in the six month period and was primarily affected by:

An increase in revenues;

- Decreased stock-based compensation costs;

A reduction in operational expenses, mainly personnel, due to the sale of SEI AK in the first quarter 2013;

Decreased operational costs, mainly salary and consulting costs, for servicing investment processing clients; and

Decreased direct expenses associated with the decreased transaction-based fees; partially offset by

Increased direct expenses associated with increased investment management fees from existing international clients;

Increased non-capitalized development costs, mainly personnel costs, related to the SEI Wealth Platform; and

Increased amortization expense related to the SEI Wealth Platform due to continued releases.

## Investment Advisors

Revenues increased \$10.8 million, or 18 percent, in the three month period and increased \$22.0 million, or 19 percent, in the six month period ended June 30, 2014 and were primarily affected by:

Increased investment management fees from existing clients due to higher average assets under management caused by market appreciation and an increase in net cash flows from new and existing advisors; and

An increase in the average basis points earned on assets due to the increase in average assets under management and product mix.



Operating margin increased to 49 percent compared to 45 percent in the three month period and increased to 49 percent compared to 44 percent in the six month period. Operating income increased by \$8.0 million, or 30 percent, in the three month period and increased by \$16.3 million, or 33 percent, in the six month period and was primarily affected by:

- An increase in revenues; and
- Decreased stock-based compensation costs; partially offset by
- Increased direct expenses associated with increased investment management fees from existing clients;
- Increased operational costs, mainly personnel costs, for servicing new advisors,
- Increased non-capitalized development costs, mainly personnel costs, related to the SEI Wealth Platform; and
- Increased amortization expense related to the SEI Wealth Platform due to continued releases.

#### Institutional Investors

Revenues increased \$7.3 million, or 11 percent, in the three month period and increased \$12.8 million, or ten percent, in the six month period ended June 30, 2014 and were primarily affected by:

- Increased investment management fees from existing clients due to higher average assets under management caused by improved capital markets as well as additional asset funding from existing clients; and
- Asset funding from new sales of our retirement and not-for-profit solutions; partially offset by client losses.

Operating margins increased to 51 percent compared to 48 percent in the three month period and increased to 51 percent compared to 49 percent in the six month period. Operating income increased \$5.3 million, or 17 percent, in the three month period and increased \$8.2 million, or 13 percent, in the six month period and was primarily affected by:

- An increase in revenues; and
- Decreased stock-based compensation costs; partially offset by
- Increased direct expenses associated with higher investment management fees, and
- Increased personnel costs, mainly salary and incentive-based compensation expenses.

#### Investment Managers

Revenues increased \$7.0 million, or 13 percent, in the three month period and increased \$14.2 million, or 13 percent, in the six month period ended June 30, 2014 and were primarily affected by:

- Net positive cash flows from existing clients due to new funding along with higher valuations from improved capital markets; and
- Positive cash flows from new clients; partially offset by client losses.

Operating margin increased to 37 percent compared to 34 percent in the three month period and increased to 36 percent compared to 34 percent in the six month period. Operating income increased \$4.1 million, or 21 percent, in the three month period and increased \$7.2 million, or 19 percent, in the six month period and was primarily affected by:

- An increase in revenues; and
- Decreased stock-based compensation costs; partially offset by
- Increased personnel expenses, technology and other operational costs to service new and existing clients.

#### Other

##### Corporate overhead expenses

Corporate overhead expenses primarily consist of general and administrative expenses and other costs not directly attributable to a reportable business segment. Corporate overhead expenses were \$11.6 million and \$12.5 million in the three months ended June 30, 2014 and 2013, respectively, and \$23.3 million and \$26.3 million in the six months ended June 30, 2014 and 2013, respectively. The decrease in corporate overhead expenses in the both comparable periods was primarily due to decreased stock-based compensation costs.

## Other income and expense

Other income and expense items on the accompanying Consolidated Statements of Operations consists of:

|   | Three Months Ended June 30, |          | Six Months Ended June 30, |           |
|---|-----------------------------|----------|---------------------------|-----------|
|   | 2014                        | 2013     | 2014                      | 2013      |
| Net gain (loss) from investments                | \$391                       | \$(177)  | ) \$527                   | ) \$103   |
| Interest and dividend income                    | 721                         | 688      | 1,498                     | 1,741     |
| Interest expense                                | (114)                       | ) (114)  | ) (227)                   | ) (227)   |
| Equity in earnings of unconsolidated affiliates | 34,226                      | 27,588   | 66,117                    | 55,176    |
| Gain on sale of subsidiary                      | —                           | —        | 5,582                     | 22,112    |
| Other income                                    | —                           | 43,429   | —                         | 43,429    |
| Total other income and expense items, net       | \$35,224                    | \$71,414 | \$73,497                  | \$122,334 |

## Equity in earnings of unconsolidated affiliates

Equity in earnings of unconsolidated affiliates primarily includes our less than 50 percent ownership in LSV. In April 2013, our interest in LSV was reduced from approximately 39.8 percent to approximately 39.3 percent.

Our proportionate share in the earnings of LSV was \$34.5 million in second quarter 2014 as compared to \$27.8 million in second quarter 2013, an increase of 24 percent. In the six months ended June 30, 2014, our proportionate share in the earnings of LSV was \$66.7 million as compared to \$55.6 million in the six months ended June 30, 2013, an increase of 20 percent. The increase in earnings was primarily due to increased assets under management from LSV's existing clients due to improved capital markets and an increase in performance fees. LSV's average assets under management increased \$12.7 billion to \$78.1 billion during the six months ended June 30, 2014 as compared to \$65.4 billion during the six months ended June 30, 2013, an increase of 19 percent. Our earnings from LSV, however, were negatively impacted by the decrease in our ownership interest in April 2013.

## Gain on sale of subsidiary

We recorded gains of \$5.6 million and \$22.1 million during the six months ended June 30, 2014 and 2013, respectively, from the the sale of our ownership interests in SEI AK. These gains are included in Gain on sale of subsidiary on the accompanying Consolidated Statement of Operations (See Note 13 to the Consolidated Financial Statements for more information).

## Other income

On April 24, 2013, we entered into a Settlement Agreement with respect to litigation captioned Abu Dhabi Commercial Bank, et. al. v. Morgan Stanley & Co., Incorporated, et. al., related to the purchase of Cheyne Finance LLC, a SIV security. In accordance with the Settlement Agreement, we received a cash settlement payment after fees and expenses of \$43.4 million in the second quarter 2013 which is included in Other income on the accompanying Consolidated Statement of Operations (See Note 14 to the Consolidated Financial Statements for more information).

## Income Taxes

Our effective tax rate was 35.7 percent and 35.5 percent for the three months ended June 30, 2014 and 2013, respectively. For the six months ended June 30, 2014 and 2013, our effective tax rate was 35.8 percent and 35.2 percent, respectively. The increase in our tax rate for the six months ended June 30, 2014 was primarily due to the research and development tax credit. The 2014 tax rate reflects no benefit for the research and development tax credit due to the expiration of the credit on December 31, 2013, whereas the 2013 tax rate reflects the benefit of the tax credit for 2012 and 2013. The increase in our tax rate was partially offset by an increase in the portion of pre-tax income in certain foreign jurisdictions which is taxed at a lower rate during the first six months of 2014.

## Fair Value Measurements

The fair value of our financial assets and liabilities is determined in accordance with the fair value hierarchy. The fair value of our financial assets are determined using Level 1 or Level 2 inputs and consist mainly of investments in equity or fixed-income mutual funds that are quoted daily and Government National Mortgage Association (GNMA) and other U.S. government agency securities that are single issuer pools that are valued based on current market data of similar assets (See Note 5 to the Notes to Consolidated Financial Statements).



### Regulatory Matters

Like many firms operating within the financial services industry, we are experiencing a difficult regulatory environment across our markets. Our current scale and reach as a provider to the financial services industry, the introduction and implementation of new solutions for our financial services industry clients, the increased regulatory oversight of the financial services industry generally, new laws and regulations affecting the financial services industry and ever-changing regulatory interpretations of existing laws and regulations, and a greater propensity of regulators to pursue enforcement actions and other sanctions against regulated entities, have made this an increasingly challenging and costly regulatory environment in which to operate.

SEI and some of our regulated subsidiaries have undergone or been scheduled to undergo a range of periodic or thematic reviews, examinations or investigations by more than eight regulatory authorities around the world, including the Office of the Comptroller of the Currency, the Securities and Exchange Commission, the Financial Industry Regulatory Authority, the Financial Conduct Authority of the United Kingdom (FCA), the Central Bank of Ireland and others. In a number of instances, these are the first recurring examinations by these regulatory authorities. These regulatory activities typically result in the identification of matters or practices to be addressed by us or our subsidiaries and, in certain circumstances, the regulatory authorities could require remediation activities or pursue enforcement proceedings against us or our subsidiaries. As described under the caption "Regulatory Considerations" in our Annual Report on Form 10-K, the range of possible sanctions that are available to regulatory authorities include limitations on our ability to engage in business for specified periods of time, the revocation of registration, censures and fines. The direct and indirect costs of responding to these regulatory activities and of complying with new or modified regulations, as well as the potential financial costs and potential reputational impact against us of any enforcement proceedings that might result, is uncertain but could have a material adverse impact on our operating results or financial position.

### Liquidity and Capital Resources

|  | Six Months Ended June 30, |           |
|--|---------------------------|-----------|
|  | 2014                      | 2013      |
| Net cash provided by operating activities            | \$142,992                 | \$123,314 |
| Net cash used in investing activities                | (33,736)                  | (14,015)  |
| Net cash used in financing activities                | (155,362)                 | (74,487)  |
| Net (decrease) increase in cash and cash equivalents | (46,106)                  | 34,812    |
| Cash and cash equivalents, beginning of period       | 578,273                   | 452,247   |
| Cash and cash equivalents, end of period             | \$532,167                 | \$487,059 |

Cash requirements and liquidity needs are primarily funded through our cash flow from operations and our capacity for additional borrowing. At June 30, 2014, our unused sources of liquidity consisted of cash and cash equivalents and the amount available under our credit facility.

Our credit facility provides for borrowings of up to \$300.0 million and is scheduled to expire in February 2017 (See Note 7 to the Consolidated Financial Statements). The availability of the credit facility is subject to compliance with certain covenants set forth in the agreement. The credit facility contains covenants which restrict our ability to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the credit facility, we would also be restricted from paying dividends on, or repurchasing, our common stock. Currently, our ability to borrow from the credit facility is not limited by any covenant of the agreement. We currently have no borrowings under our credit facility.

The majority of our excess cash reserves are primarily placed in accounts located in the United States that invest entirely in SEI-sponsored money market mutual funds denominated in the U.S. dollar. We also utilize demand deposit accounts or money market accounts at several well-established financial institutions located in the United States. Accounts used to manage these excess cash reserves do not impose any restrictions or limitations that would prevent us from being able to access such cash amounts immediately. As of July 22, 2014, the amount of cash and cash equivalents considered free and immediately accessible for other general corporate purposes was \$392.4 million.

Our cash and cash equivalents include accounts managed by our subsidiaries and minority-owned subsidiaries that are used in their operations or to cover specific business and regulatory requirements. The availability of this cash for other purposes beyond the operations of these subsidiaries may be limited. Also, some of our foreign subsidiaries may have excess cash reserves which are considered to be undistributed earnings and indefinitely reinvested. Upon distribution of these earnings, in the form of dividends or otherwise, we would be immediately subject to both U.S. and foreign withholding taxes which would

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reduce the amount we would ultimately realize. We do not include accounts of our foreign subsidiaries in our calculation of free and immediately accessible cash for other general corporate purposes.

Cash flows from operations increased \$19.7 million in the first six months of 2014 compared to the first six months of 2013 primarily due to the non-cash adjustments related to the gains from the sale of SEI AK, deferred tax expense and stock-based compensation. The increase in cash flows was partially offset by the net change in our working capital accounts.

Cash flows from investing activities decreased \$19.7 million in the first six months of 2014 compared to the first six months of 2013. Net cash used in investing activities includes:

•Purchases, sales and maturities of marketable securities. Our purchases, sales and maturities of marketable securities in the first six months of 2014 and 2013 were as follows:

|   | Six Months Ended June 30, |             |
|---|---------------------------|-------------|
|   | 2014                      | 2013        |
| Purchases   | \$(34,675                 | ) \$(15,484 |
| Sales and maturities                                | 34,251                    | 23,795      |
| Net investing activities from marketable securities | (424                      | ) 8,311     |

Sales and maturities during the first six months of 2014 include sales of \$18.0 million of GNMA securities and corresponding purchases of \$18.7 million of similar GNMA securities with shorter-term maturities. Our investments in GNMA securities are held to satisfy applicable regulatory requirements of SPTC.

The capitalization of costs incurred in developing computer software. We will continue the development of the SEI Wealth Platform through a series of releases to expand the functionality of the Platform. We capitalized \$18.3 million of software development costs in the first six months of 2014 as compared to \$22.2 million in the first six months of 2013. Included in the amount for 2013 is a one-time contractual payment of \$8.8 million to exercise a conversion option in lieu of periodic fee payments pertaining to a software license for the Platform.

Capital expenditures. Our capital expenditures in the first six months of 2014 were \$18.6 million as compared to \$3.6 million in the first six months of 2013. Our expenditures in 2014 primarily include purchased software and equipment for our data center operations. Our expenditures in 2014 also include approximately \$7.0 million for the expansion of our corporate headquarters which is expected to be completed in the third quarter of 2014. The total cost of the expansion is estimated to be at least \$11.0 million, of which \$9.2 million has been expended.

The sale of our subsidiary. The sale of SEI AK was completed during the first three months of 2013. Prior to the transaction, cash and cash equivalents held in the accounts of SEI AK were not considered free and immediately available. As a result of the sale, the net cash proceeds received significantly increased our amount of cash considered free and immediately accessible for other general corporate purposes. The net effect of the cash received from the sale of SEI AK and the transfer of cash balances to the owners is reflected in Sale of subsidiary, net of cash transferred.

Our first payment related to the contingent purchase price of SEI AK was received in April 2014. Additional information pertaining to the sale is presented in Note 13 to the Consolidated Financial Statements.

Cash flows from financing activities decreased \$80.9 million in the first six months of 2014 compared to the first six months of 2013. Net cash used in financing activities includes:

The repurchase of our common stock. Our Board of Directors has authorized the repurchase of our common stock through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program. We spent approximately \$140.3 million during the first six months of 2014 and \$86.4 million during the first six months of 2013 for the repurchase of our common stock.

Proceeds from the issuance of our common stock. We received \$51.6 million in proceeds from the issuance of our common stock during the first six months of 2014 as compared to \$39.6 million during the first six months of 2013.

Dividend payments. Cash dividends paid were \$74.3 million or \$.22 per share in the first six months of 2014 as compared to \$34.4 million in the first six months of 2013. Dividends paid in 2014 includes the semi-annual dividends declared in December 2013 and May 2014 whereas dividends paid in 2013 only includes the semi-annual dividend declared in May 2013.

We believe our operating cash flow, available borrowing capacity, and existing cash and cash equivalents should provide adequate funds for ongoing operations; continued investment in new products and equipment; our common

stock repurchase program, expansion of our corporate campus and future dividend payments.

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#### Off Balance Sheet Arrangement

On October 1, 2012, we provided an unsecured guaranty of the obligations of LSV Employee Group III to The PrivateBank and Trust Company and certain other lenders. We entered into this agreement in order to facilitate the acquisition of certain partnership interests of LSV by LSV Employee Group III. Additional information pertaining to the agreement is presented in Note 2 to the Consolidated Financial Statements.

#### Forward-Looking Information and Risk Factors

The Private Securities Litigation Reform Act of 1995 provides a “safe harbor” for forward-looking statements. Certain information contained in this discussion is or may be considered forward-looking. Forward-looking statements relate to future operations, strategies, financial results or other developments. Forward-looking statements are based upon estimates and assumptions that involve certain risks and uncertainties, many of which are beyond our control or are subject to change. Although we believe our assumptions are reasonable, they could be inaccurate. Our actual future revenues and income could differ materially from our expected results. We have no obligation to publicly update or revise any forward-looking statements.

Among the risks and uncertainties which may affect our future operations, strategies, financial results or other developments are those risks described in our latest Annual Report on Form 10-K in Part I, Item 1A. These risks include the following:

- changes in capital markets that may affect our revenues and earnings;
- risk of failure by a third-party service provider;
- product development risk;
- poor investment performance of our mutual funds and other investment products;
- the affect on our earnings from the performance of LSV Asset Management;
- the affect of extensive governmental regulation;
- litigation and regulatory examinations and investigations;
- consolidation within our target markets, including consolidations between banks and other financial institutions;
- systems and technology risks;
- data security risks;
- third party approval of our investment products with advisors affiliated with independent broker-dealers or other networks;
- operational risks associated with the processing of investment transactions;
- financial and non-financial covenants which may restrict our ability to manage liquidity needs;
- changes in, or interpretation of, accounting principles or tax rules and regulations;
- fluctuations in foreign currency exchange rates;
- fluctuations in interest rates affecting the value of our fixed-income investment securities; and
- retention of senior management personnel.

Our principal, regulated wholly-owned subsidiaries are SEI Investments Distribution Co., or SIDCO, SEI Investments Management Corporation, or SIMC, SEI Private Trust Company, or SPTC, SEI Trust Company, or STC, and SEI Investments (Europe) Limited, or SIEL. SIDCO is a broker-dealer registered with the SEC under the Securities and Exchange Act of 1934 and is a member of the Financial Industry Regulatory Authority, Inc. (FINRA). SIMC is an investment advisor registered with the SEC under the Investment Advisers Act of 1940 and with the Commodity Futures Trading Commission (CFTC) under the Commodity Futures Exchange Act. SPTC is a limited purpose federal thrift chartered and regulated by the Office of the Comptroller of the Currency. STC is a Pennsylvania trust company, regulated by the Pennsylvania Department of Banking. SIEL is an investment manager and financial institution subject to regulation by the Financial Conduct Authority of the United Kingdom. In addition, various SEI subsidiaries are subject to the jurisdiction of regulatory authorities in Canada, the Republic of Ireland and other foreign countries. The Company has a minority ownership interest in LSV, which is also an investment advisor registered with the SEC. The Company, its regulated subsidiaries, their regulated services and solutions and their customers are all subject to extensive legislation, regulation and supervision that recently has been subject to, and continues to experience, significant change and increased regulatory activity. These changes and regulatory activities could have a material adverse affect on us and our clients.



The various governmental agencies and self-regulatory authorities that regulate or supervise the Company and various of its subsidiaries have broad administrative powers. In the event of a failure to comply with laws, regulations and requirements of these agencies and authorities, the possible sanctions that may be imposed include the suspension of individual employees,

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limitations on our ability to engage in business for specified periods of time, the revocation of applicable registration as a broker-dealer, investment advisor or other regulated entity, and, as the case may be, censures and fines. Additionally, certain securities and banking laws applicable to us and our subsidiaries provide for certain private rights of action that could give rise to civil litigation. Any litigation could have significant financial and non-financial consequences including monetary judgments and the requirement to take action or limit activities that could ultimately affect our business.

Governmental scrutiny from regulators, legislative bodies and law enforcement agencies with respect to matters relating to our regulated subsidiaries and their activities, services and solutions, our business practices, our past actions and other matters has increased dramatically in the past several years. Responding to these examinations, investigations, actions and lawsuits, regardless of the ultimate outcome of the proceeding, is time consuming and expensive and can divert the time and effort of our senior management from our business. Penalties and fines sought by regulatory authorities have increased substantially over the last several years, and certain regulators have been more likely in recent years to commence enforcement actions or to advance or support legislation targeted at the financial services industry. Governmental scrutiny and legal and enforcement proceedings can also have a negative impact on our reputation and on the morale and performance of our employees, which could adversely affect our businesses and results of operations.

We are subject to the USA PATRIOT Act of 2001, which contains anti-money laundering and financial transparency laws and requires implementation of regulations applicable to financial services companies, including standards for verifying client identification and monitoring client transactions and detecting and reporting suspicious activities. Anti-money laundering laws outside the United States contain similar requirements. We offer investment and banking solutions that also are subject to regulation by the federal and state securities and banking authorities, as well as foreign regulatory authorities, where applicable. Existing or future regulations that affect these solutions could lead to a reduction in sales of these solutions or require modifications of these solutions.

Compliance with existing and future regulations and responding to and complying with recent increased regulatory activity affecting broker-dealers, investment advisors, investment companies, financial institutions and their service providers could have a significant impact on us. We periodically undergo regulatory examinations and respond to regulatory inquiries and document requests. In addition, recent legislative activity in the United States (including the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 and attendant rule making activities) and in other jurisdictions (including the European Union and the United Kingdom) have made and continue to make, extensive changes to the laws regulating financial services firms. As a result of these examinations, inquiries and requests, as a result of increased civil litigation activity, and as a result of these new laws and regulations, we engage legal counsel, review our compliance procedures, solution and service offerings, and business operations, and make changes as we deem necessary. These additional activities and required changes may result in increased expense or may reduce revenues.

Our bank clients are subject to supervision by federal and state banking authorities concerning the manner in which such clients purchase and receive our products and services. Our plan sponsor clients and our subsidiaries providing services to those clients are subject to supervision by the Department of Labor and compliance with employee benefit regulations. Investment advisor and broker-dealer clients are regulated by the SEC, state securities authorities, or FINRA. Existing or future regulations applicable to our clients may affect our clients' purchase of our products and services.

In addition, see the discussion of governmental regulations in Item 1A "Risk Factors" in our latest Annual Report on Form 10-K for a description of the risks that proposed regulatory changes may present for our business.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Information required by this item is set forth under the captions "Our revenues and earnings are affected by changes in capital markets" and "Changes in interest rates may affect the value of our fixed-income investment securities" in Item 1A "Risk Factors" and under the caption "Sensitivity of our revenues and earnings to capital market fluctuations" in Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Annual Report on Form 10-K for the year ended December 31, 2013. There have been no material changes to this information

as it is disclosed in our Annual Report on Form 10-K for 2013.

Item 4. Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective in ensuring that information required to be disclosed by us in reports filed under the

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Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. A controls system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls systems are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

(b) Change in Internal Control over Financial Reporting

No change in our internal control over financial reporting occurred during the quarter ended June 30, 2014 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings.

SEI has been named in six lawsuits filed in Louisiana. Five lawsuits were filed in the 19th Judicial District Court for the Parish of East Baton Rouge, State of Louisiana. One of the five actions purports to set forth claims on behalf of a class and also names SPTC as a defendant and, as described below, was certified as a class in December 2012. Two of the other actions also name SPTC as a defendant. All five actions name various defendants in addition to SEI, and, in all five actions, the plaintiffs purport to bring a cause of action against SEI and SPTC under the Louisiana Securities Act. The class action originally included a claim against SEI and SPTC for an alleged violation of the Louisiana Unfair Trade Practices Act. Two of the other five actions include claims for violations of the Louisiana Racketeering Act and possibly conspiracy. In addition, another group of plaintiffs filed a lawsuit in the 23rd Judicial District Court for the Parish of Ascension, State of Louisiana, against SEI and SPTC and other defendants asserting claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent misrepresentation, detrimental reliance, violations of the Louisiana Securities Act and Louisiana Racketeering Act and conspiracy. The underlying allegations in all the actions are purportedly related to the role of SPTC in providing back-office services to Stanford Trust Company. The petitions allege that SEI and SPTC aided and abetted or otherwise participated in the sale of "certificates of deposit" issued by Stanford International Bank.

Two of the five actions filed in East Baton Rouge were removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to United States District Court for the Northern District of Texas. On August 31, 2011, the United States District Court for the Northern District of Texas issued an order and judgment that the causes of action alleged against SEI in the two removed actions were preempted by federal law and the court dismissed these cases with prejudice. Plaintiffs appealed this ruling, and on March 19, 2012, a panel of the Court of Appeals for the Fifth Circuit reversed the decision of the United States District Court and remanded the actions for further proceedings. On July 18, 2012, SEI filed a petition for a writ of certiorari in the United States Supreme Court, seeking review of the decision by the United States Court of Appeals in the Fifth Circuit to permit the claims against SEI to proceed. SEI believes that the trial court correctly concluded that the claims against SEI were barred by the federal Securities Litigation Uniform Standards Act and requested that the Supreme Court reinstate that dismissal. On January 18, 2013, the Supreme Court granted the petition for a writ of certiorari. On October 7, 2013, the Supreme Court heard oral argument on the appeal and on February 26, 2014 the Supreme Court affirmed the judgment of the Court of Appeals. The case filed in Ascension was also removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas. The schedule for responding to that complaint has not yet been established. The plaintiffs in the remaining two cases in East Baton Rouge have granted SEI and SPTC an extension to respond to the filings. SEI and SPTC filed exceptions in the class action pending in East Baton Rouge, which the Court granted in part and dismissed the claims under the Louisiana Unfair Trade Practices Act and denied in part as to the other exceptions.

SEI and SPTC filed an answer to the East Baton Rouge class action, plaintiffs filed a motion for class certification; and SEI and SPTC also filed a motion for summary judgment against certain named plaintiffs which the Court stated would not be set for hearing until after the hearing on the class certification motion. The Court in the East Baton Rouge action held a hearing on class certification on September 20, 2012. By oral decision on December 5, 2012 and later entered in a judgment signed on December 17, 2012 that was subsequently amended, the Court in East Baton Rouge certified a class to be composed of persons who purchased any Stanford International Bank certificates of deposit (SIB CDs) in Louisiana between January 1, 2007 and February 13, 2009; persons who renewed any SIB CD in Louisiana between January 1, 2007 and February 13, 2009; or any person for whom the Stanford Trust Company purchased SIB CDs in Louisiana between January 1, 2007 and February 13, 2009. On January 30, 2013, SEI and SPTC filed motions for appeal from the judgments that stated SEI's and SPTC's intention to move to stay the litigation. On February 1, 2013, plaintiffs filed a motion for Leave to File First Amended and Restated Class Action Petition in which they ask the Court to allow them to amend the petition in this case to add additional facts that were developed during discovery and adding claims against certain of SEI's insurance carriers. On February 5, 2013, the Court granted two of the motions for appeal and the motion for leave to amend. On February 15, 2013, SEI filed a

motion for new trial, or, in the alternative, for reconsideration of the Court's order allowing amendment. On February 22, 2013, SEI filed a motion to stay proceedings in view of the pending Supreme Court case. On February 28, 2013, SEI responded to the First Amended and Restated Class Action Petition by filing an exception. On March 11, 2013, the insurance carrier defendants filed a notice of removal removing the case to the Middle District of Louisiana and on March 18, 2013, the insurance carrier defendants filed answers. On March 13, 2013, SEI notified the Judicial Panel on Multidistrict Litigation (MDL) of this case as a potential tag-along action. On March 19, 2013, plaintiffs filed a motion to remand, a motion for expedited briefing schedule, expedited status conference and expedited consideration of their motion to remand, a motion for leave to file under seal and a motion for order pursuant to 28 U.S.C. 1447(b) requiring removing defendants to supplement federal court record with certified copy of state court record. These motions are now fully briefed. On March 25, 2013, SEI filed a motion that the court decline to adopt the state court's order regarding class certification, which the court dismissed without prejudice to renew upon a

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determination of removal jurisdiction in an April 12, 2013 order that also dismissed without prejudice a motion to dismiss for lack of jurisdiction and improper venue filed on April 9, 2013 by one of the insurers. On April 1, 2013, the Louisiana Office of Financial Institutions (OFI) filed a motion to remand and sever claims, and a response to that motion by the insurers and opposition to that motion by the plaintiffs were filed on April 22, 2013. Along with the briefing in the Middle District of Louisiana, on March 13, 2013, SEI notified the MDL of this case as a potential tag-along action. On March 19, 2013, plaintiffs notified the MDL that they had filed a motion to remand and asked the panel to decline to issue a conditional transfer order. On March 29, 2013, the MDL issued a conditional transfer order (CTO). On April 18, 2013, OFI filed a motion to vacate the CTO or, in the alternative, stay any ruling to transfer the matter until after the Middle District of Louisiana ruled on OFI's motion to remand and sever. Plaintiffs filed a motion to vacate the CTO on April 19, 2013. SEI's responses to those motions were filed on May 9, 2013. On June 12, 2013, the MDL Panel issued an order notifying the parties that on July 25, 2013, it would consider, without oral argument, Plaintiffs' and OFI's motions to vacate the CTO. On August 7, 2013, the MDL Panel affirmed the CTO and transferred the matter against SEI to the United States District Court for the Northern District of Texas; the MDL Panel also severed the claims against OFI and remanded those claims to the Middle District of Louisiana. On September 11, 2013, defendants filed a motion requesting a status conference with the Court to address the status of all pending motions. On October 4, 2013, Plaintiffs filed a petition for a writ of mandamus asking the United States Court of Appeals for the Fifth Circuit to review the MDL Panel's transfer Order and on February 14, 2014, the Court denied the petition.

While the outcome of this litigation is uncertain given its early phase, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of the uncertainty of the make-up of the classes, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

A lawsuit entitled *Steven Curd and Rebel Curd v. SEI Investments Management Corporation* was filed against SIMC in the United States District Court for the Eastern District of Pennsylvania on December 11, 2013. The plaintiffs bring the case as a shareholder derivative action against SIMC on behalf of certain SEI funds. The claims are based on Section 36(b) of the Investment Company Act of 1940, as amended, which allows shareholders of a mutual fund to sue the investment adviser of the fund for an alleged breach of fiduciary duty with respect to compensation received by the adviser. The plaintiffs have brought the suit against SIMC with respect to five specific SEI Funds: the High Yield Bond, Tax-Managed Large Cap, and Tax-Managed Small/Mid Cap Funds, each of which is a series of the SEI Institutional Managed Trust, the Intermediate Term Municipal Fund, which is a series of the SEI Tax Exempt Trust, and the International Equity Fund, which is a series of the SEI Institutional International Trust ("the SEI Funds"). The plaintiffs seek: (1) damages for the SEI Funds in the amount of the alleged "excessive" fees earned by SIMC beginning from the one year period prior to the filing of the lawsuit, plus interest, costs, and fees; (2) orders declaring that SIMC allegedly violated Section 36(b) and enjoining SIMC from further alleged violations; and (3) rescission of the advisory contracts between SIMC and the funds, and restitution of all allegedly excessive fees paid beginning from the one year period prior to the filing of the lawsuit, plus interest, costs, and fees. On February 24, 2014, SIMC filed a motion to dismiss the complaint in this lawsuit. The plaintiffs named the SEI Funds as nominal defendants, and the SEI Funds moved to dismiss on May 23, 2014. While the outcome of this litigation is uncertain given its early phase, SIMC believes that it has valid defenses to plaintiffs' claims and intends to defend the lawsuit vigorously and SIMC is not reasonably able to provide an estimate of the ultimate loss, if any, with respect to this lawsuit.

#### Item 1A. Risk Factors.

Information regarding risk factors appears in Part I – Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2013. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for 2013.





## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

(e) Our Board of Directors has authorized the repurchase of up to \$2.478 billion worth of our common stock through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program.

Information regarding the repurchase of common stock during the three months ended June 30, 2014 is as follows:

| Period             | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program |
|--------------------|----------------------------------|------------------------------|--|--|
| April 1 – 30, 2014 | 305,000                          | \$32.05                      | 305,000  | \$ 202,294,000   |
| May 1 – 31, 2014   | 922,000                          | 32.10                        | 922,000  | 172,708,000  |
| June 1 – 30, 2014  | 986,000                          | 32.66                        | 986,000  | 140,502,000  |
| Total              | 2,213,000                        | 32.34                        | 2,213,000  |  |

## Item 6. Exhibits.

The following is a list of exhibits filed as part of the Form 10-Q.

|         |   |
|---------|---|
| 31.1    | Rule 13a-15(e)/15d-15(e) Certification of Chief Executive Officer.  |
| 31.2    | Rule 13a-15(e)/15d-15(e) Certification of Chief Financial Officer.  |
| 32      | Section 1350 Certifications.  |
| 99.1    | Press release dated July 23, 2014 of SEI Investments Company related to the Company's financial and operating results for the second quarter ended June 30, 2014. |
| 101.INS | XBRL Instance Document  |
| 101.SCH | XBRL Taxonomy Extension Schema Document   |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document  |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document  |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SEI INVESTMENTS COMPANY

Date: July 23, 2014

By: /s/ Dennis J. McGonigle  
Dennis J. McGonigle  
Chief Financial Officer

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