ERA GROUP INC. Form 10-Q May 06, 2015 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

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FORM 10-Q

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(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2015

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 1-35701

Era Group Inc.

(Exact Name of Registrant as Specified in Its Charter)

\_\_\_\_\_

Delaware 72-1455213
(State or Other Jurisdiction of Incorporation or Organization) Identification No.)

818 Town & Country Blvd., Suite 200

Houston, Texas 77024
(Address of Principal Executive Offices) (Zip Code)

713-369-4700

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No "Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer " Accelerated filer ý (Do not check if a smaller reporting company) Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No ý

The total number of shares of common stock, par value \$0.01 per share, outstanding as of April 30, 2015 was 20,582,541. The Registrant has no other class of common stock outstanding.

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## ERA GROUP INC.

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## PART I—FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

ERA GROUP INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except share amounts)

(in thousands, except share amounts)		
	March 31, 2015 (Unaudited)	December 31, 2014
ASSETS		
Current assets:		
Cash and cash equivalents	\$33,691	\$40,867
Receivables:		
Trade, net of allowance for doubtful accounts of \$1,926 and \$1,955 in 2015 and	38,949	33,390
2014, respectively	30,949	33,390
Other, net of allowance for doubtful accounts of \$437 in each of 2015 and 2014	2,567	2,062
Inventories, net	26,189	26,869
Deferred income taxes	2,167	1,996
Prepaid expenses and other	4,081	2,661
Escrow deposits	2,800	_
Total current assets	110,444	107,845
Property and equipment	1,171,548	1,171,267
Accumulated depreciation	(315,399	) (308,141
Net property and equipment	856,149	863,126
Equity investments and advances	31,397	31,753
Goodwill	352	352
Other assets	15,156	14,098
Total assets	\$1,013,498	\$1,017,174
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable and accrued expenses	\$13,904	\$15,120
Accrued wages and benefits	6,822	7,521
Accrued interest	4,791	949
Current portion of long-term debt	26,729	27,426
Derivative instruments	275	1,109
Accrued income taxes	37	267
Other current liabilities	3,121	3,162
Total current liabilities	55,679	55,554
Long-term debt	277,424	282,118
Deferred income taxes	217,200	217,027
Other liabilities	1,937	2,111
Total liabilities	552,240	556,810
Commitments and contingencies (see Note 8)		
Equity:		
Era Group Inc. stockholders' equity:		
Common stock, \$0.01 par value, 60,000,000 shares authorized; 20,582,841 and	206	204
20,371,672 outstanding in 2015 and 2014, respectively, exclusive of treasury share	es	
Additional paid-in capital	430,251	429,109
Retained earnings	31,755	31,797

Treasury shares, at cost, 19,059 and 18,609 shares in 2015 and 2014, respectively	(560	) (551	)
Accumulated other comprehensive income, net of tax	93	95	
Total Era Group Inc. stockholders' equity	461,745	460,654	
Noncontrolling interest in subsidiary	(487	) (290	)
Total equity	461,258	460,364	
Total liabilities and stockholders' equity	\$1,013,498	\$1,017,174	

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## ERA GROUP INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(unaudited, in thousands, except share and per share amounts)

	Three Months Ended March		
	2015	2014	
Operating revenues	\$67,415	\$79,443	
Costs and expenses:			
Operating	43,605	49,640	
Administrative and general	9,743	11,334	
Depreciation	11,602	11,287	
Total costs and expenses	64,950	72,261	
Gains on asset dispositions, net	3,388	2,891	
Operating income	5,853	10,073	
Other income (expense):			
Interest income	251	145	
Interest expense	(3,545	) (3,753	)
Gain on debt extinguishment	264	_	
Derivative losses, net	(12	) (30	)
Foreign currency losses, net	(2,960	) (57	)
Total other income (expense)	(6,002	) (3,695	)
Income (loss) before income taxes and equity earnings	(149	) 6,378	
Income tax expense (benefit)	(55	) 2,503	
Income (loss) before equity earnings	(94	) 3,875	
Equity earnings (losses), net of tax	(145	) 499	
Net income (loss)	(239	) 4,374	
Net loss attributable to non-controlling interest in subsidiary	197	71	
Net income (loss) attributable to Era Group Inc.	\$(42	) \$4,445	
Earnings (loss) per common share:			
Basic	<b>\$</b> —	\$0.22	
Diluted	\$	\$0.22	
Weighted average common shares outstanding:			
Basic	20,195,955	19,952,930	
Diluted	20,195,955	20,025,135	

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## ERA GROUP INC.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(unaudited, in thousands)

	Three Months Ended March 31,		
	2015	2014	
Net income (loss)	\$(239	) \$4,374	
Other comprehensive loss:			
Foreign currency translation adjustments	(3	) (2	)
Income tax benefit	1	1	
Total other comprehensive loss	(2	) (1	)
Comprehensive income (loss)	(241	) 4,373	
Comprehensive loss attributable to non-controlling interest in subsidiary	197	71	
Comprehensive income (loss) attributable to Era Group Inc.	\$(44	) \$4,444	

The accompanying notes are an integral part of these condensed consolidated financial statements.

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# ERA GROUP INC. CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (unaudited, in thousands)

(anadated, in thousands)								
	Common Stock	Additional Paid-In Capital	Retained Earnings	Treasury Shares	Accumulated Other Comprehensiv Income	Non- controlling e Interest In Subsidiary	Equity	
December 31, 2014	\$204	\$429,109	\$31,797	\$(551	\$95	\$(290)	\$460,364	ļ
Issuance of common stock:								
Restricted stock grants	2	(2)	_	_	_		_	
Employee Stock Purchase Plan	_	612	_	_		_	612	
Share award amortization	_	496	_	_		_	496	
Stock option amortization	_	63					63	
Employee Stock Purchase Plan amortization	_	59	_	_	_	_	59	
Cancellation of restricted stock		9	_	(9	) —		_	
Tax deficit from share award plans	_	(95)	_	_	_	_	(95	)
Net loss			(42)		_	(197)	(239	)
Currency translation adjustments, net of tax	_	_	_	_	(2	_	(2	)
March 31, 2015	\$206	\$430,251	\$31,755	\$(560	\$93	\$(487)	\$461,258	}

The accompanying notes are an integral part of these condensed consolidated financial statements.

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## ERA GROUP INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited, in thousands)

	Three Month March 31,	s Ended	
	2015	2014	
Cash flows from operating activities:			
Net income (loss)	\$(239	\$4,374	
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation	11,602	11,287	
Amortization of deferred financing costs	258	165	
Debt discount amortization	65	61	
Share-based compensation	618	2,057	
Bad debt expense	_	25	
Gains on asset dispositions, net	(3,388	) (2,891	)
Gain on debt extinguishment	(264	) —	
Derivative losses, net	12	30	
Cash settlements on derivative transactions, net	(93	) (122	)
Foreign currency losses, net	3,265	57	
Deferred income tax expense (benefit)	(52	) 2,308	
Equity earnings, net of tax	145	(499	)
Changes in operating assets and liabilities:			
Increase in receivables	(6,584	) (10,004	)
Increase in prepaid expenses and other assets	(29	) (970	)
Increase in accounts payable, accrued expenses and other liabilities	1,472	5,399	
Net cash provided by operating activities	6,788	11,277	
Cash flows from investing activities:			
Purchases of property and equipment	(8,866	) (18,751	)
Proceeds from disposition of property and equipment	5,379	3,566	
Cash settlements on forward contracts, net	(1,103	) —	
Principal payments on notes due from equity investees	169	161	
Principal payments on third party notes receivable	25	36	
Escrow deposits, net	(2,800	) (3,048	)
Net cash used in investing activities	(7,196	) (18,036	)
Cash flows from financing activities:			
Payments on long-term debt	(15,697	) (697	)
Proceeds from Revolving Credit Facility	20,000		
Revolving Credit Facility issuance costs		(2,115	)
Extinguishment of long-term debt	(9,297	) —	
Proceeds from share award plans	612	529	
Net cash used in financing activities	(4,382	) (2,283	)
Effects of exchange rate changes on cash and cash equivalents	(2,386	) (3	)
Net decrease in cash and cash equivalents	(7,176	) (9,045	)
Cash and cash equivalents, beginning of period	40,867	31,335	
Cash and cash equivalents, end of period	\$33,691	\$22,290	
Supplemental cash flow information:			
Cash paid for interest	\$1,079	\$652	
Cash paid (refunded) for income taxes	\$5	\$(1	)

The accompanying notes are an integral part of these condensed consolidated financial statements.

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ERA GROUP INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

#### 1. BASIS OF PRESENTATION AND ACCOUNTING POLICY

The condensed consolidated financial statements include the accounts of Era Group Inc. and its consolidated subsidiaries (collectively referred to as the "Company"). The condensed consolidated financial information for the three months ended March 31, 2015 and 2014 has been prepared by the Company and has not been audited by its independent registered public accounting firm. In the opinion of management, all adjustments (consisting of normal recurring adjustments) have been made to fairly present the Company's financial position as of March 31, 2015, its results of operations for the three months ended March 31, 2015 and 2014, its comprehensive income for the three months ended March 31, 2015 and 2014, its changes in equity for the three months ended March 31, 2015, and its cash flows for the three months ended March 31, 2015 and 2014. Results of operations for the interim periods presented are not necessarily indicative of operating results for the full year or any future periods.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States ("U.S.") have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the financial statements and related notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. Unless the context otherwise indicates, any reference in this Quarterly Report on Form 10-Q to the "Company" refers to Era Group Inc. and its consolidated subsidiaries and any reference in this Quarterly Report on Form 10-Q to "Era Group" refers to Era Group Inc. without its subsidiaries.

Certain of the Company's operations are subject to seasonal factors. Operations in the U.S. Gulf of Mexico are often at their highest levels from April to September, as daylight hours increase, and are at their lowest levels from November to February, as daylight hours decrease. The Company's Alaskan operations also see an increase during May to September, as its firefighting and flightseeing operations occur during this time and daylight hours are significantly longer.

Basis of Consolidation. The consolidated financial statements include the accounts of Era Group Inc., its wholly-owned subsidiaries and entities that meet the criteria of Variable Interest Entities ("VIEs") of which the Company is the primary beneficiary. All significant inter-company accounts and transactions are eliminated in consolidation. Era do Brazil LLC is a VIE of which the Company is the primary beneficiary. Aeróleo Taxi Aereo S/A ("Aeróleo") meets the criteria of a VIE; however, the Company is not the primary beneficiary.

Revenue Recognition. The Company recognizes revenues when they are realized or realizable and earned. Revenues are realized or realizable and earned when persuasive evidence of an arrangement exists, delivery has occurred or services have been rendered, the price to the buyer is fixed or determinable, and collectability is reasonably assured. Revenues that do not meet these criteria are deferred until the criteria are met. Deferred revenues, the balance of which is offset in receivables, and related activity during the three months ended March 31, 2015 and 2014, were as follows (in thousands):

	Three Month	ns Ended	
	March 31,		
	2015	2014	
Balance at beginning of period	\$31,047	\$24,243	
Revenues deferred during the period	7,829	8,344	
Revenues recognized during the period	(6,210	) (6,118	)
Balance at end of period	\$32,666	\$26,469	

As of March 31, 2015, deferred revenues of \$32.7 million were related to dry-lease revenues for certain helicopters leased by the Company to Aeróleo, its Brazilian joint venture. The deferral originated from difficulties experienced by Aeróleo following Petróleo Brasileiro S.A.'s ("Petrobras Brazil") cancellation in 2011 of certain contract awards to Aeróleo for a number of AW139 medium helicopters under dry-lease from the Company, and the deferral continues as a result of continued financial difficulties at Aeróleo. The Company will recognize revenues as cash is received or

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earlier should future collectability become reasonably assured. All costs and expenses related to these dry-leases were recognized as incurred.

Receivables. Customers are primarily major integrated and independent exploration and production companies, hospitals, international helicopter operators and the U.S. government. Customers are typically granted credit on a short-term basis and related credit risks are considered minimal. The Company routinely reviews its receivables and makes provisions for probable doubtful accounts; however, those provisions are estimates and actual results could differ from those estimates and those differences may

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be material. Receivables are deemed uncollectible and removed from receivables and the allowance for doubtful accounts when collection efforts have been exhausted.

New Accounting Standards. In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09 - Revenue From Contracts With Customers, which will base revenue recognition on the contract between a vendor and customer and will require reporting entities to allocate the transaction price to various performance obligations in a contract and recognize revenues when those performance obligations are satisfied. ASU 2014-09 will be effective for annual reporting periods beginning after December 15, 2016 and any interim periods within that period, and early adoption is not permitted. On April 1, 2015, the FASB proposed deferring the effective date by one year to annual reporting periods beginning after December 15, 2017. The FASB also proposed allowing early adoption, but not before the original effective date. The Company is currently evaluating the potential impact and the method of the adoption of ASU 2014-09 on its consolidated financial statements.

In February 2015, the FASB issued ASU 2015-02 - Consolidation, which amends the guidance for evaluating whether certain entities should be consolidated, particularly for general partner and limited partner relationships and VIEs that have fee arrangements or related party relationships with a reporting entity. ASU 2015-02 will be effective for annual reporting periods beginning after December 15, 2015 and any interim periods within that period, and early adoption is permitted. The Company has not adopted ASU 2015-02 and believes adoption will not have a material impact on its consolidated financial statements.

In April 2015, the FASB issued ASU 2015-03 - Interest - Imputation of Interest, which requires debt issuance costs related to a recognized debt liability to be presented on the balance sheet as a direct reduction of the carrying amount of that liability. The recognition and measurement guidance for debt issuance costs is not affected by this ASU. ASU 2015-03 will be effective for annual reporting periods beginning after December 15, 2015 and any interim periods within that period, and early adoption is permitted. The Company has not adopted ASU 2015-03. As of March 31, 2015 and December 31, 2014, the Company had debt issuance costs of \$6.4 million and \$6.9 million, respectively, which are included in other assets on the condensed consolidated balance sheets. The Company believes the adoption of ASU 2015-03 would reduce other assets and long-term debt by such amounts.

#### 2. FAIR VALUE MEASUREMENTS

The fair value of an asset or liability is the price that would be received to sell an asset or transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The Company utilizes a fair value hierarchy that maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value and defines three levels of inputs that may be used to measure fair value. Level 1 inputs are quoted prices in active markets for identical assets or liabilities. Level 2 inputs are inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly, including quoted prices for similar assets or liabilities in active markets, quoted prices in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, or inputs derived from observable market data. Level 3 inputs are unobservable inputs that are supported by little or no market activity and are significant to the fair value of the assets or liabilities.

The Company's financial assets and liabilities as of March 31, 2015 and December 31, 2014 that are measured at fair value on a recurring basis were as follows (in thousands):

-	Level 1	Level 2	Level 3
March 31, 2015			
LIABILITIES			
Derivative instruments <sup>(1)</sup>	<b>\$</b> —	\$275	\$—
December 31, 2014			
LIABILITIES			
Derivative instruments <sup>(1)</sup>	<b>\$</b> —	\$1,109	<b>\$</b> —

The fair value of the Company's derivative instruments was estimated using market data gathered by a third party financial institution, adjusted for market and credit risks applicable to the Company.

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The estimated fair values of the Company's other financial assets and liabilities as of March 31, 2015 and December 31, 2014 were as follows (in thousands):

	Carrying Amount	Level 1	Level 2	Level 3
March 31, 2015				
LIABILITIES				
Long-term debt, including current portion	\$304,153	<b>\$</b> —	\$300,014	<b>\$</b> —
December 31, 2014				
LIABILITIES				
Long-term debt, including current portion	\$309.544	\$—	\$320.099	<b>\$</b> —

The carrying values of cash and cash equivalents, receivables, notes receivable from other business ventures and accounts payable approximate fair value. The fair value of the Company's long-term debt was estimated using discounted cash flow analyses based on estimated current rates for similar types of arrangements. Considerable judgment was required in developing certain of the estimates of fair value and, accordingly, the estimates presented herein are not necessarily indicative of the amounts that the Company could realize in a current market exchange.

#### 3. DERIVATIVE INSTRUMENTS

In 2011, the Company entered into two interest rate swap agreements maturing in December 2015 that call for the Company to pay fixed interest rates of 1.29% and 1.76% on an aggregate notional value of \$27.1 million, which decreases each month by the amount of principal payments made on the note, and receive a variable interest rate based on LIBOR on these notional values. The general purpose of these interest rate swap agreements is to provide protection against increases in interest rates, which might lead to higher interest costs for the Company. The fair value of these derivative instruments as of March 31, 2015 and December 31, 2014 was a liability of \$0.2 million and \$0.3 million, respectively. The Company recognized gains of \$0.1 million and \$0.1 million for the three months ended March 31, 2015 and 2014, respectively. These gains are included in derivative losses, net on the condensed consolidated statements of operations.

From time to time, the Company enters into forward exchange option contracts to hedge against foreign currency payment commitments and anticipated transaction exposures. All derivatives are recognized as assets or liabilities and marked to fair value each period. The Company does not use financial instruments for trading or speculative purposes. None of the Company's derivative instruments contain credit-risk-related contingent features, and counterparties to the derivative contracts are high credit quality financial institutions.

The Company entered into forward contracts during the second quarter of 2014 to mitigate its exposure to exchange rate fluctuations on euro-denominated aircraft purchase commitments. The Company has not designated these contracts as hedges for accounting purposes. The Company recorded a loss of \$0.3 million on these derivative instruments during the three months ended March 31, 2015. These losses are recorded in foreign currency losses, net in the condensed consolidated statements of operations.

#### 4. ESCROW DEPOSITS

From time to time, the Company enters into Qualified Exchange Accommodation Agreements with a third party to meet the like-kind exchange requirements of Section 1031 of the Internal Revenue Code ("IRC") and the provisions of Revenue Procedure 2000-37. In accordance with these provisions, the Company is permitted to deposit proceeds from the sale of assets into escrow accounts for the purpose of acquiring other assets and qualifying for the temporary deferral of taxable gains realized. Consequently, the Company establishes escrow accounts with financial institutions for the deposit of funds received on sales of equipment, which are designated for replacement property within a specified period of time. As of March 31, 2015, the Company had deposits of \$2.8 million in like-kind exchange escrow accounts. There were no such deposits as of December 31, 2014.

In February 2015, the Company sold one H135 light twin helicopter for cash proceeds of \$2.8 million, net of fees. The Company intends to treat the sale transaction as a tax-free like-kind exchange for tax purposes under Section 1031 of the IRC whereby proceeds are held by a qualified intermediary until qualified assets are delivered. The Company has identified a qualifying property for the sale and expects to complete the like-kind exchange transaction during the

second quarter of 2015.

## 5. ACQUISITIONS AND DISPOSITIONS

Capital Expenditures. During the three months ended March 31, 2015, capital expenditures were \$8.9 million and consisted primarily of a base expansion project and capitalized interest. During the three months ended March 31, 2015 and 2014,

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the Company capitalized interest of \$1.7 million and \$1.0 million, respectively. As of March 31, 2015 and December 31, 2014, construction in progress, which is a component of property and equipment, included capitalized interest of \$6.7 million and \$5.0 million, respectively. A summary of changes to our operating helicopter fleet is as follows:

Equipment Additions - The Company had no helicopter acquisitions during the three months ended March 31, 2015. The Company placed two AW139 helicopters into service during the three months ended March 31, 2014. Equipment Dispositions - During the three months ended March 31, 2015, the Company sold or otherwise disposed of property and equipment for proceeds of \$5.4 million and recognized gains of \$2.2 million. Additionally, a leasing customer exercised a purchase option for three helicopters from which the Company recognized a gain of \$1.2 million and an investment in sales-type lease of \$2.3 million. During the three months ended March 31, 2014, the company sold or otherwise disposed of property and equipment for proceeds of \$3.6 million and recognized gains of \$2.9 million.

#### 6. INCOME TAXES

The Company's effective income tax rates were 36.9% and 39.0% for the three months ended March 31, 2015 and 2014, respectively. The effective tax rate was impacted by a lower state apportionment factor in 2015.

#### 7. LONG-TERM DEBT

The Company's borrowings were as follows (in thousands):

	March 31, 2015	December 31, 2014
7.750% senior notes (excluding unamortized discount)	\$190,100	\$200,000
Senior secured revolving credit facility	90,000	85,000
Promissory notes	26,729	27,426
	306,829	312,426
Less: portion due with one year	(26,729	) (27,426
Less: debt discount, net	(2,676	) (2,882
Total long-term debt	\$277,424	\$282,118

7.750% Senior Notes. On December 7, 2012, Era Group issued \$200.0 million aggregate principal amount of its 7.750% senior unsecured notes due December 15, 2022 (the "7.750% Senior Notes") and received net proceeds of \$191.9 million. Interest on the 7.750% Senior Notes is payable semi-annually in arrears on June 15 and December 15 of each year. During the three months ended March 31, 2015, the Company repurchased \$9.9 million of the 7.750% Senior Notes and recognized a gain on extinguishment of \$0.3 million.

Amended and Restated Senior Secured Revolving Credit Facility. On March 31, 2014, Era Group entered into an amended and restated senior secured revolving credit facility (the "Revolving Credit Facility") that matures in March 2019. The Revolving Credit Facility provides Era Group with the ability to borrow up to \$300.0 million, with a sub-limit of up to \$50.0 million for letters of credit, and amends and restates the \$200.0 million senior secured revolving credit facility (the "Prior Credit Facility"). Subject to the satisfaction of certain conditions precedent and the agreement by the lenders, the Revolving Credit Facility includes an "accordion" feature which, if exercised, will increase total commitments by up to \$100.0 million. Era Group's availability under the Revolving Credit Facility may be limited by the terms of the 7.750% Senior Notes.

Borrowings under the Revolving Credit Facility bear interest at a rate per annum equal to, at Era Group's election, either a base rate or LIBOR, each as defined, plus an applicable margin. The applicable margin is based on the Company's ratio of funded debt to EBITDA, as defined, and ranges from 75 to 200 basis points on the base rate margin and 175 to 300 basis points on the LIBOR margin. The applicable margin as of March 31, 2015 was 125 basis points on the "base rate" margin and 225 basis points on the LIBOR margin. In addition, the Company is required to pay a quarterly commitment fee based on the average unfunded portion of the committed amount at a rate based on the Company's ratio of funded debt to EBITDA, as defined, that ranges from 37.5 to 50 basis points. As of March 31, 2015, the commitment fee was 50 basis points.

The obligations under the Revolving Credit Facility are secured by a portion of the Company's helicopter fleet and the Company's other tangible and intangible assets and are guaranteed by Era Group's wholly owned U.S. subsidiaries. The Revolving Credit Facility contains various restrictive covenants including interest coverage, funded debt to EBITDA,

and fair market value of mortgaged helicopters plus accounts receivable and inventory to funded debt, as well as other customary covenants including certain restrictions on the Company's ability to enter into certain transactions, including those that could result in the incurrence

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of additional indebtedness and liens, the making of loans, guarantees or investments, sales of assets, payments of dividends or repurchases of capital stock, and entering into transactions with affiliates.

As of March 31, 2015, Era Group had \$90.0 million of outstanding borrowings under the Revolving Credit Facility, and the remaining availability was \$209.2 million, net of issued letters of credit of \$0.8 million. In connection with the amendment of the Revolving Credit Facility, Era Group incurred debt issuance costs of \$2.4 million. Such costs are included in other assets on the condensed consolidated balance sheets and are amortized to interest expense in the condensed consolidated statements of operations over the life of the Revolving Credit Facility.

Promissory Notes. During the three months ended March 31, 2015, Era Group made scheduled payments on other long-term debt of \$0.7 million.

#### 8. COMMITMENTS AND CONTINGENCIES

Fleet. The Company's unfunded capital commitments as of March 31, 2015 consisted primarily of agreements to purchase helicopters and totaled \$195.2 million, of which \$90.2 million is payable during the remainder of 2015 with the balance payable through 2017. The Company also had \$1.8 million of deposits paid on options not yet exercised. The Company may terminate \$102.9 million of its total commitments (inclusive of deposits paid on options not yet exercised) without further liability other than aggregate liquidated damages of \$2.5 million.

Included in these commitments are orders to purchase nine AW189 heavy helicopters, four S92 heavy helicopters and five AW169 light twin helicopters. The AW189 and S92 helicopters are scheduled to be delivered in 2015 through 2017. Delivery dates for the AW169 helicopters have yet to be determined. In addition, the Company had outstanding options to purchase up to an additional ten AW189 helicopters and five S92 helicopters. If these options are exercised, the helicopters would be scheduled for delivery beginning in 2016 through 2018.

Other. In the normal course of its business, the Company becomes involved in various litigation matters including, among other things, claims by third parties for alleged property damages and personal injuries. Management has used estimates in determining the Company's potential exposure to these matters and has recorded reserves in its financial statements related thereto where appropriate. It is possible that a change in the Company's estimates of that exposure could occur, but the Company does not expect such changes in estimated costs would have a material effect on its consolidated financial position, results of operations or cash flows.

In April 2014, the Company entered into a settlement agreement with Airbus Helicopters (formerly Eurocopter), a division of Airbus Group (formerly European Aeronautic Defense and Space Company), with respect to the extended suspension of operations of H225 heavy helicopters in 2012 and 2013. The settlement agreement provides for certain service and product credit discounts, including credits that will be available to the Company for a period of four years from the date of the agreement to be applied against support services available from Airbus Helicopters covering spare parts, repair and overhaul, service bulletins, technical assistance or any other services available from Airbus Helicopters. The Company expects to be able to apply such service credits over the next four to five quarters, and such credits will be recognized in the Company's statements of operations as a reduction in operating expenses in the periods utilized. During the three months ended March 31, 2015, the Company utilized credits in the amount of \$1.3 million.

# 9. EARNINGS (LOSS) PER COMMON SHARE

Basic earnings per common share of the Company are computed based on the weighted average number of common shares issued and outstanding during the relevant periods. Diluted earnings per common share of the Company are computed based on the weighted average number of common shares issued and outstanding plus the effect of potentially dilutive securities through the application of the if-converted method and/or treasury method. Dilutive securities for this purpose assumes all common shares have been issued and outstanding during the relevant periods pursuant to the conversion of all outstanding Series A preferred stock, restricted stock grants have vested and common shares have been issued pursuant to the exercise of outstanding stock options.

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Computations of basic and diluted earnings per common share of the Company were as follows (in thousands, except share and per share data):

	Three Months Ended March 31,	
	2015	2014
Net income (loss) attributable to Era Group Inc. <sup>(1)</sup>	\$(42	\$4,389
Shares:		
Weighted average number of common shares outstanding—basic	20,195,955	19,952,930
Net effect of dilutive stock options and restricted stock awards based on the treasury stock method <sup>(2)</sup>	_	72,205
Weighted average number of common shares outstanding—diluted	20,195,955	20,025,135
Earnings (loss) per common share:		
Basic	<b>\$</b> —	\$0.22
Diluted	<b>\$</b> —	\$0.22

<sup>(1)</sup> Excludes net income of \$0 and \$56 attributable to unvested common shares for the three months ended March 31, 2015 and 2014, respectively.

#### 10. RELATED PARTY TRANSACTIONS

In January 2015, the Company extended its Amended and Restated Transition Services Agreement with SEACOR through July 31, 2015. During the three months ended March 31, 2015 and 2014, the Company incurred costs of \$0.4 million and \$0.8 million, respectively, under the Amended and Restated Transition Services Agreement, which are classified in administrative and general expenses in the condensed consolidated statements of operations. As of March 31, 2015 and December 31, 2014, the Company had a payable due to SEACOR of \$0.1 million and \$0.3 million, respectively.

#### 11. SHARE-BASED COMPENSATION

Restricted Stock Awards. The number of shares and weighted average grant price of restricted stock awards during the three months ended March 31, 2015 were as follows:

	Number of Shares	Weighted Average Grant Price		
	ramoer or shares			
Non-vested as of December 31, 2014	195,920	\$25.48		
Restricted stock awards granted:				
Non-employee directors	16,938	\$21.26		
Employees	162,050	\$21.26		
Vested	(64,677)	\$25.43		
Forfeited	(450)	\$23.40		
Non-vested as of March 31, 2015	309,781	\$23.05		

The total fair value of shares vested during the three months ended March 31, 2015 and 2014 was \$1.6 million and \$2.3 million, respectively.

Stock Options. During the three months ended March 31, 2015, the Company awarded 60,000 stock options. The Company uses a Black-Scholes option pricing model to estimate the fair value of stock options. The following table shows the assumptions used to compute the share-based compensation expense for stock options granted during the three months ended March 31, 2015:

<sup>(2)</sup> Excludes weighted average common shares of 114,955 and 6,000 for the three months ended March 31, 2015 and 2014, respectively, for certain share awards as the effect of their inclusion would have been antidilutive.

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Risk free interest rate	1.47	%
Expected life (years)	5	
Volatility	35.11	%
Dividend yield	<del></del>	%
Weighted average exercise price of options granted (per option)	\$21.26	
Weighted average grant-date fair value of options granted (per option)	\$7.04	

Employee Stock Purchase Plan ("ESPP"). During the three months ended March 31, 2015, the Company issued 32,631 shares under the ESPP. As of March 31, 2015, 214,283 shares remain available for issuance under the ESPP. Total share-based compensation expense, which includes stock options, restricted stock and the ESPP, was \$0.6 million and \$1.6 million for the three months ended March 31, 2015 and 2014, respectively.

#### 12. SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION

On December 7, 2012, Era Group issued the 7.750% Senior Notes. Era Group's payment obligations under the 7.750% Senior Notes are jointly and severally guaranteed by all of its existing 100% owned U.S. subsidiaries that guarantee the Revolving Credit Facility and its future U.S. subsidiaries that guarantee the Revolving Credit Facility or other material indebtedness Era Group may incur in the future (the "Guarantors"). All the Guarantors currently guarantee the Revolving Credit Facility, and the guarantees of the Guarantors are full and unconditional and joint and several. As a result of the agreement by these subsidiaries to guarantee the 7.750% Senior Notes, the Company is presenting the following condensed consolidating balance sheets and statements of operations, comprehensive income and cash flows for Era Group ("Parent"), the Guarantors, and the Company's other subsidiaries ("Non-guarantors"). These statements should be read in conjunction with the unaudited condensed consolidated financial statements of the Company. The supplemental condensed consolidating financial information has been prepared pursuant to the rules and regulations for condensed financial information and does not include all disclosures included in annual financial statements.

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Supplemental Condensed Consolidating Balance	e Sheet as of Parent		015 Non-guaranto	rs Eliminations	Consolidated			
		(in thousands, except share data)						
ASSETS		,	,					
Current assets:								
Cash and cash equivalents	\$14,964	\$16,528	\$ 2,199	\$ <i>-</i>	\$33,691			
Receivables:	. ,	, ,	, ,		,			
Trade, net of allowance for doubtful accounts of	f 20	20.010			20.040			
\$1,926	39	38,910			38,949			
Other, net of allowance for doubtful accounts of		2.501			2.567			
\$437	66	2,501			2,567			
Inventories, net	_	26,189		_	26,189			
Deferred income taxes	7,986			(5,819)	2,167			
Prepaid expenses and other	739	3,342			4,081			
Escrow deposits		2,800		_	2,800			
Total current assets	23,794	90,270	2,199	(5,819)	110,444			
Property and equipment		1,161,611	9,937	_	1,171,548			
Accumulated depreciation		(313,122)	(2,277)	_	(315,399 )			
Net property and equipment		848,489	7,660	_	856,149			
Equity investments and advances	_	31,397	_	_	31,397			
Investments in consolidated subsidiaries	184,685	_		(184,685)				
Goodwill		352		_	352			
Intercompany receivables	627,077	12,420	1,391	(640,888)				
Other assets	6,445	8,711		_	15,156			
Total assets	\$842,001	\$991,639	\$ 11,250	\$ (831,392)	\$1,013,498			
LIABILITIES AND STOCKHOLDERS'								
EQUITY								
Current liabilities:								
Accounts payable and accrued expenses	\$144	\$13,672	\$ 88	\$ <i>-</i>	\$13,904			
Accrued wages and benefits		6,822		_	6,822			
Accrued interest	4,772	19	_	_	4,791			
Current portion of long-term debt		26,729	_	_	26,729			
Derivative instruments		275	_	_	275			
Accrued income taxes		37		_	37			
Other current liabilities	610	2,511		_	3,121			
Total current liabilities	5,526	50,065	88	_	55,679			
Long-term debt	277,424	_	_	<del>-</del>	277,424			
Deferred income taxes		223,019		(5,819)	217,200			
Intercompany payables	97,399	531,069	12,420	(640,888)				
Other liabilities		1,937		<u> </u>	1,937			
Total liabilities	380,349	806,090	12,508	(646,707)	552,240			
Equity:								
Era Group Inc. stockholders' equity:								
Common stock, \$0.01 par value, 60,000,000	206				206			
shares authorized; 20,582,841 outstanding,	206	<del></del>	_	<del>_</del>	206			
exclusive of treasury shares	420 251	00 945	406	(100.241 )	420 251			
Additional paid-in capital Retained earnings	430,251 31,755	99,845 86,098	496	(100,341 ) (84,344 )	430,251 31,755			
Treasury shares, at cost, 19,059 shares	(560)		(1,754 )	(04,344 )	(560)			
Ticasury shares, at cost, 19,039 shares	(500 )	_	<del>_</del>	_	(300 )			

Accumulated other comprehensive income, net of tax	_	93	_		_	93
Total Era Group Inc. stockholders' equity	461,652	186,036	(1,258	)	(184,685)	461,745
Noncontrolling interest in subsidiary		(487)				(487)
Total equity	461,652	185,549	(1,258	)	(184,685)	461,258
Total liabilities and stockholders' equity	\$842,001	\$991,639	\$ 11,250		\$ (831,392)	\$1,013,498
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Supplemental Condensed Consolidating Balance Sheet as of December 31, 2014  Parent Guarantors Non-guarantors Eliminations G							
	(in thousan	ds, except sha	re data)				
ASSETS							
Current assets:							
Cash and cash equivalents	\$16,481	\$22,188	\$ 2,198	\$ <i>-</i>	\$40,867		
Receivables:	_						
Trade, net of allowance for doubtful accounts of \$1,955	39	33,351	_	_	33,390		
Other, net of allowance for doubtful accounts of \$437	65	1,997	_		2,062		
Inventories, net		26,869			26,869		
Deferred income taxes	4,083			(2,087)	1,996		
Prepaid expenses and other	424	2,237		(2,007 )	2,661		
Escrow deposits							
Total current assets	21,092	86,642	2,198	(2,087)	107,845		
Property and equipment		1,161,330	9,937	(2,007 )	1,171,267		
Accumulated depreciation	<u> </u>		(2,131)	<u></u>	(308,141)		
Net property and equipment		855,320	7,806		863,126		
Equity investments and advances		31,753	7,600		31,753		
Investments in consolidated subsidiaries	182,294	51,755		(182,294)	J1,7JJ		
Goodwill	102,274	352	_	(102,274 )	352		
Intercompany receivables	616,932	12,258	1,395	(630,585)	332		
Other assets	6,914	7,184	1,393	(030,383 )	<u> </u>		
Total assets	\$827,232	\$993,509	 \$ 11,399	<u> </u>	\$1,017,174		
LIABILITIES AND STOCKHOLDERS'	\$627,232	\$ 993,309	J 11,399	\$ (81 <del>4</del> ,900 )	\$1,017,174		
EQUITY STOCKHOLDERS							
Current liabilities:							
Accounts payable and accrued expenses	\$299	\$14,817	\$ 4	<b>\$</b> —	\$15,120		
Accrued wages and benefits	Ψ <i>299</i>	7,521	φ 4	ψ—	7,521		
Accrued interest	930	19		<del></del>	949		
Current portion of long-term debt	750	27,426	_	_	27,426		
Derivative instruments	<del></del>	325		<del></del>	1,109		
Accrued income taxes	704	267		<del></del>	267		
Other current liabilities	<del></del>	2,606		<del></del>	3,162		
Total current liabilities	2,569	52,981	4	<del></del>	55,554		
Long-term debt	282,118	32,701	7	_	282,118		
Deferred income taxes	202,110	— 219,114		(2,087)	217,027		
Intercompany payables	— 81,986	536,341	12,258	(2,087) $(630,585)$	217,027		
Other liabilities	61,960	2,111	12,236	(030,363 )	2,111		
Total liabilities	366,673	810,547	12,262	(632,672)	556,810		
Equity:	300,073	010,547	12,202	(032,072 )	330,610		
Era Group Inc. stockholders' equity:							
Common stock, \$0.01 par value, 60,000,000							
shares authorized; 20,371,672 outstanding,	204				204		
exclusive of treasury shares	4U <del>1</del>	<del></del>	- <del></del>	<del></del>	<b>∠</b> ∪ <del>+</del>		
Additional paid-in capital	429,109	99,845	496	(100,341)	429,109		
Retained earnings	31,797	83,312	(1,359)	(81,953)	31,797		
Treasury shares, at cost, 18,609 shares	(551	05,512	(1,339 )	(01,933 )	(551		
Ticasury shares, at cost, 10,009 shares	(331	, <u> </u>	_	_	(551)		

Accumulated other comprehensive income, net of tax	_	95	_		_	95
Total Era Group Inc. stockholders' equity	460,559	183,252	(863	)	(182,294)	460,654
Noncontrolling interest in subsidiary		(290)	_		_	(290)
Total equity	460,559	182,962	(863	)	(182,294)	460,364
Total liabilities and stockholders' equity	\$827,232	\$993,509	\$ 11,399		\$ (814,966)	\$1,017,174

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Supplemental Condensed Consolidating Statements of Operations for the Three Months Ended March 31, 2015

	Parent		Guaranto	ors	Non-guara	intor	s Eliminati	ons	Consolid	ated
	(in thous	anc	ds)							
Operating revenues	<b>\$</b> —		\$67,415		\$ —		\$ <i>—</i>		\$ 67,415	
Costs and expenses:										
Operating	_		43,517		88		_		43,605	
Administrative and general	1,374		8,369		_		_		9,743	
Depreciation			11,456		146		_		11,602	
Total costs and expenses	1,374		63,342		234		_		64,950	
Gains on asset dispositions, net			3,388		_		_		3,388	
Operating income (loss)	(1,374	)	7,461		(234	)	_		5,853	
Other income (expense):										
Interest income	5		245		1		_		251	
Interest expense	(3,352	)	(193	)	_		_		(3,545	)
Intercompany interest income (expense)			162		(162	)	_		_	
Gain on debt extinguishment	264		_		_		_		264	
Derivative losses, net			(12	)	_		_		(12	)
Foreign currency gains (losses), net	542		(3,502	)	_				(2,960	)
Total other income (expense)	(2,541	)	(3,300	)	(161	)	_		(6,002	)
Income (loss) before income taxes and equity earnings	(3,915	)	4,161		(395	)	_		(149	)
Income tax expense (benefit)	(1,482	)	1,427						(55	)
Income (loss) before equity earnings	(2,433	)	2,734		(395	)			(94	)
Equity losses, net of tax			(145	)	_				(145	)
Equity in earnings (losses) of subsidiaries	2,391		_		_		(2,391	)	_	
Net income (loss)	(42	)	2,589		(395	)	(2,391	)	(239	)
Net loss attributable to non-controlling interest in subsidiary	<u> </u>		197		_		_		197	
Net income (loss) attributable to Era Group Inc.	\$(42	)	\$2,786		\$ (395	)	\$ (2,391	)	\$ (42	)
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Supplemental Condensed Consolidating Statements of Operations for the Three Months Ended March 31, 2014

	Parent	Guarantors	Non-guaranton	rs Elimination	s Consolidated
	(in thousan	ds)			
Operating revenues	<b>\$</b> —	\$79,231	\$ 212	\$	\$ 79,443
Costs and expenses:					
Operating		49,583	57		49,640
Administrative and general	1,767	9,567		_	11,334
Depreciation		11,141	146		11,287
Total costs and expenses	1,767	70,291	203		72,261
Gains on asset dispositions, net		2,891			2,891
Operating income	(1,767	11,831	9		10,073
Other income (expense):					
Interest income	24	120	1		145
Interest expense	(3,541	(212)			(3,753)
Intercompany interest income (expense)		153	(153)		
Derivative losses, net		(30)			(30)
Foreign currency losses, net		(57)			(57)
Total other income (expense)	(3,517	(26)	(152)		(3,695)
Income (loss) before income taxes and equity earnings	(5,284	11,805	(143 )	_	6,378
Income tax expense (benefit)	(2,057	4,560			2,503
Income (loss) before equity earnings	(3,227	7,245	(143)		3,875
Equity earnings, net of tax		499	_	_	499
Equity in earnings (losses) of subsidiaries	7,672	_	_	(7,672)	_
Net income (loss)	4,445	7,744	(143)	(7,672)	4,374
Net loss attributable to non-controlling interest in subsidiary	1_	71	_	_	71
Net income (loss) attributable to Era Group Inc.	\$4,445	\$7,815	\$ (143 )	\$ (7,672)	\$ 4,445
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Supplemental Condensed Consolidating Statements of Comprehensive Income for the Three Months Ended March 31, 2015

	Parent (in thousa		Non-guaran	itor	s Eliminatio	ons	Consolida	ated
Net income (loss)	(42	) 2,589	(395	)	(2,391	)	\$ (239	)
Other comprehensive loss:								
Foreign currency translation adjustments		(3)			_		(3	)
Income tax benefit	_	1	_		_		1	
Total other comprehensive loss	_	(2)	_		_		(2	)
Comprehensive income (loss)	(42	) 2,587	(395	)	(2,391	)	(241	)
Comprehensive loss attributable to non-controlling interest in subsidiary	_	197	_		_		197	
Comprehensive income (loss) attributable to Era Group Inc.	\$(42	) \$2,784	\$ (395	)	\$ (2,391	)	\$ (44	)

Supplemental Condensed Consolidating Statements of Comprehensive Income for the Three Months Ended March 31, 2014

	Parent	Guarantors	Non-guarantors Eliminations Co				Consolidated	
	(in thousan	ds)						
Net income (loss)	4,445	7,744	(143	)	(7,672	)	\$ 4,374	
Other comprehensive loss:								
Foreign currency translation adjustments		(2)			_		(2	)
Income tax benefit		1	_		_		1	
Total other comprehensive loss		(1)	_		_		(1	)
Comprehensive income (loss)	4,445	7,743	(143	)	(7,672	)	4,373	
Comprehensive loss attributable to non-controlling interest in subsidiary	_	71	_		_		71	
Comprehensive income (loss) attributable to Era Group Inc.	\$4,445	\$7,814	\$ (143	)	\$ (7,672	)	\$ 4,444	

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Supplemental Condensed Consolidating Statement	nts of Cash F	lows for the	e T	hree Months Er	nded March	31	1, 2015	
	Parent	Guaranto	rs	Non-guarantors	s Eliminatio	ns	Consolida	ted
	(in thousand	ls)		_				
Net cash provided by (used in) operating activities	es\$(1,517)	\$8,304		\$ 1	\$ <i>-</i>		\$ 6,788	
Cash flows from investing activities:	,	•						
Purchases of property and equipment		(8,866	)	_			(8,866	)
Proceeds from disposition of property and		•						,
equipment		5,379					5,379	
Cash settlements on forward contracts, net					(1,103	)	(1,103	)
Principal payments on notes due from equity					( )	_		,
investees		169					169	
Principal payments on third party notes receivable	e—	25			_		25	
Escrow deposits, net	_	(2,800	)				(2,800	)
Repayment of intercompany debt		(1,103)	)		1,103		(2,000	,
Net cash used in investing activities		(7,196	)		1,103		(7,196	`
Cash flows from financing activities:	<del></del>	(7,190	)				(7,190	)
<u> </u>		(607	\		(15,000	`	(15.607	`
Payments on long-term debt		(697	)		(15,000	)	(15,697	)
Proceeds from Revolving Credit Facility		_			20,000	,	20,000	,
Extinguishment of long-term debt						)	(9,297	)
Proceeds from share award plans	_	_		_	612		612	
Repayment of intercompany debt		(3,685	)		3,685		_	
Net cash used in financing activities	_	(4,382	)				(4,382	)
Effects of exchange rate changes on cash and cas	h	(2,386	)				(2,386	`
equivalents		(2,300	,				(2,300	,
Net increase (decrease) in cash and cash	(1,517)	(5.660	`	1			(7.176	`
equivalents	(1,517)	(5,660	)	1			(7,176	)
Cash and cash equivalents, beginning of period	16,481	22,188		2,198			40,867	
Cash and cash equivalents, end of period	\$14,964	\$16,528		\$ 2,199	\$ <i>-</i>		\$ 33,691	
Supplemental Condensed Consolidating Statemen	nts of Cash F	lows for the	e T	hree Months Er	nded March	3!	1, 2014	
	Parent			Non-guarantors				ted
	(in thousand			C				
Net cash provided by (used in) operating		•		Φ 100	Φ.		ф.11.0 <del>7.7</del>	
activities	\$(5,717)	\$16,806		\$ 188	\$ <i>—</i>		\$ 11,277	
Cash flows from investing activities:								
Purchases of property and equipment		(18,751	)		_		(18,751	)
Proceeds from disposition of property and			,					,
equipment		3,566					3,566	
Principal payments on notes due from equity								
investees		161					161	
	0	36					36	
Principal payments on third party notes receivable	e—		`		<del></del>			`
Escrow deposits, net		(3,048	)				(3,048	)
Net cash used in investing activities		(18,036	)				(18,036	)
Cash flows from financing activities:		/ CO =					/ CO ==	
Payments on long-term debt	_	(697	)	_			(697	)
Revolving Credit Facility issuance costs	_			_	(2,115	)	(2,115	)
Proceeds from share award plans				_	529		529	
Repayment of intercompany debt	_	(1,586	)	_	1,586		_	
Net cash used in financing activities	_	(2,283	)	_	_		(2,283	)

Effects of exchange rate changes on cash and case equivalents	sh	(3	) —	_	(3	)
Net decrease in cash and cash equivalents	(5,717	) (3,516	) 188		(9,045	)
Cash and cash equivalents, beginning of period	24,635	5,403	1,297		31,335	
Cash and cash equivalents, end of period	\$18,918	\$1,887	\$ 1,485	\$ <i>-</i>	\$ 22,290	
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## 13. SUBSEQUENT EVENTS

On April 8, 2015, the Company entered into an agreement to sell its fixed base operations ("FBO") business at Ted Stevens Anchorage International Airport to Piedmont Hawthorne Aviation, LLC, part of the of Landmark Aviation network of 68 FBOs

in the U.S., Canada and Western Europe. Pursuant to a membership interests purchase agreement, Piedmont Hawthorne Aviation, LLC acquired 100% of Era Group's wholly-owned subsidiary, Era FBO LLC. The transaction closed on May 1, 2015.

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# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the accompanying unaudited consolidated financial statements as of March 31, 2015 and for the three months ended March 31, 2015 and 2014, included elsewhere herein, and with our annual report on Form 10-K for the year ended December 31, 2014.

Forward-Looking Statements

This Quarterly Report on Form 10-Q includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements concerning management's expectations, strategic objectives, business prospects, anticipated performance and financial condition and other similar matters involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of results to differ materially from any future results, performance or achievements discussed or implied by such forward-looking statements. Such risks, uncertainties and other important factors include, among others:

dependence on, and the cyclical nature of, offshore oil and gas exploration, development and production activity;

fluctuations in worldwide prices of and demand for oil and natural

reliance on a small number of customers and reduction of our customer base resulting from consolidation;

inherent risks in operating helicopters;

the failure to maintain an acceptable safety record;

the ability to successfully expand into other geographic and helicopter service markets;

the impact of increased United States ("U.S.") and foreign government regulation and legislation, including potential government implemented moratoriums on drilling activities;

the requirement to engage in competitive processes or expend significant resources with no guaranty of recoupment;

the grounding of all or a portion of our fleet for extended periods of time or indefinitely;

reduction or cancellation of services for government agencies;

reliance on a small number of helicopter manufacturers and suppliers;

political instability, governmental action, war, acts of terrorism and changes in the economic condition in any foreign country where the Company does business, which may result in expropriation, nationalization, confiscation or deprivation of our assets or result in claims of a force majeure situation;

declines in the global economy and financial markets;

foreign currency exchange controls and exposure, including the impact of fluctuations in foreign currency exchange rates on the Company's cost to purchase helicopters, spare parts and related services and on asset values; credit risk exposure;

the ongoing need to replace aging helicopters;

reliance on the secondary used helicopter market to dispose of older helicopters;

reliance on information technology;

allocation of risk between the Company and its customers;

liability, legal fees and costs in connection with providing emergency response services;

risks associated with the Company's debt structure;

operational and financial difficulties of the Company's joint ventures and partners;

• conflict with the other owners of the Company's non-wholly owned subsidiaries and other equity investees:

adverse results of legal proceedings;

adverse weather conditions and seasonality;

adequacy of insurance coverage;

the attraction and retention of qualified personnel;

restrictions on the amount of foreign ownership of the Company's common stock; and

various other matters and factors, many of which are beyond the Company's control.

It is not possible to predict or identify all such factors. Consequently, the foregoing should not be considered a complete discussion of all potential risks or uncertainties. The words "estimate," "project," "intend," "believe," "plan" and similar expressions are intended to identify forward-looking statements. Forward-looking statements speak only as of the date of the document in which they are made. The Company disclaims any obligation or undertaking to provide any updates or revisions to any forward-looking statement to reflect any change in the Company's expectations or any change in events, conditions or circumstances on which the forward-looking statement is based. The forward-looking statements in this Quarterly Report on Form 10-Q should be evaluated together with the many uncertainties that affect the Company's businesses, particularly those discussed in greater detail elsewhere herein and in Part I, Item 1A, "Risk Factors" of Era Group's Annual Report on Form 10-K for the

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year ended December 31, 2014 and Era Group's subsequent Quarterly Reports on Form 10-Q and periodic reporting on Form 8-K (if any).

Overview

Our helicopters are primarily used to transport personnel to, from and between offshore oil and gas installations, drilling rigs and platforms. In addition to serving the oil and gas industry, we provide air medical services, utility services and Alaska flightseeing tours, among other activities. We are one of the largest helicopter operators in the world, and we also provide helicopters and related services to third-party helicopter operators and foreign affiliates. We currently have customers in the U.S., Brazil, India, Norway, Spain and the United Kingdom.

We charter the majority of our helicopters through master service agreements, subscription agreements, day-to-day charter arrangements and dry-leases. Master service agreements and subscription agreements typically require a fixed monthly fee plus incremental payments based on hours flown. These agreements have fixed terms ranging from one month to five years and generally may be canceled without penalty upon 30 days' notice. Generally, these contracts do not commit our customers to acquire specific amounts of services or minimum flight hours and permit our customers to decrease the number of helicopters under contract with a corresponding decrease in the fixed monthly payments without penalty. Day-to-day charter arrangements call for either a combination of a daily fixed fee plus a charge based on hours flown or an hourly rate with a minimum number of hours to be charged. Dry-leases require a fixed monthly fee for the customer's right to use the helicopter and, where applicable, a charge based on hours flown as compensation for any maintenance, parts, and/or personnel support that we may provide to the customer. Dry-leases generally run from two to five years with no early cancellation provisions. Air medical services are provided under contracts with hospitals that typically include a fixed monthly and hourly rate structure. With respect to flightseeing operations, we allocate block space to cruise lines and seats are sold directly to customers.

Certain of our operations are subject to seasonal factors. Operations in the U.S. Gulf of Mexico are often at their highest levels from April to September, as daylight hours increase, and are at their lowest levels from November to February, as daylight hours decrease. Our Alaskan operations also see an increase during May to September, as our firefighting and flightseeing operations occur during this time and daylight hours are significantly longer. Recent Developments

The current excess capacity of our medium helicopters continues to be higher than in recent periods. Our fleet's excess helicopters include those that are not otherwise under customer contracts, undergoing maintenance or dedicated for charter activity. Although we take actions to minimize excess capacity, we expect a certain level of excess capacity at any given time in an aviation logistics business as a result of the evolving nature of customers' needs. As a result of the higher excess capacity beginning during the fourth quarter of 2014, our operating revenues were negatively impacted for the entire first quarter of 2015. Through fleet management initiatives, participation in competitive bids and pursuit of additional opportunities in the U.S. Gulf of Mexico and abroad, we are focused on maximizing the utilization of our fleet and mitigating the excess capacity in our medium helicopters. If we are not successful in securing sufficient new projects, we may experience a further decline in the near-term utilization of our medium helicopters that may impact our near-term financial results in the next few quarters. We have recently been awarded a number of new contracts in the U.S. Gulf of Mexico and Brazil. Some of those contracts have already begun, but most of them are not scheduled to begin until the second half of 2015 or early 2016.

## Aeróleo Update

We were in a dispute with our partner in Aeróleo with respect to our contractual shareholder rights in connection with any attempted sale or transfer of the other partner's interests, which was being resolved through arbitration. On February 15, 2014, with our consent, definitive agreements were executed with respect to the transfer to a third party of the 50% economic and 80% voting interest held by our partner in Aeróleo. As consideration for the transfer of interests and the other terms and conditions of the transaction, Aeróleo will be required to make payments to affiliates of the transferring partner in the form of severance and partial repayment of shareholder loans that will likely require a \$2.0 million capital infusion by us. The transaction remains subject to customary closing conditions, including approval of the court administering the estate of the beneficial owner of our partner in Aeróleo. Due to delays in obtaining such judicial approval, the transaction is now expected to close during the first half of 2015. As a result of the transaction, we expect to be required to consolidate the financial results of Aeróleo upon consummation.

Since the acquisition of our interest in Aeróleo, it has faced several challenges with respect to generating revenues from the helicopters that are dry-leased from us. See Note 5 of the Notes to Consolidated Financial Statements in Item 8 of our most recent Annual Report on Form 10-K for more information. A continuation of any combination of these financial difficulties, taken separately or together, may impede Aeróleo's ability to pay for the equipment lease obligations to us, and/or necessitate an infusion of capital from us to allow Aeróleo to continue to operate and, as a result, adversely impact our results of operations. Due to liquidity issues experienced by Aeróleo, as of March 31, 2015, we had deferred the recognition of \$32.7 million of revenues from Aeróleo.

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#### FBO Update

On April 8, 2015, the Company entered into an agreement to sell its fixed base operations ("FBO") business at Ted Stevens Anchorage International Airport to Piedmont Hawthorne Aviation, LLC, part of the of Landmark Aviation network of 68 FBOs in the U.S., Canada and Western Europe. Pursuant to a membership interests purchase agreement, Piedmont Hawthorne Aviation, LLC acquired 100% of Era Group's wholly-owned subsidiary, Era FBO LLC. The transaction closed on May 1, 2015.

#### Fleet Update

As of March 31, 2015, we had unfunded capital commitments consisting primarily of agreements to purchase helicopters totaling \$195.2 million, including nine AW189 heavy helicopters, four S92 heavy helicopters and five AW169 light twin helicopters. The AW189 and S92 helicopters are scheduled to be delivered in 2015 through 2017. Delivery dates for the AW169 helicopters have yet to be determined. In addition, the Company had outstanding options to purchase up to an additional ten AW189 helicopters and five S92 helicopters. If these options are exercised, the helicopters would be scheduled for delivery beginning in 2016 through 2018. We also have the option to terminate \$102.9 million of our total commitments (inclusive of deposits paid on options not yet exercised) without further liability other than aggregate liquidated damages of \$2.5 million.

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# Results of Operations

Results of Operations	Three Mont	Three Months Ended March 31, 2015 2014		
	(in	%	(in	%
	thousands)	%	thousands)	%
Operating Revenues:				
United States	\$55,459	82	\$67,322	85
Foreign	11,956	18	12,121	15
Total operating revenues	67,415	100	79,443	100
Costs and Expenses:				
Operating:				
Personnel	17,336	26	18,085	23
Repairs and maintenance	13,173	20	16,675	21
Insurance and loss reserves	2,133	3	2,628	3
Fuel	3,483	5	6,135	8
Leased-in equipment	229		237	
Other	7,251	11	5,880	8
Total operating expenses	43,605	65	49,640	63
Administrative and general	9,743	14	11,334	14
Depreciation	11,602	17	11,287	14
Total costs and expenses	64,950	96	72,261	91
Gains on asset dispositions, net	3,388	5	2,891	4
Operating income	5,853	9	10,073	13
Other income (expense):				
Interest income	251		145	
Interest expense	(3,545	) (5 )	(3,753	) (5 )
Gain on debt extinguishment	264		_	
Derivative losses, net	(12	) —	(30	) —
Foreign currency gains (losses), net	(2,960	) (4 )	(57	) —
Total other income (expense)	(6,002	) (9 )	(3,695	) (5 )
Income (loss) before income taxes and equity earnings	(149	) —	6,378	8
Income tax expense (benefit)	(55	) —	2,503	3
Income (loss) before equity earnings	(94	) —	3,875	5
Equity earnings (losses), net of tax	(145	) —	499	1
Net income (loss)	(239	) —	4,374	6
Net loss attributable to noncontrolling interest in subsidiary	197		71	
Net income (loss) attributable to Era Group Inc.	\$(42	) —	\$4,445	6

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Operating Revenues by Service Line. The table below sets forth the operating revenues earned by service line for the three months ended March 31, 2015 and 2014.

Three Months Ended March 31, 2015 2014 (in % (in % thousands) %

Operating revenues: