

AUTOLIV INC  
Form 10-Q  
October 23, 2015

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15 (d)**

**of the Securities Exchange Act of 1934**

**For the quarterly period ended September 30, 2015**

**Commission File No.: 001-12933**

**AUTOLIV, INC.**

**(Exact name of registrant as specified in its charter)**

|   |  |
|---|--|
| <b>Delaware</b><br><b>(State or other jurisdiction of</b>   | <b>51-0378542</b><br><b>(I.R.S. Employer</b> |
| <b>incorporation or organization)</b>   | <b>Identification No.)</b>                   |
| <b>Vasagatan 11, 7<sup>th</sup> floor, SE-111 20,</b><br><b>Box 70381,</b><br><b>SE-107 24 Stockholm, Sweden</b><br><b>(Address of principal executive offices)</b> | <b>N/A</b><br><b>(Zip Code)</b>              |
| <b>+46 8 587 20 600</b>   |  |

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes: ☒ No: ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes: ☒ No: ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company.

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Large accelerated filer: ☒

Accelerated filer: ☐

Non-accelerated filer ☐

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes: ☐ No: ☒

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date: As of October 20, 2015, there were 88,082,558 shares of common stock of Autoliv, Inc., par value \$1.00 per share, outstanding.

## FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains statements that are not historical facts but rather forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include those that address activities, events or developments that Autoliv, Inc. ( Autoliv, the Company or we ) or its management believes or anticipates may occur in the future. All forward-looking statements including without limitation, management's examination of historical operating trends and data as well as estimates of future sales, operating margin, cash flow, effective tax rate or other future operating performance or financial results are based upon our current expectations, various assumptions and data available from third parties. Our expectations and assumptions are expressed in good faith and we believe there is a reasonable basis for them. However, there can be no assurance that such forward-looking statements will materialize or prove to be correct as forward-looking statements are inherently subject to known and unknown risks, uncertainties and other factors which may cause actual future results, performance or achievements to differ materially from the future results, performance or achievements expressed in or implied by such forward-looking statements.

In some cases, you can identify these statements by forward-looking words such as estimates, expects, anticipates, projects, plans, intends, believes, may, likely, might, will, should, could, or the negative of these comparable terminology, although not all forward-looking statements contain such words.

Because these forward-looking statements involve risks and uncertainties, the outcome could differ materially from those set out in the forward-looking statements for a variety of reasons, including without limitation: changes in light vehicle production; fluctuation in vehicle production schedules for which the Company is a supplier; changes in and the successful execution of our capacity alignment, restructuring and cost reduction initiatives and the market reaction thereto; changes in general industry and market conditions or regional growth or decline; loss of business from increased competition; higher raw material, fuel and energy costs; changes in consumer and customer preferences for end products; customer losses; changes in regulatory conditions; customer bankruptcies; consolidations or restructuring or divestiture of customer brands; unfavorable fluctuations in currencies or interest rates among the various jurisdictions in which we operate; component shortages; costs or difficulties related to the integration of any new or acquired businesses and technologies; continued uncertainty in pricing negotiations with customers; successful integration of acquisitions and operations of joint ventures; our ability to be awarded new business; product liability, warranty and recall claims and investigations and other litigation and customer reactions thereto; higher expenses for our pension and other postretirement benefits including higher funding requirements for our pension plans; work stoppages or other labor issues; possible adverse results of pending or future litigation; our ability to protect our intellectual property rights or infringement claims; negative impacts of antitrust investigations or other governmental investigations and associated litigation relating to the conduct of our business; tax assessments by governmental authorities and changes in our effective tax rate; dependence on key personnel; legislative or regulatory changes impacting or limiting our business; political conditions; dependence on and relationships with customers and suppliers; and other risks and uncertainties identified in Item 1A Risk Factors and Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2014 filed with the SEC on February 19, 2015. The Company undertakes no obligation to update publicly or revise any forward-looking statements in light of new information or future events.

For any forward-looking statements contained in this or any other document, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, and we assume no obligation to update any such statement.

## INDEX

### PART I - FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

|    |  |    |
|----|--|----|
| 1  | <u>Basis of Presentation</u>                     | 8  |
| 2  | <u>Recently Issued Accounting Pronouncements</u> | 8  |
| 3  | <u>Business Combinations</u>                     | 9  |
| 4  | <u>Fair Value Measurement</u>                    | 10 |
| 5  | <u>Income Taxes</u>                              | 13 |
| 6  | <u>Inventories</u>                               | 14 |
| 7  | <u>Goodwill</u>                                  | 14 |
| 8  | <u>Restructuring</u>                             | 15 |
| 9  | <u>Product-Related Liabilities</u>               | 16 |
| 10 | <u>Retirement Plans</u>                          | 16 |
| 11 | <u>Controlling and Non-Controlling Interest</u>  | 17 |
| 12 | <u>Contingent Liabilities</u>                    | 18 |
| 13 | <u>Earnings Per Share</u>                        | 21 |
| 14 | <u>Segment Information</u>                       | 21 |
| 15 | <u>Subsequent Events</u>                         | 22 |

#### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

23

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

36

#### ITEM 4. CONTROLS AND PROCEDURES

37

### PART II - OTHER INFORMATION

37

#### ITEM 1. LEGAL PROCEEDINGS

37

#### ITEM 1A. RISK FACTORS

37

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

38

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

38

#### ITEM 4. MINE SAFETY DISCLOSURES

38

#### ITEM 5. OTHER INFORMATION

38

#### ITEM 6. EXHIBITS

39

**CONSOLIDATED STATEMENTS OF NET INCOME (UNAUDITED)**

(Dollars in millions, except per share data)

|  | Three months ended    |                       | Nine months ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2015 | September 30,<br>2014 | September 30,<br>2015 | September 30,<br>2014 |
| <b>Net sales</b>   | <b>\$ 2,184.5</b>     | <b>\$ 2,208.0</b>     | <b>\$ 6,650.1</b>     | <b>\$ 6,886.8</b>     |
| Cost of sales  | (1,744.4)             | (1,781.6)             | (5,326.7)             | (5,550.9)             |
| <b>Gross profit</b>  | <b>440.1</b>          | <b>426.4</b>          | <b>1,323.4</b>        | <b>1,335.9</b>        |
| Selling, general and administrative expenses   | (101.3)               | (101.0)               | (303.1)               | (308.1)               |
| Research, development and engineering expenses, net  | (130.4)               | (135.7)               | (397.2)               | (412.7)               |
| Amortization of intangibles  | (4.2)                 | (4.1)                 | (11.2)                | (12.4)                |
| Other income (expense), net  | (46.4)                | (10.8)                | (165.4)               | (96.8)                |
| <b>Operating income</b>  | <b>157.8</b>          | <b>174.8</b>          | <b>446.5</b>          | <b>505.9</b>          |
| Income from equity method investments  | 0.6                   | 1.4                   | 3.5                   | 5.8                   |
| Interest income  | 0.8                   | 1.6                   | 1.8                   | 4.1                   |
| Interest expense   | (15.6)                | (19.4)                | (49.6)                | (45.2)                |
| Other non-operating items, net   | 8.2                   | (1.9)                 | 8.6                   | (6.9)                 |
| <b>Income before income taxes</b>  | <b>151.8</b>          | <b>156.5</b>          | <b>410.8</b>          | <b>463.7</b>          |
| Income tax expense   | (52.7)                | (49.8)                | (139.2)               | (142.7)               |
| <b>Net income</b>  | <b>\$ 99.1</b>        | <b>\$ 106.7</b>       | <b>\$ 271.6</b>       | <b>\$ 321.0</b>       |
| Less: Net income attributable to non-controlling interest  | 0.2                   | 0.2                   | 0.3                   | 1.4                   |
| <b>Net income attributable to controlling interest</b>   | <b>\$ 98.9</b>        | <b>\$ 106.5</b>       | <b>\$ 271.3</b>       | <b>\$ 319.6</b>       |
| <b>Net earnings per share basic</b>  | <b>\$ 1.12</b>        | <b>\$ 1.16</b>        | <b>\$ 3.08</b>        | <b>\$ 3.44</b>        |
| <b>Net earnings per share diluted</b>  | <b>\$ 1.12</b>        | <b>\$ 1.16</b>        | <b>\$ 3.07</b>        | <b>\$ 3.43</b>        |
| <b>Weighted average number of shares outstanding, net of treasury shares (in millions)</b>                       | <b>88.1</b>           | <b>91.6</b>           | <b>88.2</b>           | <b>92.9</b>           |
| <b>Weighted average number of shares outstanding, assuming dilution and net of treasury shares (in millions)</b> | <b>88.3</b>           | <b>91.9</b>           | <b>88.4</b>           | <b>93.2</b>           |
| <b>Number of shares outstanding, excluding dilution and net of treasury shares (in millions)</b>                 | <b>88.1</b>           | <b>90.5</b>           | <b>88.1</b>           | <b>90.5</b>           |
| <b>Cash dividend per share declared</b>  | <b>\$ 0.56</b>        | <b>\$ 0.54</b>        | <b>\$ 1.68</b>        | <b>\$ 1.60</b>        |
| <b>Cash dividend per share paid</b>  | <b>\$ 0.56</b>        | <b>\$ 0.54</b>        | <b>\$ 1.66</b>        | <b>\$ 1.58</b>        |

See Notes to unaudited condensed consolidated financial statements.

**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)**

(Dollars in millions)

|   | Three months ended |                 | Nine months ended |                 |
|---|--------------------|-----------------|-------------------|-----------------|
|   | September 30,      | September 30,   | September 30,     | September 30,   |
|   | 2015               | 2014            | 2015              | 2014            |
| <b>Net income</b>   | <b>\$ 99.1</b>     | <b>\$ 106.7</b> | <b>\$ 271.6</b>   | <b>\$ 321.0</b> |
| <i>Other comprehensive income (loss) before tax:</i>                |                    |                 |                   |                 |
| Change in cumulative translation adjustments                        | (75.6)             | (89.7)          | (166.2)           | (92.0)          |
| Net change in cash flow hedges                                      | 1.1                |                 | 0.6               |                 |
| Net change in unrealized components of defined benefit plans        | 2.5                | 0.6             | 6.9               | 0.8             |
| <b>Other comprehensive income (loss), before tax</b>                | <b>(72.0)</b>      | <b>(89.1)</b>   | <b>(158.7)</b>    | <b>(91.2)</b>   |
| Tax effect allocated to other comprehensive income (loss)           | (0.8)              | (0.2)           | (2.2)             | (0.2)           |
| <b>Other comprehensive income (loss), net of tax</b>                | <b>(72.8)</b>      | <b>(89.3)</b>   | <b>(160.9)</b>    | <b>(91.4)</b>   |
| <b>Comprehensive income</b>   | <b>\$ 26.3</b>     | <b>\$ 17.4</b>  | <b>\$ 110.7</b>   | <b>\$ 229.6</b> |
| Less: Comprehensive income attributable to non-controlling interest | (0.1)              | 0.4             | 0.0               | 1.2             |
| <b>Comprehensive income attributable to controlling interest</b>    | <b>\$ 26.4</b>     | <b>\$ 17.0</b>  | <b>\$ 110.7</b>   | <b>\$ 228.4</b> |

See Notes to unaudited condensed consolidated financial statements.

**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Dollars in millions)

|   | As of                                |                      |
|---|--------------------------------------|----------------------|
|   | September 30,<br>2015<br>(unaudited) | December 31,<br>2014 |
| <i>Assets</i>                                 |                                      |                      |
| Cash and cash equivalents                     | \$ 1,181.1                           | \$ 1,529.0           |
| Receivables, net                              | 1,688.8                              | 1,706.3              |
| Inventories, net                              | 692.8                                | 675.5                |
| Other current assets                          | 250.5                                | 225.4                |
| <b>Total current assets</b>                   | <b>3,813.2</b>                       | <b>4,136.2</b>       |
| Property, plant and equipment, net            | 1,422.3                              | 1,390.2              |
| Investments and other non-current assets      | 256.3                                | 255.3                |
| Goodwill                                      | 1,668.0                              | 1,594.0              |
| Intangible assets, net                        | 133.6                                | 67.2                 |
| <b>Total assets</b>                           | <b>\$ 7,293.4</b>                    | <b>\$ 7,442.9</b>    |
| <i>Liabilities and equity</i>                 |                                      |                      |
| Short-term debt                               | \$ 53.5                              | \$ 79.6              |
| Accounts payable                              | 1,032.3                              | 1,091.5              |
| Accrued expenses                              | 824.4                                | 720.1                |
| Other current liabilities                     | 201.8                                | 247.4                |
| <b>Total current liabilities</b>              | <b>2,112.0</b>                       | <b>2,138.6</b>       |
| Long-term debt                                | 1,499.5                              | 1,521.2              |
| Pension liability                             | 229.0                                | 232.5                |
| Other non-current liabilities                 | 133.9                                | 108.5                |
| <b>Total non-current liabilities</b>          | <b>1,862.4</b>                       | <b>1,862.2</b>       |
| Common stock                                  | 102.8                                | 102.8                |
| Additional paid-in capital                    | 1,329.3                              | 1,329.3              |
| Retained earnings                             | 3,363.3                              | 3,240.0              |
| Accumulated other comprehensive (loss) income | (413.2)                              | (253.0)              |
| Treasury stock                                | (1,075.5)                            | (992.0)              |
| <b>Total controlling interest</b>             | <b>3,306.7</b>                       | <b>3,427.1</b>       |
| Non-controlling interest                      | 12.3                                 | 15.0                 |
| <b>Total equity</b>                           | <b>3,319.0</b>                       | <b>3,442.1</b>       |
| <b>Total liabilities and equity</b>           | <b>\$ 7,293.4</b>                    | <b>\$ 7,442.9</b>    |

See Notes to unaudited condensed consolidated financial statements.





**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)****(Dollars in millions)**

|   | <b>Nine months ended</b> |                      |
|---|--------------------------|----------------------|
|   | <b>September 30,</b>     | <b>September 30,</b> |
|   | <b>2015</b>              | <b>2014</b>          |
| <b>Operating activities</b>   |                          |                      |
| Net income  | \$ 271.6                 | \$ 321.0             |
| Depreciation and amortization                                       | 229.6                    | 228.0                |
| Other, net  | (12.9)                   | 20.6                 |
| Changes in operating assets and liabilities                         | (59.1)                   | (86.2)               |
| <b>Net cash provided by operating activities</b>                    | <b>429.2</b>             | <b>483.4</b>         |
| <b>Investing activities</b>   |                          |                      |
| Expenditures for property, plant and equipment                      | (347.7)                  | (326.8)              |
| Proceeds from sale of property, plant and equipment                 | 14.0                     | 1.3                  |
| Acquisitions and divestitures of businesses and other, net          | (138.2)                  | (1.7)                |
| <b>Net cash used in investing activities</b>                        | <b>(471.9)</b>           | <b>(327.2)</b>       |
| <b>Financing activities</b>   |                          |                      |
| Net increase in short-term debt                                     | (18.6)                   | (86.9)               |
| Issuance of long-term debt  |                          | 1,253.0              |
| Repayments and other changes in long-term debt                      | (12.2)                   | (1.1)                |
| Dividends paid to non-controlling interest                          |                          | (4.9)                |
| Dividends paid  | (146.4)                  | (146.6)              |
| Repurchased shares  | (104.4)                  | (430.0)              |
| Common stock options exercised                                      | 17.3                     | 23.4                 |
| Other, net  | 1.9                      | 0.4                  |
| <b>Net cash (used in) provided by financing activities</b>          | <b>(262.4)</b>           | <b>607.3</b>         |
| Effect of exchange rate changes on cash and cash equivalents        | (42.8)                   | (35.1)               |
| <b>(Decrease) increase in cash and cash equivalents</b>             | <b>(347.9)</b>           | <b>728.4</b>         |
| Cash and cash equivalents at beginning of period                    | 1,529.0                  | 1,118.3              |
| <b>Cash and cash equivalents at end of period</b>                   | <b>\$ 1,181.1</b>        | <b>\$ 1,846.7</b>    |
| See Notes to unaudited condensed consolidated financial statements. |                          |                      |

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## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unless otherwise noted, all amounts are presented in millions of dollars, except for per share amounts)

September 30, 2015

### 1 Basis of Presentation

The accompanying interim unaudited condensed consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by GAAP for complete financial statements. In the opinion of management, unaudited condensed consolidated financial statements have been prepared on the same basis as the prior year audited financial statements and all adjustments considered necessary for a fair presentation have been included in the financial statements. All such adjustments are of a normal recurring nature. The result for the interim period is not necessarily indicative of the results to be expected for any future period or for the fiscal year ending December 31, 2015. Certain prior-year amounts have been reclassified to conform to current year presentation.

The Condensed Consolidated Balance Sheet at December 31, 2014 has been derived from the audited financial statements at that date, but does not include all the information and footnotes required by GAAP for complete financial statements.

Statements in this report that are not of historical fact are forward-looking statements that involve risks and uncertainties that could affect the actual results of the Company. A description of the important factors that could cause Autoliv's actual results to differ materially from the forward-looking statements contained in this report may be found in this report and Autoliv's other reports filed with the Securities and Exchange Commission (the "SEC"). For further information, refer to the consolidated financial statements, footnotes and definitions thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014, filed with the SEC on February 19, 2015.

### 2 Recently Issued Accounting Pronouncements

In September 2015, the Financial Accounting Standards Board (FASB), issued the Accounting Standards Update (ASU) 2015-16, which requires an acquirer to recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. ASU 2015-16 requires the acquirer to record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. ASU 2015-16 requires an entity to present separately on the face of the income statement or disclose in the notes the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. For public business entities, the amendments in this update are effective for fiscal years beginning after December 15, 2015, including interim periods within those fiscal years. The amendments in this update should be applied prospectively to adjustments to provisional amounts that occur after the effective date of this update with earlier application permitted for financial statements that have not been issued. The adoption of this standard is not expected to have a material impact for any periods presented.

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606), which will supersede nearly all existing revenue recognition guidance under US GAAP. The core principle of the guidance is that an entity should recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The

standard was originally to be effective for public entities for annual and interim periods beginning after December 15, 2016. In August 2015, the FASB issued ASU 2015-14, Revenue from Contracts with Customers (Topic 606), that defers the effective date of ASU 2014-09 for all entities by one year. Public business entities should apply the guidance in ASU 2014-09 to annual reporting periods beginning after December 15, 2017, including interim reporting periods within that reporting period. Earlier application is permitted only as of annual reporting periods beginning after December 15, 2016, including interim reporting periods within that reporting period. The Company is currently in the process of evaluating which adoption method to use and assessing the potential impact the new standard will have on its operations and consolidated financial statements.

In July 2015, the FASB issued ASU 2015-11, Inventory (Topic 330), which requires an entity to measure inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using LIFO or the retail inventory method. For public business entities, this update is effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. The amendments in this update should be applied prospectively with earlier application permitted as of the beginning of an interim or annual reporting period. The adoption of this standard is not expected to have a material impact for any periods presented.

In April 2015, the FASB, issued ASU 2015-03, Interest Imputation of Interest (Subtopic 835-30) Simplifying the Presentation of Debt Issuance Costs, that requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the debt liability rather than as an asset. For public business entities, the final guidance will be effective for fiscal years beginning after December 15, 2015; however, early adoption (including in interim periods) is permitted. Upon adoption, an entity must apply the new guidance retrospectively to all prior periods presented in the financial statements. An entity is also required in the year of adoption to provide certain disclosures about the change in accounting principle, including the nature of and reason for the change, the transition method, a description of the prior-period information that has been retrospectively adjusted and the effect of the change on the financial statement line items (that is, debt issuance cost asset and the debt liability). The Company plans to adopt this standard beginning January 1, 2016. The adoption of this standard is not expected to have a material impact for any periods presented.

In August 2014, the FASB issued ASU 2014-15, Presentation of Financial Statements Going Concern (Subtopic 205-40), Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern, which requires management to evaluate whether there are conditions and events that raise substantial doubt about an entity's ability to continue as a going concern. The standard will be effective for annual periods after December 15, 2016 and for annual periods and interim periods thereafter. Early adoption is permitted. The Company early adopted the standard in its interim reporting for September 30, 2014; however the adoption of ASU 2014-15 had no impact on the Company's disclosures in the unaudited condensed consolidated financial statements.

### **3 Business Combinations**

#### **M/A-COM Automotive Solutions Business**

On August 17, 2015, Autoliv completed the acquisition of the Automotive Solutions business of M/A-COM Technology Solutions Holdings, Inc. (MACOM) headquartered in Lowell, Massachusetts, which is a carve-out of the automotive business of MACOM, through the acquisition of all of the shares of M/A-COM Auto Solutions, Inc., a MACOM subsidiary, for approximately \$99 million in cash (as adjusted), \$15 million of deferred purchase price payable over two years, plus up to an additional \$30 million in cash based on the achievement of revenue based earn-out targets through September 30, 2019. The transaction has been accounted for as a business combination.

The Automotive Solutions business of MACOM is a supplier of integrated, embedded Global Positioning System (GPS) modules to the automotive industry. The business includes technical, commercial and manufacturing support employees focused on the design, development and production of GPS modules. Other technologies and intellectual property acquired in the transaction are various Radio Frequency (RF) and antenna products (hardware and software) and Electronic Horizon, which is an advanced driver assistance system connecting navigation and GPS data to improve safety, fuel efficiency and reduce emissions. The acquisition expands the Company's capability in the Electronics market and provides additional building blocks to its portfolio in automated driving.

The operating results of the MACOM Automotive Solutions business have been included in the Consolidated Statements of Net Income since the date of the acquisition. The acquired business is being reported in the Electronics reportable segment. From the date of the acquisition through September 30, 2015, the MACOM Automotive Solutions business reported net sales and operating income of \$10.6 million and \$0.3 million, respectively. Operating income from the date of the acquisition through September 30, 2015, included \$1.7 million of purchase accounting inventory fair value step-up adjustments in cost of sales upon the sale of acquired inventory. The total purchase accounting inventory fair value step-up adjustments included in the balance sheet at the acquisition date was \$1.7 million.

The acquisition related costs were immaterial and were accounted for as Selling, general and administrative expenses in the Consolidated Statement of Net Income as of September 30, 2015.

The pro forma effects of this acquisition would not materially impact the Company's reported results for any period presented.

The fair value of acquired accounts receivable, net was determined to be \$11.5 million as of the acquisition date. The gross contractual amounts receivable of \$12.2 million included \$0.7 million that is not expected to be collected.

The acquisition date fair value of the total consideration transferred is presented in the table below:

**August 17, 2015**

| <b>Acquisition consideration</b>       | <b>Fair value</b> |
|--|-------------------|
| Cash                                   | 98.9              |
| Earn-out                               | 25.0              |
| Deferred purchase consideration        | 14.6              |
| <b>Total consideration transferred</b> | <b>\$ 138.5</b>   |

The fair value of the earn-out of \$25 million is based on a range of estimated probability of revenue scenarios. The fair value of the earn-out and deferred purchase consideration were determined using the discounted cash flow method of the income approach. The estimated undiscounted outcomes are in the range of \$0 - 30 million.

The following table summarizes the recognized preliminary fair values of identifiable assets acquired and liabilities assumed as of the acquisition date:

**August 17, 2015**

| <b>Amounts recognized as of acquisition date</b> | <b>Fair value</b> |
|--|-------------------|
| <b>Assets:</b>                                   |                   |
| Receivables                                      | \$ 11.5           |
| Inventories                                      | 6.0               |
| Other current assets                             | 0.1               |
| Property, plant and equipment                    | 0.1               |
| Intangibles                                      | 43.8              |
| Goodwill   | 84.9              |
| <b>Total assets</b>                              | <b>\$ 146.4</b>   |
| <b>Liabilities:</b>                              |                   |
| Accounts payable                                 | \$ 7.6            |
| Accrued expenses                                 | 0.3               |
| <b>Total liabilities</b>                         | <b>\$ 7.9</b>     |
| <b>Net assets acquired</b>                       | <b>\$ 138.5</b>   |

Acquired Intangibles consist of the fair value of a customer contract of \$36.9 million and certain technology and intellectual property of \$6.9 million. The customer contract will be amortized straight-line over 4 years and the technology and intellectual property will be amortized straight-line over 7.5 years.

The recognized goodwill of \$84.9 million reflects expected synergies from combining the Active Safety operations of the Company and the acquired Automotive Solutions business from MACOM and intangible assets that do not qualify for separate recognition. The goodwill is expected to be fully deductible for tax purposes and has been assigned to the Electronics reportable segment.

The amounts recognized for intangible assets and goodwill are preliminary pending finalization of valuation efforts.

#### **4 Fair Value Measurement**

##### **Assets and liabilities measured at fair value on a recurring basis**

The carrying value of cash and cash equivalents, accounts receivable, accounts payable, other current liabilities and short-term debt approximate their fair value because of the short term maturity of these instruments. The fair value of the contingent consideration relating to the MACOM acquisition is re-measured on a recurring basis (See Note 3, Business Combinations above).

The Company uses derivative financial instruments, derivatives, as part of its debt management to mitigate the market risk that occurs from its exposure to changes in interest and foreign exchange rates. The Company does not enter into derivatives for trading or other speculative purposes. The Company's use of derivatives is in accordance with the strategies contained in the Company's overall financial policy. The derivatives outstanding at September 30, 2015 were foreign exchange swaps and forward contracts. All swaps principally match the terms and maturity of the underlying debt and no swaps have a maturity beyond six months. The forward contracts are designated as cash flow hedges of

certain external purchases. All derivatives are recognized in the consolidated financial statements at fair value. Certain derivatives are from time to time designated either as fair value hedges or cash flow hedges in line with the hedge accounting criteria. For certain other derivatives hedge accounting is not applied either because non-hedge accounting treatment creates the same accounting result or the hedge does not meet the hedge accounting requirements, although entered into applying the same rationale concerning mitigating market risk that occurs from changes in interest and foreign exchange rates.

When a hedge is classified as a fair value hedge, the change in the fair value of the hedge is recognized in the Consolidated Statement of Net Income along with the off-setting change in the fair value of the hedged item. When a hedge is classified as a cash flow hedge, any change in the fair value of the hedge is initially recorded in equity as a component of Other Comprehensive Income (OCI) and reclassified into the Consolidated Statement of Net Income when the hedge transaction affects net earnings. The Company uses the forward rate with respect to the measurement of changes in fair value of cash flow hedges when revaluing foreign exchange forward contracts.

The Company's derivatives are all classified as Level 2 of the fair value hierarchy and there have been no transfers between the levels during this or comparable periods.

The tables below present information about the Company's financial assets and liabilities measured at fair value on a recurring basis as of September 30, 2015 and December 31, 2014. The carrying value is the same as the fair value as



these instruments are recognized in the consolidated financial statements at fair value. Although the Company is party to close-out netting agreements (ISDA agreements) with all derivative counterparties, the fair values in the tables below and in the Condensed Consolidated Balance Sheet at September 30, 2015 and in the Consolidated Balance Sheet at December 31, 2014, have been presented on a gross basis. The net amounts subject to netting agreements that the Company choose not to offset are presented in footnotes. According to the close-out netting agreements, transaction amounts payable to a counterparty on the same date and in the same currency can be netted.

| Description  | September 30, 2015<br>Fair Value<br>Measurements |                      |                         | Balance sheet location                                  |
|--|--|----------------------|-------------------------|---|
|  | Nominal<br>volume                                | Derivative<br>asset  | Derivative<br>liability |   |
| Derivatives designated as hedging instruments <sup>1)</sup>            |  |                      |                         |   |
| Foreign exchange forward contracts, less than 1 year (cash flow hedge) | \$ 61.2  | \$ 0.6               | \$ 0.0                  | Other current assets/ Other current liabilities         |
| Foreign exchange forward contracts, less than 2 year (cash flow hedge) | 25.5   | 0.2                  | 0.0                     | Other non-current assets/ Other non-current liabilities |
| Total derivatives designated as hedging instruments                    | \$ 86.7  | \$ 0.8               | \$ 0.0                  |   |
| Derivatives not designated as hedging instruments                      |  |                      |                         |   |
| Foreign exchange swaps, less than 6 months                             | \$ 427.4 <sup>2)</sup>                           | \$ 0.2 <sup>3)</sup> | \$ 0.4 <sup>4)</sup>    | Other current assets/ Other current liabilities         |
| Total derivatives not designated as hedging instruments                | \$ 427.4   | \$ 0.2               | \$ 0.4                  |   |

<sup>1)</sup> There is no netting since there are no offsetting contracts.

<sup>2)</sup> Net nominal amount after deducting for offsetting swaps under ISDA agreements is \$352.9 million.

<sup>3)</sup> Net amount after deducting for offsetting swaps under ISDA agreements is \$0.2 million.

<sup>4)</sup> Net amount after deducting for offsetting swaps under ISDA agreements is \$0.3 million.

| Description  | December 31, 2014<br>Fair Value<br>Measurements |                      |                         | Balance sheet location                                  |
|--|---|----------------------|-------------------------|---|
|  | Nominal<br>volume                               | Derivative<br>asset  | Derivative<br>liability |   |
| Derivatives designated as hedging instruments <sup>1)</sup>            |   |                      |                         |   |
| Foreign exchange forward contracts, less than 1 year (cash flow hedge) |   |                      |                         | Other current assets/ Other current liabilities         |
|  | \$  | \$                   | \$                      |   |
| Foreign exchange forward contracts, less than 2 year (cash flow hedge) |   |                      |                         | Other non-current assets/ Other non-current liabilities |
|  |   |                      |                         |   |
| Total derivatives designated as hedging instruments                    | \$  | \$                   | \$                      |   |
| Derivatives not designated as hedging instruments                      |   |                      |                         |   |
|  |   |                      |                         | Other current assets/ Other current liabilities         |
| Foreign exchange swaps, less than 6 months                             | \$ 459.1 <sup>2)</sup>                          | \$ 1.3 <sup>3)</sup> | \$ 0.4 <sup>4)</sup>    |   |
| Total derivatives not designated as hedging instruments                | \$ 459.1  | \$ 1.3               | \$ 0.4                  |   |

<sup>1)</sup> There is no netting since there are no offsetting contracts.

<sup>2)</sup> Net nominal amount after deducting for offsetting swaps under ISDA agreements is \$390.9 million.

<sup>3)</sup> Net amount after deducting for offsetting swaps under ISDA agreements is \$1.3 million.

<sup>4)</sup> Net amount after deducting for offsetting swaps under ISDA agreements is \$0.4 million.

### Derivatives designated as hedging instruments

The derivatives designated as hedging instruments outstanding at September 30, 2015 were Foreign exchange forward contracts, classified as cash flow hedges. For the three and nine months ended September 30, 2015, the gains and losses recognized in OCI on derivative effective portion, net were a gain of \$0.9 million and a gain of \$0.6 million, respectively, for derivative instruments designated as hedging instruments less than 1 year. For the three and nine months ended September 30, 2015, the gains and losses recognized in OCI on derivative effective portion, net were a gain of \$0.3 million and a gain of \$0.2 million, respectively, for derivative instruments designated as hedging instruments less than 2 years.

For the three and nine months ended September 30, 2015, the gains and losses reclassified from OCI and recognized in the Consolidated Statement of Net Income, net were a gain of \$0.2 million and a gain of \$0.2 million, respectively. There has been no ineffectiveness recorded during 2015.

For the three and nine months ended September 30, 2014, there were no derivative instruments designated as hedging instruments, therefore there were no gains or losses recognized in the Consolidated Statement of Net Income.

### **Derivatives not designated as hedging instruments**

All amounts recognized in the Consolidated Statement of Net Income related to derivatives, not designated as hedging instruments, relate to economic hedges and thus have been materially off-set by an opposite Consolidated Statement of Net Income effect of the related financial liabilities or financial assets. The derivatives not designated as hedging instruments outstanding at September 30, 2015 were foreign exchange swaps. For the three and nine months ended September 30, 2015, the gains and losses recognized in other non-operating items, net were a gain of \$0.6 million and a loss of \$1.0 million, respectively, for derivative instruments not designated as hedging instruments. For the three and nine months ended September 30, 2014, the gains and losses recognized in other non-operating items, net were a gain of \$0.8 million and a gain of \$1.9 million, respectively, for derivative instruments not designated as hedging instruments. For the three and nine months ended September 30, 2015 and September 30, 2014, the gains and losses recognized as interest expense were immaterial.

### **Fair Value of Debt**

The fair value of long-term debt is determined either from quoted market prices as provided by participants in the secondary market or for long-term debt without quoted market prices, estimated using a discounted cash flow method based on the Company's current borrowing rates for similar types of financing. The fair value of derivatives is estimated using a discounted cash flow method based on quoted market prices. The fair value and carrying value of debt is summarized in the table below. The Company has determined that each of these fair value measurements of debt reside within Level 2 of the fair value hierarchy. The discount rates for all derivative contracts are based on bank deposit or swap interest rates. Credit risk has been considered when determining the discount rates used for the derivative contracts.

|                                      | September 30,<br>2015<br>Carrying<br>value <sup>1)</sup> | September 30,<br>2015<br>Fair<br>value | December 31,<br>2014<br>Carrying<br>value <sup>1)</sup> | December 31,<br>2014<br>Fair<br>value |
|--------------------------------------|--|--|---|---------------------------------------|
| <b>Long-term debt</b>                |  |  |   |                                       |
| U.S. Private placement               | \$ 1,422.2   | \$ 1,503.6                             | \$ 1,424.2  | \$ 1,510.2                            |
| Medium-term notes                    | 77.2   | 79.4                                   | 83.2  | 86.3                                  |
| Other long-term debt                 | 0.1  | 0.1                                    | 13.8  | 13.8                                  |
| <b>Total</b>                         | <b>\$ 1,499.5</b>  | <b>\$ 1,583.1</b>                      | <b>\$ 1,521.2</b>                                       | <b>\$ 1,610.3</b>                     |
| <b>Short-term debt</b>               |  |  |   |                                       |
| Overdrafts and other short-term debt | \$ 53.3  | \$ 53.3                                | \$ 57.8   | \$ 57.8                               |
| Short-term portion of long-term debt | 0.2  | 0.2                                    | 21.8  | 21.8                                  |
| <b>Total</b>                         | <b>\$ 53.5</b>   | <b>\$ 53.5</b>                         | <b>\$ 79.6</b>  | <b>\$ 79.6</b>                        |

1) Debt as reported in balance sheet.

#### Assets and liabilities measured at fair value on a non-recurring basis

In addition to assets and liabilities that are measured at fair value on a recurring basis, the Company also has assets and liabilities in its balance sheet that are measured at fair value on a non-recurring basis. Assets and liabilities that are measured at fair value on a non-recurring basis include long-lived assets, including equity method investments.

The Company has determined that the fair value measurements included in each of these assets and liabilities rely primarily on Company-specific inputs and the Company's assumptions about the use of the assets and settlements of liabilities, as observable inputs are not available. The Company has determined that each of these fair value measurements reside within Level 3 of the fair value hierarchy. To determine the fair value of long-lived assets, the Company utilizes the projected cash flows expected to be generated by the long-lived assets, then discounts the future cash flows over the expected life of the long-lived assets.

For the three and nine month periods ended September 30, 2015, the Company did not record any material impairment charges on its long-lived assets.

#### 5 Income Taxes

The effective tax rate in the third quarter of 2015 was 34.7% compared to 31.9% in the same quarter of 2014. Discrete tax items, net had a favorable impact of 0.4%. In the third quarter of 2014, discrete tax items, net decreased the tax rate by 0.2%.

The effective tax rate in the first nine months of 2015 was 33.9% compared to 30.8% for the first nine months of 2014. In the first nine months of 2015, the net impact of discrete tax items caused a 0.6% decrease to the effective tax rate. The net impact of discrete tax items in the first nine months of 2014 caused a 0.4% increase to the effective tax rate.

For the three and nine month periods ended September 30, 2015, the tax rate has also been negatively impacted by an unfavorable mix of earnings and tax rates by various jurisdictions compared to the same periods in the prior year.

The Company files income tax returns in the United States federal jurisdiction, various state jurisdictions and foreign jurisdictions. At any given time, the Company is undergoing tax audits in several tax jurisdictions covering multiple years. The Company is no longer subject to income tax examination by the U.S. Federal tax authorities for years prior to 2009. With few exceptions, the Company is no longer subject to income tax examination by U.S. state or local tax authorities or by non-U.S. tax authorities for years before 2007.

As of September 30, 2015 the Company is not aware of any proposed income tax adjustments resulting from tax examinations that would have a material impact on the Company's condensed consolidated financial statements. The conclusion of such audits could result in additional increases or decreases to unrecognized tax benefits in some future period or periods.

During the third quarter of 2015, the Company recorded a net decrease of \$0.6 million to income tax reserves for unrecognized tax benefits based on tax positions related to the current year, including accruing additional interest related to unrecognized tax benefits of prior years. During the quarter, the Company recorded a net decrease of \$1.9 million to income tax reserves for unrecognized tax benefits of prior years due to the lapse of the applicable statute of limitations. Of the total unrecognized tax benefits of \$25.0 million recorded at September 30, 2015, \$6.6 million is classified as current tax payable and \$18.4 million is classified as non-current tax payable on the Condensed Consolidated Balance Sheet.

**6 Inventories**

Inventories are stated at the lower of cost (principally FIFO) or market. The components of inventories were as follows:

|  |                    | As of             |
|--|--------------------|-------------------|
|  | September 30, 2015 | December 31, 2014 |
| Raw materials                            | \$ 335.7           | \$ 312.2          |
| Work in progress                         | 241.0              | 240.6             |
| Finished products                        | 201.7              | 206.0             |
| <b>Inventories</b>                       | <b>778.4</b>       | <b>758.8</b>      |
| Inventory valuation reserve              | (85.6)             | (83.3)            |
| <b>Total inventories, net of reserve</b> | <b>\$ 692.8</b>    | <b>\$ 675.5</b>   |

**7 Goodwill**

Due to the new segment reporting effective as of January 1, 2015, the goodwill allocated to the previous reporting unit Passive Safety Systems has been reallocated to the new segments, Passive Safety and Electronics. The allocation was made based on the relative fair values of the two new segments as of January 1, 2015, see table below. The estimated relative fair values of the businesses transferred were determined using the discounted cash flow method taking into account expected long-term operating cash flow performance (for further information, see Note 1, Summary of significant accounting policies to the Consolidated Financial Statements, in the Company's Annual Report on Form 10-K). The amount of goodwill held in the previous Active Safety Systems reporting unit was allocated to the new Electronics segment as this old reporting unit rolls up fully into the new Electronics segment.

**Goodwill**

|   | Passive Safety<br>Systems | Active Safety<br>Systems <sup>1)</sup> | Total             |
|---|---------------------------|--|-------------------|
| <b>Previous reporting units</b>                                 |                           |  |                   |
| <b>Balance December 31, 2014</b>                                | <b>\$ 1,586.2</b>         | <b>\$ 7.8</b>                          | <b>\$ 1,594.0</b> |
| <b>New segments</b>   | <b>Passive<br/>Safety</b> | <b>Electronics<sup>1)</sup></b>        | <b>Total</b>      |
| <b>Balance January 1, 2015 before<br/>goodwill reallocation</b> | <b>\$ 1,586.2</b>         | <b>\$ 7.8</b>                          | <b>\$ 1,594.0</b> |
| Allocation of goodwill due to change in<br>segment reporting    | (185.7)                   | 185.7                                  |                   |
| <b>Balance January 1, 2015 after goodwill<br/>reallocation</b>  | <b>\$ 1,400.5</b>         | <b>\$ 193.5</b>                        | <b>\$ 1,594.0</b> |
| Goodwill from business combination                              |                           | 84.9                                   | 84.9              |
| Effect of currency translation                                  | (10.9)                    |  | (10.9)            |
| <b>Balance September 30, 2015</b>                               | <b>\$ 1,389.6</b>         | <b>\$ 278.4</b>                        | <b>\$ 1,668.0</b> |

1) As of January 1, 2015, the goodwill amount related to the reporting unit Active Safety Systems was allocated to the Electronics segment, shown in the table above.



## 8 Restructuring

Restructuring provisions are made on a case-by-case basis and primarily include severance costs incurred in connection with headcount reductions and plant consolidations. The Company expects to finance restructuring programs over the next several years through cash generated from its ongoing operations or through cash available under existing credit facilities. The Company does not expect that the execution of these activities will have a material adverse impact on its liquidity position.

### Third quarter of 2015

The employee-related restructuring provisions and cash payments in the third quarter of 2015 mainly related to headcount reductions in high-cost countries in Europe. The changes in the employee-related reserves were charged against Other income (expense), net in the Consolidated Statements of Net Income. The table below summarizes the change in the balance sheet position of the restructuring reserves from June 30, 2015 to September 30, 2015.

|                                | June 30,<br>2015 | Provision/<br>Charge | Provision/<br>Reversal | Cash<br>payments | Translation<br>difference | September 30,<br>2015 |
|--------------------------------|------------------|----------------------|------------------------|------------------|---------------------------|-----------------------|
| Restructuring employee-related | \$ 81.9          | \$ 41.1              | \$ (0.1)               | \$ (12.5)        | \$ (0.5)                  | \$ 109.9              |
| <b>Total reserve</b>           | <b>\$ 81.9</b>   | <b>\$ 41.1</b>       | <b>\$ (0.1)</b>        | <b>\$ (12.5)</b> | <b>\$ (0.5)</b>           | <b>\$ 109.9</b>       |

**Second quarter of 2015**

The employee-related restructuring provisions and cash payments in the second quarter of 2015 mainly related to headcount reductions in high-cost countries in Europe. The changes in the employee-related reserves were charged against Other income (expense), net in the Consolidated Statements of Net Income. The table below summarizes the change in the balance sheet position of the restructuring reserves from March 31, 2015 to June 30, 2015.

|                                | March 31,<br>2015 | Provision/<br>Charge | Provision/<br>Reversal | Cash<br>payments | Translation<br>difference | June 30,<br>2015 |
|--------------------------------|-------------------|----------------------|------------------------|------------------|---------------------------|------------------|
| Restructuring employee-related | \$ 79.3           | \$ 7.4               | \$ (0.9)               | \$ (6.7)         | \$ 2.8                    | \$ 81.9          |
| Other                          |                   | 0.2                  |                        | (0.2)            |                           |                  |
| <b>Total reserve</b>           | <b>\$ 79.3</b>    | <b>\$ 7.6</b>        | <b>\$ (0.9)</b>        | <b>\$ (6.9)</b>  | <b>\$ 2.8</b>             | <b>\$ 81.9</b>   |

**First quarter of 2015**

The employee-related restructuring provisions and cash payments in the first quarter of 2015 mainly related to headcount reductions in high-cost countries in Europe. The changes in the employee-related reserves were charged against Other income (expense), net in the Consolidated Statements of Net Income. The table below summarizes the change in the balance sheet position of the restructuring reserves from December 31, 2014 to March 31, 2015.

|                                | December 31,<br>2014 | Provision/<br>Charge | Provision/<br>Reversal | Cash<br>payments | Translation<br>difference | March 31,<br>2015 |
|--------------------------------|----------------------|----------------------|------------------------|------------------|---------------------------|-------------------|
| Restructuring employee-related | \$ 79.6              | \$ 35.5              | \$ (0.9)               | \$ (25.9)        | \$ (9.0)                  | \$ 79.3           |



|       |     |     |       |
|-------|-----|-----|-------|
| Other | 0.2 | 0.1 | (0.3) |
|-------|-----|-----|-------|

|                      |                |                |                 |                  |                 |                |
|----------------------|----------------|----------------|-----------------|------------------|-----------------|----------------|
| <b>Total reserve</b> | <b>\$ 79.8</b> | <b>\$ 35.6</b> | <b>\$ (0.9)</b> | <b>\$ (26.2)</b> | <b>\$ (9.0)</b> | <b>\$ 79.3</b> |
|----------------------|----------------|----------------|-----------------|------------------|-----------------|----------------|

In 2014, the employee-related restructuring provisions and cash payments mainly related to headcount reductions in high-cost countries in Europe. The changes in the employee-related reserves have been charged against Other income (expense), net in the Consolidated Statements of Net Income. The table below summarizes the change in the balance sheet position of the restructuring reserves from December 31, 2013 to December 31, 2014.

|                                | <b>December 31, 2013</b> | <b>Provision/<br/>Charge</b> | <b>Provision/<br/>Reversal</b> | <b>Cash<br/>payments</b> | <b>Translation<br/>difference</b> | <b>December 31, 2014</b> |
|--------------------------------|--------------------------|------------------------------|--------------------------------|--------------------------|-----------------------------------|--------------------------|
| Restructuring employee-related | \$ 93.9                  | \$ 42.6                      | \$ (2.3)                       | \$ (44.2)                | \$ (10.4)                         | \$ 79.6                  |
| Other                          | 0.3                      | 0.2                          | (0.0)                          | (0.3)                    | 0.0                               | 0.2                      |
| <b>Total reserve</b>           | <b>\$ 94.2</b>           | <b>\$ 42.8</b>               | <b>\$ (2.3)</b>                | <b>\$ (44.5)</b>         | <b>\$ (10.4)</b>                  | <b>\$ 79.8</b>           |

## 9 Product-Related Liabilities

The Company has reserves for product risks. Such reserves are related to product performance issues including recall, product liability and warranty issues. For further explanation, see Note 12 Contingent Liabilities below.

The table below summarizes the change in the balance sheet position of the product-related liabilities. The provisions for the three months ended September 30, 2015 mainly relate to warranty related issues. The provisions for the nine months ended September 30, 2015 mainly relate to recall related issues. The cash paid for the three months ended September 30, 2015 mainly relate to warranty related issues. The cash paid for the nine months ended September 30, 2015 mainly relate to recall related issues. The provisions for the three and nine months ended September 30, 2014 mainly relate to recall related issues. The cash paid for the three and nine months ended September 30, 2014 mainly relate to warranty related issues.

|   | Three months ended |                | Nine months ended |                |
|---|--------------------|----------------|-------------------|----------------|
|   | September 30,      | September 30,  | September 30,     | September 30,  |
|   | 2015               | 2014           | 2015              | 2014           |
| <b>Reserve at beginning of the period</b> | <b>\$ 62.9</b>     | <b>\$ 47.7</b> | <b>\$ 51.3</b>    | <b>\$ 36.4</b> |
| Change in reserve                         | 7.9                | 11.3           | 32.8              | 27.9           |
| Cash payments                             | (6.7)              | (6.8)          | (18.9)            | (12.2)         |
| Translation difference                    | (0.5)              | (0.9)          | (1.6)             | (0.8)          |
| <b>Reserve at end of the period</b>       | <b>\$ 63.6</b>     | <b>\$ 51.3</b> | <b>\$ 63.6</b>    | <b>\$ 51.3</b> |

## 10 Retirement Plans

The Company has contributory and non-contributory defined benefit pension plans covering employees at most operations in the United States and in certain other countries. The main plan is the U.S. plan for which the benefits are based on an average of the employee's earnings in the years preceding retirement and on credited service. Certain supplemental funded and unfunded plan arrangements also provide retirement benefits to specified groups of participants.

The Company has frozen participation in the U.S. pension plans to include only those employees hired as of December 31, 2003. The U.K. defined benefit plan is the most significant individual non-U.S. pension plan and the Company has frozen participation to include only those employees hired as of April 30, 2003.

The Net Periodic Benefit Costs related to Other Post-retirement Benefits were not significant to the condensed consolidated financial statements of the Company for the three and nine month periods ended September 30, 2015 and September 30, 2014 and are not included in the table below.

The components of total Net Periodic Benefit Cost associated with the Company's defined benefit retirement plans are as follows:

|               | Three months ended |               | Nine months ended |               |
|---------------|--------------------|---------------|-------------------|---------------|
|               | September 30,      | September 30, | September 30,     | September 30, |
|               | 2015               | 2014          | 2015              | 2014          |
| Service cost  | \$ 5.7             | \$ 5.3        | \$ 17.3           | \$ 15.8       |
| Interest cost | 5.3                | 5.2           | 15.8              | 15.9          |

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|                                   |               |               |                |                |
|-----------------------------------|---------------|---------------|----------------|----------------|
| Expected return on plan assets    | (5.3)         | (5.0)         | (16.0)         | (15.0)         |
| Amortization prior service credit | (0.2)         | (0.2)         | (0.5)          | (0.6)          |
| Amortization of actuarial loss    | 2.5           | 0.7           | 7.5            | 2.2            |
| <b>Net Periodic Benefit Cost</b>  | <b>\$ 8.0</b> | <b>\$ 6.0</b> | <b>\$ 24.1</b> | <b>\$ 18.3</b> |

**11 Controlling and Non-Controlling Interest**

|  | Three Months ended     |                |                   |                        |                |                   |
|--|------------------------|----------------|-------------------|------------------------|----------------|-------------------|
|  | September 30, 2015     |                |                   | September 30, 2014     |                |                   |
|  | Equity attributable to |                |                   | Equity attributable to |                |                   |
|  | Non-                   |                |                   | Non-                   |                |                   |
|  | Controlling            | controlling    | Total             | Controlling            | controlling    | Total             |
|  | interest               | interest       |                   | interest               | interest       |                   |
| <b>Balance at beginning of period</b>                            | <b>\$ 3,325.9</b>      | <b>\$ 15.1</b> | <b>\$ 3,341.0</b> | <b>\$ 3,926.9</b>      | <b>\$ 16.5</b> | <b>\$ 3,943.4</b> |
| <b>Total Comprehensive Income:</b>                               |                        |                |                   |                        |                |                   |
| Net income   | 98.9                   | 0.2            | 99.1              | 106.5                  | 0.2            | 106.7             |
| Foreign currency translation                                     | (75.2)                 | (0.4)          | (75.6)            | (89.9)                 | 0.2            | (89.7)            |
| Net change in cash flow hedges                                   | 1.1                    |                | 1.1               |                        |                |                   |
| Defined benefit pension plan                                     | 1.7                    |                | 1.7               | 0.4                    |                | 0.4               |
| <i>Total Comprehensive Income</i>                                | <i>26.5</i>            | <i>(0.2)</i>   | <i>26.3</i>       | <i>17.0</i>            | <i>0.4</i>     | <i>17.4</i>       |
| Common Stock incentives  | 3.6                    |                | 3.6               | 3.4                    |                | 3.4               |
| Cash dividends declared  | (49.3)                 |                | (49.3)            | (48.6)                 |                | (48.6)            |
| Repurchased shares   |                        |                |                   | (238.4)                |                | (238.4)           |
| Dividends paid to non-controlling interests on subsidiary shares |                        |                |                   |                        | (1.5)          | (1.5)             |
| Investment in subsidiary by non-controlling interest             |                        | 1.6            | 1.6               |                        |                |                   |
| Purchase of subsidiary shares from non-controlling interests     |                        | (4.2)          | (4.2)             |                        |                |                   |
| <b>Balance at end of period</b>                                  | <b>\$ 3,306.7</b>      | <b>\$ 12.3</b> | <b>\$ 3,319.0</b> | <b>\$ 3,660.3</b>      | <b>\$ 15.4</b> | <b>\$ 3,675.7</b> |

|                                       | Nine Months ended      |                |                   |                        |                |                   |
|---------------------------------------|------------------------|----------------|-------------------|------------------------|----------------|-------------------|
|                                       | September 30, 2015     |                |                   | September 30, 2014     |                |                   |
|                                       | Equity attributable to |                |                   | Equity attributable to |                |                   |
|                                       | Non-                   |                |                   | Non-                   |                |                   |
|                                       | Controlling            | controlling    | Total             | Controlling            | controlling    | Total             |
|                                       | interest               | interest       |                   | interest               | interest       |                   |
| <b>Balance at beginning of period</b> | <b>\$ 3,427.1</b>      | <b>\$ 15.0</b> | <b>\$ 3,442.1</b> | <b>\$ 3,981.3</b>      | <b>\$ 19.1</b> | <b>\$ 4,000.4</b> |
| <b>Total Comprehensive Income:</b>    |                        |                |                   |                        |                |                   |
| Net income                            | 271.3                  | 0.3            | 271.6             | 319.6                  | 1.4            | 321.0             |
| Foreign currency translation          | (165.9)                | (0.3)          | (166.2)           | (91.8)                 | (0.2)          | (92.0)            |
| Net change in cash flow hedges        | 0.6                    |                | 0.6               |                        |                |                   |
| Defined benefit pension plan          | 4.7                    |                | 4.7               | 0.6                    |                | 0.6               |
| <i>Total Comprehensive Income</i>     | <i>110.7</i>           | <i>0.0</i>     | <i>110.7</i>      | <i>228.4</i>           | <i>1.2</i>     | <i>229.6</i>      |
| Common Stock incentives               | 20.9                   |                | 20.9              | 27.4                   |                | 27.4              |
| Cash dividends declared               | (147.8)                |                | (147.8)           | (146.8)                |                | (146.8)           |

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|  |                   |                |                   |                   |                |                   |
|--|-------------------|----------------|-------------------|-------------------|----------------|-------------------|
| Repurchased shares   | (104.4)           |                | (104.4)           | (430.0)           |                | (430.0)           |
| Dividends paid to non-controlling interests on subsidiary shares |                   |                |                   |                   | (4.9)          | (4.9)             |
| Investment in subsidiary by non-controlling interest             |                   | 1.6            | 1.6               |                   |                |                   |
| Purchase of subsidiary shares from non-controlling interests     | 0.2               | (4.3)          | (4.1)             |                   |                |                   |
| <b>Balance at end of period</b>                                  | <b>\$ 3,306.7</b> | <b>\$ 12.3</b> | <b>\$ 3,319.0</b> | <b>\$ 3,660.3</b> | <b>\$ 15.4</b> | <b>\$ 3,675.7</b> |

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## 12 Contingent Liabilities

### Legal Proceedings

Various claims, lawsuits and proceedings are pending or threatened against the Company or its subsidiaries, covering a range of matters that arise in the ordinary course of its business activities with respect to commercial, product liability and other matters. Litigation is subject to many uncertainties, and the outcome of any litigation cannot be assured. After discussions with counsel, and with the exception of losses resulting from the antitrust proceedings described below, it is the opinion of management that the various legal proceedings and investigations to which the Company currently is a party will not have a material adverse impact on the consolidated financial position and cash flows of Autoliv, but the Company cannot provide assurance that Autoliv will not experience material litigation, product liability or other losses in the future.

In October 2014, one of the Company's Brazilian subsidiaries received a notice of deficiency from the state tax authorities from the state of São Paulo, Brazil which, primarily, alleged violations of ICMS (VAT) payments and improper warehousing documentation. The aggregate assessment for all alleged violations was R\$61 million (approximately \$15.5 million), inclusive of fines, penalties and interest. The Company believes the full amount assessed is baseless and that it has reasonable legal and factual defenses to the assessment and, consequently, plans to defend its interests vigorously. The Company believes that a loss is probable with respect to this matter and, as of September 30, 2015, the Company has accrued an amount that is not material to the Company's results of operations. However, the Company cannot predict or estimate the duration or ultimate outcome of this matter.

In March 2015, the Company was informed of an investigation being conducted in Turkey by the Directorate of Kocaeli Customs Custody, Smuggling and Enquiry into the Company's import and customs payment structure and the associated import taxes and fees for the period of 2006-2012. The Company cannot predict the duration, scope or ultimate outcome of this investigation and is unable to estimate the financial impact it may have, or predict the reporting periods in which any such financial impacts may be recorded. Consequently, the Company has made no provision for any expenses as of September 30, 2015 with respect to this investigation.

### Antitrust Matters

Authorities in several jurisdictions are currently conducting broad, and in some cases, long-running investigations of suspected anti-competitive behavior among parts suppliers in the global automotive vehicle industry. These investigations include, but are not limited to, segments in which the Company operates. In addition to pending matters, authorities of other countries with significant light vehicle manufacturing or sales may initiate similar investigations. It is the Company's policy to cooperate with governmental investigations.

On February 8, 2011, a Company subsidiary received a grand jury subpoena from the Antitrust Division of the U.S. Department of Justice (DOJ) related to its investigation of anti-competitive behavior among suppliers of occupant safety systems. On June 6, 2012, the Company entered into a plea agreement with the DOJ and subsequently pled guilty to two counts of antitrust law violations involving a Japanese subsidiary and paid a fine of \$14.5 million. Also, since the Company's plea agreement with the DOJ involved the actions of employees of a Japanese subsidiary of the Company, the Japan Fair Trade Commission is evaluating whether to initiate an investigation.

On June 7-9, 2011, representatives of the European Commission (EC), the European antitrust authority, visited two facilities of a Company subsidiary in Germany to gather information for a similar investigation. The investigation is still pending and the Company remains unable to estimate the financial impact such investigation will have or predict the reporting periods in which such financial impact may be recorded and has consequently not recorded a provision for loss as of September 30, 2015. However, management has concluded that it is probable that the Company's operating results and cash flows will be materially adversely impacted for the reporting periods in which the EC

investigation is resolved or becomes estimable.

In August 2014, the Competition Commission of South Africa (the "CCSA") contacted the Company regarding an investigation into the Company's sales of occupant safety systems in South Africa. The Company is cooperating with the CCSA. The Company cannot predict the duration, scope or ultimate outcome of this investigation and the Company is unable to estimate the loss or a range of loss, or predict the reporting periods in which any such loss may be recorded. Consequently, the Company has not recorded a provision for loss as of September 30, 2015 with respect to this investigation.

On July 6, 2015, the Company learned that the General Superintendence of the Administrative Council for Economic Defense ("CADE") in Brazil had initiated an investigation of an alleged cartel involving sales in Brazil of seatbelts, airbags and steering wheels by the Company's Brazilian subsidiary and the Brazilian subsidiary of a competitor. The Company was not aware of this investigation prior to CADE's announcement. The Company's policy is to cooperate with governmental investigations. The Company believes that a loss in the form of a civil penalty is probable with respect to this matter and, as of September 30, 2015, the Company has accrued an amount that is not material to the Company's results of operations. However, the Company cannot predict or estimate the duration or ultimate outcome of this matter.

The Company is also subject to civil litigation alleging anti-competitive conduct in the U.S. and Canada. Plaintiffs in these civil antitrust class actions generally allege that the defendant suppliers of occupant safety systems have engaged in long-running global conspiracies to fix the prices of occupant safety systems or components thereof in violation of various antitrust laws and unfair or deceptive trade practice statutes. Plaintiffs in these civil antitrust class actions make allegations that extend significantly beyond the specific admissions of the Company's DOJ plea. The Company denies these overly broad allegations. Plaintiffs in the U.S. cases seek to represent purported classes of direct purchasers, auto dealers and end-payors (i.e. consumers) who purchased occupant safety systems or components either directly from a defendant or indirectly through purchases or leases of new vehicles containing such systems. Plaintiffs seek injunctive relief, treble damages, costs and attorneys' fees. Plaintiffs in the Canadian cases seek to represent purported classes encompassing direct and indirect purchasers of such products and seek similar relief under applicable Canadian laws.

Specifically, the Company, several of its subsidiaries and its competitors are defendants in a total of nineteen purported antitrust class action lawsuits filed between July 2012 and June 2015. Fifteen of these lawsuits were filed in the U.S. and have been consolidated in the Occupant Safety Systems (OSS) segment of the Automobile Parts Antitrust Litigation, a Multi-District Litigation (MDL) proceeding in the United States District Court for the Eastern District of Michigan.

On May 30, 2014, the Company, without admitting any liability, entered into separate settlement agreements with representatives of each of the three classes of plaintiffs in the MDL, not including the recent truck dealer class action described below, subject to final approval by the MDL court following notice to the settlement class, an opportunity to object or opt-out of the settlement, and a fairness hearing. Pursuant to the settlement agreements, the Company agreed to pay \$40 million to the direct purchaser settlement class, \$6 million to the auto dealer settlement class, and \$19 million to the end-payor settlement class, for a total of \$65 million. This amount was expensed during the second quarter of 2014. In exchange, the plaintiffs agreed that the plaintiffs and the settlement classes would release Autoliv from all claims regarding their U.S. purchases that were or could have been asserted on behalf of the class in the MDL. In July 2014, the three settlements received preliminary court approval. Following notice to the direct purchaser settlement class and the receipt of opt-out notices from members of that class, the class settlement amount was by the terms of the settlement agreement reduced to approximately \$35.5 million. Following a fairness hearing on December 3, 2014, the MDL court on January 7, 2015 entered an order granting final approval to the direct purchaser class settlement. Notices to the settlement classes and the fairness hearings for the other two class settlements have been deferred by the plaintiffs and the MDL court for processing with additional, future settlements due to the cost of giving notice to large settlement classes. The three class settlements will not resolve any claims of settlement class members who opt out of the settlements or the claims of any purchasers of occupant safety systems who are not



otherwise included in a settlement class, such as states and municipalities.

In March 2015, Autoliv reached agreements regarding additional settlements to resolve certain direct purchasers global (including U.S.) or non-U.S. antitrust claims which were not covered by its U.S. direct purchaser settlement described above. The total amount of these additional settlements was \$81 million. In entering into these agreements, Autoliv did not admit any liability and settled for the purpose of avoiding the uncertainty, risk, expense and distraction of potential litigation or other adversarial proceedings and in the interest of maintaining positive relationships with its customers.

In June 2015, a class action lawsuit was filed against the Company in the United States District Court for the Eastern District of Michigan by truck dealers seeking to represent a class of truck and equipment dealers that directly or indirectly purchased occupant safety products in the U.S. As in the other class actions, plaintiffs generally alleged that the Company and its competitors who were also named as defendants have engaged in long-running global conspiracies to fix the prices of the subject products in violation of antitrust laws and unfair or deceptive trade practice statutes. Plaintiffs are seeking treble damages for their direct purchases and for their indirect purchases in states whose laws permit antitrust damages claims by indirect purchasers. This lawsuit was assigned to the MDL court and will be processed as part of the ongoing Automobile Parts Antitrust MDL. The Company is currently unable to predict the duration or ultimate outcome of this lawsuit and the Company cannot estimate the financial impact this class action will have, including an amount of loss or range of loss. No provision for a loss has been recorded as of September 30, 2015.

The remaining four antitrust class action lawsuits are pending in Canada (Sheridan Chevrolet Cadillac Ltd. et al. v. Autoliv, Inc. et al., filed in the Ontario Superior Court of Justice on January 18, 2013; M. Serge Asselin v. Autoliv, Inc. et al., filed in the Superior Court of Quebec on March 14, 2013; Ewert v. Autoliv, Inc. et al., filed in the Supreme Court of British Columbia on July 18, 2013; and Cindy Retallick and Jagjeet Singh Rajput v. Autoliv ASP, Inc. et al., filed in the Queen's Bench of the Judicial Center of Regina in the province of Saskatchewan on May 14, 2014). The Canadian cases assert claims on behalf of putative classes of both direct and indirect purchasers of occupant safety systems. The Company denies the overly broad allegations of these lawsuits and intends to defend itself in these cases. While it is probable that the Company will incur losses as a result of these Canadian antitrust cases, the duration or ultimate outcome of these cases currently cannot be predicted or estimated and no provision for a loss has been recorded as of September 30, 2015. There is currently no timeline for class certification or discovery in the Canadian cases. These class actions have been stayed pending proceedings in certain earlier-filed auto parts cases.

### **Product Warranty, Recalls and Intellectual Property**

Autoliv is exposed to various claims for damages and compensation if products fail to perform as expected. Such claims can be made, and result in costs and other losses to the Company, even where the product is eventually found to have functioned properly. Where a product (actually or allegedly) fails to perform as expected the Company faces warranty and recall claims. Where such (actual or alleged) failure results, or is alleged to result, in bodily injury and/or property damage, the Company may also face product-liability claims. There can be no assurance that the Company will not experience material warranty, recall or product (or other) liability claims or losses in the future, or that the Company will not incur significant costs to defend against such claims. The Company may be required to participate in a recall involving its products. Each vehicle manufacturer has its own practices regarding product recalls and other product liability actions relating to its suppliers. As suppliers become more integrally involved in the vehicle design process and assume more of the vehicle assembly functions, vehicle manufacturers are increasingly looking to their suppliers for contribution when faced with recalls and product liability claims. A warranty, recall or product-liability claim brought against the Company in excess of its insurance may have a material adverse effect on the Company's business. Vehicle manufacturers are also increasingly requiring their outside suppliers to guarantee or warrant their products and bear the costs of repair and replacement of such products under new vehicle warranties. A vehicle manufacturer may attempt to hold the Company responsible for some, or all, of the repair or replacement costs of products when the product supplied did not perform as represented by us or expected by the customer. Accordingly, the future costs of warranty claims by the customers may be material. However, the Company believes its established reserves are adequate to cover potential warranty settlements. Autoliv's warranty reserves are based upon the Company's best estimates of amounts necessary to settle future and existing claims. The Company regularly evaluates the adequacy of these reserves, and adjusts them when appropriate. However, the final amounts determined to be due related to these matters could differ materially from the Company's recorded estimates.

In addition, the global platforms and procedures used by vehicle manufacturers have led to quality performance evaluations being conducted on an increasingly global basis. Any one or more quality, warranty or other recall issue(s) (including those affecting few units and/or having a small financial impact) may cause a vehicle manufacturer to implement measures such as a temporary or prolonged suspension of new orders, which may have a material impact on the Company's results of operations.

The Company believes that it is currently reasonably insured against recall and product liability risks, at levels sufficient to cover potential claims that are reasonably likely to arise in the Company's businesses based on past experience. Autoliv cannot assure that the level of coverage will be sufficient to cover every possible claim that can arise in our businesses, now or in the future, or that such coverage always will be available should we, now or in the future, wish to extend or increase insurance.

In its products, the Company utilizes technologies which may be subject to intellectual property rights of third parties. While the Company does seek to procure the necessary rights to utilize intellectual property rights associated with its

products, it may fail to do so. Where the Company so fails, the Company may be exposed to material claims from the owners of such rights. Where the Company has sold products which infringe upon such rights, its customers may be entitled to be indemnified by the Company for the claims they suffer as a result thereof. Such claims could be material.

The table in Note 9 Product-Related Liabilities above summarizes the change in the balance sheet position of the product related liabilities for the three and nine month periods ended September 30, 2015 and September 30, 2014.

### 13 Earnings per share

The Company calculates basic earnings per share (EPS) by dividing net income attributable to controlling interest by the weighted-average number of shares of common stock outstanding for the period (net of treasury shares). When it would not be antidilutive (such as during periods of net loss), the diluted EPS also reflects the potential dilution that could occur if common stock were issued for awards under the Stock Incentive Plan.

For the three and nine months ended September 30, 2015, approximately 0.2 million and 0.2 million shares of common stock, respectively, were not included in the computation of the diluted EPS, which could potentially dilute basic EPS in the future. For the three and nine months ended September 30, 2014, There were no common shares excluded from the computation of the diluted EPS, which could potentially dilute basic EPS in the future.

During the three months ended September 30, 2015 and September 30, 2014 approximately 24 thousand and 20 thousand shares of common stock, respectively, from the treasury stock have been utilized by the Stock Incentive Plan. During the nine months ended September 30, 2015 and September 30, 2014 approximately 0.3 million and 0.4 million shares of common stock, respectively, from the treasury stock have been utilized by the Stock Incentive Plan.

Actual weighted average shares used in calculating earnings per share were:

| (In millions)   | Three months ended |                    | Nine months ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2015 | September 30, 2014 | September 30, 2015 | September 30, 2014 |
| <b>Weighted average shares basic</b>                        | <b>88.1</b>        | <b>91.6</b>        | <b>88.2</b>        | <b>92.9</b>        |
| Effect of dilutive securities: - stock options/share awards | 0.2                | 0.3                | 0.2                | 0.3                |
| <b>Weighted average shares diluted</b>                      | <b>88.3</b>        | <b>91.9</b>        | <b>88.4</b>        | <b>93.2</b>        |

### 14 Segment Information

As of January 1, 2015 the Company changed its operating structure and now has two operating segments, Passive Safety and Electronics. Passive Safety includes Autoliv's airbag and seatbelt businesses, while Electronics combines all of Autoliv's electronics resources and expertise in both passive safety electronics and active safety. The change in operating structure, by integrating the passive electronics and active safety businesses into the new segment Electronics, has been made in order to more efficiently manage the Company's business operations and allow for future growth. Additionally, changes made to the internal financial information and operating results of the new operating segments are regularly reviewed by the Company's chief operating decision maker to assess the performance of the individual operating segments and make decisions about resources to be allocated to the operating segments. The Company began reporting its results under the two new operating segments, Passive Safety and Electronics, commencing with its quarterly report for the period ending March 31, 2015. The Company has also recast the corresponding items of segment information for the three and nine month periods ended September 30, 2014 as set forth below.

| Net sales, including Intersegment Sales<br>(Dollars in millions) | Three months ended |               | Nine months ended |               |
|--|--------------------|---------------|-------------------|---------------|
|  | Sept 30, 2015      | Sept 30, 2014 | Sept 30, 2015     | Sept 30, 2014 |

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|                            |                   |                   |                   |                   |
|----------------------------|-------------------|-------------------|-------------------|-------------------|
| Passive Safety             | \$ 1,797.2        | \$ 1,862.9        | \$ 5,552.9        | \$ 5,828.3        |
| Electronics                | 397.1             | 356.9             | 1,125.4           | 1,092.2           |
| <b>Total segment sales</b> | <b>\$ 2,194.3</b> | <b>\$ 2,219.8</b> | <b>\$ 6,678.3</b> | <b>\$ 6,920.5</b> |
| Corporate and other        | 3.9               | 5.0               | 11.1              | 14.1              |
| Intersegment sales         | (13.7)            | (16.8)            | (39.3)            | (47.8)            |
| <b>Total net sales</b>     | <b>\$ 2,184.5</b> | <b>\$ 2,208.0</b> | <b>\$ 6,650.1</b> | <b>\$ 6,886.8</b> |

|  | Three months ended |                 | Nine months ended |                 |
|--|--------------------|-----------------|-------------------|-----------------|
|  | Sept 30,           | Sept 30,        | Sept 30,          | Sept 30,        |
| <b>Income before Income Taxes</b>              | <b>2015</b>        | <b>2014</b>     | <b>2015</b>       | <b>2014</b>     |
| <i>(Dollars in millions)</i>                   |                    |                 |                   |                 |
| Passive Safety                                 | \$ 145.8           | \$ 144.6        | \$ 404.7          | \$ 410.7        |
| Electronics                                    | 11.4               | 14.8            | 32.2              | 51.6            |
| <b>Segment operating income</b>                | <b>\$ 157.2</b>    | <b>\$ 159.4</b> | <b>\$ 436.9</b>   | <b>\$ 462.3</b> |
| Corporate and other                            | 0.6                | 15.4            | 9.6               | 43.6            |
| Interest and other non-operating expenses, net | (6.6)              | (19.7)          | (39.2)            | (48.0)          |
| Income from equity method investments          | 0.6                | 1.4             | 3.5               | 5.8             |
| <b>Income before income taxes</b>              | <b>\$ 151.8</b>    | <b>\$ 156.5</b> | <b>\$ 410.8</b>   | <b>\$ 463.7</b> |

|   | Three months ended |                 | Nine months ended |                 |
|---|--------------------|-----------------|-------------------|-----------------|
|   | Sept 30,           | Sept 30,        | Sept 30,          | Sept 30,        |
| <b>Capital Expenditures</b><br><i>(Dollars in millions)</i> | <b>2015</b>        | <b>2014</b>     | <b>2015</b>       | <b>2014</b>     |
| Passive Safety  | \$ 84.2            | \$ 97.3         | \$ 306.5          | \$ 274.8        |
| Electronics   | 12.4               | 19.8            | 37.1              | 50.3            |
| Corporate and other   | 1.1                | 1.3             | 4.1               | 1.7             |
| <b>Total capital expenditures</b>                           | <b>\$ 97.7</b>     | <b>\$ 118.4</b> | <b>\$ 347.7</b>   | <b>\$ 326.8</b> |

|  | Three months ended |                | Nine months ended |                 |
|--|--------------------|----------------|-------------------|-----------------|
|  | Sept 30,           | Sept 30,       | Sept 30,          | Sept 30,        |
| <b>Depreciation and Amortization</b><br><i>(Dollars in millions)</i> | <b>2015</b>        | <b>2014</b>    | <b>2015</b>       | <b>2014</b>     |
| Passive Safety   | \$ 67.1            | \$ 64.5        | \$ 192.6          | \$ 190.7        |
| Electronics  | 11.8               | 11.5           | 33.6              | 33.0            |
| Corporate and other  | 1.2                | 1.4            | 3.4               | 4.3             |
| <b>Total depreciation and amortization</b>                           | <b>\$ 80.1</b>     | <b>\$ 77.4</b> | <b>\$ 229.6</b>   | <b>\$ 228.0</b> |

|   | As of             |                   |
|---|-------------------|-------------------|
|   | Sept 30,          | December 31,      |
| <b>Segment Assets</b><br><i>(Dollars in millions)</i> | <b>2015</b>       | <b>2014</b>       |
| Passive Safety  | \$ 5,451.8        | \$ 5,782.3        |
| Electronics   | 943.6             | 713.9             |
| <b>Segment assets</b>                                 | <b>\$ 6,395.4</b> | <b>\$ 6,496.2</b> |
| Corporate and other <sup>1)</sup>                     | 898.0             | 946.7             |
| <b>Total assets</b>                                   | <b>\$ 7,293.4</b> | <b>\$ 7,442.9</b> |

1) Corporate and other assets mainly consist of cash and cash equivalents, income taxes and equity method investments.

## 15 Subsequent Events

There were no reportable events subsequent to September 30, 2015.

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following discussion and analysis should be read in conjunction with our Consolidated Financial Statements and accompanying Notes thereto included elsewhere herein and with our Annual Report on Form 10-K for the year ended December 31, 2014 filed with the United States Securities and Exchange Commission (the "SEC") on February 19, 2015. Unless otherwise noted, all dollar amounts are in millions.*

Autoliv, Inc. ("Autoliv" or the "Company") is a Delaware corporation with its principal executive offices in Stockholm, Sweden. It was created from the merger of Autoliv AB ("AAB") and the automotive safety products business of Morton International, Inc., in 1997. The Company functions as a holding corporation and owns two principal subsidiaries, AAB and Autoliv ASP, Inc.

Autoliv is a leading developer, manufacturer and supplier of automotive safety systems to the automotive industry with a broad range of product offerings, including passive safety systems and active safety systems. Passive safety systems are primarily meant to improve vehicle safety, and include modules and components for passenger and driver-side airbags, side-impact airbag protection systems, seatbelts, steering wheels, passive safety electronics, whiplash protection systems and child seats, and components for such systems. Active safety products include automotive radars, night driving assist, camera-based vision systems, active seatbelts and brake controls.

Autoliv's filings with the SEC, which include this Quarterly Report on Form 10-Q, annual reports on Form 10-K, current reports on Form 8-K, insider transaction reports on Forms 3 and 4 and all related amendments, are made available free of charge on our corporate website at [www.autoliv.com](http://www.autoliv.com) and are available as soon as reasonably practicable after they are electronically filed with the SEC.

Shares of Autoliv common stock are traded on the New York Stock Exchange under the symbol "ALV". Swedish Depository Receipts representing shares of Autoliv common stock ("SDRs") trade on NASDAQ OMX Stockholm under the symbol "ALIV SDB", and options in SDRs trade on the same exchange under the name "Autoliv SDB". Options in Autoliv shares are traded on NASDAQ OMX Philadelphia and NYSE Amex Options under the symbol "ALV". Our fiscal year ends on December 31.

### EXECUTIVE OVERVIEW

During the third quarter, the Company delivered more than 8% organic sales growth (Non-U.S. GAAP measure, see reconciliation table below), including 36% growth in its important active safety business.

The Company's strong growth outperformed the light vehicle production in all regions, with double-digit growth in Europe, Japan and the Rest of Asia, which combined account for around half of Autoliv's total sales. In Europe, active safety and sales of passive safety products to volume manufacturers were the strongest growth drivers.

In China the Company performed better than the light vehicle production. However, given the current uncertainty, the Company continues to implement short term measures, including adjusting manufacturing capacity to mitigate the margin effect from fluctuating volumes. At the same time, The Company continues to prepare for a more normalized growth situation in China by strengthening its engineering capabilities.

During the quarter, the Company executed toward its mission of being the leading safety supplier for the future car by (i) closing the previously announced acquisition of MACOM's automotive business and launching the Electronic Horizon product at the ITS show in France, (ii) signing an agreement (subject to closing) with the intent to form a joint venture in the area of brake control systems with Nissin-Kogyo, and (iii) becoming a participant in the Drive Me program, a cooperation between several parties including Volvo Car Corporation, academic institutions and

authorities where the Company will collaborate on the road to self-driving vehicles.

**Non-U.S. GAAP financial measures**

Some of the following discussions refer to non-U.S. GAAP financial measures: see Organic sales , Operating working capital , Net debt (cash) and Leverage ratio . Management believes that these non-U.S. GAAP financial measures assist investors in analyzing trends in the Company's business. Additional descriptions regarding management's use of these financial measures are included below. Investors should consider these non-U.S. GAAP financial measures in addition to, rather than as a substitute for, financial reporting measures prepared in accordance with U.S. GAAP. These historical non-U.S. GAAP financial measures have been identified as applicable in each section of this report with a tabular presentation reconciling them to U.S. GAAP. It should be noted that these measures, as defined, may not be comparable to similarly titled measures used by other companies.



## RESULTS OF OPERATIONS

### Overview

The following table shows some of the key ratios. Management uses these measures internally as a means of analyzing the Company's current and future financial performance and our core operations as well as identifying trends in our financial conditions and results of operations. We have provided this information to investors to assist in meaningful comparisons of past and present operating results and to assist in highlighting the results of ongoing core operations. These ratios are more fully explained in our MD&A discussion below and should be read in conjunction with the consolidated financial statements in our annual report and the unaudited condensed consolidated financial statements in this quarterly report.

### KEY RATIOS

(Dollars in millions, except per share data)

|  | Three months ended       |          | Nine months ended        |          |
|--|--------------------------|----------|--------------------------|----------|
|  | or as of<br>September 30 |          | or as of<br>September 30 |          |
|  | 2015                     | 2014     | 2015                     | 2014     |
| Total parent shareholders' equity per share  | \$ 37.53                 | \$ 40.45 | \$ 37.53                 | \$ 40.45 |
| Operating working capital <sup>1)</sup>      | \$ 623                   | \$ 617   | \$ 623                   | \$ 617   |
| Capital employed <sup>6)</sup>               | \$ 3,684                 | \$ 3,589 | \$ 3,684                 | \$ 3,589 |
| Net debt (cash) <sup>1)</sup>                | \$ 365                   | \$ (86)  | \$ 365                   | \$ (86)  |
| Net debt to capitalization, % <sup>11)</sup> | 10                       | n/a      | 10                       | n/a      |
| Gross margin, % <sup>2)</sup>                | 20.1                     | 19.3     | 19.9                     | 19.4     |
| Operating margin, % <sup>3)</sup>            | 7.2                      | 7.9      | 6.7                      | 7.3      |
| Return on total equity, % <sup>7)</sup>      | 11.9                     | 11.2     | 10.9                     | 11.0     |
| Return on capital employed, % <sup>8)</sup>  | 17.4                     | 19.5     | 16.8                     | 19.1     |
| No. of employees at period-end <sup>9)</sup> | 53,371                   | 49,805   | 53,371                   | 49,805   |
| Headcount at period-end <sup>10)</sup>       | 61,813                   | 59,023   | 61,813                   | 59,023   |
| Days receivables outstanding <sup>4)</sup>   | 71                       | 72       | 71                       | 70       |
| Days inventory outstanding <sup>5)</sup>     | 33                       | 33       | 33                       | 32       |

1) See tabular presentation reconciling this non-U.S. GAAP measure to U.S. GAAP below under the heading *Liquidity and Sources of Capital*

2) Gross profit relative to sales

3) Operating income relative to sales

4) Outstanding receivables relative to average daily sales

5) Outstanding inventory relative to average daily sales

6) Total equity and net debt

7) *Net income relative to average total equity*

8) *Operating income and equity in earnings of affiliates, relative to average capital employed*

9) *Employees with a continuous employment agreement, recalculated to full time equivalent heads*

10) *Employees plus temporary, hourly workers*

11) *Net debt in relation to capital employed*

**THREE MONTHS ENDED SEPTEMBER 30, 2015 COMPARED WITH THREE MONTHS ENDED SEPTEMBER 30, 2014**

**Market overview**

**Light Vehicle Production (LVP) Development**

*Change vs. same quarter last year*

|                   | <b>China</b> | <b>Japan</b> | <b>RoA</b> | <b>Americas</b> | <b>Europe</b> | <b>Total</b> |
|-------------------|--------------|--------------|------------|-----------------|---------------|--------------|
| LVP <sup>1)</sup> | (5.8)%       | (3.8)%       | 4.5%       | (0.5)%          | 4.5%          | (0.1)%       |

1) Source: IHS October 16, 2015.

During the three month period from July to September 2015, global LVP is estimated by IHS to have been flat compared to the same period in 2014. This was a decrease with close to 4pp from IHS's expectation at the beginning of the quarter.

In **China**, which accounts for around 15% of Autoliv's sales, LVP declined by 6%, around 9pp worse than the July estimate.

In **Japan**, which accounts for around 8% of Autoliv's sales, LVP declined by close to 4%, 3pp worse than the July estimate.

In the **RoA**, which represents 10% of Autoliv's sales, LVP increased by close to 5%, 1pp less than the July estimate.

In the **Americas**, which accounts for more than one third of Autoliv's sales, LVP declined by almost 1%, close to 3pp worse than the July estimate. In North America, LVP increased by 5%, which was 1pp less than the July estimate. In South America, the decline was 21%, 7pp more than the decline expected in the July estimate.

In **Europe**, where Autoliv currently generates around one third of its sales, LVP increased by close to 5%, which was in line with the July estimate. In Western Europe, LVP grew by 9%, almost 1pp better than the July estimate. In Eastern Europe, LVP declined by close to 4%, 2pp worse than the July estimate.

### Consolidated Sales

The Company has substantial operations outside the United States and at the present time approximately 75% of its sales are denominated in currencies other than the U.S. dollar. This makes the Company and its performance in regions outside the United States sensitive to changes in U.S. dollar exchange rates when translated. The measure

Organic sales presents the increase or decrease in the Company's overall U.S. dollar net sales on a comparative basis, allowing separate discussion of the impacts of acquisitions/divestments and exchange rate fluctuations and our ongoing core operations and results. The tabular reconciliation below presents the change in Organic sales reconciled to the change in the total net sales as can be derived from our unaudited financial statements.

Consolidated sales declined by around 1% to \$2,185 million compared to \$2,208 million in the same quarter 2014. Excluding negative currency translation effects of \$220 million, and positive M&A effects from our recent acquisition of the MACOM business of more than \$10 million, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was 8.4%, compared to the organic sales growth (Non-U.S. GAAP measure) of more than 7% expected at the beginning of the quarter.

### Sales by Product

#### *Change vs. same quarter last year*

|                            | Sales (MUSD)      | Reported<br>(U.S. GAAP) | Acquisitions/<br>Divestures | Currency<br>effects <sup>1)</sup> | Organic<br>change <sup>3)</sup> |
|----------------------------|-------------------|-------------------------|-----------------------------|-----------------------------------|---------------------------------|
| Airbags <sup>2)</sup>      | \$ 1,204.2        | 0.2%                    |                             | (9.5)%                            | 9.7%                            |
| Seatbelts <sup>2)</sup>    | 596.8             | (10.4)%                 |                             | (11.5)%                           | 1.1%                            |
| Passive Safety Electronics | 219.3             | 1.1%                    |                             | (7.1)%                            | 8.2%                            |
| Active Safety              | 164.2             | 33.1%                   | 8.6%                        | (11.5)%                           | 36.0%                           |
| <b>Total</b>               | <b>\$ 2,184.5</b> | <b>(1.1)%</b>           | <b>0.5%</b>                 | <b>(10.0)%</b>                    | <b>8.4%</b>                     |

1) Effects from currency translations. 2) Including Corporate and other sales. 3) Non-GAAP measure, see reconciliation table below.

### Reconciliation of the change in Organic sales to U.S. GAAP financial measure

#### Components of net sales increase (decrease)

Three months ended September 30, 2015

(Dollars in millions)

|                                | Airbag Products |               | Seatbelt Products <sup>2)</sup> |                  | Passive Safety Electronics |               | Active Safety |                | Total        |                  |
|--------------------------------|-----------------|---------------|---------------------------------|------------------|----------------------------|---------------|---------------|----------------|--------------|------------------|
|                                | %               | \$            | %                               | \$               | %                          | \$            | %             | \$             | %            | \$               |
| Organic change                 | 9.7             | \$ 116.6      | 1.1                             | \$ 7.1           | 8.2                        | \$ 17.8       | 36.0          | \$ 44.5        | 8.4          | \$ 186.0         |
| Currency effects <sup>1)</sup> | (9.5)           | (114.3)       | (11.5)                          | (76.2)           | (7.1)                      | (15.3)        | (11.5)        | (14.2)         | (10.0)       | (220.0)          |
| Acquisitions/divestitures      |                 |               |                                 |                  |                            |               | 8.6           | 10.6           | 0.5          | 10.6             |
| <b>Reported change</b>         | <b>0.2</b>      | <b>\$ 2.3</b> | <b>(10.4)</b>                   | <b>\$ (69.1)</b> | <b>1.1</b>                 | <b>\$ 2.5</b> | <b>33.1</b>   | <b>\$ 40.9</b> | <b>(1.1)</b> | <b>\$ (23.4)</b> |

1) Effects from currency translations. 2) Including Corporate and other sales.

The organic sales growth (Non-U.S. GAAP measure, see reconciliation table above) of **airbag products** (including steering wheels) was driven by increased replacement inflator sales in North America and Japan, driver airbags and steering wheels in Europe as well as inflatable curtains in several regions including North America and new business in China.

The organic sales growth (Non-U.S. GAAP measure, see reconciliation table above) in **seatbelt products** was a result of sales growth in Europe and Rest of Asia, partly offset by lower sales in China. The trend of higher sales for more advanced and higher value-added seatbelt systems continued globally.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) for **passive safety electronics products** (mainly airbag control modules and remote sensing units) grew strongly in China and South Korea.

The strong organic sales growth (Non-U.S. GAAP measure, see reconciliation table above) for **active safety products** (automotive radars, night vision systems and cameras with driver assist systems) was driven by radar and vision systems. Radar related products particularly contributed, primarily as a result of Mercedes increased demand for driving assistance products. Sales of vision systems to BMW also contributed.

## Sales by Region

*Change vs. same quarter last year*

|                | Sales (MUSD)      | Reported (U.S. GAAP) | Acquisitions/ Divestitures | Currency effects <sup>1)</sup> | Organic change <sup>2)</sup> |
|----------------|-------------------|----------------------|----------------------------|--------------------------------|------------------------------|
| Asia           | \$ 713.0          | (2.6)%               |                            | (8.0)%                         | 5.4%                         |
| Whereof: China | \$ 332.0          | (5.8)%               |                            | (2.3)%                         | (3.5)%                       |
| Japan          | \$ 171.3          | 0.4%                 |                            | (15.0)%                        | 15.4%                        |
| Rest of Asia   | \$ 209.7          | 0.6%                 |                            | (11.9)%                        | 12.5%                        |
| Americas       | \$ 810.0          | 4.3%                 | 1.4%                       | (6.1)%                         | 9.0%                         |
| Europe         | \$ 661.5          | (5.4)%               |                            | (16.4)%                        | 11.0%                        |
| <b>Global</b>  | <b>\$ 2,184.5</b> | <b>(1.1)%</b>        | <b>0.5%</b>                | <b>(10.0)%</b>                 | <b>8.4%</b>                  |

1) Effects from currency translations.

2) Non-U.S. GAAP measure, see reconciliation table below.

## Reconciliation of the change in Organic sales to U.S. GAAP financial measure

### Components of net sales increase (decrease)

Three months ended September 30, 2015

(Dollars in millions)

|                                | China        |                  | Japan      |               | RoA        |               | Americas   |                | Europe       |                  | Total        |                  |
|--------------------------------|--------------|------------------|------------|---------------|------------|---------------|------------|----------------|--------------|------------------|--------------|------------------|
|                                | %            | \$               | %          | \$            | %          | \$            | %          | \$             | %            | \$               | %            | \$               |
| Organic change                 | (3.5)        | \$ (12.4)        | 15.4       | \$ 26.3       | 12.5       | \$ 25.9       | 9.0        | \$ 69.5        | 11.0         | \$ 76.7          | 8.4          | \$ 186.0         |
| Currency effects <sup>1)</sup> | (2.3)        | (8.2)            | (15.0)     | (25.6)        | (11.9)     | (24.7)        | (6.1)      | (47.0)         | (16.4)       | (114.5)          | (10.0)       | (220.0)          |
| Acquisitions/divestitures      |              |                  |            |               |            |               | 1.4        | 10.6           |              |                  | 0.5          | 10.6             |
| <b>Reported change</b>         | <b>(5.8)</b> | <b>\$ (20.6)</b> | <b>0.4</b> | <b>\$ 0.7</b> | <b>0.6</b> | <b>\$ 1.2</b> | <b>4.3</b> | <b>\$ 33.1</b> | <b>(5.4)</b> | <b>\$ (37.8)</b> | <b>(1.1)</b> | <b>\$ (23.4)</b> |

1) Effects from currency translations.

The organic sales growth (Non-U.S. GAAP measure, see reconciliation table above) of more than 8% in the quarter was mainly a result of strong growth in Europe and North America, particularly to non-US OEMs. The inflator replacement program also contributed. The growth was slightly offset by an organic sales (Non-U.S. GAAP measure) decline in China.

Autoliv's sales in **Asia** in the quarter were \$713 million.

Sales from Autoliv's companies in **China** decreased organically (Non-U.S. GAAP measure, see reconciliation table above) by more than 3% in the quarter. This was a result of a 6% light vehicle production (LVP) decline (according to IHS), unfavorable vehicle mix and model transitions with global OEMs. This was partly mitigated by sales growth with Chinese OEMs.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in **Japan** increased by more than 15% in the quarter. The sales increase was mainly driven by inflator replacement sales but also impacted by strong growth with models from Mazda and Lexus, which was offset by sales decreases for models from Mitsubishi.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in the **Rest of Asia (RoA)** grew by more than 12% in the quarter. This was driven by sales increases in South Korea, particularly for models from Hyundai and Kia. The strong sales growth in India was primarily driven by high safety content in well performing models from Hyundai. In Thailand, models from Mitsubishi and Isuzu contributed to the growth.

For Autoliv's companies in the **Americas**, the sales development was mixed for the quarter. In North America, strong organic sales growth (Non-U.S. GAAP measure) of almost 10% was mainly driven by models from Mercedes, Ford, Nissan and Hyundai/Kia. Sales of replacement inflators also contributed to the growth. Sales in South America (Brazil) declined due to a 21% drop in LVP mainly affecting Autoliv through lower sales of models from GM and VW.

The strong organic sales growth (Non-U.S. GAAP measure, see reconciliation table above) of 11% in the quarter from Autoliv's companies in **Europe** was driven by sales increases for a number of OEMs, particularly models from VW, Ford, Hyundai/Kia and Fiat-Chrysler.

## Earnings

|   | Three months<br>ended<br>September 30, 2015 | Three months<br>ended<br>September 30, 2014 | Change  |
|---|---|---|---------|
| (Dollars in millions, except per share data)    |   |   |         |
| Net Sales                                       | \$ 2,184.5                                  | \$ 2,208.0                                  | (1.1)%  |
| Gross profit                                    | \$ 440.1                                    | \$ 426.4                                    | 3.2%    |
| % of sales                                      | 20.1%                                       | 19.3%                                       | 0.8pp   |
| S,G&A   | \$ (101.3)                                  | \$ (101.0)                                  | 0.3%    |
| % of sales                                      | (4.6)%                                      | (4.6)%                                      | 0.0pp   |
| R,D&E net                                       | \$ (130.4)                                  | \$ (135.7)                                  | (3.9)%  |
| % of sales                                      | (6.0)%                                      | (6.1)%                                      | 0.1pp   |
| Operating income                                | \$ 157.8                                    | \$ 174.8                                    | (9.7)%  |
| % of sales                                      | 7.2%  | 7.9%  | (0.7)pp |
| Income before taxes                             | \$ 151.8                                    | \$ 156.5                                    | (3.0)%  |
| Tax rate  | 34.7%                                       | 31.9%                                       | 2.8pp   |
| Net income                                      | \$ 99.1                                     | \$ 106.7                                    | (7.1)%  |
| Net income attributable to controlling interest | \$ 98.9                                     | \$ 106.5                                    | (7.1)%  |
| Earnings per share, diluted <sup>1)</sup>       | \$ 1.12                                     | \$ 1.16                                     | (3.4)%  |

1) Assuming dilution and net of treasury shares.

The gross profit for the third quarter 2015 was \$14 million higher than the same quarter in 2014. The gross margin improved 0.8pp to 20.1%, from 19.3% in the same quarter of 2014, mainly as a result of the higher organic sales, favorable currency effects, positive product mix and raw material savings. These positive effects were partly offset by costs related to the investments for capacity and growth.

Selling, General and Administrative (S,G&A) expenses were unchanged at \$101 million.

Research, Development & Engineering (R,D&E) expenses, net decrease by \$5 million compared to the same quarter of the previous year. At comparable currency rates the increase in R,D&E, net was more than \$6 million.

Operating income decreased \$17 million to \$158 million, or 7.2% of sales. Costs of \$42 million related to capacity alignments reduced the operating margin by 1.9pp in the third quarter, compared to 0.5pp in the same quarter of 2014.

Income before taxes decreased by \$5 million. Income attributable to controlling interest was \$99 million, a decrease of \$8 million from the third quarter of 2014.

The effective tax rate in the third quarter of 2015 was 34.7% compared to 31.9% in the same quarter of 2014. Discrete tax items, net had a favorable impact of 0.4pp compared to the same quarter 2014 when discrete tax items, net decreased the tax rate by 0.2pp. The tax rate in 2015 has been negatively impacted by an unfavorable mix of earnings and tax rates in various jurisdictions compared to 2014.

Earnings per share (EPS) was \$1.12 compared to \$1.16 for the same period one year ago. The EPS was positively affected by 22 cents from higher operating income and 4 cents by lower number of shares outstanding. These positive effects were more than offset by 32 cents from higher costs for capacity alignments.

The weighted average number of shares outstanding assuming dilution was 88.3 million compared to 91.9 million in the third quarter of 2014 mainly due to our share repurchase program.



## NINE MONTHS ENDED SEPTEMBER 30, 2015 COMPARED WITH NINE MONTHS ENDED SEPTEMBER 30, 2014

### Market overview

#### Light Vehicle Production (LVP) Development

*Year over year change*

|                   | China | Japan  | RoA  | Americas | Europe | Total |
|-------------------|-------|--------|------|----------|--------|-------|
| LVP <sup>1)</sup> | 2.5%  | (7.0)% | 1.8% | (1.1)%   | 3.5%   | 1.0%  |

1) Source: IHS October 16, 2015.

For the first nine months of 2015, global LVP is estimated by IHS to have increased by 1% compared to the first nine months of 2014. This is close to 2pp less than IHS' s expectation from the beginning of the year.

In **China**, which accounts for around 16% of Autoliv' s sales, LVP grew by 3%, a decrease of 6pp compared to the January 2015 estimate.

In **Japan**, which accounts for around 7% of Autoliv' s sales, LVP declined by 7%, more than 2pp worse than the January 2015 estimate.

In the **RoA**, which accounts for 10% of Autoliv' s sales, LVP increased by close to 2%, compared to an increase of 4% expected at the beginning of 2015.

In the **Americas**, which makes up more than one third of Autoliv' s sales, LVP decreased by more than 1%, a decrease of almost 4pp compared to IHS' s growth expectation of close to 3% from the beginning of the year. In North America, the increase was close to 3%, which was almost in line with expectations from the beginning of the year. In South America, the decrease was close to 18%, more than 18pp worse than the January 2015 estimate.

In **Europe**, where Autoliv currently generates around one third of its sales, LVP grew by almost 4%, which was more than 4pp better than IHS' s estimate in January. In Western Europe, LVP grew by more than 6%, more than 4pp better than estimated at the beginning of the year. In Eastern Europe, LVP decreased by close to 2%, almost 1pp worse than the January 2015 estimate.

### Consolidated Sales

The Company has substantial operations outside the United States and at the present time approximately 75% of its sales are denominated in currencies other than the U.S. dollar. This makes the Company and its performance in regions outside the United States sensitive to changes in U.S. dollar exchange rates when translated. The measure

Organic sales presents the increase or decrease in the Company' s overall U.S. dollar net sales on a comparative basis, allowing separate discussion of the impacts of acquisitions/divestments and exchange rate fluctuations and our ongoing core operations and results. The tabular reconciliation below presents the change in Organic sales reconciled to the change in the total net sales as can be derived from our unaudited financial statements.

For the first nine months of 2015, consolidated sales decreased to \$6,650 million from \$6,887 million for the same period in 2014. Excluding currency effects, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was 6%. All regions (Americas, Asia, Europe) of the Company showed organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) for the first nine months, despite a decrease in China.

**Sales by Product**

| <i>Year over year change</i> | <b>Sales (MUSD)</b> | <b>Reported<br/>(U.S. GAAP)</b> | <b>Acquisitions/<br/>Divestures</b> | <b>Currency<br/>effects<sup>1)</sup></b> | <b>Organic<br/>change<sup>3)</sup></b> |
|------------------------------|---------------------|---------------------------------|-------------------------------------|--|--|
| Airbags <sup>2)</sup>        | \$ 3,649.3          | (2.6)%                          |                                     | (9.2)%                                   | 6.6%                                   |
| Seatbelts <sup>2)</sup>      | 1,914.2             | (8.6)%                          |                                     | (11.0)%                                  | 2.4%                                   |
| Passive Safety Electronics   | 663.9               | (4.7)%                          |                                     | (6.6)%                                   | 1.9%                                   |
| Active Safety                | 422.7               | 21.4%                           | 3.0%                                | (12.7)%                                  | 31.1%                                  |
| <b>Total</b>                 | <b>\$ 6,650.1</b>   | <b>(3.4)%</b>                   | <b>0.2%</b>                         | <b>(9.7)%</b>                            | <b>6.1%</b>                            |

1) Effects from currency translations. 2) Including Corporate and other sales. 3) Non-GAAP measure, see reconciliation table below.

# Reconciliation of the change in Organic sales to U.S. GAAP financial measure

## Components of net sales increase (decrease)

Nine months ended September 30, 2015

(Dollars in millions)

|                                | Airbag Products <sup>2)</sup> |                  | Seatbelt Products <sup>2)</sup> |                   | Passive Safety Electronics |                  | Active Safety |                | Total        |                   |
|--------------------------------|-------------------------------|------------------|---------------------------------|-------------------|----------------------------|------------------|---------------|----------------|--------------|-------------------|
|                                | %                             | \$               | %                               | \$                | %                          | \$               | %             | \$             | %            | \$                |
| Organic change                 | 6.6                           | \$ 247.1         | 2.4                             | \$ 51.1           | 1.9                        | \$ 13.4          | 31.1          | \$ 108.2       | 6.1          | \$ 419.8          |
| Currency effects <sup>1)</sup> | (9.2)                         | (346.3)          | (11.0)                          | (230.3)           | (6.6)                      | (46.3)           | (12.7)        | (44.2)         | (9.7)        | (667.1)           |
| Acquisitions/divestitures      |                               |                  |                                 |                   |                            |                  | 3.0           | 10.6           | 0.2          | 10.6              |
| <b>Reported change</b>         | <b>(2.6)</b>                  | <b>\$ (99.2)</b> | <b>(8.6)</b>                    | <b>\$ (179.2)</b> | <b>(4.7)</b>               | <b>\$ (32.9)</b> | <b>21.4</b>   | <b>\$ 74.6</b> | <b>(3.4)</b> | <b>\$ (236.7)</b> |

1) Effects from currency translations. 2) Including Corporate and other sales.

Sales of **airbag products** (including steering wheels) were favorably impacted by higher sales of replacement inflators, steering wheels, and inflatable curtains.

Sales of **seatbelt products** were particularly strong in Europe and North America. The global trend towards more advanced and higher value-added seatbelt systems continued globally.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) for **passive safety electronics products** (mainly airbag control modules and remote sensing units) grew primarily from higher sales in China and South Korea.

The strong increase in sales of **active safety products** (automotive radars, night vision systems and cameras with driver assist systems) resulted particularly from higher sales of radar related products primarily as a result of Mercedes increased demand for driving assistance products. Sales of vision systems to BMW also contributed.

## Sales by Region

| Year over year change |              | Sales (MUSD)      | Reported (U.S. GAAP) | Acquisitions/ Divestitures | Currency effects <sup>1)</sup> | Organic change <sup>2)</sup> |
|-----------------------|--------------|-------------------|----------------------|----------------------------|--------------------------------|------------------------------|
| Asia                  |              | \$ 2,192.7        | (3.7)%               |                            | (6.1)%                         | 2.4%                         |
| Whereof:              | China        | \$ 1,052.1        | (3.1)%               |                            | (1.4)%                         | (1.7)%                       |
|                       | Japan        | \$ 478.0          | (11.0)%              |                            | (14.9)%                        | 3.9%                         |
|                       | Rest of Asia | \$ 662.6          | 1.3%                 |                            | (6.7)%                         | 8.0%                         |
| Americas              |              | \$ 2,380.0        | 2.6%                 | 0.5%                       | (4.7)%                         | 6.8%                         |
| Europe                |              | \$ 2,077.4        | (9.3)%               |                            | (18.4)%                        | 9.1%                         |
| <b>Global</b>         |              | <b>\$ 6,650.1</b> | <b>(3.4)%</b>        | <b>0.2%</b>                | <b>(9.7)%</b>                  | <b>6.1%</b>                  |

1) Effects from currency translations. 2) Non-U.S. GAAP measure, see reconciliation table below.

**Reconciliation of the change in Organic sales to U.S. GAAP financial measure**

**Components of net sales increase (decrease)**

**Nine months ended September 30, 2015**

**(Dollars in millions)**

|                                | <b>China</b> |                  | <b>Japan</b>  |                  | <b>RoA</b> |               | <b>Americas</b> |                | <b>Europe</b> |                   | <b>Total</b> |                   |
|--------------------------------|--------------|------------------|---------------|------------------|------------|---------------|-----------------|----------------|---------------|-------------------|--------------|-------------------|
|                                | <i>%</i>     | <i>\$</i>        | <i>%</i>      | <i>\$</i>        | <i>%</i>   | <i>\$</i>     | <i>%</i>        | <i>\$</i>      | <i>%</i>      | <i>\$</i>         | <i>%</i>     | <i>\$</i>         |
| Organic change                 | (1.7)        | \$ (18.4)        | 3.9           | \$ 20.9          | 8.0        | \$ 52.0       | 6.8             | \$ 157.6       | 9.1           | \$ 207.7          | 6.1          | \$ 419.8          |
| Currency effects <sup>1)</sup> | (1.4)        | (14.7)           | (14.9)        | (79.8)           | (6.7)      | (43.3)        | (4.7)           | (108.5)        | (18.4)        | (420.8)           | (9.7)        | (667.1)           |
| Acquisitions/divestitures      |              |                  |               |                  |            |               | 0.5             | 10.6           |               |                   | 0.2          | 10.6              |
| <b>Reported change</b>         | <b>(3.1)</b> | <b>\$ (33.1)</b> | <b>(11.0)</b> | <b>\$ (58.9)</b> | <b>1.3</b> | <b>\$ 8.7</b> | <b>2.6</b>      | <b>\$ 59.7</b> | <b>(9.3)</b>  | <b>\$ (213.1)</b> | <b>(3.4)</b> | <b>\$ (236.7)</b> |

1) Effects from currency translations.

For the first nine months of 2015, sales in the Americas represent 36% of total sales, Asia (China, Japan, RoA) 33%, and Europe 31%. Sales continue to be balanced across the regions. Organic growth (Non-U.S. GAAP measure) was particularly strong in Europe and North America.

Sales from Autoliv's companies in **China** declined organically (Non-U.S. GAAP measure, see reconciliation table above) by close to 2%. This was the result of lower LVP and negative model mix combined with unfavorable model transitions, which was partly mitigated by strong sales to certain local OEMs.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in **Japan** grew by close to 4% in the first nine months. The growth was primarily driven by sales of replacement inflators and strong sales of models from Nissan.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in the **RoA** grew by 8%. The growth was driven by strong sales growth in Thailand, primarily with models from Mitsubishi and Isuzu along with sales growth in India driven by models from Hyundai and in South Korea with models from Hyundai/Kia and Nissan.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in the **Americas** increased by close to 7% and were positively impacted by sales growth to non-US OEMs in North America, mainly models from Hyundai/Kia, Mercedes, and Acura. Sales of replacement inflators also contributed positively to the growth.

Organic sales (Non-U.S. GAAP measure, see reconciliation table above) from Autoliv's companies in **Europe** increased rapidly by more than 9%. Models from VW, Mercedes, Ford, Fiat Chrysler, Jeep, Hyundai/Kia and Jaguar-Land Rover were the strongest growth contributors.

## Earnings

|  | Nine<br>months<br>ended | Nine<br>months<br>ended | Change  |
|--|-------------------------|-------------------------|---------|
| (Dollars in millions, except per share data) | September 30, 2015      | September 30, 2014      |         |
| Net Sales                                    | \$ 6,650.1              | \$ 6,886.8              | (3.4)%  |
| Gross profit                                 | \$ 1,323.4              | \$ 1,335.9              | (0.9)%  |
| % of sales                                   | 19.9%                   | 19.4%                   | 0.5pp   |
| S,G&A  | \$ (303.1)              | \$ (308.1)              | (1.6)%  |
| % of sales                                   | (4.6)%                  | (4.5)%                  | (0.1)pp |
| R,D&E net                                    | \$ (397.2)              | \$ (412.7)              | (3.8)%  |
| % of sales                                   | (6.0)%                  | (6.0)%                  | 0.0pp   |
| Operating income                             | \$ 446.5                | \$ 505.9                | (11.7)% |
| % of sales                                   | 6.7%                    | 7.3%                    | (0.6)pp |
| Income before taxes                          | \$ 410.8                | \$ 463.7                | (11.4)% |
| Tax rate                                     | 33.9%                   | 30.8%                   | 3.1pp   |
| Net income                                   | \$ 271.6                | \$ 321.0                | (15.4)% |

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|   |    |       |    |       |         |
|---|----|-------|----|-------|---------|
| Net income attributable to controlling interest | \$ | 271.3 | \$ | 319.6 | (15.1)% |
| Earnings per share, diluted <sup>1)</sup>       | \$ | 3.07  | \$ | 3.43  | (10.5)% |

1) Assuming dilution and net of treasury shares.

Gross profit for the first nine months of 2015 decreased by close to \$13 million, compared to the same period last year, primarily as a result of negative currency translation impact. Gross margin increased by 0.5pp compared to the same period of 2014, mainly as a result of favorable currency effects, higher organic sales (Non-U.S. GAAP measure), positive product mix and raw material savings, partially offset by costs related to the investments for capacity and growth.

Selling, General and Administrative (S,G&A) expenses decreased by \$5 million.

Research, Development & Engineering (R,D&E) expenses, net decreased by more than \$15 million compared to the same quarter of the prior year. At comparable currency rates, the increase in R,D&E, net was more than \$20 million mainly driven by increased cost in Electronics.

Operating income decreased by \$59 million to \$446 million and the operating margin by 0.6pp to 6.7%. This decline in the operating margin was mainly due to higher costs for capacity alignment and for the settlements of antitrust related class actions.

Income before taxes decreased by \$53 million to \$411 million, \$6 million less than the decrease in operating income.

Net income attributable to controlling interest amounted to \$271 million compared to \$320 million for the first nine months of 2014. Income tax expense was \$139 million compared to \$143 million in 2014. The effective tax rate was 33.9% compared to 30.8% for the same nine month period last year. Discrete tax items, net, decreased the tax rate in 2015 by 0.6pp, compared to the same period in 2014 when discrete tax items, net increased the tax rate by 0.4pp.

EPS amounted to \$3.07 assuming dilution compared to \$3.43 for 2014.

The weighted average number of shares outstanding assuming dilution decreased to 88.4 million compared to 92.4 million for the full year 2014.

## LIQUIDITY AND SOURCES OF CAPITAL

Cash flow from operations amounted to \$191 million compared to \$212 million in the same quarter of 2014. The decrease was primarily related to timing effects. Operations in the first nine months of 2015 generated \$429 million in cash compared to \$483 million for the same period in 2014. The decrease was mainly due to lower net income.

Cash flow from operations, less net cash used in investing activities, was negative \$34 million compared to positive \$94 million during the same quarter of 2014. The difference of \$128 million comes mainly from M&A activities in the quarter, specifically the execution of a license agreement with Volvo Car Corporation and the completion of our acquisition of MACOM's automotive business. For the nine month period the cash flow from operations, less net cash used in investing activities was negative \$43 million compared to \$156 million for the same period in 2014. The decrease compared to the nine month period in 2014 was mainly due to acquisitions and the higher payment of antitrust and capacity alignment related costs.

Capital expenditures, net, of \$96 million were \$16 million more than depreciation and amortization expense during the quarter and \$22 million less than capital expenditures during the third quarter of 2014. During the nine month period capital expenditures, net amounted to \$334 million and depreciation and amortization totaled \$230 million compared to \$326 million and \$228 million, respectively, for the same nine month period in 2014.

The Company uses the non-U.S. GAAP measure Operating working capital, as defined in the table below, in its communications with investors and for management's review of the development of the working capital cash generation from operations. The reconciling items used to derive this measure are, by contrast, managed as part of the Company's overall cash and debt management, but they are not part of the responsibilities of day-to-day operations management.

### Reconciliation of Operating working capital to GAAP financial measure

(Dollars in millions)

|   | September 30,<br>2015 | December 31,<br>2014 |
|---|-----------------------|----------------------|
| Total current assets                      | \$ 3,813.2            | \$ 4,136.2           |
| Total current liabilities                 | (2,112.0)             | (2,138.6)            |
| <b>Working capital</b>                    | <b>1,701.2</b>        | <b>1,997.6</b>       |
| Cash and cash equivalents                 | (1,181.1)             | (1,529.0)            |
| Short-term debt                           | 53.5                  | 79.6                 |
| Derivative (asset) and liability, current | (0.4)                 | (0.8)                |

|                   |      |      |
|-------------------|------|------|
| Dividends payable | 49.3 | 47.9 |
|-------------------|------|------|

**Operating working capital** **\$ 622.5** **\$ 595.3**

During the quarter, operating working capital (Non-U.S. GAAP measure, see reconciliation table above) as a percentage of sales was 6.9%, down from 7.1% on June 30, 2015. The Company targets that operating working capital (Non-U.S. GAAP measure) in relation to the last 12-month sales should not exceed 10%.

Accounts receivable decreased in relation to sales to 71 days outstanding from 72 days outstanding on June 30, 2015 and from 72 days outstanding on September 30, 2014. Days inventory outstanding was 33 days, up from 31 days on June 30, 2015 and was unchanged from September 30, 2014.

As part of efficiently managing the Company's overall cost of funds, we routinely enter into debt-related derivatives (DRD) as part of our debt management. Creditors and credit rating agencies use net debt adjusted for DRD in their analyses of the Company's debt. DRD are fair value adjustments to the carrying value of the underlying debt. Included in the DRD is also the unamortized fair value adjustment related to a discontinued fair value hedge which will be amortized over the remaining life of the debt. By adjusting for DRD, the total financial liability of net debt is disclosed without grossing debt up with currency or interest fair values.



**Reconciliation of Net debt to GAAP financial measure****(Dollars in millions)**

|                           | <b>September 30,<br/>2015</b> | <b>June 30,<br/>2015</b> | <b>December 31,<br/>2014</b> |
|---------------------------|-------------------------------|--------------------------|------------------------------|
| Short-term debt           | \$ 53.5                       | \$ 93.2                  | \$ 79.6                      |
| Long-term debt            | 1,499.5                       | 1,505.6                  | 1,521.2                      |
| <b>Total debt</b>         | <b>1,553.0</b>                | <b>1,598.8</b>           | <b>1,600.8</b>               |
| Cash and cash equivalents | (1,181.1)                     | (1,323.3)                | (1,529.0)                    |
| Debt-related derivatives  | (7.0)                         | (7.0)                    | (10.0)                       |
| <b>Net debt</b>           | <b>\$ 364.9</b>               | <b>\$ 268.5</b>          | <b>\$ 61.8</b>               |

The Company's net debt position (Non-U.S. GAAP measure, see reconciliation table above) increased by \$96 million during the quarter to \$365 million at September 30, 2015. Gross interest-bearing debt decreased by \$46 million to \$1,553 million during the quarter. Autoliv's net debt (Non-U.S. GAAP measure, see reconciliation table above) increased by \$303 million to \$365 million compared to December 31, 2014. Primarily as a result of share repurchases, antitrust related settlements and M&A activities.

**Calculation of Leverage ratio****(Dollars in millions)**

|  | <b>September 30,<br/>2015</b> | <b>December 31,<br/>2014</b> |
|--|-------------------------------|------------------------------|
| Net debt <sup>1)</sup>                                       | \$ 364.9                      | \$ 61.8                      |
| Pension liabilities  | 229.0                         | 232.5                        |
| <b>Debt per the Policy</b>                                   | <b>\$ 593.9</b>               | <b>\$ 294.3</b>              |
| Income before income taxes <sup>2)</sup>                     | \$ 614.1                      | \$ 667.0                     |
| Plus: Interest expense, net <sup>2,3)</sup>                  | 65.3                          | 58.6                         |
| Depreciation and amortization of intangibles <sup>2,4)</sup> | 307.0                         | 305.4                        |
| <b>EBITDA per the Policy</b>                                 | <b>\$ 986.4</b>               | <b>\$ 1,031.0</b>            |
| <b>Leverage ratio</b>  | <b>0.6</b>                    | <b>0.3</b>                   |

1) Net debt is short- and long-term debt and debt-related derivatives less cash and cash equivalents.

2) Latest 12-months.

3) Interest expense, net is interest expense including cost for extinguishment of debt, if any, less interest income.

4) Including impairment write-offs, if any.

Autoliv's policy is to maintain a leverage ratio (Non-U.S. GAAP measure, see calculation above) commensurate with a strong investment grade credit rating. The Company measures its leverage ratio as net debt (Non-U.S. GAAP

measure, see reconciliation table above) adjusted for pension liabilities in relation to EBITDA (earnings before interest taxes depreciation and amortization). The long-term target is to maintain a leverage ratio of around 1x within a range of 0.5x to 1.5x. As of September 30, 2015, the Company had a leverage ratio of 0.6x.

During the quarter, total equity decreased by \$22 million to \$3,319 million due to \$75 million from currency translation effects and \$49 million for dividends. The decrease was partly offset by \$99 million from net income. Total parent shareholders' equity was \$3,307 million corresponding to \$37.53 per share. Total equity decreased by \$123 million compared to December 31, 2014, due to \$166 million from negative currency translation effects, \$148 million from dividends and \$104 million from repurchased shares. These unfavorable effects were offset by net income of \$272 million and common stock incentives of \$21 million.

**Headcount**

|  | September 30, 2015 | June 30, 2015 | September 30, 2014 |
|--|--------------------|---------------|--------------------|
| Headcount                                | 61,813             | 62,018        | 59,023             |
| Whereof: Direct workers in manufacturing | 71%                | 72%           | 72%                |
| Low Cost Countries                       | 74%                | 74%           | 73%                |
| Temporary personnel                      | 14%                | 15%           | 16%                |

Compared to June 30, 2015 total headcount (permanent employees and temporary personnel) decreased by around 200 people.

**SEGMENT INFORMATION**

Commencing with the period starting January 1, 2015, the Company reports its results under two new segments, Passive Safety and Electronics. Passive Safety includes Autoliv's airbag and seatbelt businesses, while Electronics integrates all of Autoliv's electronics resources and expertise in both passive safety electronics and active safety in one organization. Corporate sales and income, capital expenditure and depreciation and amortization for the reportable segments can be found in Note 14 Segment Information to our unaudited condensed consolidated financial statements in this Quarterly Report on Form 10-Q.

**Passive Safety**

|                          | Three months ended |                    | Change | Organic change <sup>1)</sup> |
|--------------------------|--------------------|--------------------|--------|------------------------------|
| (Dollars in millions)    | September 30, 2015 | September 30, 2014 |        |                              |
| Segment sales            | \$ 1,797.2         | \$ 1,862.9         | (3.5)% | 6.6%                         |
| Segment operating income | \$ 145.8           | \$ 144.6           | 0.8%   |                              |
| Segment operating margin | 8.1%               | 7.8%               | 0.3pp  |                              |

1) Non-U.S. GAAP measure, see reconciliation table below.

Consolidated sales declined by more than 3% to \$1,797 million compared to \$1,863 million in the same quarter of 2014. Excluding negative currency translation effects of \$190 million, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was more than 6%. All regions except China showed organic growth (Non-U.S. GAAP measure) in the quarter. The higher margin was a result of benefits from the higher organic sales (Non-U.S. GAAP measure), positive product mix and favorable raw material prices compared to the same quarter last year.

|                          | Nine months ended  |                    | Change | Organic change <sup>1)</sup> |
|--------------------------|--------------------|--------------------|--------|------------------------------|
| (Dollars in millions)    | September 30, 2015 | September 30, 2014 |        |                              |
| Segment sales            | \$ 5,552.9         | \$ 5,828.3         | (4.7)% | 5.1%                         |
| Segment operating income | \$ 404.7           | \$ 410.7           | (1.5)% |                              |
| Segment operating margin | 7.3%               | 7.0%               | 0.3pp  |                              |

1) Non-U.S. GAAP measure, see reconciliation table below.

Consolidated sales declined by close to 5% to \$5,553 million compared to \$5,828 million in the same period of 2014. Excluding negative currency translation effects of \$574 million, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was more than 5%. The organic sales growth (Non-U.S. GAAP measure) was primarily driven by higher sales in Europe and North America. The reported operating margin for the segment was negatively affected by the antitrust related costs and restructuring costs, primarily related to the on-going European capacity alignment program.

### Electronics

| (Dollars in millions)    | Three months ended |                    | Change  | Organic change <sup>1)</sup> |
|--------------------------|--------------------|--------------------|---------|------------------------------|
|                          | September 30, 2015 | September 30, 2014 |         |                              |
| Segment sales            | \$ 397.1           | \$ 356.9           | 11.3%   | 17.2%                        |
| Segment operating income | \$ 11.4            | \$ 14.8            | (23.0)% |                              |
| Segment operating margin | 2.9%               | 4.1%               | (1.2)pp |                              |

1) Non-U.S. GAAP measure, see reconciliation table below.

Consolidated sales were up 11% compared to the same quarter of 2014. Excluding negative currency translation effects of \$32 million, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was more than 17%. The organic sales growth (Non-U.S. GAAP measure) in Electronics was a result of the 36% organic sales growth (Non-U.S. GAAP measure) in active safety coming from Europe and North America. Sales for passive safety electronics also grew as a result of sales increases in China, RoA and North America, partly offset by a decrease in Japan. The lower margin was a result of negative currency transaction effects.

| <b>(Dollars in millions)</b> | <b>Nine months ended<br/>September 30,<br/>2015</b> | <b>Nine months ended<br/>September 30,<br/>2014</b> | <b>Change</b> | <b>Organic change<sup>1)</sup></b> |
|------------------------------|---|---|---------------|------------------------------------|
| Segment sales                | \$ 1,125.4  | \$ 1,092.2  | 3.0%          | 11.0%                              |
| Segment operating income     | \$ 32.2   | \$ 51.6   | (37.6)%       |                                    |
| Segment operating margin     | 2.9%  | 4.7%  | (1.8)pp       |                                    |

1) Non-U.S. GAAP measure, see reconciliation table below.

Consolidated sales grew by 3% compared to the same period 2014. Excluding negative currency translation effects of \$97 million, the organic sales growth (Non-U.S. GAAP measure, see reconciliation table below) was 11%. The organic sales growth (Non-U.S. GAAP measure) in Electronics was a result of the 31% organic sales growth (Non-U.S. GAAP measure) in active safety mainly from radar system sales to Mercedes and vision system sales to BMW. Organic sales (Non-U.S. GAAP measure) of passive safety electronics grew by almost 2%. The lower margin was a result of higher R,D&E costs, net at comparable currency rates and negative currency transaction effects.

#### **Reconciliation of the change in Organic sales to U.S. GAAP financial measure**

##### **Components of net sales increase (decrease)**

**Three months ended September 30, 2015**

**(Dollars in millions)**

|                                | <b>Passive Safety</b> |                  | <b>Electronics</b> |                | <b>Other and eliminations</b> | <b>Total</b> |                  |
|--------------------------------|-----------------------|------------------|--------------------|----------------|-------------------------------|--------------|------------------|
|                                | <b>%</b>              | <b>\$</b>        | <b>%</b>           | <b>\$</b>      | <b>\$</b>                     | <b>%</b>     | <b>\$</b>        |
| Organic change                 | 6.6                   | \$ 123.9         | 17.2               | \$ 61.2        | \$ 0.9                        | 8.4          | \$ 186.0         |
| Currency effects <sup>1)</sup> | (10.1)                | (189.7)          | (8.9)              | (31.6)         | 1.3                           | (10.0)       | (220.0)          |
| Acquisitions/divestitures      |                       |                  | 3.0                | 10.6           |                               | 0.5          | 10.6             |
| <b>Reported change</b>         | <b>(3.5)</b>          | <b>\$ (65.8)</b> | <b>11.3</b>        | <b>\$ 40.2</b> | <b>\$ 2.2</b>                 | <b>(1.1)</b> | <b>\$ (23.4)</b> |

1) Effects from currency translations.

#### **Reconciliation of the change in Organic sales to U.S. GAAP financial measure**

##### **Components of net sales increase (decrease)**

## Nine months ended September 30, 2015

(Dollars in millions)

|                                | Passive Safety |                   | Electronics |                | Other<br>and<br>eliminations | Total        |                   |
|--------------------------------|----------------|-------------------|-------------|----------------|------------------------------|--------------|-------------------|
|                                | %              | \$                | %           | \$             | \$                           | %            | \$                |
| Organic change                 | 5.1            | \$ 298.2          | 11.0        | \$ 119.9       | \$ 1.7                       | 6.1          | \$ 419.8          |
| Currency effects <sup>1)</sup> | (9.8)          | (573.7)           | (9.0)       | (97.3)         | 3.9                          | (9.7)        | (667.1)           |
| Acquisitions/divestitures      |                |                   | 1.0         | 10.6           |                              | 0.2          | 10.6              |
| <b>Reported change</b>         | <b>(4.7)</b>   | <b>\$ (275.5)</b> | <b>3.0</b>  | <b>\$ 33.2</b> | <b>\$ 5.6</b>                | <b>(3.4)</b> | <b>\$ (236.7)</b> |

1) Effects from currency translations.

**Headcount**

|                                  | September 30, 2015 | June 30, 2015 | December 31, 2014 | September 30, 2014 |
|----------------------------------|--------------------|---------------|-------------------|--------------------|
| Headcount Passive Safety segment | 57,789             | 58,112        | 56,327            | 55,355             |
| Headcount Electronics segment    | 3,880              | 3,770         | 3,570             | 3,550              |

The decrease in Passive Safety headcount from June 30, 2015 was a result of lower levels of temporary personnel in China and effects from the capacity alignment program in Europe. The increase in Electronics from June 30, 2015 was mainly a result of the planned hiring of electronics engineers, which will continue throughout the remainder of the year. An additional increase of 24 employees came from the acquisition of MACOM's automotive business.

The increase in passive safety headcount from December 31, 2014 was in direct labor, which was needed to handle the organic sales growth sales (Non-U.S. GAAP measure). The increase in Electronics headcount from December 31, 2014 came mainly from the planned hiring of electronics engineers, which will continue throughout the remainder of the year.

## **Outlook**

Mainly based on our customer call-offs we expect organic sales for the fourth quarter of 2015 to grow by around 9% compared to the same quarter of 2014. Currency translations are expected to have a negative effect of more than 6%, resulting in a consolidated sales growth of more than 3%. The adjusted operating margin, excluding costs for capacity alignments and antitrust related matters, is expected to be around 10.5%.

The expectation for the full year 2015 is for an organic sales growth of around 7%. Consolidated sales are expected to decline by around 2% as negative effects from currency translations are expected to be around 9%. The expectation for the full year adjusted operating margin is around 9.5%, excluding costs for capacity alignments and antitrust related matters.

Autoliv has agreements with several OEMs for supply of replacement airbag inflators for delivery. Based on customer agreements and our own expectations we estimate delivery volumes of up to 20 million units mainly in 2015 and 2016. It remains too early in this evolving situation to be able to estimate final volumes.

Our capacity alignment program continues and the Company continues to expect the costs for the program to be more than \$90 million for the full year 2015.

The projected tax rate, excluding any discrete items, for the full year 2015 is now expected to be around 32% and is subject to change due to any other discrete or nonrecurring events that may occur.

We still expect operational cash flow for the full year to remain strong and to be around \$0.8 billion excluding antitrust related matters and any other discrete items. Capital expenditures in support of our growth strategy are expected to be 5-6% of sales for the full year, which is an increase from the normal level of 4-5% of sales mainly due to the replacement inflator business.

## **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, a material current or future effect on its financial position, results of operations or cash flows.

## **OTHER RECENT EVENTS**

### **Launches in the Third Quarter 2015**

#### **Audi's new A4**

Inflatable curtains, side airbags, active seatbelts with pretensioners, cable cutters.

**BMW s new 7-series**

Driver airbag with steering wheel, passenger airbag, seatbelts with pretensioners, Night vision system, cable cutters.

**Mini s new Clubman**

Driver airbag with steering wheel, side airbag, inflatable curtains, knee airbag, seatbelts with pretensioners, mono vision system.

**KIA s new Sportage**

Driver airbag, passenger airbag, side airbag, inflatable curtains, seatbelts with pretensioners, safety electronics.

**Ford s new Everest**

Passenger airbag, inflatable curtains, side airbags, knee airbag, safety electronics.

**Tesla s new Model X**

Side airbags, inflatable curtains and cable cutters.

**Honda s new Civic**

Driver airbag with steering wheel, passenger airbag, inflatable curtains, side airbags, radar system.

**Chevrolet s new Volt**

Safety electronics and radar system.

**BMW s new X1**

Side airbag, inflatable curtains, knee airbag, seatbelts with pretensioners, mono vision system.



## Other Events

On August 17, Autoliv announced that it had completed the previously communicated acquisition of the automotive business of M/A-COM Technology Solutions Holdings, Inc. (NASDAQ: MTSI) (MACOM).

On September 9, Autoliv announced that it had entered into a definitive agreement to establish a joint venture with Nissin Kogyo (TSE: 7230.T) in the product areas of Brake Control and Brake Apply Systems . Upon closing, which is subject to customary closing conditions including confirmatory due diligence, regulatory approval and Nissin Kogyo shareholder approval, Autoliv will own 51% of the joint venture, have management control and consolidate the joint venture in its financial statements.

On September 30, Autoliv, announced that it had joined the Drive Me project. The project is a unique large-scale autonomous driving project joining industry, government and academia towards securing future mobility solutions. As part of the project, 100 self-driving cars will be released on public roads in Gothenburg, Sweden under everyday driving conditions.

Autoliv is joining current partners Volvo Car Group, the Swedish Transport Administration, the Swedish Transport Agency, Lindholmen Science Park, the City of Gothenburg and Chalmers University in this sector steering collaboration, which is endorsed by the Swedish Government.

On October 1-2 Autoliv, at its Capital Markets Day outlined its strategy for further growth, demonstrated Real Life Safety and set end of decade targets. The Company also reiterated its existing long-term targets. For a replay of the presentations and further information please go to Autoliv's corporate website: [www.autoliv.com](http://www.autoliv.com)

## Dividend

On August 3, 2015, the Company declared a quarterly dividend to shareholders of 56 cents per share for the third quarter 2015 with the following payment schedule:

|                        |                   |
|------------------------|-------------------|
| Ex-date (common stock) | November 16, 2015 |
| Ex-date (SDRs)         | November 17, 2015 |
| Record Date            | November 18, 2015 |
| Payment Date           | December 3, 2015  |

## Next Report

Autoliv intends to publish the quarterly earnings report for the fourth quarter of 2015 on Friday, January 29, 2016.

## CONTRACTUAL OBLIGATIONS AND COMMITMENTS

As of September 30, 2015, the Company's future contractual obligations have not changed materially from the amounts reported in the Annual Report on Form 10-K for the year ended December 31, 2014 filed with the SEC on February 19, 2015.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Other than as noted below, as of September 30, 2015, there have been no material changes to the information related to quantitative and qualitative disclosures about market risk that was provided in the Company's Annual Report on Form 10-K for the year ended December 31, 2014 filed with the SEC on February 19, 2015.

## Transaction Exposure and Revaluation Effects.

Transaction exposure arises when transactions have terms which are denominated in a currency other than the entity's functional currency. Revaluation effects come from the valuation of assets and liabilities of each unit denominated in other currencies other than the functional currency. The Company's gross transaction exposure forecasted for 2015 is approximately \$2.7 billion. A part of the currency flows have counter-flows in the same currency pair, which reduces the net exposure to approximately \$2.1 billion per year. In the four largest net exposures, Autoliv expects to sell U.S. dollars against the Mexican Peso (16% of total net exposure), Euros against the Swedish Krona (16% of total net exposure), U.S. dollars against Korean won (10% of total net exposure) and buy Euros against the Chinese Renminbi (6% of total net exposure). Together these currencies are expected to account for almost 50% of the Company's net currency transaction exposure. Since the Company can only effectively hedge these currency flows in the short term, periodic hedging would only reduce the impact of fluctuations temporarily. Over time, periodic hedging would postpone but not reduce the impact of fluctuations. In addition, the net exposure is limited to less than one quarter of net sales and is made up of more than 40 different currency pairs with exposures in excess of \$1 million each. Autoliv does not hedge these net transaction flows. However, the Company may, from time to time, hedge certain specific transaction flows. At September 30, 2015 there were foreign exchange forward contracts outstanding, designated as cash flow hedges, with a nominal volume of \$87 million.

## ITEM 4. CONTROLS AND PROCEDURES

### (a) Evaluation of Disclosure Controls and Procedures

An evaluation has been carried out, under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective.

### (b) Changes in Internal Control over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II - OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

Various claims, litigation and proceedings are pending or threatened against the Company or its subsidiaries, covering a range of matters that arise in the ordinary course of its business activities with respect to commercial, product liability and other matters.

For a description of our material legal proceedings, see Note 12 Contingent Liabilities – Legal Proceedings to our unaudited condensed consolidated financial statements in this Quarterly Report on Form 10-Q.

## **ITEM 1A. RISK FACTORS**

Except as set forth below, as of September 30, 2015, there have been no material changes to the risk factors that were previously disclosed in Item 1A in the Company's Annual Report on Form 10-K for the year ended December 31, 2014 filed with the SEC on February 19, 2015.

### **Exchange rate risks**

In addition, as a result of our global presence, a significant portion of our revenues and expenses are denominated in currencies other than the U.S. dollar. We are therefore subject to foreign currency risks and foreign exchange exposure. Such risks and exposures include:

transaction exposure, which arises because the cost of a product originates in one currency and the product is sold in another currency;

revaluation effects, which arises from valuation of assets denominated in other currencies than the reporting currency of each unit;

translation exposure in the income statement, which arises when the income statements of non-U.S. subsidiaries are translated into U.S. dollars;

translation exposure in the balance sheet, which arises when the balance sheets of non-U.S. subsidiaries are translated into U.S. dollars; and

changes in the reported U.S. dollar amounts of cash flows.

For example, the financial crisis during 2008-2009 caused extreme and unprecedented volatility in foreign currency exchange rates. More recently, there has been significant volatility in certain currency pairs during 2012-2015, and particularly in the early part of 2015. Such fluctuations may occur again and may impact our financial results. We cannot predict when, or if, this volatility will cease or the extent of its impact on our future financial results. We typically denominate foreign transactions in foreign currencies to achieve a natural hedge. However, a natural hedge cannot be achieved for all our currency flows therefore a net transaction exposure remains within the group. The net exposure can be significant and creates a transaction exposure risk for the Company. We may engage in hedging transactions from time to time in the future relating to foreign currency exchange rates.

Additionally, our electronics business is particularly vulnerable to a strong U.S. dollar as raw materials and components are sourced in U.S. dollars while sales are also currently in other currencies, like the Euro. The Company does not hedge translation exposure. Furthermore, growth markets are more likely to utilize foreign currency restrictions that govern the transfer of funds out of such countries.

## **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

### **Stock repurchase program**

During the quarter ended September 30, 2015, Autoliv made no stock repurchases. The Company is authorized to purchase up to 47.5 million shares of common stock under its stock repurchase program, which was first approved by the board of directors of the Company on May 9, 2000 and reactivated during the fourth quarter of 2013. Under the existing authorizations, another 4.4 million shares may be repurchased. The stock repurchase program does not have an expiration date.

## **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

## **ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

## **ITEM 5. OTHER INFORMATION**

Not applicable.



**ITEM 6. EXHIBITS**

| Exhibit<br>No. | Description   |
|----------------|---|
| 2.1            | Stock Purchase Agreement, dated as of July 16, 2015, by and among Autoliv ASP Inc., M/A-COM Technology Solutions Inc., M/A-COM Auto Solutions Inc. and, for the limited purposes specified therein, M/A-COM Technology Solutions Holdings, Inc., incorporated herein by reference to Exhibit 2.1 to the Current Report on Form 8-K (File No. 001-12933, filing date July 17, 2015).                             |
| 3.1            | Autoliv's Restated Certificate of Incorporation, as amended, incorporated herein by reference to Exhibit 3.1 to the Quarterly Report on Form 10-Q (File No. 001-12933, filing date April 22, 2015).   |
| 3.2            | Autoliv's Second Restated By-Laws incorporated herein by reference to Exhibit 3.2 to the Current Report on Form 8-K (File No. 001-12933, filing date May 6, 2014).  |
| 4.1            | Senior Indenture, dated March 30, 2009, between Autoliv, Inc. and U.S. Bank National Association, as trustee, incorporated herein by reference to Exhibit 4.1 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933, filing date March 30, 2009).   |
| 4.2            | First Supplemental Indenture, dated March 30, 2009, between Autoliv, Inc. and U.S. Bank National Association, as trustee, incorporated herein by reference to Exhibit 4.2 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933, filing date March 30, 2009).   |
| 4.3            | Purchase Contract and Pledge Agreement, dated March 30, 2009, among Autoliv, Inc. and U.S. Bank National Association, as Stock Purchase Contract Agent, and U.S. Bank National Association, as Collateral Agent, Custodial Agent and Securities Intermediary, incorporated herein by reference to Exhibit 4.3 to Autoliv's Registration Statement on Form 8-A (File No. 001-12933, filing date March 30, 2009). |
| 4.4            | General Terms and Conditions for Swedish Depository Receipts in Autoliv, Inc. representing common shares in Autoliv, Inc., effective as of August 1, 2011, with Skandinaviska Enskilda Banken AB (publ) serving as custodian, incorporated herein by reference to Exhibit 4.11 to Autoliv's Registration Statement on Form S-3 (File No. 333-179948, filing date March 7, 2012).                                |
| 4.5            | Second Supplemental Indenture (including Form of Global Note), dated March 15, 2012, between Autoliv, Inc. and U.S. Bank National Association, as trustee, incorporated herein by reference to Exhibit 4.1 to the Current Report on Form 8-K (File No. 001-12933, filing date March 15, 2012).  |
| 4.6            | Note Purchase and Guaranty Agreement dated April 23, 2014, among Autoliv ASP, Inc., Autoliv, Inc. and the purchasers named therein, incorporated herein by reference to Exhibit 4.6 to the Quarterly Report on Form 10-Q (File No. 001-12933, filing date April 25, 2014).  |
| 10.1           | Consulting Agreement, dated as of July 16, 2015, by and among Autoliv ASP Inc. and M/A-COM Technology Solutions Inc., incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K (File No. 001-12933, filing date July 17, 2015).   |
| 10.2           | International Assignment Agreement, dated as of August 27, 2015, by and among Autoliv ASP, Inc., Autoliv AB and Steven Fredin, incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K (File No. 001-12933, filing date August 28, 2015).  |
| 31.1*          | Certification of the Chief Executive Officer of Autoliv, Inc. pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.   |
| 31.2*          | Certification of the Chief Financial Officer of Autoliv, Inc. pursuant to Rules 13a-14(a) and 15d-14(a) of  |

the Securities Exchange Act of 1934, as amended.

- 32.1\* Certification of the Chief Executive Officer of Autoliv, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification of the Chief Financial Officer of Autoliv, Inc. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101\* The following financial information from the Quarterly Report on Form 10-Q for the fiscal quarter ended September 30, 2015, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Consolidated Statements of Net Income; (ii) the Condensed Consolidated Statements of Comprehensive Income; (iii) the Condensed Consolidated Balance Sheets; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements.

\* Filed herewith.



**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: October 23, 2015

AUTOLIV, INC.

(Registrant)

By: /s/ Mats Wallin

Mats Wallin  
Chief Financial Officer  
(Duly Authorized Officer and Principal  
Financial Officer)