

S&T BANCORP INC  
Form 11-K  
June 16, 2015  
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**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Form 11-K**

x **ANNUAL REPORT PURSUANT TO SECTION 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2014**

**OR**

.. **TRANSITION REPORT PURSUANT TO SECTION 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-12508**

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:  
**THRIFT PLAN FOR EMPLOYEES OF S&T BANK**

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

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**S&T BANCORP, INC.**

**800 PHILADELPHIA STREET**

**INDIANA, PA 15701**

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**Financial Statements and Supplemental Schedule**

**Thrift Plan for Employees of S&T Bank**

*Years ended December 2014 and 2013*

*With Report of Independent Registered Public Accounting Firm*

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**Thrift Plan for Employees of S&T Bank**

**Financial Statements and Supplemental Schedule**

*Years ended December 2014 and 2013*

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Thrift Plan Committee

S&T Bank

Indiana, Pennsylvania

We have audited the accompanying statements of net assets available for benefits of the Thrift Plan for Employees of S&T Bank (Plan) as of December 31, 2014 and 2013, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2014 and 2013, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

The supplemental information in the accompanying schedule of assets (held at end of year) as of December 31, 2014, have been subjected to audit procedures performed in conjunction with the audit of the Plan's financial statements. The supplemental information is presented for the purpose of additional analysis and is not a required part of the financial statements but include supplemental information required by the Department of Labor's (DOL) Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 (ERISA). The supplemental information is the responsibility of the Plan's management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information in the accompanying schedule, we evaluated whether the supplemental information, including its form and content, is presented in conformity with the DOL's Rules and Regulations for Reporting and Disclosure under the ERISA. In our opinion, the supplemental information in the accompanying schedules is fairly stated in all material respects in relation to the financial statements as a whole.

/s/ Schneider Downs & Co., Inc.

Pittsburgh, Pennsylvania

June 16, 2015



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## Thrift Plan for Employees of S&amp;T Bank

## Statements of Net Assets Available for Benefits

	<b>December 31</b>	
	<b>2014</b>	<b>2013</b>
<b>Assets:</b>		
Cash	\$ 4,523	\$ 6,474
<b>Investments:</b>		
Short-term investment funds	8,041,023	7,045,125
Mutual funds	51,597,826	49,832,548
S&T Bancorp, Inc. common stock	20,824,785	18,618,396
<b>Total investments</b>	<b>80,463,634</b>	<b>75,496,069</b>
<b>Total Assets</b>	<b>80,468,157</b>	<b>75,502,543</b>
<b>Liabilities:</b>		
Participant administrative fee payable	(2,954)	(2,784)
<b>Net assets available for benefits</b>	<b>\$ 80,465,203</b>	<b>\$ 75,499,759</b>

*See accompanying notes to the financial statements.*

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## Thrift Plan for Employees of S&amp;T Bank

## Statements of Changes in Net Assets Available for Benefits

	Years ended December 31	
	2014	2013
<b>Additions</b>		
Contributions:		
Employer	\$ 1,288,951	\$ 1,329,670
Employee payroll	3,308,891	3,141,165
Employee rollover	753,941	412,763
	5,351,783	4,883,598
Investment income:		
Dividends	3,453,436	2,473,390
Net appreciation in fair value of investments	3,376,650	12,564,130
	6,860,086	15,037,520
<b>Total Additions</b>	<b>12,181,869</b>	<b>19,921,118</b>
<b>Deductions</b>		
Distributions to participants	(7,195,015)	(7,899,185)
Participant administrative fees	(21,410)	(22,531)
<b>Total Deductions</b>	<b>(7,216,425)</b>	<b>(7,921,716)</b>
Net increase	4,965,444	11,999,402
Net assets available for benefits at beginning of year	75,499,759	63,500,357
Net assets available for benefits at end of year	<b>\$ 80,465,203</b>	<b>\$ 75,499,759</b>

*See accompanying notes to the financial statements.*



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Thrift Plan for Employees of S&T Bank

Notes to Financial Statements

Years ended December 31, 2014 and 2013

**1. Description of the Plan**

The following description of the Thrift Plan for Employees of S&T Bank (the Plan) provides only general information. For more complete information about the Plan, including participation, vesting and benefit provisions, refer to the Plan Document, which can be obtained from S&T Bank (the Plan Sponsor and Employer).

***General***

The Plan is a defined contribution plan that covers all employees of S&T Bank and affiliates. The Plan is subject to the provisions of the Employee Retirement Income Security Act (ERISA).

The Plan was adopted effective May 1, 1984 and made retroactive to January 1, 1984 by the Plan Sponsor.

In March 2012 and August 2012, the Plan Sponsor acquired Mainline Bank and Gateway Bank of Pennsylvania (Acquired Banks), respectively. Employees of the Acquired Banks who were retained by the Employer were immediately eligible to participate in the Plan at the time of acquisition. However, these employees were not permitted to roll over balances from their existing retirement plans. Upon termination of the Acquired Banks' retirement plans, active participants are permitted to roll over their accounts. In 2013, the Gateway Bank 401(k) received formal Internal Revenue Service (IRS) approval, and all assets have been distributed to participants. On June 10, 2014, the IRS approved the termination request for the Mainline Bancorp Inc. Employee Stock Ownership Plan with 401k Provisions and all assets have been rolled over to the Plan or distributed to participants. Consequently, the amounts rolled into the Plan as a result of Plan terminations of the Acquired Banks were \$567,772 in 2014 from the Mainline Plan and \$263,562 in 2013 from the Gateway Plan.

In March 2015, the Plan Sponsor acquired Integrity Bank. Employees of the Acquired Bank who were retained by the Employer were immediately eligible to participate in the Plan at the time of acquisition. However, those employees were not permitted to roll over balances from their retirement plan. Upon termination of the Acquired Bank's retirement plan, active participants will be permitted to roll over the balance that is not attributable to Roth contributions.

***Contributions***

The Plan is a vehicle for accepting employee pre-tax and employer tax-deferred contributions. Participants determine the amount of their pre-tax cash contributions to the Plan up to 50% of their eligible compensation. Employer matching contributions are equal to 100% on the first 1% of compensation and 50% on the next 5% of compensation, not to exceed 3.5% of eligible compensation. Employer discretionary contributions are determined by the Board of Directors of the Plan Sponsor. There were no discretionary employer contributions during 2014 or 2013. The Plan does not allow employee after-tax contributions. Participants may also contribute amounts representing distributions from other qualified retirement plans (rollovers). Participants who have attained age 50 before the end of the plan year are eligible to make catch-up contributions. Employer matching contributions on catch-up contributions are also determined by the Board of Directors of the Plan Sponsor.

The Plan provides for automatic enrollment of newly eligible employees and current eligible employees who have not previously made an election either to participate or not. Automatic pre-tax contributions are 6% of eligible compensation. Automatically enrolled employees can decline to participate or modify participation in accordance with the requirements of the Pension Protection Act of 2006.

Participants may elect to invest their contributions in one or more of the twelve available investment options or in one of five risk-based portfolios. The risk-based portfolios are composed of varying allocations of the available investment options, which participants may select, based on their risk profile, ranging from conservative to aggressive. Employer matching contributions are invested in the same proportions. The Employer discretionary contributions are made to the investment option holding S&T Bancorp, Inc. common stock.

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**1. Description of the Plan (continued)**

Participants are permitted to transfer all balances in their accounts between investment options.

***Participant Accounts***

Individual accounts are maintained for each participant. Each participant's account is credited with the participant's contributions, Employer matching contributions and allocations of other Employer contributions and fund earnings, which are allocated based on the participant's compensation or fund balances, respectively. The Plan passes through quarterly administrative fees to those participants no longer employed by the Employer. Fees paid by participants and the Plan are further described under Operating Expenses in Note 2. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

***Vesting***

Participants are vested immediately in their contributions plus actual earnings thereon. For participants hired on or after January 1, 2008, 100% vesting in Employer matching contributions and Employer discretionary contributions and the earnings thereon will occur when the Participant completes two years of service with the Employer. Participants hired prior to January 1, 2008 are 100% vested in the Employer contributions.

***Notes Receivable from Participants***

The Plan does not provide for notes receivable from participants.

***Payment of Benefits***

Upon termination of service from the Employer, a participant may elect to receive a lump sum amount equal to the value of the participant's vested interest in their account.

Retired participants may take partial distributions as frequently as once a quarter, however, they are required to receive a lump sum distribution at age 70 1/2 under Section 401(a)(9) of the Code.

Terminated participants whose vested account balance is at least \$1,000 but not more than \$5,000 are subject to a mandatory rollover if the participant fails to make an affirmative election to either receive a lump sum payment or directly roll over the balance to an eligible plan. The participant's account will be transferred to an individual retirement plan selected by the Thrift Plan Committee. Terminated participants whose vested account balance is less than \$1,000 are subject to a mandatory lump sum distribution if the participant fails to make an affirmative election to either receive a lump sum payment or directly roll over the balance to an eligible plan.

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**1. Description of the Plan (continued)**

***Forfeited Accounts***

As of December 31, 2014 and 2013, participant forfeited accounts totaled \$154,033 and \$78,469, respectively. Forfeitures are used to reduce future Employer contributions. Forfeitures applied to Employer contributions in 2014 totaled \$99,159. There were no reductions in 2013.

**2. Summary of Significant Accounting Policies**

A summary of significant accounting policies consistently applied by management in the preparation of the accompanying financial statements follows:

***Basis of Accounting***

The financial statements of the Plan have been prepared on the accrual basis of accounting.

***Use of Estimates***

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein and disclosures of contingent assets and liabilities. Actual results could differ from those estimates.

***Investment Valuation and Income Recognition***

Investments are reported at estimated fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Plan's Thrift Plan Committee is responsible for establishing an accounting and financial reporting process for fair value measurements. The Plan's Thrift Plan Committee may look to the investment manager, trustee, or other service provider to assist in the mechanics of the valuation. However, the Plan's Thrift Plan Committee is responsible for obtaining sufficient information to evaluate and independently challenge the valuation.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation includes the Plan's gains and losses on investments bought and sold as well as held during the year.

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**2. Summary of Significant Accounting Policies (continued)**

The Plan uses a fair value hierarchy to prioritize the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level 1 Quoted prices for *identical* instruments in active markets.
- Level 2 Quoted prices for *similar* instruments in active markets; quoted prices for identical or similar instruments in markets that are inactive; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are *unobservable*.

The Plan Sponsor generally uses quoted market prices to determine fair value, and classifies such items in Level 1.

The asset's and liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in methodologies used at December 31, 2014 and 2013.

Mutual and money market funds valued at the daily closing price as reported by the funds. Mutual and money market funds held by the Plan are open-ended funds that are registered within the Securities and Exchange Commission. The funds are required to publish their daily net asset value and to transact at that price. These funds held by the Plan are deemed to be actively traded.

Common stock valued at the closing price reported on the active market on which the individual securities are traded.

**Table of Contents****2. Summary of Significant Accounting Policies (continued)**

The methods described above might produce a fair value calculation that might not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables set forth by level, within the fair value hierarchy, the Plan's assets at fair value:

***Assets at Fair Value as of December 31, 2014***

	<i>Level 1</i>	<i>Level 2</i>	<i>Level 3</i>	<i>Total</i>
Cash	\$ 4,523			\$ 4,523
Money Market Fund	8,041,023			8,041,023
Mutual Funds:				
Moderate Allocation	\$ 9,110,489			\$ 9,110,489
Intermediate-term Bond	7,962,219			7,962,219
Large Blend	12,767,779			12,767,779
Mid-cap Blend	8,949,857			8,949,857
Small-cap	7,571,373			7,571,373
Foreign Accounts	4,471,020			4,471,020
Capital Preservation	765,089			765,089
<b>Total Mutual Funds</b>	<b>\$ 51,597,826</b>			<b>\$ 51,597,826</b>
Common Stock	\$ 20,824,785			\$ 20,824,785
<b>Total Assets at Fair Value</b>	<b>\$ 80,468,157</b>			<b>\$ 80,468,157</b>

***Assets at Fair Value as of December 31, 2013***

	<i>Level 1</i>	<i>Level 2</i>	<i>Level 3</i>	<i>Total</i>
Cash	\$ 6,474			\$ 6,474
Money Market Fund	7,045,125			7,045,125
Mutual Funds:				
Moderate Allocation	\$ 8,635,718			\$ 8,635,718
Intermediate-term Bond	7,846,667			7,846,667
Large Blend	11,758,489			11,758,489
Mid-cap Blend	8,082,692			8,082,692
Small-cap	7,849,575			7,849,575
Foreign Accounts	5,073,840			5,073,840
Capital Preservation	585,567			585,567

Total Mutual Funds	\$ 49,832,548	\$ 49,832,548
Common Stock	\$ 18,618,396	\$ 18,618,396
<b>Total Assets at Fair Value</b>	<b>\$ 75,502,543</b>	<b>\$ 75,502,543</b>

The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period.

The Plan Sponsor evaluated the significance of transfers between levels based upon the nature of the financial instrument and size of the transfer relative to total net assets available for benefits. For the years ended December 31, 2014 and 2013, there were no transfers in or out of Levels 1, 2, or 3.

**Table of Contents****2. Summary of Significant Accounting Policies (continued)*****Payment of Benefits***

Benefits are recorded when paid.

***Operating Expenses***

Participants pay fees for distributions from their accounts, for commissions on purchases and sales of S&T Bancorp, Inc. common stock, and for qualifications of domestic relations orders. The Plan passes through quarterly administrative fees to those participants who are no longer employed by the Employer. As of December 31, 2014 and 2013, separated participants had \$2,954 and \$2,784, respectively, payable in fees for balances in the Plan. The Participants pay these fees directly to the Plan's third-party administrator and record keeper, Mercer HR Services.

All other expenses of maintaining the Plan are paid by the Employer.

***Recent Accounting Pronouncements***

In May 2015, FASB issued ASU 2015-07, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent). The amendment removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share as a practical expedient. The amendments also remove the requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share as a practical expedient. ASU 2015-07 is effective for public businesses beginning after December 15, 2015, with early adoption permitted. ASU 2015-07 requires retrospective application by removing investments measured using net asset value as a practical expedient from the fair value hierarchy in all periods presented. The Plan will not elect to early adopt on the ASU and is currently assessing the provision's impact on the financial statements.

**3. Investments**

During 2014 and 2013, the Plan's investments (including investments purchased and sold, as well as held during the year) appreciated (depreciated) in fair value, as follows:

***Net Appreciation******In Fair Value***

	<i>2014</i>	<i>2013</i>
Mutual Funds	\$ 202,481	\$ 7,139,043
S&T Bancorp, Inc. Common Stock	\$ 3,174,169	\$ 5,425,087
<b>Net Appreciation</b>	<b>\$ 3,376,650</b>	<b>\$ 12,564,130</b>



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The following investments exceeded 5% or more of the Plan's net assets available for benefits as of December 31, 2014 and 2013:

<i>Investment</i>	<i>December 31</i>		<i>December 31</i>	
	<i>2014</i>	<i>2013</i>	<i>2014</i>	<i>2013</i>
	<i>shares</i>		<i>\$</i>	
S&T Bancorp, Inc. Common Stock	698,584	735,614	\$ 20,824,785	\$ 18,618,396
Dodge & Cox Balanced Fund	88,900	87,851	\$ 9,110,489	\$ 8,635,718
Federated Prime Obligations Fund	8,041,023	7,045,125	\$ 8,041,023	\$ 7,045,125
PIMCO Total Return Fixed Income Fund	746,925	734,019	\$ 7,962,219	\$ 7,846,667
Royce Special Equity Fund	333,394	315,497	\$ 7,571,373	\$ 7,849,575
Vanguard Index 500 Fund	39,260	46,903	\$ 7,455,146	\$ 6,600,160
American Funds Fundamental Investors Fund R5 (1)	102,009		\$ 5,312,633	\$
Vanguard Mid-Cap Index Fund	30,961	97,733	\$ 4,736,105	\$ 4,200,568
Stewart Capital Mid Cap Fund	262,539	249,976	\$ 4,213,752	\$ 3,882,124
Harbor International Fund (2)	51,903	54,970	\$ 3,362,255	\$ 3,903,436
Selected American Large Cap Growth Fund (1)		102,633	\$	\$ 5,158,329

- (1) American Funds Fundamental Investors Fund R5 replaced Selected American Large Cap Growth in 2014.  
(2) This fund was greater than 5% of net assets available for benefits as of December 31, 2013, but less than 5% as of December 31, 2014.

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**4. Transactions with Parties-in-Interest**

Legal, accounting, and other administrative fees are paid by the Plan Sponsor. The Plan is administered by the Plan Sponsor. Mercer HR Services is the third-party administrator and record keeper for the Plan; however, the Plan Sponsor retains primary responsibility for administration. Mercer Trust Company (the Trustee) acts as trustee and safekeeping agent for the Plan.

At December 31, 2014 and 2013, respectively, the Plan held an aggregate of 698,584 and 735,614 shares of S&T Bancorp, Inc. common stock valued at \$20,824,785 and \$18,618,396.

At December 31, 2014 and 2013, respectively, the Plan held an aggregate of 262,539 and 249,976 shares of Stewart Capital Mid Cap Fund valued at \$4,213,752 and \$3,882,124. This fund is advised by Stewart Capital Advisors, LLC, a subsidiary of the Plan Sponsor.

**5. Income Tax Status**

The Plan has received a determination letter from the Internal Revenue Service (IRS) dated January 29, 2015, stating that the Plan is qualified under Section 401(a) of the Code and, therefore, the related trust is exempt from taxation. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. The Plan Sponsor believes that the Plan is being operated in compliance with the applicable requirements of the Code and, therefore, believes that the Plan is qualified, and the related trust is tax-exempt.

Accounting principles generally accepted in the United States of America require plan management to evaluate tax positions taken by the plan and recognize a tax liability (or asset) if the plan has taken an uncertain tax position that more likely than not would not be sustained upon examination by the IRS. The Plan Administrator has analyzed the tax positions taken by the Plan, and has concluded that as of December 31, 2014 and 2013, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

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**6. Risks and Uncertainties**

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statements of net assets available for benefits.

**7. Plan Termination**

Although it has not expressed any interest to do so, the Plan Sponsor reserves the right to amend or discontinue the Plan. In the event of a termination of the Plan, plan assets would be used for the benefit of participants and their beneficiaries, as prescribed by law.

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**Supplemental Schedule**

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Thrift Plan for Employees of S&amp;T Bank

EIN: 25-0776600 Plan Number: 002

Schedule H, Line 4(i) Schedule of Assets

(Held at End of Year)

December 31, 2014

<b>(b) Identity of Issuer, Borrower, Lessor or Similar Party</b>	<b>(c) Description of Investment, Including Number of Units or Shares Held</b>	<b>(e) Current Value</b>
Federated Prime Obligations Fund	8,041,023 Units	\$ 8,041,023
Mutual Funds:		
Dodge & Cox Balanced Fund	88,900 Units	\$ 9,110,489
PIMCO Total Return Fixed Income Fund	746,925 Units	\$ 7,962,219
Royce Special Equity Fund	333,394 Units	\$ 7,571,373
Vanguard Index 500 Fund	39,260 Units	\$ 7,455,146
American Funds Fundamental Investors Fund R5	102,009 Units	\$ 5,312,633
Vanguard Mid-Cap Index Fund	30,961 Units	\$ 4,736,105
Stewart Capital Mid Cap Fund*	262,539 Units	\$ 4,213,752
Harbor International Fund	51,903 Units	\$ 3,362,255
Oakmark International Small Cap Fund	74,967 Units	\$ 1,108,765
Gabelli ABC Fund	76,128 Units	\$ 765,089
<b>Total Mutual Funds</b>		<b>\$ 59,638,849</b>
S&T Bancorp, Inc. Common Stock*	698,584 Units	\$ 20,824,785
<b>Total assets held at end of year</b>		<b>\$ 80,463,634</b>

\* Indicates party-in-interest to the Plan

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**SIGNATURES**

The Plan.

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Thrift Plan for Employees of S&T Bank

June 16, 2015

/s/ Mark Kochvar  
Mark Kochvar  
Senior Executive Vice President &  
Chief Executive Officer