

POTASH CORP OF SASKATCHEWAN INC  
Form 10-Q  
October 29, 2013

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Form 10-Q**

☐ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the Quarterly Period Ended September 30, 2013

**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
Commission File Number 1-10351

**Potash Corporation of Saskatchewan Inc.**

*(Exact name of registrant as specified in its charter)*

|  |   |
|--|---|
| <b>Canada</b><br><i>(State or other jurisdiction of<br/>incorporation or organization)</i>                             | <b>N/A</b><br><i>(I.R.S. Employer<br/>Identification No.)</i> |
| <b>122 1 Avenue South</b><br><b>Saskatoon, Saskatchewan, Canada</b><br><i>(Address of principal executive offices)</i> | <b>S7K 7G3</b><br><i>(Zip Code)</i>                           |
| <b>306-933-8500</b><br><i>(Registrant's telephone number, including area code)</i>                                     |   |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2).

Yes  No

As at October 3, 2013, Potash Corporation of Saskatchewan Inc. had 863,210,541 Common Shares outstanding.

# Part I. Financial Information

## Item 1. Financial Statements

### Potash Corporation of Saskatchewan Inc.

#### Condensed Consolidated Statements of Financial Position

(in millions of US dollars)

(unaudited)

| As at  | September 30,    | December 31,     |
|--|------------------|------------------|
|  | 2013             | 2012             |
| <b>Assets</b>  |                  |                  |
| Current assets   |                  |                  |
| Cash and cash equivalents                                      | \$ 555           | \$ 562           |
| Receivables  | 853              | 1,089            |
| Inventories (Note 2)   | 724              | 762              |
| Prepaid expenses and other current assets                      | 85               | 83               |
|  | 2,217            | 2,496            |
| Non-current assets   |                  |                  |
| Property, plant and equipment                                  | 12,043           | 11,505           |
| Investments in equity-accounted investees                      | 1,322            | 1,254            |
| Available-for-sale investments                                 | 1,744            | 2,481            |
| Other assets   | 390              | 344              |
| Intangible assets  | 137              | 126              |
| <b>Total Assets</b>  | <b>\$ 17,853</b> | <b>\$ 18,206</b> |
| <b>Liabilities</b>   |                  |                  |
| Current liabilities  |                  |                  |
| Short-term debt and current portion of long-term debt (Note 3) | \$ 609           | \$ 615           |
| Payables and accrued charges                                   | 1,108            | 1,188            |
| Current portion of derivative instrument liabilities           | 43               | 51               |
|  | 1,760            | 1,854            |
| Non-current liabilities  |                  |                  |
| Long-term debt (Note 3)  | 2,969            | 3,466            |
| Derivative instrument liabilities                              | 138              | 167              |
| Deferred income tax liabilities                                | 1,915            | 1,482            |
| Pension and other post-retirement benefit liabilities (Note 4) | 421              | 569              |
| Asset retirement obligations and accrued environmental costs   | 574              | 645              |
| Other non-current liabilities and deferred credits             | 142              | 111              |
| <b>Total Liabilities</b>                                       | <b>7,919</b>     | <b>8,294</b>     |
| <b>Shareholders' Equity</b>                                    |                  |                  |
| Share capital (Note 5)   | 1,600            | 1,543            |
| Contributed surplus  | 221              | 299              |
| Accumulated other comprehensive income                         | 688              | 1,399            |
| Retained earnings  | 7,425            | 6,671            |
| <b>Total Shareholders' Equity</b>                              | <b>9,934</b>     | <b>9,912</b>     |
| <b>Total Liabilities and Shareholders' Equity</b>              | <b>\$ 17,853</b> | <b>\$ 18,206</b> |

(See Notes to the Condensed Consolidated Financial Statements)

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

1 PotashCorp 2013 Third Quarter Quarterly Report on Form 10-Q

## Potash Corporation of Saskatchewan Inc.

## Condensed Consolidated Statements of Income

(in millions of US dollars except per-share amounts)

(unaudited)

|   | Three Months Ended<br>September 30 |          | Nine Months Ended<br>September 30 |          |
|---|------------------------------------|----------|-----------------------------------|----------|
|   | 2013                               | 2012     | 2013                              | 2012     |
| <b>Sales</b> (Note 6)                           | \$ 1,520                           | \$ 2,143 | \$ 5,764                          | \$ 6,285 |
| Freight, transportation and distribution        | (139)                              | (154)    | (435)                             | (381)    |
| Cost of goods sold                              | (897)                              | (1,062)  | (2,999)                           | (3,080)  |
| <b>Gross Margin</b>                             | 484                                | 927      | 2,330                             | 2,824    |
| Selling and administrative expenses             | (48)                               | (53)     | (165)                             | (166)    |
| Provincial mining and other taxes               | (10)                               | (62)     | (154)                             | (162)    |
| Share of earnings of equity-accounted investees | 57                                 | 77       | 174                               | 220      |
| Dividend income                                 | 31                                 | 39       | 85                                | 106      |
| Impairment of available-for-sale investment     |                                    |          |                                   | (341)    |
| Other expenses                                  | (9)                                | (10)     | (21)                              | (21)     |
| <b>Operating Income</b>                         | 505                                | 918      | 2,249                             | 2,460    |
| Finance costs                                   | (33)                               | (24)     | (107)                             | (89)     |
| <b>Income Before Income Taxes</b>               | 472                                | 894      | 2,142                             | 2,371    |
| Income taxes (Note 8)                           | (116)                              | (249)    | (587)                             | (713)    |
| <b>Net Income</b>                               | \$ 356                             | \$ 645   | \$ 1,555                          | \$ 1,658 |
| <b>Net Income per Share</b> (Note 9)            |                                    |          |                                   |          |
| <b>Basic</b>                                    | \$ 0.41                            | \$ 0.75  | \$ 1.80                           | \$ 1.93  |
| <b>Diluted</b>                                  | \$ 0.41                            | \$ 0.74  | \$ 1.77                           | \$ 1.89  |
| <b>Dividends Declared per Share</b>             | \$ 0.35                            | \$ 0.21  | \$ 0.98                           | \$ 0.49  |

(See Notes to the Condensed Consolidated Financial Statements)

## Potash Corporation of Saskatchewan Inc.

## Condensed Consolidated Statements of Comprehensive Income

(in millions of US dollars)

(unaudited)

|  | Three Months Ended<br>September 30 |        | Nine Months Ended<br>September 30 |          |
|--|------------------------------------|--------|-----------------------------------|----------|
|  | 2013                               | 2012   | 2013                              | 2012     |
| (Net of related income taxes)  |                                    |        |                                   |          |
| <b>Net Income</b>  | \$ 356                             | \$ 645 | \$ 1,555                          | \$ 1,658 |
| Other comprehensive (loss) income                                    |                                    |        |                                   |          |
| Items that will not be reclassified to net income:                   |                                    |        |                                   |          |
| Net actuarial gain (loss) on defined benefit plans <sup>(1)</sup>    |                                    |        | 150                               | (84)     |
| Items that may be reclassified subsequently to net income:           |                                    |        |                                   |          |
| Available-for-sale investments <sup>(2)</sup>                        |                                    |        |                                   |          |
| Net fair value (loss) gain during the period                         | (267)                              | 303    | (737)                             | 169      |
| Reclassification to income of unrealized loss on impaired investment |                                    |        |                                   | 341      |
| Cash flow hedges   |                                    |        |                                   |          |
| Net fair value loss during the period <sup>(3)</sup>                 |                                    | (1)    |                                   | (16)     |
| Reclassification to income of net loss <sup>(4)</sup>                | 6                                  | 11     | 25                                | 36       |
| Other  | 3                                  |        | 1                                 | (2)      |
| <b>Other Comprehensive (Loss) Income</b>                             | (258)                              | 313    | (561)                             | 444      |
| <b>Comprehensive Income</b>  | \$ 98                              | \$ 958 | \$ 994                            | \$ 2,102 |

(1) Net of income taxes of \$(87) (2012 \$48) for the nine months ended September 30, 2013.

(2) Available-for-sale investments are comprised of shares in Israel Chemicals Ltd. and Sinofert Holdings Limited.

(3) Cash flow hedges are comprised of natural gas derivative instruments and were net of income taxes of \$NIL (2012 \$1) for the three months ended September 30, 2013 and \$NIL (2012 \$11) for the nine months ended September 30, 2013.

(4) Net of income taxes of \$(4) (2012 \$(8)) for the three months ended September 30, 2013 and \$(14) (2012 \$(24)) for the nine months ended September 30, 2013.

(See Notes to the Condensed Consolidated Financial Statements)

## Potash Corporation of Saskatchewan Inc.

## Condensed Consolidated Statements of Cash Flow

(in millions of US dollars)

(unaudited)

|  | Three Months Ended<br>September 30 |               | Nine Months Ended<br>September 30 |                |
|--|------------------------------------|---------------|-----------------------------------|----------------|
|  | 2013                               | 2012          | 2013                              | 2012           |
| <b>Operating Activities</b>  |                                    |               |                                   |                |
| Net income   | \$ 356                             | \$ 645        | \$ 1,555                          | \$ 1,658       |
| Adjustments to reconcile net income to cash provided by operating activities |                                    |               |                                   |                |
| Depreciation and amortization  | 149                                | 149           | 489                               | 434            |
| Share-based compensation   | 4                                  | 3             | 25                                | 21             |
| Impairment of available-for-sale investment                                  |                                    |               |                                   | 341            |
| Realized excess tax benefit related to share-based compensation              | 5                                  | 4             | 15                                | 7              |
| Provision for deferred income tax  | 58                                 | 162           | 311                               | 366            |
| Net undistributed earnings of equity-accounted investees                     | (55)                               | (74)          | (62)                              | (90)           |
| Pension and other post-retirement benefits                                   | 12                                 | (86)          | (10)                              | (71)           |
| Asset retirement obligations and accrued environmental costs                 | (12)                               | (6)           | (16)                              | 4              |
| Other long-term liabilities and miscellaneous                                | 1                                  | 7             | 54                                | 33             |
| Subtotal of adjustments  | 162                                | 159           | 806                               | 1,045          |
| <b>Changes in non-cash operating working capital</b>                         |                                    |               |                                   |                |
| Receivables  | 96                                 | (90)          | 162                               | (84)           |
| Inventories  | (12)                               | 19            | 29                                | 63             |
| Prepaid expenses and other current assets                                    | (17)                               | (5)           | (4)                               | (21)           |
| Payables and accrued charges   | 31                                 | 31            | 8                                 | (308)          |
| Subtotal of changes in non-cash operating working capital                    | 98                                 | (45)          | 195                               | (350)          |
| <b>Cash provided by operating activities</b>                                 | <b>616</b>                         | <b>759</b>    | <b>2,556</b>                      | <b>2,353</b>   |
| <b>Investing Activities</b>  |                                    |               |                                   |                |
| Additions to property, plant and equipment                                   | (360)                              | (546)         | (1,210)                           | (1,505)        |
| Other assets and intangible assets   | 2                                  | (23)          | (8)                               | (37)           |
| <b>Cash used in investing activities</b>                                     | <b>(358)</b>                       | <b>(569)</b>  | <b>(1,218)</b>                    | <b>(1,542)</b> |
| <b>Financing Activities</b>  |                                    |               |                                   |                |
| Repayment of and finance costs on long-term debt obligations                 |                                    |               | (254)                             | (2)            |
| Proceeds from (repayment of) short-term debt obligations                     | 113                                | (117)         | (256)                             | (501)          |
| Dividends  | (290)                              | (116)         | (700)                             | (293)          |
| Repurchase of common shares  | (166)                              |               | (166)                             |                |
| Issuance of common shares  | 10                                 | 13            | 31                                | 16             |
| <b>Cash used in financing activities</b>                                     | <b>(333)</b>                       | <b>(220)</b>  | <b>(1,345)</b>                    | <b>(780)</b>   |
| <b>(Decrease) Increase in Cash and Cash Equivalents</b>                      | <b>(75)</b>                        | <b>(30)</b>   | <b>(7)</b>                        | <b>31</b>      |
| <b>Cash and Cash Equivalents, Beginning of Period</b>                        | <b>630</b>                         | <b>491</b>    | <b>562</b>                        | <b>430</b>     |
| <b>Cash and Cash Equivalents, End of Period</b>                              | <b>\$ 555</b>                      | <b>\$ 461</b> | <b>\$ 555</b>                     | <b>\$ 461</b>  |
| Cash and cash equivalents comprised of:                                      |                                    |               |                                   |                |
| Cash   | \$ 59                              | \$ 69         | \$ 59                             | \$ 69          |
| Short-term investments   | 496                                | 392           | 496                               | 392            |
|  | \$ 555                             | \$ 461        | \$ 555                            | \$ 461         |
| <b>Supplemental cash flow disclosure</b>                                     |                                    |               |                                   |                |
| Interest paid  | \$ 23                              | \$ 12         | \$ 123                            | \$ 114         |
| Income taxes paid  | \$ 6                               | \$ 91         | \$ 113                            | \$ 583         |

(See Notes to the Condensed Consolidated Financial Statements)

## Potash Corporation of Saskatchewan Inc.

## Condensed Consolidated Statements of Changes in Equity

(in millions of US dollars)

(unaudited)

|  | Accumulated Other Comprehensive Income |                     |   |                              |   |        |  |                   |                             |
|--|--|---------------------|---|------------------------------|---|--------|--|-------------------|-----------------------------|
|  | Share Capital                          | Contributed Surplus | Net unrealized gain on available-for-sale investments | Net loss on cash flow hedges | Net actuarial gain on designated as defined benefit plans | Other  | Total Accumulated Other Comprehensive Income | Retained Earnings | Total Equity <sup>(1)</sup> |
| <b>Balance December 31, 2012</b>                                       | \$ 1,543                               | \$ 299              | \$ 1,539  | \$ (138)                     | \$ (2)  | \$ (2) | \$ 1,399                                     | \$ 6,671          | \$ 9,912                    |
| Net income   |  |                     |   |                              |   |        |  | 1,555             | 1,555                       |
| Other comprehensive (loss) income                                      |  |                     | (737)   | 25                           | 150   | 1      | (561)  |                   | (561)                       |
| Share repurchase (Note 5)  | (11)                                   | (79)                |   |                              |   |        |  | (105)             | (195)                       |
| Dividends declared   |  |                     |   |                              |   |        |  | (846)             | (846)                       |
| Effect of share-based compensation including issuance of common shares | 42                                     | 1                   |   |                              |   |        |  |                   | 43                          |
| Shares issued for dividend reinvestment plan                           | 26                                     |                     |   |                              |   |        |  |                   | 26                          |
| Transfer of net actuarial gain on defined benefit plans                |  |                     |   |                              | (150)   |        | (150)  | 150               |                             |
| <b>Balance September 30, 2013</b>                                      | \$ 1,600                               | \$ 221              | \$ 802  | \$ (113)                     | \$ (2)  | \$ (1) | \$ 688                                       | \$ 7,425          | \$ 9,934                    |
| <b>Balance December 31, 2011</b>                                       | \$ 1,483                               | \$ 291              | \$ 982  | \$ (168)                     | \$ (2)  | \$ 2   | \$ 816                                       | \$ 5,257          | \$ 7,847                    |
| Net income   |  |                     |   |                              |   |        |  | 1,658             | 1,658                       |
| Other comprehensive income (loss)                                      |  |                     | 510   | 20                           | (84)  | (2)    | 444  |                   | 444                         |
| Dividends declared   |  |                     |   |                              |   |        |  | (423)             | (423)                       |
| Effect of share-based compensation including issuance of common shares | 18                                     | 25                  |   |                              |   |        |  |                   | 43                          |
| Shares issued for dividend reinvestment plan                           | 7                                      |                     |   |                              |   |        |  |                   | 7                           |
| Transfer of net actuarial loss on defined benefit plans                |  |                     |   |                              | 84  |        | 84   | (84)              |                             |
| <b>Balance September 30, 2012</b>                                      | \$ 1,508                               | \$ 316              | \$ 1,492  | \$ (148)                     | \$ (2)  | \$     | \$ 1,344                                     | \$ 6,408          | \$ 9,576                    |

(1) All equity transactions were attributable to common shareholders.

(2) Any amounts incurred during a period were closed out to retained earnings at each period-end. Therefore, no balance exists at the beginning or end of period. (See Notes to the Condensed Consolidated Financial Statements)



**Potash Corporation of Saskatchewan Inc.**

**Notes to the Condensed Consolidated Financial Statements**

**For the Three and Nine Months Ended September 30, 2013**

**(in millions of US dollars except as otherwise noted)**

**(unaudited)**

**1. Significant Accounting Policies**

**Basis of Presentation**

With its subsidiaries, Potash Corporation of Saskatchewan Inc. ( PCS ) together known as PotashCorp or the company except to the extent the context otherwise requires forms an integrated fertilizer and related industrial and feed products company. These unaudited interim condensed consolidated financial statements are based on International Financial Reporting Standards, as issued by the International Accounting Standards Board ( IFRS ), and have been prepared in accordance with International Accounting Standard ( IAS ) 34, Interim Financial Reporting. The accounting policies used in preparing these unaudited interim condensed consolidated financial statements are consistent with those used in the preparation of the company s 2012 annual consolidated financial statements, except as described below.

These unaudited interim condensed consolidated financial statements include the accounts of PCS and its subsidiaries; however, they do not include all disclosures normally provided in annual consolidated financial statements and should be read in conjunction with the company s 2012 annual consolidated financial statements. In management s opinion, the unaudited interim condensed consolidated financial statements include all adjustments necessary to fairly present such information. Interim results are not necessarily indicative of the results expected for the fiscal year.

These unaudited interim condensed consolidated financial statements were authorized by the audit committee of the Board of Directors for issue on October 29, 2013.

**Standards, amendments and interpretations effective and applied**

The International Accounting Standards Board ( IASB ) and International Financial Reporting Interpretations Committee ( IFRIC ) have issued the following standards and amendments or interpretations to existing standards that were effective and applied.

| <b>Standard</b>   | <b>Description</b>  | <b>Impact</b>  |
|---|---|--|
| Amendments to IAS 1, Presentation of Financial Statements | Amendments require items within other comprehensive income ( OCI ) that may be reclassified to the profit or loss section of the income statement to be grouped together.                                 | Adopted retrospectively effective January 1, 2013. The format of the company s consolidated statements of comprehensive income has changed. Prior periods figures have been reclassified to conform with the current period s presentation.                    |
| Amendments to IFRS 7, Financial Instruments: Disclosures  | Issued as part of its offsetting project, addresses common disclosure requirements related to financial instruments.  | Adopted retrospectively effective January 1, 2013. Applicable disclosures are included in Note 10 to these unaudited interim condensed consolidated financial statements, and will be included in the company s 2013 annual consolidated financial statements. |
| IFRS 10, Consolidated Financial Statements                | Builds on existing principles by identifying the concept of control as the determining factor in whether an entity should be included within the consolidated financial statements of the parent company. | Adopted retrospectively effective January 1, 2013 with no change to the company s consolidated financial statements.   |

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

|  |   |  |
|--|---|--|
| IFRS 11, Joint Arrangements                        | Removes a choice in accounting method and requires equity accounting for participants in joint ventures. Also focuses on the rights and obligations of an arrangement rather than its legal form.                   | Adopted prospectively effective January 1, 2013 with no change to the company's consolidated financial statements.   |
| IFRS 12, Disclosure of Interests in Other Entities | Establishes a new and comprehensive standard on disclosure requirements for all forms of interest in other entities, including subsidiaries, joint arrangements, associates and unconsolidated structured entities. | Adopted prospectively effective January 1, 2013. Applicable disclosures will be included in the company's 2013 annual consolidated financial statements.   |
| IFRS 13, Fair Value Measurement                    | Establishes a single framework for measuring fair value and introduces consistent disclosure requirements on fair value measurements.   | Adopted prospectively effective January 1, 2013. Applicable disclosures are included in Note 10 to these unaudited interim condensed consolidated financial statements, and will be included in the company's 2013 annual consolidated financial statements. |

| <b>Standard</b>   | <b>Description</b>   | <b>Impact</b>   |
|---|--|---|
| Amendments to IAS 19, Employee Benefits                             | Changes relating to the recognition, measurement, presentation and disclosure of post-employment benefits. The amendment also changes the accounting for termination benefits and short-term employment benefits, along with other minor clarifications. | Adopted prospectively effective January 1, 2013. The amendments resulted in changes in accounting policy but did not result in any material adjustments to the company's consolidated financial statements. Previously, the company calculated interest costs on the defined benefit obligation and the expected return on plan assets, and included such amounts within employee costs in cost of goods sold and selling and administrative expenses, as applicable. The net interest cost will now be calculated on the net funded status and included in finance costs. Previously, vested past service costs were recognized immediately and unvested past service costs were amortized on a straight-line basis over the average period until the benefits became vested. All past service costs will now be recognized immediately. Actuarial gains and losses will continue to be recognized in OCI, and closed out to retained earnings each period. Required additional disclosures will be included in the company's 2013 annual consolidated financial statements. |
| IFRIC 20, Stripping Costs in the Production Phase of a Surface Mine | Clarifies the requirements for accounting for stripping costs in the production phase of a surface mine.   | Adopted retrospectively effective January 1, 2013 with no change to the company's consolidated financial statements.  |

**Standards, amendments and interpretations not yet effective and not applied**

The IASB and IFRIC have issued the following standards and amendments or interpretations to existing standards that were not yet effective and not applied at September 30, 2013. The company does not anticipate early adoption of these standards at this time.

| <b>Standard</b>   | <b>Description</b>   | <b>Impact</b>   | <b>Effective Date<sup>(1)</sup></b>       |
|---|--|---|---|
| Amendments to IAS 32, Offsetting Financial Assets and Financial Liabilities   | Issued as part of the IASB's offsetting project, amendments clarify certain items regarding offsetting financial assets and financial liabilities.   | The company is reviewing the standard to determine the potential impact, if any; however, no significant impact is anticipated. | January 1, 2014, applied retrospectively. |
| Amendments to IAS 36, Recoverable Amount Disclosures for Non-Financial Assets | Amendments were issued that clarify disclosure requirements for the recoverable amount of an asset or cash-generating unit.  | The company is reviewing the standard to determine the potential impact, if any; however, no significant impact is anticipated. | January 1, 2014, applied retrospectively. |
| IFRIC 21, Levies  | Provides guidance on when to recognize a liability for a levy imposed by a government.   | The company is reviewing the interpretation to determine the potential impact, if any.  | January 1, 2014, applied retrospectively. |
| IFRS 9, Financial Instruments   | Initially issued guidance on the classification and measurement of financial assets. Additional guidance was issued on the classification and measurement of financial liabilities. Further, amendments were issued which modify the requirements for transition from IAS 39 to IFRS 9. Further announced as part of the Limited Amendments to IFRS 9 project, the IASB tentatively decided to defer the mandatory effective | The company is reviewing the standard to determine the potential impact, if any.  | Pending IASB decision.                    |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

date pending the finalization of the impairment and classification and measurement requirements.

(1) Effective date for annual periods beginning on or after the stated date.

7 PotashCorp 2013 Third Quarter Quarterly Report on Form 10-Q

## 2. Inventories

|                        | September 30, | December 31, |
|------------------------|---------------|--------------|
|                        | 2013          | 2012         |
| Finished products      | \$ 332        | \$ 417       |
| Raw materials          | 103           | 91           |
| Intermediate products  | 89            | 82           |
| Materials and supplies | 200           | 172          |
|                        | \$ 724        | \$ 762       |

## 3. Long-Term Debt

During the first quarter of 2013, the company fully repaid \$250 of 4.875 percent 10-year senior notes at maturity. During the second quarter of 2013, the company classified as current the \$500 aggregate principal amount of 5.250 percent senior notes due May 15, 2014.

In May 2013, the company's \$750 credit facility was terminated and the company amended its \$2,750 credit facility, increasing it to \$3,500 and extending the maturity to May 31, 2018.

## 4. Pension and Other Post-Retirement Benefits

A remeasurement of the defined benefit plan assets and liabilities was performed at June 30, 2013. As a result of a change in the discount rate and actual return on plan assets, the company recorded net actuarial gains on defined benefit plan obligations of \$150 in OCI, which was recognized immediately in retained earnings at June 30, 2013. The company's defined benefit pension and other post-retirement benefit liabilities decreased by \$133, accrued pension benefit assets increased by \$104 and deferred income tax liabilities increased by \$87 at June 30, 2013.

The discount rate used to determine the benefit obligation for the company's significant plans in the June 30, 2013 remeasurement was 4.60 percent (December 31, 2012 - 3.85 percent).

## 5. Share Capital

**Authorized**

The company is authorized to issue an unlimited number of common shares without par value and an unlimited number of first preferred shares. The common shares are not redeemable or convertible. No first preferred shares have been issued.

**Issued**

|                                       | Number of          |                 |
|---------------------------------------|--------------------|-----------------|
|                                       | Common Shares      | Consideration   |
| Balance December 31, 2012             | 864,900,513        | \$ 1,543        |
| Issued under option plans             | 3,899,736          | 42              |
| Issued for dividend reinvestment plan | 710,292            | 26              |
| Repurchased                           | (6,300,000)        | (11)            |
| <b>Balance September 30, 2013</b>     | <b>863,210,541</b> | <b>\$ 1,600</b> |

**Share Repurchase Program**

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

On July 24, 2013, the company's Board of Directors authorized a share repurchase program of up to \$2,000 of PotashCorp's outstanding common shares (5 percent of its outstanding common shares) through a normal course issuer bid. Shares could be repurchased from time to time on the open market commencing August 2, 2013 through August 1, 2014 at prevailing market prices. The timing and amount of purchases under the program are dependent upon the availability and alternative uses of capital, market conditions, applicable US and Canadian regulations and other factors.

At September 30, 2013, the company had repurchased for cancellation 6,300,000 common shares, at a cost of \$195 and an average price per share of \$30.95. The repurchase resulted in a reduction of share capital of \$11, and the excess of net cost over the average book value of the shares was recorded as a reduction of contributed surplus of \$79 and a reduction of retained earnings of \$105.

## 6. Segment Information

The company's operating segments have been determined based on reports reviewed by the Chief Executive Officer, its chief operating decision-maker, that are used to make strategic decisions. The company has three reportable operating segments: potash, nitrogen and phosphate. These reportable operating segments are differentiated by the chemical nutrient contained in the product that each produces. Inter-segment sales are made under terms that approximate market value. The accounting policies of the segments are the same as those described in Note 1.

|   | Three Months Ended September 30, 2013 |          |           |            |              |
|---|---------------------------------------|----------|-----------|------------|--------------|
|   | Potash                                | Nitrogen | Phosphate | All Others | Consolidated |
| Sales   | \$ 539                                | \$ 493   | \$ 488    | \$         | \$ 1,520     |
| Freight, transportation and distribution                  | (57)                                  | (26)     | (56)      |            | (139)        |
| Net sales - third party                                   | 482                                   | 467      | 432       |            |              |
| Cost of goods sold  | (254)                                 | (289)    | (354)     |            | (897)        |
| Gross margin  | 228                                   | 178      | 78        |            | 484          |
| Depreciation and amortization                             | (36)                                  | (41)     | (69)      | (3)        | (149)        |
| Inter-segment sales                                       |                                       | 32       |           |            |              |
| Assets  | 9,063                                 | 2,195    | 2,464     | 4,131      | 17,853       |
| Cash flows for additions to property, plant and equipment | 259                                   | 40       | 56        | 5          | 360          |

|   | Three Months Ended September 30, 2012 |          |           |            |              |
|---|---------------------------------------|----------|-----------|------------|--------------|
|   | Potash                                | Nitrogen | Phosphate | All Others | Consolidated |
| Sales   | \$ 963                                | \$ 612   | \$ 568    | \$         | \$ 2,143     |
| Freight, transportation and distribution                  | (76)                                  | (23)     | (55)      |            | (154)        |
| Net sales - third party                                   | 887                                   | 589      | 513       |            |              |
| Cost of goods sold  | (333)                                 | (338)    | (391)     |            | (1,062)      |
| Gross margin  | 554                                   | 251      | 122       |            | 927          |
| Depreciation and amortization                             | (49)                                  | (33)     | (64)      | (3)        | (149)        |
| Inter-segment sales                                       |                                       | 72       |           |            |              |
| Assets  | 8,504                                 | 2,183    | 2,519     | 4,485      | 17,691       |
| Cash flows for additions to property, plant and equipment | 348                                   | 106      | 73        | 19         | 546          |

## Nine Months Ended September 30, 2013

|   | Potash   | Nitrogen | Phosphate | All Others | Consolidated |
|---|----------|----------|-----------|------------|--------------|
| Sales   | \$ 2,399 | \$ 1,781 | \$ 1,584  | \$         | \$ 5,764     |
| Freight, transportation and distribution                  | (196)    | (78)     | (161)     |            | (435)        |
| Net sales third party                                     | 2,203    | 1,703    | 1,423     |            |              |
| Cost of goods sold  | (858)    | (978)    | (1,163)   |            | (2,999)      |
| Gross margin  | 1,345    | 725      | 260       |            | 2,330        |
| Depreciation and amortization                             | (144)    | (121)    | (214)     | (10)       | (489)        |
| Inter-segment sales                                       |          | 141      |           |            |              |
| Assets  | 9,063    | 2,195    | 2,464     | 4,131      | 17,853       |
| Cash flows for additions to property, plant and equipment | 872      | 112      | 178       | 48         | 1,210        |

## Nine Months Ended September 30, 2012

|   | Potash   | Nitrogen | Phosphate | All Others | Consolidated |
|---|----------|----------|-----------|------------|--------------|
| Sales   | \$ 2,731 | \$ 1,804 | \$ 1,750  | \$         | \$ 6,285     |
| Freight, transportation and distribution                  | (165)    | (76)     | (140)     |            | (381)        |
| Net sales third party                                     | 2,566    | 1,728    | 1,610     |            |              |
| Cost of goods sold  | (884)    | (956)    | (1,240)   |            | (3,080)      |
| Gross margin  | 1,682    | 772      | 370       |            | 2,824        |
| Depreciation and amortization                             | (135)    | (103)    | (188)     | (8)        | (434)        |
| Inter-segment sales                                       |          | 164      |           |            |              |
| Assets  | 8,504    | 2,183    | 2,519     | 4,485      | 17,691       |
| Cash flows for additions to property, plant and equipment | 1,029    | 261      | 172       | 43         | 1,505        |

## 7. Share-Based Compensation

On May 16, 2013, the company's shareholders approved the 2013 Performance Option Plan under which the company may, after February 19, 2013 and before January 1, 2014, grant options to acquire up to 3,000,000 common shares. Under the plan, the exercise price shall not be less than the quoted market closing price of the company's common shares on the last trading day immediately preceding the date of the grant, and an option's maximum term is 10 years. In general, options will vest, if at all, according to a schedule based on the three-year average excess of the company's consolidated cash flow return on investment over weighted average cost of capital. As of September 30, 2013, options to purchase a total of 1,952,000 common shares had been granted under the plan. The weighted average fair value of options granted was \$15.13 per share, estimated as of the date of grant using the Black-Scholes-Merton option-pricing model with the following weighted average assumptions:

|                                    |           |
|------------------------------------|-----------|
| Exercise price per option          | \$ 43.80  |
| Expected annual dividend per share | \$ 1.40   |
| Expected volatility                | 50%       |
| Risk-free interest rate            | 1.06%     |
| Expected life of options           | 5.5 years |



## 8. Income Taxes

A separate estimated average annual effective tax rate was determined for each taxing jurisdiction and applied individually to the interim period pre-tax income of each jurisdiction.

|   | Three Months Ended |        | Nine Months Ended |        |
|---|--------------------|--------|-------------------|--------|
|   | September 30       |        | September 30      |        |
|   | 2013               | 2012   | 2013              | 2012   |
| Income tax expense                                  | \$ 116             | \$ 249 | \$ 587            | \$ 713 |
| Actual effective tax rate on ordinary earnings      | 25%                | 26%    | 26%               | 26%    |
| Actual effective tax rate including discrete items  | 25%                | 28%    | 27%               | 30%    |
| Discrete tax adjustments that impacted the tax rate | \$                 | \$ 14  | \$ 37             | \$ 17  |

Significant items to note include the following:

In the first nine months of 2013, a tax expense of \$9 (recovery of \$7 in the third quarter) was recorded to adjust the 2012 income tax provision.

In second-quarter 2013, a deferred tax expense of \$11 was recorded as a result of a Canadian income tax rate increase.

In the first nine months of 2012, a tax expense of \$17 (\$12 in the third quarter) was recorded to adjust the 2011 income tax provision.

In second-quarter 2012, a non-tax deductible impairment of the company's available-for-sale investment in Sinofert Holdings Limited ( Sinofert ) was recorded.

Income tax balances within the condensed consolidated statements of financial position were comprised of the following:

| Income Tax Assets (Liabilities) | Statements of Financial Position Location          | September 30, | December 31, |
|---------------------------------|--|---------------|--------------|
|                                 |  | 2013          | 2012         |
| Current income tax assets:      |  |               |              |
| Current                         | Receivables  | \$ 62         | \$ 124       |
| Non-current                     | Other assets                                       | 129           | 130          |
| Deferred income tax assets      | Other assets                                       | 21            | 30           |
| Total income tax assets         |  | \$ 212        | \$ 284       |
| Current income tax liabilities: |  |               |              |
| Current                         | Payables and accrued charges                       | \$ (30)       | \$ (2)       |
| Non-current                     | Other non-current liabilities and deferred credits | (138)         | (110)        |
| Deferred income tax liabilities | Deferred income tax liabilities                    | (1,915)       | (1,482)      |
| Total income tax liabilities    |  | \$ (2,083)    | \$ (1,594)   |

## 9. Net Income per Share

Net income per share was calculated on the following weighted average number of shares:

|         | Three Months Ended |             | Nine Months Ended |             |
|---------|--------------------|-------------|-------------------|-------------|
|         | September 30       |             | September 30      |             |
|         | 2013               | 2012        | 2013              | 2012        |
| Basic   | 866,108,000        | 859,573,000 | 865,707,000       | 859,118,000 |
| Diluted | 874,339,000        | 876,026,000 | 876,027,000       | 875,885,000 |

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

Diluted net income per share was calculated based on the weighted average number of shares issued and outstanding during the period, incorporating the following adjustments. The denominator was: (1) increased by the total of the additional common shares that would have been issued assuming exercise of all stock options with exercise prices at or below the average market price for the period; and (2) decreased by the number of shares that the company could have repurchased if it had used the

assumed proceeds from the exercise of stock options to repurchase them on the open market at the average share price for the period. For performance-based stock option plans, the number of contingently issuable common shares included in the calculation was based on the number of shares, if any, that would be issuable if the end of the reporting period were the end of the performance period and the effect were dilutive.

Options excluded from the calculation of diluted net income per share due to the options' exercise prices being greater than the average market price of common shares were as follows:

|  | <b>Three Months Ended</b> | <b>Nine Months Ended</b>  |
|--|---------------------------|---------------------------|
|  | <b>September 30, 2013</b> | <b>September 30, 2013</b> |
| Weighted average number of options     | 5,173,796                 | 3,418,946                 |
| Performance Option Plan years excluded | 2008 through 2012         | 2008, 2011, 2012          |

#### 10. Financial Instruments

##### Fair Value

Estimated fair values for financial instruments are designed to approximate amounts at which the instruments could be exchanged in a current arms-length transaction between knowledgeable willing parties. The valuation policies and procedures for financial reporting purposes are determined by the company's finance department.

Presented below is a comparison of the fair value of certain financial instruments to their carrying values.

|                             | <b>September 30, 2013</b> |                      | <b>December 31, 2012</b>  |                      |
|-----------------------------|---------------------------|----------------------|---------------------------|----------------------|
|                             | <b>Carrying Amount of</b> | <b>Fair Value of</b> | <b>Carrying Amount of</b> | <b>Fair Value of</b> |
|                             | <b>Liability</b>          | <b>Liability</b>     | <b>Liability</b>          | <b>Liability</b>     |
| Long-term debt senior notes | \$ 3,500                  | \$ 3,791             | \$ 3,750                  | \$ 4,284             |

Due to their short-term nature, the fair value of cash and cash equivalents, receivables, short-term debt, and payables and accrued charges was assumed to approximate carrying value. The company's derivative instruments and investments in Israel Chemicals Ltd. (ICL) and Sinofert were carried at fair value.

The fair value of the company's senior notes at September 30, 2013 reflected the yield valuation based on observed market prices (Level 1), which ranged from 0.60 percent to 5.22 percent (December 31, 2012 - 0.40 percent to 4.35 percent). The fair value of the company's other long-term debt instruments approximated carrying value.

The fair value of derivative instruments that are not traded in an active market (such as natural gas swaps and foreign currency derivatives) was determined using valuation techniques. The company used a variety of methods and made assumptions that were based on market conditions existing at each reporting date. Natural gas swap valuations were based on a discounted cash flow model. The inputs used in the model included contractual cash flows based on prices for natural gas futures contracts, fixed prices and notional volumes specified by the swap contracts, the time value of money, liquidity risk, the company's own credit risk (related to instruments in a liability position) and counterparty credit risk (related to instruments in an asset position). Certain of the futures contract prices used as inputs in the model were

supported by prices quoted in an active market and others were not based on observable market data.

For valuations that included both observable and unobservable data, if the unobservable input was determined to be significant to the overall inputs, the entire valuation was categorized in Level 3. For natural gas swaps, the primary input into the valuation model was natural gas futures prices, which were based on delivery at the Henry Hub and were observable only for up to three years in the future. The unobservable futures price range at September 30, 2013 was \$4.12 to \$4.99 per MMBtu (December 31, 2012 - \$4.58 to \$5.48 per MMBtu). Changes in the unobservable natural gas futures prices would not result in significantly higher or lower fair values as any price change would be counterbalanced by offsetting derivative positions. Interest rates used to discount estimated cash flows at September 30, 2013 were between 0.18 percent and 3.69 percent (December 31, 2012 - between 0.21 percent and 3.26 percent) depending on the settlement date.

The fair value of foreign currency derivatives was determined using quoted forward exchange rates (Level 2) at the statements of financial position dates.

Fair value of investments designated as available-for-sale was based on the closing bid price of the common shares (Level 1) as of the statements of financial position dates.



The following table presents the company's fair value hierarchy for financial assets and financial liabilities carried at fair value on a recurring basis.

|                                   | Fair Value Measurements at Reporting Date Using: |   |   |   |
|-----------------------------------|--|---|---|---|
|                                   | Carrying Amount<br>of Asset<br>(Liability)       | Quoted Prices in<br>Active Markets for<br>Identical<br>Assets<br>(Level 1) <sup>(1)</sup> | Significant Other<br>Observable<br>Inputs<br>(Level 2) <sup>(1,2)</sup> | Significant<br>Unobservable<br>Inputs<br>(Level 3) <sup>(2)</sup> |
| <b>September 30, 2013</b>         |  |   |   |   |
| Derivative instrument assets      |  |   |   |   |
| Natural gas derivatives           | \$ 9   | \$  | \$  | \$ 9  |
| Investments in ICL and Sinofert   | 1,744  | 1,744   |   |   |
| Derivative instrument liabilities |  |   |   |   |
| Natural gas derivatives           | (181)  |   | (7)   | (174)   |
| <b>December 31, 2012</b>          |  |   |   |   |
| Derivative instrument assets      |  |   |   |   |
| Natural gas derivatives           | \$ 9   | \$  | \$  | \$ 9  |
| Foreign currency derivatives      | 1  |   | 1   |   |
| Investments in ICL and Sinofert   | 2,481  | 2,481   |   |   |
| Derivative instrument liabilities |  |   |   |   |
| Natural gas derivatives           | (218)  |   | (18)  | (200)   |

<sup>(1)</sup> During the nine months ended September 30, 2013 and twelve months ended December 31, 2012, there were no transfers between Level 1 and Level 2.

<sup>(2)</sup> During the nine months ended September 30, 2013, there were no transfers into Level 3 and \$1 of gains was transferred out of Level 3 into Level 2 as (due to the passage of time) the terms of certain natural gas derivatives now matured within 36 months. During the twelve months ended December 31, 2012, there were no transfers into Level 3 and \$10 of losses was transferred out of Level 3 into Level 2 as (due to the passage of time) the terms of certain natural gas derivatives now matured within 36 months. The company's policy is to recognize transfers at the end of the reporting period.

The following table presents the company's fair value measurements using significant unobservable inputs (Level 3):

|  | Natural Gas Derivatives                 |  |
|--|---|--|
|  | Nine Months Ended<br>September 30, 2013 | Twelve Months Ended<br>December 31, 2012 |
| Balance, beginning of period   | \$ (191)                                | \$ (229)                                 |
| Total (losses) gains (realized and unrealized) before income taxes                           |   |  |
| Included in net income (cost of goods sold)  | (20)                                    | (27)                                     |
| Included in other comprehensive income   | 20                                      | 16                                       |
| Purchases  |   |  |
| Sales  |   |  |
| Issues   |   |  |
| Settlements  | 27                                      | 39                                       |
| Transfers of (gains) losses out of Level 3   | (1)                                     | 10                                       |
| Balance, end of period   | \$ (165)                                | \$ (191)                                 |
| Gains (losses) for the period included in net income (cost of goods sold) were:              |   |  |
| Change in unrealized gains (losses) relating to instruments still held at the reporting date | \$                                      | \$                                       |
| Total losses (realized and unrealized)   | (20)                                    | (27)                                     |

## 11. Seasonality

The company's sales of fertilizer can be seasonal. Typically, fertilizer sales are highest in the second quarter of the year, due to the North American spring planting season. However, planting conditions and the timing of customer purchases will vary each year and sales can be

expected to shift from one quarter to another.

## 12. Contingencies and Other Matters

### **Canpotex**

PCS is a shareholder in Canpotex Limited ( Canpotex ), which markets Saskatchewan potash offshore. Should any operating losses or other liabilities be incurred by Canpotex, the shareholders have contractually agreed to reimburse it for such losses or liabilities in proportion to each shareholder s productive capacity.

Through September 30, 2013, there were no such operating losses or other liabilities.

### **Mining Risk**

As is typical with other companies in the industry, the company is unable to acquire insurance for underground assets.

### **Legal and Other Matters**

Significant environmental site assessment and/or remediation matters include the following:

#### *Nitrogen and Phosphate*

The company, along with other parties, has been notified by the US Environmental Protection Agency ( USEPA ) of potential liability under the US Comprehensive Environmental Response, Compensation and Liability Act of 1980 ( CERCLA ) with respect to certain soil and groundwater conditions at a site in Lakeland, Florida that includes a former PCS Joint Venture fertilizer blending facility and certain surrounding properties. A Record of Decision issued in September 2007 provides for a remedy that requires excavation of impacted soils and interim treatment of groundwater at a total estimated cost of \$9. The soil remediation has been performed and approved by the USEPA. A Remedial Design Work Plan for the interim remedy for groundwater has been submitted to the USEPA for approval and work is expected to commence in the first quarter of 2014. Although PCS Joint Venture sold the Lakeland property in July 2006, PCS Joint Venture has retained the above-described remediation responsibilities and has indemnified the third-party purchaser for the costs of remediation and certain related items.

The USEPA has identified PCS Nitrogen, Inc. ( PCS Nitrogen ) as a potentially responsible party at the Planters Property or Columbia Nitrogen site in Charleston, South Carolina. The site includes a former fertilizer blending operation, formerly owned by a company from which PCS Nitrogen acquired certain other assets. The USEPA has requested reimbursement of \$3 of previously incurred response costs and the performance or financing of future site investigation and response activities from PCS Nitrogen and other named potentially responsible parties. The current owner of the Planters Property filed a complaint against PCS Nitrogen in the US District Court for the District of South Carolina seeking environmental response costs. The district court allocated 30 percent of the liability for response costs at the site to PCS Nitrogen, as well as a proportional share of any costs that cannot be recovered from another responsible party. The US Court of Appeals for the Fourth Circuit affirmed the district court's judgment in April 2013. PCS Nitrogen filed a petition with the Supreme Court of the US asking it to review the Fourth Circuit's decision, and PCS Nitrogen is considering what additional actions are appropriate to take in response to the Fourth Circuit's opinion. The ultimate amount of liability for PCS Nitrogen, if any, depends upon the final outcome of the litigation, the amount needed for remedial activities, the ability of other parties to pay and the availability of insurance.

PCS Phosphate has agreed to participate, on a non-joint and several basis, with parties to an Administrative Settlement Agreement with the USEPA ( Settling Parties ) in a removal action and the payment of certain other costs associated with PCB soil contamination at the Ward Superfund Site in Raleigh, North Carolina ( Site ), including reimbursement of past USEPA costs. The removal activities commenced in August 2007 and are estimated to cost \$75. PCS Phosphate is a party to ongoing CERCLA contribution and cost recovery litigation for the recovery of costs of the removal activities. In September 2013, PCS Phosphate and other parties entered into an Administrative Order on Consent with the USEPA, pursuant to which a remedial investigation and focused feasibility study will be performed on that portion of the Site that was subject to the removal action. The USEPA has also issued an order to a number of entities requiring remediation downstream of the area subject to the removal action ( Operable Unit 1 ). PCS Phosphate did not receive this order. At this time, the company is unable to evaluate the extent of any exposure that it may have for the matters addressed in the CERCLA litigation or for Operable Unit 1.

In 1996, PCS Nitrogen Fertilizer, L.P. ( PCS Nitrogen Fertilizer ), then known as Arcadian Fertilizer, L.P., entered into a Consent Order (the Order ) with the Georgia Environmental Protection Division ( GEPD ) in conjunction with PCS Nitrogen Fertilizer's acquisition of real property in Augusta, Georgia. Under the Order, PCS Nitrogen Fertilizer is required to perform certain activities to investigate and, if necessary, implement corrective measures for substances in soil and groundwater. The investigation has proceeded and the results have been presented to GEPD. Two interim corrective measures for substances in groundwater have been proposed by PCS Nitrogen Fertilizer and approved by GEPD. PCS Nitrogen Fertilizer is implementing the approved interim corrective measures but it is unable to estimate with reasonable certainty the total cost of its corrective action obligations under the Order at this time.

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

The company is also engaged in ongoing site assessment and/or remediation activities at a number of other facilities and sites, and anticipated costs associated with these matters are added to accrued environmental costs in the manner previously described in Note 14 to the company's 2012 annual consolidated financial statements. This includes matters related to investigation of potential brine migration at certain of the potash sites. Based on current information, the company does not believe that its future obligations with respect to these facilities and sites are reasonably likely to have a material adverse effect on its consolidated financial position or results of operations.



Other significant legal matters include the following:

#### *Potash*

Between September and October 2008, the company and PCS Sales (USA), Inc. were named as defendants in eight similar antitrust complaints filed in US federal courts. Other potash producers were also defendants in these cases. Each of the separate complaints alleged conspiracy to fix potash prices, to divide markets, to restrict supply and to fraudulently conceal the conspiracy, all in violation of Section 1 of the Sherman Act and/or certain states' laws. In January 2013, the company and PCS Sales (USA), Inc. settled the eight private antitrust lawsuits for a total of \$44. The US District Court for the Northern District of Illinois issued an order granting final approval of the settlements with the plaintiffs in June 2013. The company and PCS Sales (USA), Inc. expressly deny any wrongdoing but decided to settle after weighing the multi-year financial cost and resources that would be required to defend these meritless allegations. The other potash producers who were defendants in these cases also have settled with the plaintiffs.

#### *Nitrogen and Phosphate*

The USEPA has an ongoing initiative to evaluate implementation within the phosphate industry of a particular exemption for mineral processing wastes under the hazardous waste program. In connection with this industry-wide initiative, the USEPA conducted inspections at numerous phosphate operations and notified the company of alleged violations of the US Resource Conservation and Recovery Act ( RCRA ) at its plants in Aurora, North Carolina; Geismar, Louisiana; and White Springs, Florida; and one alleged Clean Air Act ( CAA ) violation at its Geismar, Louisiana plant. The company has entered into RCRA 3013 Administrative Orders on Consent and has performed certain site assessment activities at all three plants. At this time, the company does not know the scope of corrective action, if any, that may be required. As to the alleged RCRA violations, the company continues to participate in settlement discussions with the USEPA but is uncertain if any resolution will be possible without litigation, or, if litigation occurs, what the outcome would be. At this time, it is unable to evaluate the extent of any exposure it may have in these matters. As to the alleged CAA violation, the company and the USEPA negotiated a consent decree, pursuant to which PCS paid a penalty of \$0.2 to resolve this matter.

The USEPA has pursued an initiative to evaluate compliance with the CAA at sulfuric acid and nitric acid plants. In connection with this industry-wide initiative, it has sent requests for information to numerous facilities, including the company's plants in Augusta, Georgia; Aurora, North Carolina; Geismar, Louisiana; Lima, Ohio; and White Springs, Florida. The USEPA and the Louisiana Department of Environmental Quality have notified the company of various alleged violations of the CAA at its Geismar, Louisiana plant. In May 2012, the USEPA issued to the company's White Springs, Florida plant a Notice of Violation alleging that certain specified projects at the sulfuric acid plants were undertaken in violation of the CAA. While the company disputes the alleged violations, in May 2013, the company reached a tentative agreement to resolve the alleged violations without admitting any liability. The tentative agreement is subject to a variety of conditions, including the approval of the company's Board of Directors and the negotiation of acceptable final agreements. The tentative agreement involves capital improvements, process changes and penalties for the company's sulfuric acid plants in Aurora, North Carolina; Geismar, Louisiana; and White Springs, Florida that are currently estimated to cost at least \$100, but the company is uncertain if a final agreement can be concluded. If a final agreement cannot be concluded and litigation subsequently occurs, the company is uncertain what the outcome would be.

Significant portions of the company's phosphate reserves in Aurora, North Carolina are located in wetlands. Under the Clean Water Act, the company must obtain a permit from the US Army Corps of Engineers (the Corps ) before mining in the wetlands. In January 2009, the Division of Water Quality of the North Carolina Department of Natural Resources issued a certification under Section 401 of the Clean Water Act that mining of phosphate in excess of 30 years from lands owned or controlled by the company, including some wetlands, would not degrade water quality (the 401 Certification ). Thereafter, in June 2009, the Corps issued the company a permit that will allow it to mine the phosphate deposits identified in the 401 Certification. Four environmental organizations (Pamlico-Tar River Foundation, North Carolina Coastal Federation, Environmental Defense Fund and Sierra Club, collectively, the Petitioners ) challenged the 401 Certification. Petitioners exhausted their administrative appeals of the 401 Certification without success and pursued an appeal in the North Carolina courts. In July 2013, the Superior Court for Wake County entered an order affirming the agency action approving the 401 Certification. Petitioners did not appeal the order.

In December 2010, the USEPA issued a final rule to restrict nutrient concentrations in surface waters in Florida to levels below those currently permitted to be discharged from the company's White Springs, Florida plant. Projected capital costs resulting from the USEPA rule,

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

if it becomes effective, could be in excess of \$100 for White Springs, and there is no guarantee that controls can be implemented which are capable of achieving compliance with the revised nutrient standards under all flow conditions. Various judicial challenges to the federal rules have been filed, including one lawsuit against the federal

rule by The Fertilizer Institute and White Springs. In February 2012, the US District Court for the Northern District of Florida ( District Court ) ruled on summary judgment motions filed by the parties seeking to either vacate or uphold the USEPA rule. The District Court upheld the USEPA numeric nutrient criteria for Florida's lakes and springs but rejected the criteria for Florida's streams and rivers as arbitrary and capricious. In November 2012, the USEPA approved numeric nutrient criteria rules in their entirety which had been adopted by the State of Florida and filed with the USEPA in June 2012. These state rules, which have been upheld on appeal, could substitute for the federal rules. In addition, the District Court recently granted the USEPA a further stay (to November 15, 2013) of protection values for certain inland waters but upheld the current effective date (January 6, 2013) of numeric nutrient criteria for Florida lakes and springs. In March 2013, the USEPA and the State of Florida announced an Agreement in Principle and Path Forward with the goal being to make the promulgation of federal water quality standards no longer necessary in Florida. In May 2013, the Florida Legislature enacted legislation that would facilitate the USEPA's withdrawal of its federal rules, thereby allowing the State of Florida to fully implement the adopted state rules. The District Court judge is expected to rule shortly on the USEPA's request to modify the previous District Court consent decree to make its provisions consistent with these recent developments. In the meantime, the company continues to monitor and evaluate actions related to both the federal and state rules. The prospects for implementation of either the federal or the state rule and the availability of the site-specific relief mechanisms under either rule are uncertain.

#### General

There is no certainty as to the scope or timing of any final, effective requirements to control greenhouse gas emissions in the US or Canada. Canada has withdrawn from participation in the Kyoto Protocol, and the Canadian government has announced its intention to coordinate greenhouse gas policies with the US. Although the US Congress has not passed any greenhouse gas emission control laws, the USEPA has adopted several rules to control such emissions using authority under existing environmental laws. Some Canadian provinces and US states are considering the adoption of greenhouse gas emission control requirements. In Saskatchewan, provincial regulations pursuant to the Management and Reduction of Greenhouse Gases Act, which impose a type of carbon tax to achieve a goal of a 20 percent reduction in greenhouse gas emissions by 2020 compared to 2006 levels, may become effective in 2013. None of these regulations has resulted in material limitations on greenhouse gas emissions at the company's facilities. The company is monitoring these developments and their future effect on its operations cannot be determined with certainty at this time.

In addition, various other claims and lawsuits are pending against the company in the ordinary course of business. While it is not possible to determine the ultimate outcome of such actions at this time, and inherent uncertainties exist in predicting such outcomes, it is the company's belief that the ultimate resolution of such actions is not reasonably likely to have a material adverse effect on its consolidated financial position or results of operations.

The breadth of the company's operations and the global complexity of tax regulations require assessments of uncertainties and judgments in estimating the taxes it will ultimately pay. The final taxes paid are dependent upon many factors, including negotiations with taxing authorities in various jurisdictions, outcomes of tax litigation and resolution of disputes arising from federal, provincial, state and local tax audits. The resolution of these uncertainties and the associated final taxes may result in adjustments to the company's tax assets and tax liabilities.

The company owns facilities that have been either permanently or indefinitely shut down. It expects to incur nominal annual expenditures for site security and other maintenance costs at certain of these facilities. Should the facilities be dismantled, certain other shutdown-related costs may be incurred. Such costs are not expected to have a material adverse effect on the company's consolidated financial position or results of operations and would be recognized and recorded in the period in which they are incurred.

#### 13. Guarantees

The environmental regulations of the Province of Saskatchewan require each potash mine to have decommissioning and reclamation plans, and financial assurances for these plans, approved by the responsible provincial minister. The Minister of the Environment for Saskatchewan ( MOE ) has approved the plans previously submitted by the company, which had provided a CDN \$2 irrevocable letter of credit and a payment of CDN \$3 into the agreed-upon trust fund. Under the regulations, the decommissioning and reclamation plans and financial assurances are to be reviewed at least once every five years, or as required by the MOE. The most recent scheduled review was to be completed by June 30, 2011. The company submitted its decommissioning and reclamation plans and its financial assurances proposal in May 2011. The MOE has previously advised that it considers the company in compliance with the regulations until the review is finalized. In April 2013, the company received a counter proposal from the MOE that includes a proposed increase to the amount of required funding to a trust fund. The company responded to the MOE counter proposal in August 2013, requesting certain modifications, and is currently awaiting a response from the MOE. The company does not believe that the additional funding amounts being discussed with the MOE with respect to this matter are reasonably likely to have a material impact on its consolidated financial position or results of operations.



#### 14. Related Party Transactions

The company sells potash from its Saskatchewan mines for use outside Canada and the US exclusively to Canpotex, a potash export, sales and marketing company owned in equal shares by the three producers in Saskatchewan. Sales are at prevailing market prices and are settled on normal trade terms. Sales to Canpotex for the three months ended September 30, 2013 were \$199 (2012 \$312) and the nine months ended September 30, 2013 were \$1,069 (2012 \$1,272). At September 30, 2013, \$118 (December 31, 2012 \$251) was owing from Canpotex.

#### 15. Comparative Figures

As described in Note 1, as a result of the retrospective adoption of amendments to IAS 1 effective January 1, 2013, prior periods figures within the condensed consolidated statements of comprehensive income have been reclassified to conform with the current periods presentation.

Additionally, certain prior periods figures within the condensed consolidated statements of changes in equity have been reclassified to conform with the current periods presentation which the company believes provides more succinct information.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis is the responsibility of management and is as of October 29, 2013. The Board of Directors carries out its responsibility for review of this disclosure principally through its audit committee, comprised exclusively of independent directors. The audit committee reviews and, prior to its publication, approves this disclosure, pursuant to the authority delegated to it by the Board of Directors. The term PCS refers to Potash Corporation of Saskatchewan Inc. and the terms we, us, our, PotashCorp and the company refer to PCS and, as applicable, PCS and its direct and indirect subsidiaries as a group. Additional information relating to PotashCorp, including our Annual Report on Form 10-K for the year ended December 31, 2012 (Form 10-K), can be found on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov/edgar.shtml](http://www.sec.gov/edgar.shtml). The company is a foreign private issuer under the rules and regulations of the US Securities and Exchange Commission (the SEC); however, it currently files voluntarily on the SEC's domestic forms.

### PotashCorp and Our Business Environment

PotashCorp is an integrated producer of fertilizer, industrial and animal feed products. We are the world's largest fertilizer company by capacity, producing the three primary crop nutrients: potash (K), nitrogen (N) and phosphate (P). As the world's leading potash producer, we are responsible for approximately 20 percent of global potash capacity through our Canadian operations. To enhance our global footprint, we also have investments in other key global potash-related businesses in South America, the Middle East and Asia. We complement our potash assets with focused positions in nitrogen and phosphate.

We sell fertilizer to North American retailers, cooperatives and distributors that provide storage and application services to farmers, the end users. Our offshore customers are government agencies and private importers that buy under contract and on the spot market; while spot market sales are more prevalent in North America, South America and Southeast Asia. Fertilizers are sold primarily for spring and fall application in both Northern and Southern hemispheres.

Transportation is an important part of the final purchase price for fertilizer so producers usually sell to the closest customers. In North America, we sell mainly on a delivered basis via rail, barge, truck and pipeline. Offshore customers purchase product either at the port where it is loaded or delivered with freight included directly to a specified location.

Potash, nitrogen and phosphate are also used as inputs for the production of animal feed and industrial products. Most feed and industrial sales are by contract and are more evenly distributed throughout the year than fertilizer sales.

### PotashCorp Strategy

We believe that our ability to deliver superior long-term financial returns is the cornerstone of establishing enduring value for all stakeholders. Strong financial performance rewards our shareholders and, at the same time, allows us to focus on our broader social and environmental responsibilities and contribute to the long-term success of our customers, employees, suppliers and communities.

In each nutrient segment, we develop strategies and set priorities that align with our broad goals. Each nutrient plays an important part in our success, but we believe our unique leverage in potash offers the greatest opportunity for future growth.

Our strategic approach in potash is to build on our world-class position whenever opportunities arise that can enhance our value, and to focus on matching our production to market demand (to reduce downside risk and conserve the long-term value of our resource, while still striving to grow our volumes as capacity rises). Our strategic approach in nitrogen is to enhance gross margin and earnings stability by being a lower delivered-cost supplier to the large US market, emphasizing ammonia sales to industrial customers that value long-term secure supply, and to focus on initiatives that can reduce our environmental impact. Our strategic approach in phosphate is to leverage our high-quality rock and produce the industry's most diversified mix of products in an attempt to maximize returns and provide earnings stability, with a focus on reducing our environmental footprint to support the long-term viability of our operations.

We seek to be the supplier of choice to the markets we serve. It is critical to our success that our customers recognize our ability to create value for them based on the price they pay for our products.

As we plan for our future, we carefully weigh our choices for use of our cash flow. We will continue to deploy cash in ways that we believe achieve the best return for our investors, such as enhancing dividends, repurchasing shares and growing our potash business as value-adding

opportunities arise.

Key Performance Drivers Performance Compared to Targets

Through our integrated value model, we set, evaluate and refine our goals and priorities to drive improvements that benefit all those impacted by our business. We demonstrate our accountability by tracking and reporting our progress against targets related to each goal. Our long-term goals and 2013 targets are set out on pages 42 to 52 of our 2012 Annual Integrated Report. A summary of our progress against selected goals and representative annual targets is set out below.

| Goal  | Representative<br>2013 Annual Target  | Performance<br>to September 30, 2013  |
|---|---|---|
| Create superior long-term shareholder value.  | Exceed total shareholder return performance for our sector and the DAXglobal Agribusiness Index.  | PotashCorp's total shareholder return was -21 percent in the first nine months of 2013 compared to our sector's weighted average return (based on market capitalization) of -23 percent and the DAXglobal Agribusiness Index weighted average return (based on market capitalization) of NIL percent.   |
| Be the supplier of choice to the markets we serve.  | Reduce domestic potash net rail cycle time through the Chicago corridor by 10 percent in 2014, compared to 2011 levels.   | The domestic potash net rail cycle time through the Chicago corridor during the third quarter of 2013 continued to improve compared to both the first and second quarters of 2013 and the comparable third quarter of the benchmark 2011 period. Improved rail performance during the third quarter of 2013 resulted in a 10 percent reduction in the net rail cycle time from the third quarter 2011 benchmark period. This improvement helped offset higher first quarter 2013 cycle times related to severe winter weather in the Canadian prairies and lowered our performance for the first nine months of 2013 to slightly below the comparable period in 2011. |
| Attract and retain talented, motivated and productive employees who are committed to our long-term goals. | Maintain an annual employee turnover rate (excluding retirements) of 5 percent or less.   | Employee turnover rate (excluding retirements) on an annualized basis for the first nine months of 2013 was 4.8 percent.  |
| Achieve no harm to people.  | Become one of the safest resource companies in the world within five years by achieving a recordable injury rate in the lowest quartile of a best-in-class peer group.                              | A five-year strategic plan was developed in the second quarter of 2013. A benchmark group of best-in-class peer companies will be developed in the fourth quarter of 2013.  |
| Achieve no damage to the environment.   | Reduce total site recordable injury rate to 1.25 (per 200,000 hours worked) or lower.<br>Reduce total reportable incidents (releases, permit excursions and spills) by 15 percent from 2012 levels. | During the first nine months of 2013, total site recordable injury rate was 1.12.<br>Annualized total reportable incidents were down 11 percent during the first nine months of 2013 compared to 2012 annual levels. Compared to the first nine months of 2012, total reportable incidents were down 28 percent.  |

Performance Overview

This discussion and analysis are based on the company's unaudited interim condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q (financial statements in this Form 10-Q) based on International Financial Reporting Standards, as issued by the International Accounting Standards



## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

Board (IFRS), unless otherwise stated. All references to per-share amounts pertain to diluted net income per share.

For an understanding of trends, events, uncertainties and the effect of critical accounting estimates on our results and financial condition, the entire document should be read carefully, together with our 2012 Annual Integrated Report.

### Earnings Guidance Third Quarter 2013

|                    | Original<br>Company Guidance |        | Actual Results |
|--------------------|------------------------------|--------|----------------|
| Earnings per share | \$ 0.45                      | \$0.60 | \$ 0.41        |

---

**Overview of Actual Results**

| Dollars (millions) except per-share amounts | Three Months Ended September 30 |          |          |          | Nine Months Ended September 30 |          |          |          |
|---|---------------------------------|----------|----------|----------|--------------------------------|----------|----------|----------|
|   | 2013                            | 2012     | Change   | % Change | 2013                           | 2012     | Change   | % Change |
| Sales                                       | \$ 1,520                        | \$ 2,143 | \$ (623) | (29)     | \$ 5,764                       | \$ 6,285 | \$ (521) | (8)      |
| Gross margin                                | 484                             | 927      | (443)    | (48)     | 2,330                          | 2,824    | (494)    | (17)     |
| Operating income                            | 505                             | 918      | (413)    | (45)     | 2,249                          | 2,460    | (211)    | (9)      |
| Net income                                  | 356                             | 645      | (289)    | (45)     | 1,555                          | 1,658    | (103)    | (6)      |
| Net income per share diluted                | 0.41                            | 0.74     | (0.33)   | (45)     | 1.77                           | 1.89     | (0.12)   | (6)      |
| Other comprehensive (loss) income           | (258)                           | 313      | (571)    | n/m      | (561)                          | 444      | (1,005)  | n/m      |

n/m = not meaningful

Earnings in the third quarter of 2013 were lower than the third quarter of 2012 due mostly to lower potash volumes and lower prices in potash, nitrogen and phosphate. For the first nine months of 2013, earnings were lower than 2012 due to lower potash and phosphate prices, partially offset by higher potash volumes, and a \$341 million non-tax deductible charge related to the impairment of our investment in Sinofert Holdings Limited (Sinofert) in the second quarter of 2012 that did not repeat in 2013.

The need for proper crop nutrition fueled strong demand for potash through the first half of 2013, but an announced change in strategy by Uralkali in late July created considerable market uncertainty and stalled global demand. Key offshore markets particularly large contract buyers in China and India delayed purchases or were reluctant to accept major tonnage against existing contracts. Although Brazil continued to be a region of relative strength, with buyers procuring tonnes in preparation for their upcoming planting season, offshore shipments from North American producers fell to one of the lowest third-quarter totals in recent history. In North America, a pause in purchasing early in the quarter and a late crop resulted in shipments below the record achieved in 2012, a period when demand was pulled forward because an early harvest enabled strong fall applications. In both the offshore and North American markets, pricing weakened as the quarter progressed.

In nitrogen, US demand for ammonia, urea and nitrogen solutions was relatively flat compared to last year and production from low-

cost domestic producers increased, reducing the need for higher-cost offshore imports. While this situation benefited domestic producers, the combination of typical seasonal slowness and increased availability of new supply from offshore exporting regions softened key global reference prices through the quarter.

Global phosphate markets were subdued during the quarter, as strong Latin American demand was offset by the continued absence of significant engagement from India and a delayed start to the US fall application season. Solid phosphate fertilizer shipments from US producers were slightly below those of both the third quarter and the first nine months of 2012. This environment put downward pressure on prices for most phosphate products.

Other significant factors that affected earnings quarter over quarter and year over year were lower provincial mining and other taxes due primarily to the timing of annual potash production tax accruals, lower income taxes, due to decreased ordinary earnings before taxes, and lower earnings from equity-accounted investees.

Other comprehensive loss for the third quarter of 2013 was due to decreases in the fair value of our investments in Israel Chemicals Ltd. (ICL) and Sinofert. Other comprehensive income in the third quarter of 2012 was primarily the result of an increase in the fair value of our investments in ICL and Sinofert. Other comprehensive loss for the first nine months of 2013 was mainly the result of a decrease in the fair value of our investments in ICL and Sinofert, partially offset by a net actuarial gain resulting from a



remeasurement of our defined benefit plans. Other comprehensive income for the first nine months of 2012 was primarily affected by the reclassification to income of a \$341 million unrealized loss on

our investment in Sinofert which was impaired in the second quarter of 2012, a remeasurement of our defined benefit plans and an increase in the fair value of our investment in ICL.

## Balance Sheet

The most significant contributors to the changes in our statements of financial position were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to increase or decrease.

| <b>Assets</b>   | <b>Liabilities</b>   |
|---|--|
| <p>i Available-for-sale investments were mainly impacted by the lower fair value of our investments in ICL and Sinofert.</p>                                  | <p>i Long-term debt declined as our senior notes due May 15, 2014 were classified as current during the second quarter of 2013.</p>  |
| <p>h Property, plant and equipment increased primarily (72 percent) due to our previously announced potash capacity expansions and other potash projects.</p> | <p>h Deferred income tax liabilities increased primarily due to tax depreciation exceeding accounting depreciation, the tax impact on the remeasurement of our defined benefit plans in the second quarter of 2013, reduced deferred tax assets on unexercised stock options and a Canadian income tax rate increase.</p>                  |
| <p>i Receivables fell due to a reduction in income tax, potash production tax and trade receivables from Canpotex Limited (Canpotex).</p>                     | <p>i Payables and accrued charges were impacted by (1) lower trade payables; (2) higher dividends payable due to announced increases in dividends per share; and (3) fewer other payables due to decreases in accrued capital expenditures across all plant sites and payments made to settle the company's eight anti-trust lawsuits.</p> |
|   | <p>i Asset retirement obligations and accrued environmental costs were primarily impacted by the use of a higher risk-free interest rate.</p>  |

### Equity

h Equity was impacted by net income, other comprehensive loss (both discussed in more detail above), dividends declared and common shares repurchased for cancellation (see Note 5 to the financial statements in this Form 10-Q) during the first nine months of 2013.

As at September 30, 2013, \$496 million (December 31, 2012 \$481 million) of our cash and cash equivalents were held in certain foreign subsidiaries. There are no current plans to repatriate these funds in a taxable manner.

## Operating Segment Review

We report our results (including gross margin) in three business segments: potash, nitrogen and phosphate as described in Note 6 to the financial statements in this Form 10-Q. Our reporting structure reflects how we manage our business and how we classify our operations for planning and measuring performance. Management includes net sales in segment disclosures in the unaudited interim condensed consolidated financial statements pursuant to IFRS, which require segmentation based upon our internal organization and reporting of revenue and profit measures derived from internal accounting methods. As a component of gross margin, net sales (and the related per-tonne

amounts) are the primary revenue measures we use and review in making decisions about operating matters on a business segment basis. These decisions include assessments about potash, nitrogen and phosphate performance and the resources to be allocated to these segments. We also use net sales (and the related per-tonne amounts) for business planning and monthly forecasting. Net sales are calculated as sales revenues less freight, transportation and distribution expenses. Realized prices refer to net sales prices.

Our discussion of segment operating performance is set out below and includes nutrient product and/or market performance results, where applicable, to give further insight into these results.

### Potash

#### Potash Financial Performance

|   | Three Months Ended September 30 |        |          |                    |       |          |                                  |          |          |
|---|---------------------------------|--------|----------|--------------------|-------|----------|----------------------------------|----------|----------|
|   | Dollars (millions)              |        |          | Tonnes (thousands) |       |          | Average per Tonne <sup>(1)</sup> |          |          |
|   | 2013                            | 2012   | % Change | 2013               | 2012  | % Change | 2013                             | 2012     | % Change |
| Manufactured product  |                                 |        |          |                    |       |          |                                  |          |          |
| Net sales   |                                 |        |          |                    |       |          |                                  |          |          |
| North America   | \$ 240                          | \$ 443 | (46)     | 721                | 951   | (24)     | \$ 333                           | \$ 466   | (29)     |
| Offshore  | 240                             | 441    | (46)     | 843                | 1,107 | (24)     | \$ 285                           | \$ 398   | (28)     |
|   | 480                             | 884    | (46)     | 1,564              | 2,058 | (24)     | \$ 307                           | \$ 429   | (28)     |
| Cost of goods sold  | (248)                           | (330)  | (25)     |                    |       |          | \$ (159)                         | \$ (160) | (1)      |
| Gross margin  | 232                             | 554    | (58)     |                    |       |          | \$ 148                           | \$ 269   | (45)     |
| Other miscellaneous and purchased product gross margin <sup>(2)</sup> | (4)                             |        | n/m      |                    |       |          |                                  |          |          |
| Gross Margin  | \$ 228                          | \$ 554 | (59)     |                    |       |          | \$ 146                           | \$ 269   | (46)     |

n/m = not meaningful

<sup>(1)</sup> Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

<sup>(2)</sup> Comprised of net sales of \$2 million (2012 \$3 million) less cost of goods sold of \$6 million (2012 \$3 million).

|   | Nine Months Ended September 30 |          |          |                    |       |          |                                  |          |          |  |
|---|--------------------------------|----------|----------|--------------------|-------|----------|----------------------------------|----------|----------|--|
|   | Dollars (millions)             |          |          | Tonnes (thousands) |       |          | Average per Tonne <sup>(1)</sup> |          |          |  |
|   | 2013                           | 2012     | % Change | 2013               | 2012  | % Change | 2013                             | 2012     | % Change |  |
| <b>Manufactured product</b>   |                                |          |          |                    |       |          |                                  |          |          |  |
| Net sales   |                                |          |          |                    |       |          |                                  |          |          |  |
| North America   | \$ 923                         | \$ 968   | (5)      | 2,349              | 2,002 | 17       | \$ 393                           | \$ 484   | (19)     |  |
| Offshore  | 1,271                          | 1,588    | (20)     | 3,986              | 3,911 | 2        | \$ 319                           | \$ 406   | (21)     |  |
|   | 2,194                          | 2,556    | (14)     | 6,335              | 5,913 | 7        | \$ 346                           | \$ 432   | (20)     |  |
| Cost of goods sold  | (842)                          | (876)    | (4)      |                    |       |          | \$ (133)                         | \$ (148) | (10)     |  |
| Gross margin  | 1,352                          | 1,680    | (20)     |                    |       |          | \$ 213                           | \$ 284   | (25)     |  |
| Other miscellaneous and purchased product gross margin <sup>(2)</sup> | (7)                            | 2        | n/m      |                    |       |          |                                  |          |          |  |
| Gross Margin  | \$ 1,345                       | \$ 1,682 | (20)     |                    |       |          | \$ 212                           | \$ 284   | (25)     |  |

n/m = not meaningful

(1) Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

(2) Comprised of net sales of \$9 million (2012 \$10 million) less cost of goods sold of \$16 million (2012 \$8 million).

Potash gross margin variance attributable to:

| Dollars (millions)                        | Three Months Ended September 30<br>2013 vs. 2012<br>Change in |              |                    |          | Nine Months Ended September 30<br>2013 vs. 2012<br>Change in |              |                    |          |
|---|---|--------------|--------------------|----------|--|--------------|--------------------|----------|
|   | Change in   | Prices/Costs |                    | Total    | Change in  | Prices/Costs |                    | Total    |
|   |   | Sales        | Cost of Goods Sold |          |  | Net          | Cost of Goods Sold |          |
| Manufactured product                      |   |              |                    |          |  |              |                    |          |
| North America                             | \$ (101)  | \$ (82)      | \$ 3               | \$ (180) | \$ 134   | \$ (213)     | \$ 6               | \$ (73)  |
| Offshore                                  | (81)  | (92)         | 31                 | (142)    | 26   | (347)        | 66                 | (255)    |
| Change in market mix                      | 14  | (16)         | 2                  | (17)     | 15   |              | 2                  |          |
| Total manufactured product                | \$ (168)  | \$ (190)     | \$ 36              | (322)    | \$ 143   | \$ (545)     | \$ 74              | (328)    |
| Other miscellaneous and purchased product |   |              |                    | (4)      |  |              |                    | (9)      |
| Total                                     |   |              |                    | \$ (326) |  |              |                    | \$ (337) |

Offshore sales to major markets, by percentage of sales volumes, were as follows:

|  | Three Months Ended September 30<br>By Canpotex |      |          |                    |      |          | Nine Months Ended September 30<br>By Canpotex |      |          |                    |      |          |
|--|--|------|----------|--------------------|------|----------|---|------|----------|--------------------|------|----------|
|  |  |      |          | From New Brunswick |      |          |   |      |          | From New Brunswick |      |          |
|  | 2013   | 2012 | % Change | 2013               | 2012 | % Change | 2013  | 2012 | % Change | 2013               | 2012 | % Change |
| Other Asia (excluding China and India) | 39   | 41   | (5)      |                    |      |          | 41  | 45   | (9)      |                    |      |          |
| Latin America                          | 34   | 32   | 6        | 100                | 100  |          | 28  | 29   | (3)      | 100                | 100  |          |
| China                                  | 8  | 12   | (33)     |                    |      |          | 17  | 15   | 13       |                    |      |          |
| India                                  | 9  | 5    | 80       |                    |      |          | 8   | 6    | 33       |                    |      |          |
| Oceania, Europe and Other              | 10   | 10   |          |                    |      |          | 6   | 5    | 20       |                    |      |          |
|  | 100  | 100  |          | 100                | 100  |          | 100   | 100  |          | 100                | 100  |          |

The most significant contributors to the change in total gross margin quarter over quarter were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices   | Sales Volumes  | Cost of Goods Sold   |
|--|--|--|
| i Buyer caution and competitive pressures in all key markets weakened the pricing environment and our average realized price was down. | i With many buyers delaying purchases, our third-quarter sales volumes declined. In North America, sales volumes were in line with historical levels but trailed the record in the third quarter of 2012. In offshore markets, sales fell as a result of reduced sales to Canpotex and fewer tonnes shipped from our New Brunswick facility. | h Brine management costs fell as our tolling agreement at Esterhazy expired at the end of 2012.<br><br>h More product from our lower-cost mines went to offshore customers resulting in a higher positive cost of goods sold variance. |

The most significant contributors to the change in total gross margin year over year were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices  | Sales Volumes   | Cost of Goods Sold   |
|---|---|--|
| i Our average realized potash price trailed the first nine months of 2012, reflecting lower pricing that took hold late in 2012 and 2013. | h With limited dealer inventory carried into 2013 and strong agricultural fundamentals, North American sales volumes grew in the first half of 2013 more than offsetting lower third-quarter results. Buyer destocking occurred in the first half of 2012.                  | h Brine management costs fell as our tolling agreement at Esterhazy expired at the end of 2012.  |
|   | h Record volumes shipped by Canpotex in the first half of 2013 (due to settlements with China and India occurring earlier than the previous year and less inventory being carried into 2013 in major offshore spot markets) more than offset declines in the third quarter. | h 32 shutdown weeks were taken in 2013 mainly as a result of our strategy to match production with market demand (55 shutdown weeks were taken in 2012 primarily to match supply to demand; during this downtime, we opted to allocate resources to non-production activities rather than lay off employees, which resulted in higher shutdown costs). |
|   |   | h Royalty costs declined due to lower average North American listed sales price per tonne.   |
|   |   | h More product from our lower-cost mines went to offshore customers resulting in a higher positive cost of goods sold variance.  |

**Potash Non-Financial Performance**

|   | Three Months Ended September 30 |       |          | Nine Months Ended September 30 |        |          |
|---|---------------------------------|-------|----------|--------------------------------|--------|----------|
|   | 2013                            | 2012  | % Change | 2013                           | 2012   | % Change |
| KCl tonnes produced (thousands)           | 1,150                           | 1,579 | (27)     | 5,852                          | 5,961  | (2)      |
| Total site recordable injury rate         | 1.75                            | 2.84  | (38)     | 1.45                           | 2.32   | (38)     |
| Employee turnover percentage (annualized) | 6.4%                            | 4.6%  | 39       | 5.6%                           | 5.0%   | 12       |
| Waste (000 s tonnes)                      | 2,770                           | 2,307 | 20       | 13,210                         | 10,027 | 32       |
| Environmental incidents                   | 3                               | 2     | 50       | 11                             | 7      | 57       |

During the second quarter of 2013, we successfully completed a safe Canpotex entitlement run at Cory which will allow us a greater proportion of Canpotex sales to offshore markets and almost offsets the loss from the ending of our long-term tolling agreement at Esterhazy.

While production included normal maintenance downtime in 2013 and 2012, potash production was also affected by additional downtime at Cory (four weeks) and reduced operating rates at our Lanigan and Rocanville facilities (both of which experienced no reductions in 2012); year over year results were almost offset by the reduction in shutdown weeks as discussed above.



## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

Total site recordable injury rate declined because of the effort by the site teams and an external consultant on targeted safety improvement projects at Allan, Cory and Rocanville as well as on-going safety improvements at other sites.

The labor market for talent in Saskatchewan is very competitive and has afforded employees opportunities to seek other employment that would coincide with relocation due to family or other personal reasons. We believe our pay and benefits remain very competitive.

Waste is comprised of byproducts, including: coarse and fine tailings and salt as brine to injection wells. Waste increased due to increased mining waste per tonne combined with increased mining activity at certain sites.

The increase in environmental incidents in potash for the first nine months of 2013 is due largely to several failures of refrigerant lines in new HVAC units installed at New Brunswick.

## Nitrogen

## Nitrogen Financial Performance

|   | Three Months Ended September 30 |        |          |                    |       |          |                                  |          |          |
|---|---------------------------------|--------|----------|--------------------|-------|----------|----------------------------------|----------|----------|
|   | Dollars (millions)              |        |          | Tonnes (thousands) |       |          | Average per Tonne <sup>(1)</sup> |          |          |
|   | 2013                            | 2012   | % Change | 2013               | 2012  | % Change | 2013                             | 2012     | % Change |
| <b>Manufactured product</b>               |                                 |        |          |                    |       |          |                                  |          |          |
| Net sales                                 |                                 |        |          |                    |       |          |                                  |          |          |
| Ammonia                                   | \$ 210                          | \$ 299 | (30)     | 455                | 466   | (2)      | \$ 461                           | \$ 641   | (28)     |
| Urea                                      | 82                              | 121    | (32)     | 218                | 241   | (10)     | \$ 376                           | \$ 504   | (25)     |
| Solutions/Nitric acid/Ammonium nitrate    | 158                             | 104    | 52       | 700                | 438   | 60       | \$ 226                           | \$ 238   | (5)      |
|   | 450                             | 524    | (14)     | 1,373              | 1,145 | 20       | \$ 327                           | \$ 458   | (29)     |
| Cost of goods sold                        | (275)                           | (291)  | (5)      |                    |       |          | \$ (199)                         | \$ (254) | (22)     |
| Gross margin                              | 175                             | 233    | (25)     |                    |       |          | \$ 128                           | \$ 204   | (37)     |
| Other miscellaneous and purchased product |                                 |        |          |                    |       |          |                                  |          |          |
| gross margin <sup>(2)</sup>               | 3                               | 18     | (83)     |                    |       |          |                                  |          |          |
| Gross Margin                              | \$ 178                          | \$ 251 | (29)     |                    |       |          | \$ 130                           | \$ 219   | (41)     |

(1) Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

(2) Comprised of net sales of \$17 million (2012 \$65 million) less cost of goods sold of \$14 million (2012 \$47 million).

|   | Nine Months Ended September 30 |        |          |                    |       |          |                                  |          |          |
|---|--------------------------------|--------|----------|--------------------|-------|----------|----------------------------------|----------|----------|
|   | Dollars (millions)             |        |          | Tonnes (thousands) |       |          | Average per Tonne <sup>(1)</sup> |          |          |
|   | 2013                           | 2012   | % Change | 2013               | 2012  | % Change | 2013                             | 2012     | % Change |
| <b>Manufactured product</b>               |                                |        |          |                    |       |          |                                  |          |          |
| Net sales                                 |                                |        |          |                    |       |          |                                  |          |          |
| Ammonia                                   | \$ 820                         | \$ 794 | 3        | 1,484              | 1,499 | (1)      | \$ 553                           | \$ 530   | 4        |
| Urea                                      | 347                            | 456    | (24)     | 800                | 870   | (8)      | \$ 433                           | \$ 525   | (18)     |
| Solutions/Nitric acid/Ammonium nitrate    | 489                            | 338    | 45       | 1,978              | 1,371 | 44       | \$ 247                           | \$ 246   |          |
|   | 1,656                          | 1,588  | 4        | 4,262              | 3,740 | 14       | \$ 388                           | \$ 425   | (9)      |
| Cost of goods sold                        | (940)                          | (869)  | 8        |                    |       |          | \$ (220)                         | \$ (233) | (6)      |
| Gross margin                              | 716                            | 719    |          |                    |       |          | \$ 168                           | \$ 192   | (13)     |
| Other miscellaneous and purchased product |                                |        |          |                    |       |          |                                  |          |          |
| gross margin <sup>(2)</sup>               | 9                              | 53     | (83)     |                    |       |          |                                  |          |          |
| Gross Margin                              | \$ 725                         | \$ 772 | (6)      |                    |       |          | \$ 170                           | \$ 206   | (17)     |

(1) Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

(2) Comprised of net sales of \$47 million (2012 \$140 million) less cost of goods sold of \$38 million (2012 \$87 million).

Nitrogen gross margin variance attributable to:

| Dollars (millions)                        | Three Months Ended September 30<br>2013 vs. 2012<br>Change in |              |         |            | Nine Months Ended September 30<br>2013 vs. 2012<br>Change in |              |         |            |       |
|---|---|--------------|---------|------------|--|--------------|---------|------------|-------|
|   | Change<br>in  | Prices/Costs |         | Total      | Change<br>in   | Prices/Costs |         | Total      |       |
|   |   | Net          | Cost of |            |  | Net          | Cost of |            |       |
|   | Sales   | Volumes      | Sales   | Goods Sold | Sales  | Volumes      | Sales   | Goods Sold | Total |
| Manufactured product                      |   |              |         |            |  |              |         |            |       |
| Ammonia                                   | \$ 5  | \$ (83)      | \$ 4    | \$ (74)    | \$ 6   | \$ 34        | \$ (54) | \$ (14)    |       |
| Urea                                      | (5)   | (28)         | (3)     | (36)       | (23)   | (73)         | (22)    | (118)      |       |
| Solutions, NA, AN                         | 21  | (9)          | 33      | 45         | 81   | 2            | 26      | 109        |       |
| Hedge                                     |   |              | 7       | 7          |  |              | 20      | 20         |       |
| Change in market mix                      | 66  | (57)         | (9)     | (58)       | 140  | (118)        | (22)    | (3)        |       |
| Total manufactured product                | \$ 87   | \$ (177)     | \$ 32   | (58)       | \$ 204   | \$ (155)     | \$ (52) | (3)        |       |
| Other miscellaneous and purchased product |   |              |         | (15)       |  |              |         | (44)       |       |
| Total                                     |   |              |         | \$ (73)    |  |              |         | \$ (47)    |       |

|                     | Three Months Ended September 30<br>Sales Tonnes |       |                    |        | Nine Months Ended September 30<br>Sales Tonnes |       |                    |        |
|---------------------|---|-------|--------------------|--------|--|-------|--------------------|--------|
|                     | (thousands)                                     |       | Price per<br>Tonne |        | (thousands)                                    |       | Price per<br>Tonne |        |
|                     | 2013  | 2012  | 2013               | 2012   | 2013   | 2012  | 2013               | 2012   |
| Fertilizer          | 406   | 301   | \$ 309             | \$ 455 | 1,225  | 1,108 | \$ 397             | \$ 474 |
| Industrial and Feed | 967   | 844   | \$ 335             | \$ 459 | 3,037  | 2,632 | \$ 385             | \$ 404 |
|                     | 1,373   | 1,145 | \$ 327             | \$ 458 | 4,262  | 3,740 | \$ 388             | \$ 425 |

The most significant contributors to the change in total gross margin quarter over quarter were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices   | Sales Volumes   | Cost of Goods Sold  |
|--|---|---|
| i Ammonia prices pulled back from the historically high levels of third-quarter 2012, while urea moved lower primarily due to increased supply pressures from key exporting countries. | h Despite maintenance-related downtime in Trinidad, our third-quarter sales volumes increased; the key driver being the restart of ammonia capacity at Geismar. | h Average natural gas costs in production, including hedge, decreased 27 percent. Natural gas costs in Trinidad production fell 31 percent (contract price indexed, in part, to Tampa ammonia prices) while our US spot costs for natural gas used in production increased 19 percent. Including losses on our hedge position, US gas prices declined 11 percent. |
|  |   | h The cost of goods sold variance was higher for solutions/nitric acid/ammonium nitrate due to the impact of costs associated with Geismar in 2012 that did not repeat in 2013.   |

The change in market mix produced a favorable variance of \$66 million related to sales volumes and an unfavorable variance of \$57 million in sales prices due to increased sales of solutions as a result of our expansion at Geismar in 2013.

The most significant contributors to the change in total gross margin year over year were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices   | Sales Volumes  | Cost of Goods Sold  |
|--|--|---|
| h Sales prices rose due to strong spot ammonia pricing achieved in the second half of 2012 that carried over into 2013, despite prices declining throughout the first nine months of 2013. | h Additional ammonia capacity at Geismar and Augusta led to an increase in saleable tonnes of downstream products.   | i Our US spot costs for natural gas used in production increased 35 percent. Including losses on our hedge position, US gas prices increased 3 percent.                           |
| i Urea prices fell due to increased global capacity and record urea exports from China.  | i Urea volumes were down as gas interruptions in Trinidad led us to divert more production to higher-margin ammonia. | h The cost of goods sold variance was positive for solutions/nitric acid/ammonium nitrate due to the impact of costs associated with Geismar in 2012 that did not repeat in 2013. |

The change in market mix produced a favorable variance of \$140 million related to sales volumes and an unfavorable variance of \$118 million in sales prices due to increased sales of solutions as a

result of our expansion at Geismar in 2013.

**Nitrogen Non-Financial Performance**

|   | Three Months Ended September 30 |      |          | Nine Months Ended September 30 |       |          |
|---|---------------------------------|------|----------|--------------------------------|-------|----------|
|   | 2013                            | 2012 | % Change | 2013                           | 2012  | % Change |
| N tonnes produced (thousands)   | 705                             | 651  | 8        | 2,155                          | 2,029 | 6        |
| Total site recordable injury rate   | 0.76                            | 0.55 | 38       | 0.63                           | 0.44  | 43       |
| Employee turnover percentage (annualized)                                     | 7.7%                            | 4.6% | 67       | 6.0%                           | 4.6%  | 30       |
| Greenhouse gas emissions (CO <sub>2</sub> equivalent tonnes/tonne of product) | 2.4                             | 2.3  | 4        | 2.3                            | 2.3   |          |
| Environmental incidents   |                                 | 3    | (100)    | 1                              | 6     | (83)     |

There were 14 recordable injuries in the first nine months of 2013 compared to 14 in the same period in 2012, but fewer hours were worked in 2013, resulting in an increase in the nitrogen total site recordable injury rate.

An increase in voluntary terminations, which comprised the majority of employee turnover, drove an increase in employee turnover.

Environmental incidents fell due to improvement initiatives to find ways of reducing the company's environmental impact, including the implementation of Reportable Quantity (RQ) prevention teams at each facility.

*Phosphate***Phosphate Financial Performance**

|   | Three Months Ended September 30 |        |          |                    |      |          |                                  |          |          |
|---|---------------------------------|--------|----------|--------------------|------|----------|----------------------------------|----------|----------|
|   | Dollars (millions)              |        |          | Tonnes (thousands) |      |          | Average per Tonne <sup>(1)</sup> |          |          |
|   | 2013                            | 2012   | % Change | 2013               | 2012 | % Change | 2013                             | 2012     | % Change |
| Manufactured product  |                                 |        |          |                    |      |          |                                  |          |          |
| Net sales   |                                 |        |          |                    |      |          |                                  |          |          |
| Fertilizer  | \$ 250                          | \$ 333 | (25)     | 634                | 676  | (6)      | \$ 395                           | \$ 493   | (20)     |
| Feed and Industrial   | 176                             | 172    | 2        | 279                | 263  | 6        | \$ 631                           | \$ 654   | (4)      |
|   | 426                             | 505    | (16)     | 913                | 939  | (3)      | \$ 467                           | \$ 537   | (13)     |
| Cost of goods sold  | (351)                           | (388)  | (10)     |                    |      |          | \$ (384)                         | \$ (413) | (7)      |
| Gross margin  | 75                              | 117    | (36)     |                    |      |          | \$ 83                            | \$ 124   | (33)     |
| Other miscellaneous and purchased product gross margin <sup>(2)</sup> | 3                               | 5      | (40)     |                    |      |          |                                  |          |          |
| Gross Margin  | \$ 78                           | \$ 122 | (36)     |                    |      |          | \$ 85                            | \$ 130   | (35)     |

<sup>(1)</sup> Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

<sup>(2)</sup> Comprised of net sales of \$6 million (2012 \$8 million) less cost of goods sold of \$3 million (2012 \$3 million).

|  | Nine Months Ended September 30 |      |          |                    |      |          |                                  |      |          |
|--|--------------------------------|------|----------|--------------------|------|----------|----------------------------------|------|----------|
|  | Dollars (millions)             |      |          | Tonnes (thousands) |      |          | Average per Tonne <sup>(1)</sup> |      |          |
|  | 2013                           | 2012 | % Change | 2013               | 2012 | % Change | 2013                             | 2012 | % Change |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

| Manufactured product  |         |          |      |       |       |     |          |          |      |
|---|---------|----------|------|-------|-------|-----|----------|----------|------|
| Net sales   |         |          |      |       |       |     |          |          |      |
| Fertilizer  | \$ 835  | \$ 1,004 | (17) | 1,859 | 1,932 | (4) | \$ 449   | \$ 520   | (14) |
| Feed and Industrial   | 568     | 581      | (2)  | 887   | 873   | 2   | \$ 640   | \$ 666   | (4)  |
|   | 1,403   | 1,585    | (11) | 2,746 | 2,805 | (2) | \$ 511   | \$ 565   | (10) |
| Cost of goods sold  | (1,153) | (1,229)  | (6)  |       |       |     | \$ (420) | \$ (438) | (4)  |
| Gross margin  | 250     | 356      | (30) |       |       |     | \$ 91    | \$ 127   | (28) |
| Other miscellaneous and purchased product gross margin <sup>(2)</sup> | 10      | 14       | (29) |       |       |     |          |          |      |
| Gross Margin  | \$ 260  | \$ 370   | (30) |       |       |     | \$ 95    | \$ 132   | (28) |

(1) Rounding differences may occur due to the use of whole dollars in per-tonne calculations.

(2) Comprised of net sales of \$20 million (2012 \$25 million) less cost of goods sold of \$10 million (2012 \$11 million).

Phosphate gross margin variance attributable to:

| Dollars (millions)                        | Three Months Ended September 30<br>2013 vs. 2012<br>Change in<br>Prices/Costs |         |            |              | Nine Months Ended September 30<br>2013 vs. 2012<br>Change in<br>Prices/Costs |            |            |          |
|---|---|---------|------------|--------------|--|------------|------------|----------|
|   | Change<br>in  | Net     | Cost of    | Total        | Change<br>in   | Net        | Cost of    | Total    |
|   | Sales Volume  | Sales   | Goods Sold | Sales Volume | Sales  | Goods Sold | Goods Sold | Total    |
| Manufactured product                      |   |         |            |              |  |            |            |          |
| Fertilizer                                | \$ (7)  | \$ (61) | \$ 22      | \$ (46)      | \$ (13)  | \$ (131)   | \$ 43      | \$ (101) |
| Feed and Industrial                       | 6   | (8)     | 6          | 4            | 4  | (24)       | 15         | (5)      |
| Change in market mix                      | (6)   | 4       | 2          |              | (6)  | 6          |            |          |
| Total manufactured product                | \$ (7)  | \$ (65) | \$ 30      | (42)         | \$ (15)  | \$ (149)   | \$ 58      | (106)    |
| Other miscellaneous and purchased product |   |         |            | (2)          |  |            |            | (4)      |
| Total                                     |   |         |            | \$ (44)      |  |            |            | \$ (110) |

The most significant contributors to the change in total gross margin quarter over quarter were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices  | Cost of Goods Sold   |
|---|--|
| i Our average realized phosphate price for the quarter was down largely due to a decline in prices for fertilizer products. | h Costs were impacted by lower sulfur costs (down 26 percent). |
|   | h Ammonia costs were lower (down 21 percent).                  |

The most significant contributors to the change in total gross margin year over year were as follows<sup>(1)</sup>:

<sup>(1)</sup> Direction of arrows refers to impact on gross margin.

| Net Sales Prices   | Cost of Goods Sold   |
|--|--|
| i Our average realized phosphate price was down as a result of reduced global demand and start up of new capacity. | h Costs were impacted by lower sulfur costs (down 22 percent), adjustments to our asset retirement obligations (the relevant discount rates increased in 2013 and decreased in 2012) and our Aurora workforce reduction in the second quarter of 2012. |



i Rock input costs were higher.

**Phosphate Non-Financial Performance**

|   | Three Months Ended September 30 |       |          | Nine Months Ended September 30 |       |          |
|---|---------------------------------|-------|----------|--------------------------------|-------|----------|
|   | 2013                            | 2012  | % Change | 2013                           | 2012  | % Change |
| P <sub>2</sub> O <sub>5</sub> tonnes produced (thousands) | 533                             | 493   | 8        | 1,553                          | 1,479 | 5        |
| P <sub>2</sub> O <sub>5</sub> operating rate percentage   | 90%                             | 83%   | 8        | 87%                            | 83%   | 5        |
| Total site recordable injury rate                         | 1.35                            | 0.60  | 125      | 1.07                           | 0.54  | 98       |
| Employee turnover percentage (annualized)                 | 3.4%                            | 14.5% | (77)     | 3.3%                           | 7.4%  | (55)     |
| Water usage (m <sup>3</sup> per tonne of product)         | 28                              | 32    | (13)     | 29                             | 34    | (15)     |
| Recycled water used in operations (percentage)            | 94%                             | 93%   | 1        | 94%                            | 93%   | 1        |
| Environmental incidents                                   |                                 | 1     | (100)    | 1                              | 5     | (80)     |

We experienced an increased recordable injury rate at Aurora and White Springs. Both sites have implemented steps intended to reduce the injury rates.

Employee turnover fell as a work force reduction at our Aurora location occurred in the second quarter of 2012.

Water usage in our phosphate operations decreased primarily due to more water recycling at our White Springs location (less rain water to recycle in 2012) and efforts to conserve water.

Environmental incidents fell year over year as 2012 included four incidents occurring during or immediately following extreme weather events in the second and third quarters of 2012 (three in the second quarter and one in the third quarter).

## Other Expenses and Income

| Dollars (millions)                              | Three Months Ended September 30 |         |        |          | Nine Months Ended September 30 |          |        |          |
|---|---------------------------------|---------|--------|----------|--------------------------------|----------|--------|----------|
|   | 2013                            | 2012    | Change | % Change | 2013                           | 2012     | Change | % Change |
| Selling and administrative expenses             | \$ (48)                         | \$ (53) | \$ 5   | (9)      | \$ (165)                       | \$ (166) | \$ 1   | (1)      |
| Provincial mining and other taxes               | (10)                            | (62)    | 52     | (84)     | (154)                          | (162)    | 8      | (5)      |
| Share of earnings of equity-accounted investees | 57                              | 77      | (20)   | (26)     | 174                            | 220      | (46)   | (21)     |
| Dividend income                                 | 31                              | 39      | (8)    | (21)     | 85                             | 106      | (21)   | (20)     |
| Impairment of available-for-sale investment     |                                 |         |        |          |                                | (341)    | 341    | (100)    |
| Other expenses                                  | (9)                             | (10)    | 1      | (10)     | (21)                           | (21)     |        |          |
| Finance costs                                   | (33)                            | (24)    | (9)    | 38       | (107)                          | (89)     | (18)   | 20       |
| Income taxes                                    | (116)                           | (249)   | 133    | (53)     | (587)                          | (713)    | 126    | (18)     |

Provincial mining and other taxes are comprised mainly of the Saskatchewan potash production tax (PPT) and a resource surcharge. The PPT is comprised of a base tax per tonne of product sold and an additional tax based on mine profit, which is reduced by an amount based on potash capital expenditures. The resource surcharge is 3 percent of the value of the company's Saskatchewan resource sales. The PPT expense in the third quarter of 2013 was lower than in the same period in 2012 due mainly to the reduction in the forecasted profits tax for the year; part of the profit tax expense recorded in the first half of the year was reversed in third-quarter 2013. The resource surcharge was lower for the third quarter and for the first nine months of 2013

compared to the same periods in 2012 due to a decrease in sales revenue.

Share of earnings of equity-accounted investees pertains primarily to Sociedad Quimica y Minera de Chile S.A. (SQM) and Arab Potash Company (APC).

At June 30, 2012, we concluded there was objective evidence that our available-for-sale investment in Sinofert was impaired due to the significance by which fair value was below cost. As a result, we recognized a non-tax deductible impairment loss of \$341 million in net income for the nine months ended September 30, 2012. No such losses were recognized in 2013.

Finance costs were higher in 2013 as a result of lower capitalized interest compared to 2012. Weighted average debt obligations outstanding and the associated interest rates were as follows:

| Dollars (millions) except percentage amounts | Obligations             | Weighted Average | Three Months Ended September 30 |          |          |          | Nine Months Ended September 30 |          |          |          |
|--|-------------------------|------------------|---------------------------------|----------|----------|----------|--------------------------------|----------|----------|----------|
|  |                         |                  | 2013                            | 2012     | Change   | % Change | 2013                           | 2012     | Change   | % Change |
| Long-term debt <sup>(1)</sup>                | Outstanding             |                  | \$ 3,506                        | \$ 3,756 | \$ (250) | (7)      | \$ 3,575                       | \$ 3,757 | \$ (182) | (5)      |
|  | Effective interest rate |                  | 5.2%                            | 5.2%     | %        |          | 5.2%                           | 5.2%     | %        |          |
| Short-term debt                              | Outstanding             |                  | \$ 55                           | \$ 330   | \$ (275) | (83)     | \$ 253                         | \$ 621   | \$ (368) | (59)     |
|  | Effective interest rate |                  | 0.3%                            | 0.4%     | (0.1)%   | (25)     | 0.3%                           | 0.4%     | (0.1)%   | (25)     |

<sup>(1)</sup> Includes current portion

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

For the third quarter, income taxes decreased due to lower ordinary earnings before taxes. For the first nine months of the year, income taxes decreased due to lower income taxes on reduced ordinary earnings before taxes partially offset by higher discrete tax adjustments. Effective tax rates and discrete items were as follows:

| <b>Dollars (millions) except percentage amounts</b> | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|---|---------------------------|-------------|--------------------------|-------------|
|   | <b>September 30</b>       |             | <b>September 30</b>      |             |
|   | <b>2013</b>               | <b>2012</b> | <b>2013</b>              | <b>2012</b> |
| Actual effective tax rate on ordinary earnings      | 25%                       | 26%         | 26%                      | 26%         |
| Actual effective tax rate including discrete items  | 25%                       | 28%         | 27%                      | 30%         |
| Discrete tax adjustments that impacted the rate     | \$                        | \$(14)      | \$(37)                   | \$(17)      |

Significant items to note include the following:

In the first nine months of 2013, a tax expense of \$9 million (recovery of \$7 million in the third quarter) was recorded to adjust the 2012 income tax provision.

In second-quarter 2013, a deferred tax expense of \$11 million was recorded as a result of a Canadian income tax rate increase.

In the first nine months of 2012, a tax expense of \$17 million (\$12 million in the third quarter) was recorded to adjust the 2011 income tax provision.

In second-quarter 2012, a non-tax deductible impairment of the company's available-for-sale investment in Sinofert was recorded.

For the first nine months of 2013, 50 percent of the effective tax rate on the current year's ordinary earnings pertained to current income taxes (2012 54 percent) and 50 percent related to deferred income taxes (2012 46 percent). The decrease in the current portion was largely due to lower ordinary earnings before taxes.

## Liquidity and Capital Resources

### Cash Requirements

#### *Contractual Obligations and Other Commitments*

Our contractual obligations and other commitments detailed on pages 81 and 82 of our 2012 Annual Integrated Report summarize certain of our liquidity and capital resource requirements, excluding obligations that have original maturities of less than one year, planned (but not legally committed) capital expenditures or potential share repurchases.

#### *Capital Expenditures*

Based on anticipated exchange rates, during 2013 we expect to incur capital expenditures, including capitalized interest, of approximately \$900 million for opportunity capital and approximately \$620 million to sustain operations at existing levels and for major repairs and maintenance (including plant turnarounds).

Page 58 of our 2012 Annual Integrated Report outlines key potash construction projects and their expected total cost, as well as the impact of these projects on capacity expansion/debottlenecking and any expected remaining spending on each project still in progress. The most significant of these potash projects<sup>(1)</sup> on which funds are expected to be spent in 2013, excluding capitalized interest, are outlined in the table below:

| CDN Dollars (millions)   | 2013 Forecast | Total Forecast <sup>(2)</sup> | Started | (Description)              | Forecasted  |
|--------------------------|---------------|-------------------------------|---------|----------------------------|---|
|                          |               |                               |         |                            | Expected Completion <sup>(3)</sup> Remaining Spending |
|                          |               |                               |         |                            | (after 2013) <sup>(2)</sup>                           |
| Allan, Saskatchewan      | \$ 50         | \$ 770                        | 2008    | 2012 (general expansion)   | \$  |
| New Brunswick            | \$ 150        | \$ 2,180                      | 2007    | 2013 (mine shaft and mill) | \$ 380  |
| Rocanville, Saskatchewan | \$ 540        | \$ 2,810                      | 2008    | 2014 (mine shaft and mill) | \$ 220  |

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

- (1) The expansion at each of these projects is discussed in the technical report for such project filed on SEDAR in accordance with National Instrument 43-101 Standards of Disclosure for Mineral Projects.
- (2) Amounts are based on the most recent forecast amounts approved by the Board of Directors, and are subject to change based on project timelines, cost changes and ongoing project reviews.
- (3) Excludes ramp-up time. We expect these projects will be fully ramped up by the end of 2015, subject to market conditions.

In 2011, we began the process to restart our anhydrous ammonia plant in Geismar, Louisiana. We invested approximately \$260 million (\$20 million in 2013) to increase ammonia production by an estimated 500,000 tonnes. We started production in the first quarter of 2013.

We anticipate starting an expansion of ammonia production at our Lima, Ohio plant in 2013. We are investing approximately \$190 million through the fourth quarter of 2015 (\$30 million in 2013) to increase our capacity in ammonia (88,000 tons) and urea (80,000 tons).

We anticipate that all capital spending will be financed by internally generated cash flows supplemented, if and as necessary, by borrowing from existing financing sources.

**Sources and Uses of Cash**

Cash flows from operating, investing and financing activities, as reflected in the unaudited interim Condensed Consolidated Statements of Cash Flow, are summarized in the following table:

| <b>Dollars (millions)</b>             | <b>Three Months Ended September 30</b> |             |               |                 | <b>Nine Months Ended September 30</b> |             |               |                 |
|---------------------------------------|--|-------------|---------------|-----------------|---------------------------------------|-------------|---------------|-----------------|
|                                       | <b>2013</b>                            | <b>2012</b> | <b>Change</b> | <b>% Change</b> | <b>2013</b>                           | <b>2012</b> | <b>Change</b> | <b>% Change</b> |
| Cash provided by operating activities | \$ 616                                 | \$ 759      | \$ (143)      | (19)            | \$ 2,556                              | \$ 2,353    | \$ 203        | 9               |
| Cash used in investing activities     | (358)                                  | (569)       | 211           | (37)            | (1,218)                               | (1,542)     | 324           | (21)            |
| Cash used in financing activities     | (333)                                  | (220)       | (113)         | 51              | (1,345)                               | (780)       | (565)         | 72              |

The following table presents summarized working capital information:

| Dollars (millions) except ratio amounts | September 30, 2013 | December 31, 2012 | Change   | % Change |
|---|--------------------|-------------------|----------|----------|
| Current assets                          | \$ 2,217           | \$ 2,496          | \$ (279) | (11)     |
| Current liabilities                     | (1,760)            | (1,854)           | 94       | (5)      |
| Working capital                         | 457                | 642               | (185)    | (29)     |
| Working capital ratio                   | 1.26               | 1.35              | (0.09)   | (7)      |

Liquidity needs can be met through a variety of sources, including: cash generated from operations, drawdowns under our revolving credit facility, issuances of commercial paper and short-term borrowings under our line of credit. Our primary uses of funds are operational expenses, sustaining and opportunity capital spending, intercorporate investments, dividends, interest and principal payments on our debt securities and share repurchases.

Cash provided by operating activities was lower quarter over quarter due to:

Lower quarterly net income in 2013;

A lower non-cash provision for deferred income taxes;

A positive non-cash adjustment for pension and other post-retirement benefits in 2013 compared to a negative non-cash adjustment in 2012; and

Increased cash inflows from receivables in the third quarter of 2013 compared to decreased cash inflows in the third quarter of 2012. Cash provided by operating activities rose year over year as a result of:

Lower net income in the first nine months of 2013;

A non-cash impairment charge in first-half 2012 (none in first-half 2013);

Increased cash inflows from receivables in 2013 compared to decreased cash inflows in 2012; and

Decreased cash outflows associated with payables and accrued charges in 2012 that did not repeat in 2013.

Cash used in investing activities was primarily for additions to property, plant and equipment, of which approximately 72 percent in the third quarter of 2013 (2012 64 percent) and 72 percent in the first nine months of 2013 (2012 68 percent) related to the potash segment.

Cash used in financing activities rose quarter over quarter and was mainly impacted by commercial paper issuances in 2013 as compared to commercial paper being repaid in 2012, higher dividend payments on announced dividend increases and share repurchases in 2013 (none in 2012). Year over year, the repayment of 10-year senior notes at maturity in 2013, increased dividend payments, lower repayment of commercial paper and share repurchases in 2013 (none in 2012) resulted in increased cash used in financing activities.

We believe that internally generated cash flow, supplemented by borrowing from existing financing sources, if necessary, will be sufficient to meet our anticipated capital expenditures and other



## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

cash requirements for at least the next 12 months, exclusive of any acquisitions or other significant expenditures the company may consider from time to time. At this time, we do not reasonably

expect any presently known trend or uncertainty to affect our ability to access our historical sources of liquidity.

### Principal Debt Instruments

(1) The authorized aggregate amount under the company's commercial paper programs in Canada and the US was \$3,500 million. The amounts available under the commercial paper programs are limited to the availability of funds under the credit facility. Included in the amount outstanding and committed is \$113 million of commercial paper.

(2) Letters of credit committed. We also have an uncommitted \$100 million letter of credit facility (increased from \$32 million on October 3, 2013) against which \$30 million was issued at September 30, 2013.

We use a combination of short-term and long-term debt to finance our operations. We typically pay floating rates of interest on our short-term debt and credit facility, and fixed rates on our senior notes. As at September 30, 2013, interest rates approximated 0.3 percent on outstanding commercial paper.

During 2013, we increased our \$2,750 million syndicated credit facility to \$3,500 million and extended the maturity to May 31, 2018 (original maturity December 11, 2016) (referred to hereafter as our credit facility), and our \$750 million credit facility (maturity May 31, 2013) was terminated.

Our credit facility provides for unsecured advances up to the total facility amount less direct borrowings and amounts committed in respect of commercial paper outstanding. We also have a

\$75 million short-term line of credit that is available through August 2014 (amended from August 2013 during the third quarter of 2013) and an uncommitted letter of credit facility of \$100 million (increased from \$32 million on October 3, 2013) that is due on demand. Direct borrowings, outstanding commercial paper and outstanding letters of credit reduce the amounts available under the line of credit and the credit facility. The line of credit and credit facility have financial tests and other covenants (detailed in Note 9 to the 2012 audited annual consolidated financial statements) with which we must comply at each quarter-end. Non-compliance with any such covenants could result in accelerated payment of amounts borrowed and termination of lenders' further funding obligations under the credit facility and line of credit. We were in compliance with all covenants as of September 30, 2013, and at this time anticipate being in compliance with such covenants in 2013. The accompanying table summarizes the limits and results of certain covenants:

**Debt covenants at September 30**

| Dollars (millions), except ratio amounts      | Limit     | 2013 |
|---|-----------|------|
| Debt-to-capital ratio <sup>(1)</sup>          | £ 0.60    | 0.3  |
| Long-term debt-to-EBITDA ratio <sup>(2)</sup> | £ 3.5     | 0.8  |
| Debt of subsidiaries                          | <\$ 1,000 | 6    |

The following non-IFRS financial measures are requirements of our debt covenants and should not be considered as a substitute for, nor superior to, measures of financial performance prepared in accordance with IFRS:

(1) Debt-to-capital ratio = debt (short-term debt and current portion of long-term debt + long-term debt) / (debt + shareholders' equity).

(2) Long-term debt-to-EBITDA ratio = long-term debt / EBITDA. EBITDA is calculated according to the definition in Note 9 to the 2012 audited annual consolidated financial statements for the trailing 12 months. As compared to net income according to IFRS, EBITDA is limited in that periodic costs of certain capitalized tangible and intangible assets used in generating revenues are excluded. Long-term debt to net income for the trailing 12 months was 1.5.

Our ability to access reasonably priced debt in the capital markets is dependent, in part, on the quality of our credit ratings. We continue to maintain investment grade credit ratings for our long-term debt. A downgrade of the credit rating of our long-term debt by Standard & Poor's would increase the interest rates applicable to borrowings under our credit facility and our line of credit.

Commercial paper markets are normally a source of same-day cash for the company. Our access to the Canadian and US commercial paper markets primarily depends on maintaining our current short-term credit ratings as well as general conditions in the money markets.

| Rating (outlook)  | Long-Term Debt |                 | Short-Term Debt    |                    |
|-------------------|----------------|-----------------|--------------------|--------------------|
|                   | Sep 30, 2013   | Dec 31, 2012    | Sep 30, 2013       | Dec 31, 2012       |
| Moody's           | A3 (stable)    | Baa1 (positive) | P-2                | P-2                |
| Standard & Poor's | A-(negative)   | A-(stable)      | A-2 <sup>(1)</sup> | A-2 <sup>(1)</sup> |
| DBRS              | n/a            | n/a             | R-1 (low)          | R-1 (low)          |

(1) S&P assigned a global commercial paper rating of A-2, but rated our commercial paper A-1 (low) on a Canadian scale.

n/a = not applicable

A security rating is not a recommendation to buy, sell or hold securities. Such rating may be subject to revision or withdrawal at any time by the respective credit rating agency and each rating should be evaluated independently of any other rating.

Our \$3,500 million of outstanding senior notes were issued under US shelf registration statements.

For the first nine months of 2013, our weighted average cost of capital was 9.7 percent (2012 9.1 percent), of which 90 percent represented the cost of equity (2012 89 percent).

## Outstanding Share Data

|   | <b>September 30,<br/>2013</b> | <b>December 31,<br/>2012</b> |
|---|-------------------------------|------------------------------|
| Common shares issued and outstanding          | 863,210,541                   | 864,900,513                  |
| Options to purchase common shares outstanding | 20,951,208                    | 23,164,444                   |
| Number of stock option plans                  | 10                            | 9                            |

## Off-Balance Sheet Arrangements

In the normal course of operations, PotashCorp engages in a variety of transactions that, under IFRS, are either not recorded on our consolidated statements of financial position or are recorded at amounts that differ from the full contract amounts. Principal off-balance sheet activities include operating leases, agreement to reimburse losses of Canpotex, issuance of guarantee contracts, certain derivative instruments and long-term contracts. We do not reasonably expect any presently known trend or uncertainty to affect our ability to continue using these arrangements. Refer to Note 12 to the financial statements in this Form 10-Q for a contingency related to Canpotex. Refer to pages 84 and 85 of our 2012 Annual Integrated Report for information pertaining to our guarantees and derivative instruments. Note 13 to the financial statements in this Form 10-Q contains an update to a certain guarantee. See *Cash Requirements* above and our 2012 Annual Integrated Report for obligations related to operating leases and certain of our long-term raw materials agreements which contain fixed price and/or volume components.

## Quarterly Financial Highlights

Dollars (millions) except

| per-share amounts            | September 30, | June 30, | March 31, | December 31, | September 30, | June 30, | March 31, | December 31, |
|------------------------------|---------------|----------|-----------|--------------|---------------|----------|-----------|--------------|
|                              | 2013          | 2013     | 2013      | 2012         | 2012          | 2012     | 2012      | 2011         |
| Sales                        | \$ 1,520      | \$ 2,144 | \$ 2,100  | \$ 1,642     | \$ 2,143      | \$ 2,396 | \$ 1,746  | \$ 1,865     |
| Gross margin                 | 484           | 979      | 867       | 586          | 927           | 1,199    | 698       | 890          |
| Net income                   | 356           | 643      | 556       | 421          | 645           | 522      | 491       | 683          |
| Net income per share basic   | 0.41          | 0.74     | 0.64      | 0.49         | 0.75          | 0.61     | 0.57      | 0.80         |
| Net income per share diluted | 0.41          | 0.73     | 0.63      | 0.48         | 0.74          | 0.60     | 0.56      | 0.78         |

Net income per share for each quarter has been computed based on the weighted average number of shares issued and outstanding during the respective quarter, including the dilutive number of shares assumed for the diluted earnings per share computation; therefore, as the number of shares varies each period, quarterly amounts may not add to the annual total.

Certain aspects of our business can be impacted by seasonal factors. Fertilizers are sold primarily for spring and fall application in both Northern and Southern hemispheres. However, planting conditions and the timing of customer purchases will vary each year and fertilizer sales can be expected to shift from one quarter to another. Most feed and industrial sales are by contract and are more evenly distributed throughout the year.

In the second quarter of 2012, earnings were impacted by a \$341 million non-tax deductible impairment loss on our available-for-sale investment in Sinofert due to the significance by which fair value was below cost.

## Related Party Transactions

Refer to Note 14 to the financial statements in this Form 10-Q for information pertaining to transactions with related parties.

## Critical Accounting Estimates

Our discussion and analysis of our financial condition and results of operations are based upon the financial statements in this Form 10-Q, which comply with IFRS.

The accounting policies used in preparing the financial statements in this Form 10-Q are consistent with those used in the preparation of the 2012 audited annual consolidated financial statements, except as described in Note 1 to the financial statements in this Form 10-Q. Certain of these policies involve critical accounting estimates because they require us to make particularly subjective or complex judgments about matters that are inherently uncertain and because of the likelihood that materially different amounts could be reported under different conditions or using different assumptions. There have been no material changes to our critical accounting estimate policies in the first nine months of 2013.

We have discussed the development, selection and application of our key accounting policies, and the critical accounting estimates

and assumptions they involve, with the audit committee of the Board of Directors, and the committee reviewed the disclosures described in this section.

## Recent Accounting Changes

Refer to Note 1 to the financial statements in this Form 10-Q for information pertaining to accounting changes effective in 2013 and for information on issued accounting pronouncements that will be effective in future periods.

## Risk Management

Execution of our corporate strategy requires an effective program to manage the associated risks. The PotashCorp Risk Management Framework (the Framework) is applied to identify and manage such risks. The Framework consists of a comprehensive risk universe, with six corporate risk categories, and corresponding identification of risk events. The major corporate categories of risks are: markets/business, distribution, operational, financial, compliance and organizational. Separately and in combination, these risks potentially threaten our strategies and could affect our ability to deliver long-term shareholder value.

The Framework establishes an entity-wide risk ranking methodology. Risk events are evaluated against the criteria of likelihood or frequency of occurrence and the consequential magnitude or severity of the event. Mitigation activities are identified that will reduce the likelihood and/or severity of the occurrence of a risk event. The residual risk that results from identified mitigation activities is also evaluated using the same criteria. Management identifies the most significant risks to our strategy and reports to the Board of Directors on the mitigation plans.

The company's Risk Management Process of identification, management and reporting of risk is continuous and dynamic. Changes to corporate risk that result from changing internal and external factors are evaluated on a quarterly basis and significant changes in risks and corresponding mitigation activities are reported quarterly to the audit committee. Detailed discussion of the PotashCorp Risk Management Process can be found on pages 29 and 30 of our 2012 Annual Integrated Report as well as in our Form 10-K. Risk management discussions specific to potash, nitrogen and phosphate operations can be found on pages 31 and 32 of the 2012 Annual Integrated Report.

The company recognizes damage to reputation as one of its most severe risk consequences, which is mitigated by ongoing and transparent communication with stakeholders, commitment to sustainability, and best practices in corporate governance. Moreover, significant investments and operations in a number of countries subject the company to business risks which could be exaggerated by differences in domestic culture, political and economic conditions, policies, laws and regulations. In addition, the company may be adversely affected by changing anti-trust laws in its jurisdictions of operation worldwide. The company may also be adversely affected by unauthorized access to our confidential information, which could result from a security breach of our information technology systems.

The greatest potential risks to potash reported in the 2012 Annual Integrated Report include market supply imbalances which may result from fluctuations in global demand for product or from new competitor supply, global potash demand insufficient to consume PotashCorp capacity, inadequacy of the transportation and distribution infrastructure to timely accommodate volume delivery demands, physical risks particular to underground mines (such as unexpected underground rock falls and water inflow from underground water-bearing strata), inability to execute and deliver in respect of capital expansions, and safety related risks.

We mitigate the market imbalance and insufficient demand risks by managing production to meet market demand. The company mitigates transportation and distribution risks both directly and through Canpotex by working with carriers and undertaking sufficient capital investment in transportation infrastructure. Underground mine risk mitigation activities include the use of advanced geophysical surveys, microseismic monitoring, rock mechanics modelling, ground penetrating radar, training and procedures and protective structures. We ensure resources are in place for safe and efficient execution of capital plans to mitigate our capital expansions risk. We mitigate the risk of unsafe actions or conditions by enhancing safety systems at all sites. Similar risks of cyclicality and market imbalance exist in phosphate and nitrogen, largely due to competitive costs, availability of supply and government involvement. The company mitigates these risks by focusing on less cyclical markets, maintaining a diversified sulfur supply portfolio and employing natural gas price risk hedging strategies where appropriate.

## Outlook

### Market Outlook

Markets for all three nutrients faced challenges during the third quarter as near-term uncertainty overshadowed the long-term fundamentals that drive food and fertilizer demand. The impact was evident in equity market valuations across the sector and in the actions of fertilizer buyers around the world.

This was most pronounced in the potash market. However, as the quarter progressed, growers and distributors in Brazil and North America began to focus on the agronomic needs of their soils and the supportive economic motivators of high-yield agriculture. In other markets, the procurement of new supply continues to be limited or deferred not necessarily due to lack of immediate need, but in anticipation of lower prices. Although this evolving situation led us to reduce our global potash demand estimates for 2013 and our pricing expectations, we believe the deferral will contribute to a more positive demand environment in the coming year.

In North America, potash buyers are beginning to take the necessary steps to place product in advance of the fall application season. In recent weeks, they have been moving more aggressively in drawing against summerfill tonnage commitments and are purchasing additional product requirements. In regions where the harvest is complete, fertilizer application activity is reportedly strong, although an especially late crop across much of the US will likely shorten the fall application window and could push demand from the final quarter of the year into the first half of 2014.

With Latin America well into its key planting season, favorable crop economics and the agronomic need to replenish nutrients in its soils continue to support strong demand for all fertilizer products. Most of the immediate requirements are now in place for their planting season and we anticipate buyers will take a more measured approach through the balance of the year. Despite this potential slowdown, Brazilian demand for fertilizer, including potash, is on track to reach record levels for the year.

In China, potash inventories are expected to satisfy fall application requirements but are likely to be drawn down through the second half of the year. We anticipate Canpotex will have sales to this market in the fourth quarter, which is reflected in the upper end of our sales volume guidance range. Challenging growing conditions in key agricultural regions are expected to put pressure on the supply of domestic grain and oilseeds and create a greater need for crop imports. We expect China's desire to improve yields to keep pace with food requirements will increase future potash demand.

Challenges remain in India. Although potash contracts with major suppliers run through to March 2014, weak domestic demand caused by reduced government subsidies and currency volatility as well as the desire to hold out for lower contract prices could result in shipments and pricing falling short of our previous expectations.

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

Following limited potash movements during the third quarter, we anticipate buyers in Other Asian countries will engage more actively through the final quarter of 2013. With many customers entering their major tender season, supportive grower economics and limited inventories are expected to result in increased fourth-quarter shipments. Competition remains strong in this region.

## Financial Outlook

In this environment, we have revised our 2013 potash gross margin forecast range to \$1.5-\$1.7 billion on expected shipment levels between 8 million and 8.4 million tonnes. We anticipate our operating levels will remain below those of the first half of the year as we manage our inventory and position ourselves for a Canpotex allocation run at Allan early in 2014. We expect our per-tonne operating costs in the fourth quarter to improve relative to those of third-quarter 2013 as well as the comparable period last year.

In nitrogen, we remain on track to surpass previous-year annual sales volumes. While prices for most nitrogen products appear to have found support during the third quarter, they have weakened from our previous expectations and led us to reduce our gross margin estimate for the full year.

In phosphate, weak Indian demand is expected to pressure solid fertilizer realizations through the balance of the year, although a strong North American fall application season could provide some near-term support. The decline of costs for purchased inputs specifically sulfur and ammonia and the continued stability provided by our feed, industrial and specialty liquid fertilizer products are expected to keep our margins relatively close to previous expectations.

In this environment, we now forecast full-year 2013 combined gross margin for nitrogen and phosphate of \$1.2-\$1.3 billion.

All other previously disclosed annual guidance assumptions for 2013 remain in place, with the exception of contributions from equity investments and dividend income, which are now anticipated to approximate \$300 million.

Based on these factors and guidance items above, PotashCorp now forecasts full-year 2013 net income at \$2.00-\$2.20 per share.

## Forward-Looking Statements

Certain statements in this Quarterly Report on Form 10-Q, including those in the Outlook section of Management's Discussion and Analysis of Financial Condition and Results of Operations, are forward-looking statements or forward-looking information (forward-looking statements). These statements can be identified by expressions of belief, expectation or intention, as well as those statements that are not historical fact. These statements often contain words such as should, could, expect, may, anticipate, believe, intend, estimates, plans and similar. These statements are based on certain factors and assumptions as set forth in this Form 10-Q, including with respect to: foreign exchange rates, expected growth, results of operations, performance, business prospects and opportunities, and effective tax rates. While the company considers these factors and assumptions to be reasonable based on information currently available, they may prove to be incorrect. Forward-looking statements are subject to risks and uncertainties that are difficult to predict. The results or events set forth in forward-looking statements may differ materially from actual results or events. Several factors could cause actual results or events to differ materially from those expressed in the forward-looking statements, including, but not limited to the following: variations from our assumptions with respect to foreign exchange rates, expected growth, results of operations, performance, business prospects and opportunities, and effective



tax rates; fluctuations in supply and demand in the fertilizer, sulfur, transportation and petrochemical markets; costs and availability of transportation and distribution for our raw materials and products, including railcars and ocean freight; changes in competitive pressures, including pricing pressures; adverse or uncertain economic conditions and changes in credit and financial markets; the results of sales contract negotiations within major markets; economic and political uncertainty around the world; timing and impact of capital expenditures; risks associated with natural gas and other hedging activities; changes in capital markets; unexpected or adverse weather conditions; changes in currency and exchange rates; unexpected geological or environmental conditions, including water inflows; imprecision in reserve estimates; adverse developments in new and pending legal proceedings or government investigations; acquisitions we may undertake; strikes or other forms of work stoppage or slowdowns; rates of return on and the risks associated with our investments; changes in, and the effects of, government policies and regulations; security risks related to our information technology systems; and earnings and the decisions of taxing authorities, which could affect our effective tax rates. Additional risks and uncertainties can be found in our Form 10-K for the fiscal year ended December 31, 2012 under the captions **Forward-Looking Statements** and **Item 1A Risk Factors** and in our filings with the SEC and the Canadian provincial securities commissions. Forward-looking statements are given only as at the date of this report and the company disclaims any obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Market risk is the potential for loss from adverse changes in the market value of financial instruments. The level of market risk to which we are exposed varies depending on the composition of our derivative instrument portfolio, as well as current and expected market conditions. A discussion of enterprise-wide risk management can be found in our 2012 Annual Integrated Report, pages 29 to 32.

Price, foreign exchange and interest rate risks faced by the company and how we manage those risks are outlined in Notes 11 and 24 to the 2012 audited annual consolidated financial statements and there were no significant changes as at September 30, 2013, except as noted below.

#### Price Risk

The carrying amount of our investments in ICL and Sinofert was \$1,744 million at September 30, 2013 (December 31, 2012 \$2,481 million). A 10 percent increase in the prices of these investments would increase other comprehensive income by \$174 million, while a 10 percent decrease would reduce other comprehensive income by \$168 million and an impairment of

\$6 million for our investment in Sinofert would be recognized in net income. At September 30, 2013, this analysis assumed that price decreases related to the company's investment in ICL would not represent an impairment, price decreases related to the company's investment in Sinofert (\$258 million carrying amount at September 30, 2013) below the carrying amount at the impairment date (\$238 million) would represent an impairment, and all other variables remain constant.

The company's net exposure to natural gas derivatives in the form of swaps qualifying for hedge accounting was NIL at September 30, 2013 and December 31, 2012.

#### Foreign Exchange Risk

As at September 30, 2013, the company had entered into foreign currency forward contracts to sell US dollars and receive Canadian dollars in the notional amount of \$70 million (December 31, 2012 \$300 million) at an average exchange rate of 1.0377 (December 31, 2012 0.9982) per US dollar with maturities in 2013. There were no substantial changes to the US dollar sensitivities reported in Note 24 to the 2012 audited annual consolidated financial statements.

#### Interest Rate Risk

As at September 30, 2013, the company had no significant exposure to interest rate risk.

### Item 4. Controls and Procedures

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

As of September 30, 2013, we carried out an evaluation under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon that evaluation and as of September 30, 2013, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports the company files and submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported as and when required and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There has been no change in our internal control over financial reporting during the quarter ended September 30, 2013 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## Part II. Other Information

### Item 1. Legal Proceedings

For a description of certain other legal and environmental proceedings, see Note 12 to the unaudited interim condensed consolidated financial statements included in Part I of this Quarterly Report on Form 10-Q.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

The following table provides information about company purchases of equity securities that are registered by the company pursuant to Section 12 of the Exchange Act during the quarter ended September 30, 2013:

| Period                                 | (a) Total Number<br>of Shares<br>Purchased | (b) Average<br>Price<br>Paid<br>per<br>Share <sup>(1)</sup> | (c) Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced<br>Programs <sup>(2)</sup> | (d) Maximum   |
|--|--|---|--|---|
|  |  |   |  | Number of Shares<br>that May Yet<br>Be<br>Purchased<br>Under<br>the Programs <sup>(2)</sup> |
| July 1, 2013 – July 31, 2013           | 0  | \$ 0  | 0  | 43,345,992  |
| August 1, 2013 – August 31, 2013       | 3,825,000                                  | \$ 30.24  | 3,825,000  | 39,520,992  |
| September 1, 2013 – September 30, 2013 | 2,475,000                                  | \$ 32.05  | 2,475,000  | 37,045,992  |
| Total                                  | 6,300,000                                  | \$ 30.95  | 6,300,000  | 37,045,992  |

<sup>(1)</sup> Average price paid per share includes cash paid for commissions.

<sup>(2)</sup> On July 24, 2013, the company's Board of Directors authorized a share repurchase program of up to \$2,000 million of PotashCorp's outstanding common shares (5 percent of its outstanding common shares) through a normal course issuer bid. Shares could be repurchased from time to time on the open market commencing on August 2, 2013 through August 1, 2014 at prevailing market prices. Shareholders may obtain a copy of the notice filed with the Toronto Stock Exchange, without charge, by contacting the Corporate Secretary.

### Item 4. Other Information

#### Mine Safety Disclosures

Safety is the company's top priority and we are committed to providing a healthy and safe work environment for our employees, contractors and all others at our sites to help meet our company-wide goal of achieving no harm to people.

The operations at the company's Aurora, Weeping Water and White Springs facilities are subject to the *Federal Mine Safety and Health Act of 1977*, as amended by the *Mine Improvement and New Emergency Response Act of 2006*, and the implementing regulations, which impose stringent health and safety standards on numerous aspects of mineral extraction and processing

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

operations, including the training of personnel, operating procedures, operating equipment and other matters. Our Senior Safety Leadership Team is responsible for managing compliance with applicable government regulations, as well as implementing and overseeing the elements of our safety program as outlined in our Safety, Health and Environment Manual.

Section 1503(a) of the *Dodd-Frank Wall Street Reform and Consumer Protection Act* (Section 1503(a)) requires us to include certain safety information in the periodic reports we file with the United States Securities and Exchange Commission. The information concerning mine safety violations and other regulatory matters required by Section 1503(a) and Item 104 of Regulation S-K is included in Exhibit 95 to this Quarterly Report on Form 10-Q.

### Item 6. Exhibits

#### (a) Exhibits

| Exhibit Number | Description of Document   | Incorporated by Reference |                    |                               |
|----------------|---|---------------------------|--------------------|-------------------------------|
|                |   | Form                      | Filing Date/Period | Exhibit Number (if different) |
| 3(a)           | Articles of Continuance of the registrant dated May 15, 2002.   | 10-Q                      | 6/30/2002          |                               |
| 3(b)           | Bylaws of the registrant effective May 15, 2002.  | 10-Q                      | 6/30/2002          |                               |
| 4(a)           | Indenture dated as of February 27, 2003, between the registrant and U.S. Bank National Association, as successor trustee. | 10-K                      | 12/31/2002         | 4(c)                          |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

| Exhibit Number | Description of Document   | Incorporated by Reference |                                |                                  |
|----------------|---|---------------------------|--------------------------------|----------------------------------|
|                |   | Form                      | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 4(b)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.875% Notes due December 1, 2036.  | 8-K                       | 11/30/2006                     | 4(a)                             |
| 4(c)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.25% Notes due May 15, 2014.   | 8-K                       | 5/1/2009                       | 4(a)                             |
| 4(d)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 6.50% Notes due May 15, 2019.   | 8-K                       | 5/1/2009                       | 4(b)                             |
| 4(e)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 3.75% Notes due September 30, 2015.   | 8-K                       | 9/25/2009                      | 4(a)                             |
| 4(f)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 4.875% Notes due March 30, 2020.  | 8-K                       | 9/25/2009                      | 4(b)                             |
| 4(g)           | Revolving Term Credit Facility Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of December 11, 2009.   | 8-K                       | 12/15/2009                     | 4(a)                             |
| 4(h)           | Revolving Term Credit Facility First Amending Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of September 23, 2011.                         | 8-K                       | 9/26/2011                      | 4(a)                             |
| 4(i)           | Revolving Term Credit Facility Second Amending Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of May 24, 2013.                              | 8-K                       | 5/28/2013                      | 4(a)                             |
| 4(j)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 3.25% Notes due December 1, 2017.   | 8-K                       | 11/29/2010                     | 4(a)                             |
| 4(k)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.625% Notes due December 1, 2040.  | 8-K                       | 11/29/2010                     | 4(b)                             |
| 4(l)           | Agreement of Resignation, Appointment and Acceptance, dated as of June 25, 2013, by and among the registrant, The Bank of Nova Scotia Trust Company of New York and U.S. Bank National Association. | 8-K                       | 6/27/2013                      | 4(a)                             |

The registrant hereby undertakes to file with the Securities and Exchange Commission, upon request, copies of any constituent instruments defining the rights of holders of long-term debt of the registrant or its subsidiaries that have not been filed herewith because the amounts represented thereby are less than 10% of the total assets of the registrant and its subsidiaries on a consolidated basis.

| Exhibit Number | Description of Document   | Incorporated by Reference     |                                |                                  |
|----------------|---|-------------------------------|--------------------------------|----------------------------------|
|                |   | Form                          | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 10(a)          | Sixth Voting Agreement dated April 22, 1978, between Central Canada Potash, Division of Noranda, Inc., Cominco Ltd., International Minerals and Chemical Corporation (Canada) Limited, PCS Sales and Texasgulf Inc.   | F-1<br>(File No.<br>33-31303) | 9/28/1989                      | 10(f)                            |
| 10(b)          | Canpotex Limited Shareholders Seventh Memorandum of Agreement effective April 21, 1978, between Central Canada Potash, Division of Noranda Inc., Cominco Ltd., International Minerals and Chemical Corporation (Canada) Limited, PCS Sales, Texasgulf Inc. and Canpotex Limited as amended by Canpotex S&P amending agreement dated November 4, 1987. | F-1<br>(File No.<br>33-31303) | 9/28/1989                      | 10(g)                            |
| 10(c)          | Producer Agreement dated April 21, 1978, between Canpotex Limited and PCS Sales.  | F-1<br>(File No.<br>33-31303) | 9/28/1989                      | 10(h)                            |
| 10(d)          | Canpotex/PCS Amending Agreement, dated as of October 1, 1992.   | 10-K                          | 12/31/1995                     | 10(f)                            |
| 10(e)          |   | 10-K                          | 12/31/1995                     | 10(g)                            |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

|       |   |                                       |            |       |
|-------|---|---------------------------------------|------------|-------|
|       | Canpotex PCA Collateral Withdrawing/PCS Amending Agreement, dated as of October 7, 1993.  |                                       |            |       |
| 10(f) | Canpotex Producer Agreement amending agreement dated as of July 1, 2002.  | 10-Q                                  | 6/30/2004  | 10(g) |
| 10(g) | Esterhazy Restated Mining and Processing Agreement dated January 31, 1978, between International Minerals & Chemical Corporation (Canada) Limited and the registrant's predecessor.   | F-1<br><br>(File No.<br><br>33-31303) | 9/28/1989  | 10(e) |
| 10(h) | Agreement dated December 21, 1990, between International Minerals & Chemical Corporation (Canada) Limited and the registrant, amending the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978.           | 10-K                                  | 12/31/1990 | 10(p) |
| 10(i) | Agreement effective August 27, 1998, between International Minerals & Chemical (Canada) Global Limited and the registrant, amending the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978 (as amended). | 10-K                                  | 12/31/1998 | 10(l) |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

| Exhibit Number | Description of Document   | Form | Incorporated by Reference      |                                  |
|----------------|---|------|--------------------------------|----------------------------------|
|                |   |      | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 10(j)          | Agreement effective August 31, 1998, among International Minerals & Chemical (Canada) Global Limited, International Minerals & Chemical (Canada) Limited Partnership and the registrant assigning the interest in the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978 (as amended) held by International Minerals & Chemical (Canada) Global Limited to International Minerals & Chemical (Canada) Limited Partnership. | 10-K | 12/31/1998                     | 10(m)                            |
| 10(k)          | Potash Corporation of Saskatchewan Inc. Stock Option Plan Directors, as amended.  | 10-K | 12/31/2006                     | 10(l)                            |
| 10(l)          | Potash Corporation of Saskatchewan Inc. Stock Option Plan Officers and Employees, as amended.   | 10-K | 12/31/2006                     | 10(m)                            |
| 10(m)          | Short-Term Incentive Plan of the registrant effective January 1, 2000, as amended.  | 8-K  | 3/13/2012                      | 10(a)                            |
| 10(n)          | Resolution and Forms of Agreement for Supplemental Executive Retirement Income Plan, for officers and key employees of the registrant.  | 10-K | 12/31/1995                     | 10(o)                            |
| 10(o)          | Amending Resolution and revised forms of agreement regarding Supplemental Retirement Income Plan of the registrant.   | 10-Q | 6/30/1996                      | 10(x)                            |
| 10(p)          | Amended and restated Supplemental Executive Retirement Income Plan of the registrant and text of amendment to existing supplemental income plan agreements.   | 10-Q | 9/30/2000                      | 10(mm)                           |
| 10(q)          | Amendment, dated February 23, 2009, to the amended and restated Supplemental Executive Retirement Income Plan.  | 10-K | 12/31/2008                     | 10(r)                            |
| 10(r)          | Amendment, dated December 29, 2010, to the amended and restated Supplemental Executive Retirement Income Plan.  | 10-K | 12/31/2010                     |                                  |
| 10(s)          | Form of Letter of amendment to existing supplemental income plan agreements of the registrant.  | 10-K | 12/31/2002                     | 10(cc)                           |
| 10(t)          | Amended and restated agreement dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2006                     | 10(s)                            |
| 10(u)          | Amendment, dated December 24, 2008, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2008                     | 10(u)                            |
| 10(v)          | Amendment, dated February 23, 2009, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2008                     | 10(v)                            |
| 10(w)          | Amendment, dated February 23, 2009, to the amended and restated agreement, dated August 2, 1996, between the registrant and Wayne R. Brownlee concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2008                     | 10(w)                            |
| 10(x)          | Amendment, dated December 29, 2010, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2010                     | 10(y)                            |
| 10(y)          | Amendment, dated December 29, 2010, to the amended and restated agreement, dated August 2, 1996, between the registrant and Wayne R. Brownlee concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2010                     | 10(z)                            |
| 10(z)          | Supplemental Retirement Agreement dated December 24, 2008, between the registrant and Stephen F. Dowdle.  | 10-K | 12/31/2011                     | 10(bb)                           |
| 10(aa)         | Supplemental Retirement Benefits Plan for U.S. Executives dated effective January 1, 1999.  | 10-Q | 6/30/2002                      | 10(aa)                           |
| 10(bb)         | Amendment No. 1, dated December 24, 2008, to the Supplemental Retirement Plan for U.S. Executives.  | 10-K | 12/31/2008                     | 10(z)                            |
| 10(cc)         | Amendment No. 2, dated February 23, 2009, to the Supplemental Retirement Plan for U.S. Executives.  | 10-K | 12/31/2008                     | 10(aa)                           |
| 10(dd)         | Forms of Agreement dated December 30, 1994, between the registrant and certain officers of the registrant.  | 10-K | 12/31/1995                     | 10(p)                            |
| 10(ee)         | Amendment, dated December 31, 2010, to the Agreement, dated December 30, 1994 between the registrant and William J. Doyle.  | 10-K | 12/31/2010                     | 10(ff)                           |
| 10(ff)         |   | 10-K | 12/31/1995                     | 10(q)                            |

## Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

|        |   |      |            |        |
|--------|---|------|------------|--------|
|        | Form of Agreement of Indemnification dated August 8, 1995, between the registrant and certain officers and directors of the registrant. |      |            |        |
| 10(gg) | Resolution and Form of Agreement of Indemnification dated January 24, 2001.   | 10-K | 12/31/2000 | 10(ii) |
| 10(hh) | Resolution and Form of Agreement of Indemnification July 21, 2004.  | 10-Q | 6/30/2004  | 10(ii) |
| 10(ii) | Chief Executive Officer Medical and Dental Benefits.  | 10-K | 12/31/2010 | 10(jj) |
| 10(jj) | Potash Corporation of Saskatchewan Inc. Deferred Share Unit Plan for Non-Employee Directors.  | 10-Q | 3/31/2012  | 10(ll) |
| 10(kk) | Potash Corporation of Saskatchewan Inc. 2005 Performance Option Plan and Form of Option Agreement, as amended.                          | 10-K | 12/31/2006 | 10(cc) |

43 PotashCorp 2013 Third Quarter Quarterly Report on Form 10-Q



Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

| Exhibit Number | Description of Document   | Form | Incorporated by Reference      |                                  |
|----------------|---|------|--------------------------------|----------------------------------|
|                |   |      | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 10(ll)         | Potash Corporation of Saskatchewan Inc. 2006 Performance Option Plan and Form of Option Agreement, as amended.  | 10-K | 12/31/2006                     | 10(dd)                           |
| 10(mm)         | Potash Corporation of Saskatchewan Inc. 2007 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2007                      | 10(ee)                           |
| 10(nn)         | Potash Corporation of Saskatchewan Inc. 2008 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2008                      | 10(ff)                           |
| 10(oo)         | Potash Corporation of Saskatchewan Inc. 2009 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2009                      | 10(mm)                           |
| 10(pp)         | Potash Corporation of Saskatchewan Inc. 2010 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/7/2010                       | 10.1                             |
| 10(qq)         | Potash Corporation of Saskatchewan Inc. 2011 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/13/2011                      | 10(a)                            |
| 10(rr)         | Potash Corporation of Saskatchewan Inc. 2012 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/18/2012                      | 10(a)                            |
| 10(ss)         | Potash Corporation of Saskatchewan Inc. 2013 Performance Option Plan and Form of Option Agreement   | 8-K  | 5/17/2013                      | 10(a)                            |
| 10(tt)         | Medium-Term Incentive Plan of the registrant effective January 1, 2012.   | 10-K | 12/31/2011                     | 10(uu)                           |
| 31(a)          | Certification pursuant to Section 302 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 31(b)          | Certification pursuant to Section 302 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 32             | Certification pursuant to Section 906 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 95             | Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act. |      |                                |                                  |

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

POTASH CORPORATION OF SASKATCHEWAN INC.

October 29, 2013

By: /s/ JOSEPH PODWIKA  
Joseph Podwika  
*Senior Vice President, General Counsel and Secretary*

October 29, 2013

By: /s/ WAYNE R. BROWNLEE  
Wayne R. Brownlee  
*Executive Vice President, Treasurer and  
Chief Financial Officer*  
*(Principal Financial and Accounting Officer)*

## EXHIBIT INDEX

| Exhibit Number | Description of Document   | Incorporated by Reference |                    |                               |
|----------------|---|---------------------------|--------------------|-------------------------------|
|                |   | Form                      | Filing Date/Period | Exhibit Number (if different) |
| 3(a)           | Articles of Continuance of the registrant dated May 15, 2002.   | 10-Q                      | 6/30/2002          |                               |
| 3(b)           | Bylaws of the registrant effective May 15, 2002.  | 10-Q                      | 6/30/2002          |                               |
| 4(a)           | Indenture dated as of February 27, 2003, between the registrant and U.S. Bank National Association, as successor trustee.   | 10-K                      | 12/31/2002         | 4(c)                          |
| 4(b)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.875% Notes due December 1, 2036.  | 8-K                       | 11/30/2006         | 4(a)                          |
| 4(c)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.25% Notes due May 15, 2014.   | 8-K                       | 5/1/2009           | 4(a)                          |
| 4(d)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 6.50% Notes due May 15, 2019.   | 8-K                       | 5/1/2009           | 4(b)                          |
| 4(e)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 3.75% Notes due September 30, 2015.   | 8-K                       | 9/25/2009          | 4(a)                          |
| 4(f)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 4.875% Notes due March 30, 2020.  | 8-K                       | 9/25/2009          | 4(b)                          |
| 4(g)           | Revolving Term Credit Facility Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of December 11, 2009.   | 8-K                       | 12/15/2009         | 4(a)                          |
| 4(h)           | Revolving Term Credit Facility First Amending Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of September 23, 2011.                         | 8-K                       | 9/26/2011          | 4(a)                          |
| 4(i)           | Revolving Term Credit Facility Second Amending Agreement between The Bank of Nova Scotia and other financial institutions and the registrant dated as of May 24, 2013.                              | 8-K                       | 5/28/2013          | 4(a)                          |
| 4(j)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 3.25% Notes due December 1, 2017.   | 8-K                       | 11/29/2010         | 4(a)                          |
| 4(k)           | Form of Note relating to the registrant's offering of \$500,000,000 principal amount of 5.625% Notes due December 1, 2040.  | 8-K                       | 11/29/2010         | 4(b)                          |
| 4(l)           | Agreement of Resignation, Appointment and Acceptance, dated as of June 25, 2013, by and among the registrant, The Bank of Nova Scotia Trust Company of New York and U.S. Bank National Association. | 8-K                       | 6/27/2013          | 4(a)                          |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

The registrant hereby undertakes to file with the Securities and Exchange Commission, upon request, copies of any constituent instruments defining the rights of holders of long-term debt of the registrant or its subsidiaries that have not been filed herewith because the amounts represented thereby are less than 10% of the total assets of the registrant and its subsidiaries on a consolidated basis.

| Exhibit Number | Description of Document   | Form                                  | Incorporated by Reference      |                                  |
|----------------|---|---------------------------------------|--------------------------------|----------------------------------|
|                |   |                                       | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 10(a)          | Sixth Voting Agreement dated April 22, 1978, between Central Canada Potash, Division of Noranda, Inc., Cominco Ltd., International Minerals and Chemical Corporation (Canada) Limited, PCS Sales and Texasgulf Inc.   | F-1<br><br>(File No.<br><br>33-31303) | 9/28/1989                      | 10(f)                            |
| 10(b)          | Canpotex Limited Shareholders Seventh Memorandum of Agreement effective April 21, 1978, between Central Canada Potash, Division of Noranda Inc., Cominco Ltd., International Minerals and Chemical Corporation (Canada) Limited, PCS Sales, Texasgulf Inc. and Canpotex Limited as amended by Canpotex S&P amending agreement dated November 4, 1987.   | F-1<br><br>(File No.<br><br>33-31303) | 9/28/1989                      | 10(g)                            |
| 10(c)          | Producer Agreement dated April 21, 1978, between Canpotex Limited and PCS Sales.  | F-1<br><br>(File No.<br><br>33-31303) | 9/28/1989                      | 10(h)                            |
| 10(d)          | Canpotex/PCS Amending Agreement, dated as of October 1, 1992.   | 10-K                                  | 12/31/1995                     | 10(f)                            |
| 10(e)          | Canpotex PCA Collateral Withdrawing/PCS Amending Agreement, dated as of October 7, 1993.  | 10-K                                  | 12/31/1995                     | 10(g)                            |
| 10(f)          | Canpotex Producer Agreement amending agreement dated as of July 1, 2002.  | 10-Q                                  | 6/30/2004                      | 10(g)                            |
| 10(g)          | Esterhazy Restated Mining and Processing Agreement dated January 31, 1978, between International Minerals & Chemical Corporation (Canada) Limited and the registrant's predecessor.   | F-1<br><br>(File No.<br><br>33-31303) | 9/28/1989                      | 10(e)                            |
| 10(h)          | Agreement dated December 21, 1990, between International Minerals & Chemical Corporation (Canada) Limited and the registrant, amending the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978.   | 10-K                                  | 12/31/1990                     | 10(p)                            |
| 10(i)          | Agreement effective August 27, 1998, between International Minerals & Chemical (Canada) Global Limited and the registrant, amending the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978 (as amended).   | 10-K                                  | 12/31/1998                     | 10(l)                            |
| 10(j)          | Agreement effective August 31, 1998, among International Minerals & Chemical (Canada) Global Limited, International Minerals & Chemical (Canada) Limited Partnership and the registrant assigning the interest in the Esterhazy Restated Mining and Processing Agreement dated January 31, 1978 (as amended) held by International Minerals & Chemical (Canada) Global Limited to International Minerals & Chemical (Canada) Limited Partnership. | 10-K                                  | 12/31/1998                     | 10(m)                            |
| 10(k)          | Potash Corporation of Saskatchewan Inc. Stock Option Plan Directors, as amended.  | 10-K                                  | 12/31/2006                     | 10(l)                            |
| 10(l)          | Potash Corporation of Saskatchewan Inc. Stock Option Plan Officers and Employees, as amended.   | 10-K                                  | 12/31/2006                     | 10(m)                            |
| 10(m)          | Short-Term Incentive Plan of the registrant effective January 1, 2000, as amended.  | 8-K                                   | 3/13/2012                      | 10(a)                            |
| 10(n)          |   | 10-K                                  | 12/31/1995                     | 10(o)                            |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

|       | Resolution and Forms of Agreement for Supplemental Executive Retirement Income Plan, for officers and key employees of the registrant.  |      |            |        |
|-------|---|------|------------|--------|
| 10(o) | Amending Resolution and revised forms of agreement regarding Supplemental Retirement Income Plan of the registrant.   | 10-Q | 6/30/1996  | 10(x)  |
| 10(p) | Amended and restated Supplemental Executive Retirement Income Plan of the registrant and text of amendment to existing supplemental income plan agreements.   | 10-Q | 9/30/2000  | 10(mm) |
| 10(q) | Amendment, dated February 23, 2009, to the amended and restated Supplemental Executive Retirement Income Plan.  | 10-K | 12/31/2008 | 10(r)  |
| 10(r) | Amendment, dated December 29, 2010, to the amended and restated Supplemental Executive Retirement Income Plan.  | 10-K | 12/31/2010 |        |
| 10(s) | Form of Letter of amendment to existing supplemental income plan agreements of the registrant.  | 10-K | 12/31/2002 | 10(cc) |
| 10(t) | Amended and restated agreement dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2006 | 10(s)  |
| 10(u) | Amendment, dated December 24, 2008, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan. | 10-K | 12/31/2008 | 10(u)  |

Edgar Filing: POTASH CORP OF SASKATCHEWAN INC - Form 10-Q

| Exhibit Number | Description of Document   | Form | Incorporated by Reference      |                                  |
|----------------|---|------|--------------------------------|----------------------------------|
|                |   |      | Filing Date/Period<br>End Date | Exhibit Number<br>(if different) |
| 10(v)          | Amendment, dated February 23, 2009, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan. | 10-K | 12/31/2008                     | 10(v)                            |
| 10(w)          | Amendment, dated February 23, 2009, to the amended and restated agreement, dated August 2, 1996, between the registrant and Wayne R. Brownlee concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2008                     | 10(w)                            |
| 10(x)          | Amendment, dated December 29, 2010, to the amended and restated agreement, dated February 20, 2007, between the registrant and William J. Doyle concerning the Supplemental Executive Retirement Income Plan. | 10-K | 12/31/2010                     | 10(y)                            |
| 10(y)          | Amendment, dated December 29, 2010, to the amended and restated agreement, dated August 2, 1996, between the registrant and Wayne R. Brownlee concerning the Supplemental Executive Retirement Income Plan.   | 10-K | 12/31/2010                     | 10(z)                            |
| 10(z)          | Supplemental Retirement Agreement dated December 24, 2008, between the registrant and Stephen F. Dowdle.  | 10-K | 12/31/2011                     | 10(bb)                           |
| 10(aa)         | Supplemental Retirement Benefits Plan for U.S. Executives dated effective January 1, 1999.  | 10-Q | 6/30/2002                      | 10(aa)                           |
| 10(bb)         | Amendment No. 1, dated December 24, 2008, to the Supplemental Retirement Plan for U.S. Executives.  | 10-K | 12/31/2008                     | 10(z)                            |
| 10(cc)         | Amendment No. 2, dated February 23, 2009, to the Supplemental Retirement Plan for U.S. Executives.  | 10-K | 12/31/2008                     | 10(aa)                           |
| 10(dd)         | Forms of Agreement dated December 30, 1994, between the registrant and certain officers of the registrant.  | 10-K | 12/31/1995                     | 10(p)                            |
| 10(ee)         | Amendment, dated December 31, 2010, to the Agreement, dated December 30, 1994 between the registrant and William J. Doyle.  | 10-K | 12/31/2010                     | 10(ff)                           |
| 10(ff)         | Form of Agreement of Indemnification dated August 8, 1995, between the registrant and certain officers and directors of the registrant.   | 10-K | 12/31/1995                     | 10(q)                            |
| 10(gg)         | Resolution and Form of Agreement of Indemnification dated January 24, 2001.   | 10-K | 12/31/2000                     | 10(ii)                           |
| 10(hh)         | Resolution and Form of Agreement of Indemnification July 21, 2004.  | 10-Q | 6/30/2004                      | 10(ii)                           |
| 10(ii)         | Chief Executive Officer Medical and Dental Benefits.  | 10-K | 12/31/2010                     | 10(jj)                           |
| 10(jj)         | Potash Corporation of Saskatchewan Inc. Deferred Share Unit Plan for Non-Employee Directors.  | 10-Q | 3/31/2012                      | 10(ll)                           |
| 10(kk)         | Potash Corporation of Saskatchewan Inc. 2005 Performance Option Plan and Form of Option Agreement, as amended.  | 10-K | 12/31/2006                     | 10(cc)                           |
| 10(ll)         | Potash Corporation of Saskatchewan Inc. 2006 Performance Option Plan and Form of Option Agreement, as amended.  | 10-K | 12/31/2006                     | 10(dd)                           |
| 10(mm)         | Potash Corporation of Saskatchewan Inc. 2007 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2007                      | 10(ee)                           |
| 10(nn)         | Potash Corporation of Saskatchewan Inc. 2008 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2008                      | 10(ff)                           |
| 10(oo)         | Potash Corporation of Saskatchewan Inc. 2009 Performance Option Plan and Form of Option Agreement.  | 10-Q | 3/31/2009                      | 10(mm)                           |
| 10(pp)         | Potash Corporation of Saskatchewan Inc. 2010 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/7/2010                       | 10.1                             |
| 10(qq)         | Potash Corporation of Saskatchewan Inc. 2011 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/13/2011                      | 10(a)                            |
| 10(rr)         | Potash Corporation of Saskatchewan Inc. 2012 Performance Option Plan and Form of Option Agreement.  | 8-K  | 5/18/2012                      | 10(a)                            |
| 10(ss)         | Potash Corporation of Saskatchewan Inc. 2013 Performance Option Plan and Form of Option Agreement   | 8-K  | 5/17/2013                      | 10(a)                            |
| 10(tt)         | Medium-Term Incentive Plan of the registrant effective January 1, 2012.   | 10-K | 12/31/2011                     | 10(uu)                           |
| 31(a)          | Certification pursuant to Section 302 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 31(b)          | Certification pursuant to Section 302 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 32             | Certification pursuant to Section 906 of the <i>Sarbanes-Oxley Act of 2002</i> .  |      |                                |                                  |
| 95             | Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act.                                       |      |                                |                                  |

