DUKE REALTY CORP Form 10-K February 25, 2011 Table of Contents

## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-K**

(Mark One)

 $\underline{X}$  ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended  $\underline{December~31,2010}$ 

OR

\_\_\_\_ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_to \_\_\_\_.

Commission File Number: 1-9044

## **DUKE REALTY CORPORATION**

(Exact Name of Registrant as Specified in Its Charter)

**Indiana** (State or Other Jurisdiction of

**35-1740409** (IRS Employer

Incorporation or Organization)

Identification Number)

600 East 96th Street, Suite 100

Indianapolis, Indiana

46240

(Address of Principal Executive Offices)

(Zip Code)

Registrant s telephone number, including area code: (317) 808-6000

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class:

Name of Each Exchange on Which Registered:

Common Stock (\$.01 par value)

New York Stock Exchange New York Stock Exchange

Depositary Shares, each representing a 1/10 interest in a 6.625%	
Series J Cumulative Redeemable Preferred Share (\$.01 par value)	
Depositary Shares, each representing a 1/10 interest in a 6.5%	
Series K Cumulative Redeemable Preferred Share (\$.01 par value)	New York Stock Exchange
Depositary Shares, each representing a 1/10 interest in a 6.6%	
Series L Cumulative Redeemable Preferred Share (\$.01 par value)	New York Stock Exchange
Depositary Shares, each representing 1/10 interest in a 6.95%	
Series M Cumulative Redeemable Preferred Share (\$.01 par value)	New York Stock Exchange
Depositary Shares, each representing 1/10 interest in a 7.25%	
Series N Cumulative Redeemable Preferred Share (\$.01 par value)	New York Stock Exchange
Depositary Shares, each representing a 1/10 interest in an 8.375%	
Series O Cumulative Redeemable Preferred Share (\$.01 par value)	New York Stock Exchange
Securities registered pursuant to Section	12(g) of the Act:
Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in R	Rule 405 of the Securities Act. Yes $\underline{X}$ No $\underline{\hspace{1cm}}$
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or	Section 15(d) of the Act. Yes No $\underline{X}$
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by S the preceding 12 months (or for such shorter period that the registrant was required to file such past 90	
days. Yes X No	
Indicate by check mark whether the registrant has submitted electronically and posted on its cosubmitted and posted pursuant to Rule 405 of Regulation S-T ( $$232.405$ of this chapter) during registrant was required to submit and post such files). Yes $\underline{X}$ No $\underline{\hspace{1cm}}$	
Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 Regulation S-K Registrant s knowledge, in definitive proxy or information statements incorporated by referent 10-K	
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, of large accelerated filer and smaller reporting company in Rule 12th	
Large accelerated filer $\underline{X}$ Accelerated filer $\underline{N}$ Non-accelerated filer $\underline{S}$	Smaller reporting company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of	the Exchange Act). Yes No $\underline{X}$
The aggregate market value of the voting shares of the registrant s outstanding common share last reported sale price on June 30, 2010.	es held by non-affiliates of the registrant is \$2.8 billion based on the

The number of common shares, \$.01 par value outstanding as of February 17, 2011 was 252,520,708.

## DOCUMENTS INCORPORATED BY REFERENCE

Certain portions of Duke Realty Corporation s Definitive Proxy Statement for its 2011 Annual Meeting of Shareholders (the Proxy Statement ) to be filed pursuant to Rule 14a-6 of the Securities Exchange Act of 1934, as amended, are incorporated by reference into this Form 10-K. Other than those portions of the Proxy Statement specifically incorporated by reference pursuant to Items 10 through 14 of Part III hereof, no other portions of the Proxy Statement shall be deemed so incorporated.

## **TABLE OF CONTENTS**

## Form 10-K

Item No.	Page(s)
PART I	
<ol> <li>Business</li> <li>Risk Factors</li> <li>Unresolved Staff Comments</li> <li>Properties</li> <li>Legal Proceedings</li> <li>Reserved</li> </ol>	2 - 5 6 - 14 14 14 - 16 17
PART II	
<ol> <li>Market for the Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</li> <li>Selected Financial Data</li> <li>Management s Discussion and Analysis of Financial Condition and Results of Operation</li> <li>Quantitative and Qualitative Disclosures About Market Risk</li> <li>Financial Statements and Supplementary Data</li> <li>Changes In and Disagreements With Accountants on Accounting and Financial Disclosures</li> <li>Quantitative and Procedures</li> <li>Other Information</li> </ol>	47 - 48 48
<ol> <li>Directors and Executive Officers of the Registrant</li> <li>Executive Compensation</li> <li>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</li> <li>Certain Relationships and Related Transactions, and Director Independence</li> <li>Principal Accountant Fees and Services</li> </ol>	49 - 50 50 50 50 50
PART IV	
15. Exhibits and Financial Statement Schedules	51 - 111
<u>Signatures</u>	112 - 113

#### IMPORTANT INFORMATION ABOUT THIS REPORT

In this Annual Report on Form 10-K (this Report ), the words Duke, the Company, we, us and our refer to Du Corporation and its subsidiaries, as well as Duke Realty Corporation s predecessors and their subsidiaries. DRLP refers to our subsidiary, Duke Realty Limited Partnership.

#### **Cautionary Notice Regarding Forward-Looking Statements**

Certain statements contained in or incorporated by reference into this Report, including, without limitation, those related to our future operations, constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The words believe, estimate, expect, anticipate, intend, plan, seek, may and similar expressions or statements regarderiods are intended to identify forward-looking statements.

These forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause our actual results, performance or achievements, or industry results, to differ materially from any predictions of future results, performance or achievements that we express or imply in this Report or in the information incorporated by reference into this Report. Some of the risks, uncertainties and other important factors that may affect future results include, among others:

Changes in general economic and business conditions, including, without limitation, the continuing impact of the economic down-turn, which is having and may continue to have a negative effect on the fundamentals of our business, the financial condition of our tenants, and the value of our real estate assets;

Our continued qualification as a real estate investment trust ( REIT ) for U.S. federal income tax purposes;

Heightened competition for tenants and potential decreases in property occupancy;

Potential changes in the financial markets and interest rates;

Volatility in our stock price and trading volume;

Our continuing ability to raise funds on favorable terms;

Our ability to successfully identify, acquire, develop and/or manage properties on terms that are favorable to us;

Potential increases in real estate construction costs;

Our ability to successfully dispose of properties on terms that are favorable to us;

Our ability to retain our current credit ratings;

Inherent risks in the real estate business, including, but not limited to, tenant defaults, potential liability relating to environmental matters and liquidity of real estate investments; and

Other risks and uncertainties described herein, as well as those risks and uncertainties discussed from time to time in our other reports and other public filings with the Securities and Exchange Commission (SEC).

- 1 -

Although we presently believe that the plans, expectations and results expressed in or suggested by the forward-looking statements are reasonable, all forward-looking statements are inherently subjective, uncertain and subject to change, as they involve substantial risks and uncertainties beyond our control. New factors emerge from time to time, and it is not possible for us to predict the nature, or assess the potential impact, of each new factor on our business. Given these uncertainties, we caution you not to place undue reliance on these forward-looking statements. We undertake no obligation to update or revise any of our forward-looking statements for events or circumstances that arise after the statement is made, except as otherwise may be required by law.

This list of risks and uncertainties, however, is only a summary of some of the most important factors and is not intended to be exhaustive. Additional information regarding risk factors that may affect us is included under the caption Risk Factors in this Report, and is updated by us from time to time in Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other filings that we make with the SEC.

## **PART I**

#### Item 1. Business

## **Background**

We are a self-administered and self-managed REIT, which began operations upon completion of our initial public offering in February 1986. In October 1993, we completed an additional common stock offering and acquired the rental real estate and service businesses of Duke Associates, whose operations began in 1972. As of December 31, 2010, our diversified portfolio of 793 rental properties (including 114 jointly controlled in-service properties with approximately 22.7 million square feet, eight consolidated properties under development with approximately 2.9 million square feet and two jointly controlled properties under development with approximately 866,000 square feet) encompasses approximately 140.5 million rentable square feet and is leased by a diverse base of approximately 3,600 tenants whose businesses include government services, manufacturing, retailing, wholesale trade, distribution, healthcare and professional services. We also own, including through ownership interests in unconsolidated joint ventures, approximately 4,800 acres of land and control an additional 1,650 acres through purchase options.

Our headquarters and executive offices are located in Indianapolis, Indiana. In addition, we have 17 regional offices located in Alexandria, Virginia; Atlanta, Georgia; Baltimore, Maryland; Chicago, Illinois; Cincinnati, Ohio; Columbus, Ohio; Dallas, Texas; Houston, Texas; Minneapolis, Minnesota; Nashville, Tennessee; Orlando, Florida; Phoenix, Arizona; Raleigh, North Carolina; St. Louis, Missouri; Savannah, Georgia; Tampa, Florida; and Weston, Florida. We had approximately 1,000 employees as of December 31, 2010.

See Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations for information related to our operations, asset and capital strategies.

## **Reportable Operating Segments**

We have three reportable operating segments, the first two of which consist of the ownership and rental of office and industrial real estate investments. The operations of our office and industrial properties, along with our medical office and retail properties, are collectively referred to as Rental Operations. Our medical office and retail properties do not meet the quantitative thresholds for separate presentation as reportable segments.

- 2 -

The third reportable segment consists of providing various real estate services such as property management, asset management, maintenance, leasing, development and construction management to third-party property owners and joint ventures, and is collectively referred to as Service Operations. Our reportable segments offer different products or services and are managed separately because each segment requires different operating strategies and management expertise. Our Service Operations segment also includes our taxable REIT subsidiary, a legal entity through which certain of the segment soperations are conducted. Through our Service Operations reportable segment, we have historically developed or acquired properties with the intent to sell (hereafter referred to as Build-for-Sale properties). Build-for-Sale properties were generally identified as such prior to construction commencement and were sold within a relatively short time after being placed in service. Build-for-Sale properties, which are no longer part of our operating strategy, did not represent a significant component of our operations in 2010 or 2009.

We assess and measure our overall operating results based upon an industry performance measure referred to as Funds From Operations (FFO), which management believes is a useful indicator of our consolidated operating performance. FFO is used by industry analysts and investors as a supplemental operating performance measure of an equity REIT like Duke. The National Association of Real Estate Investment Trusts (NAREIT) created FFO as a supplemental measure of REIT operating performance that excludes historical cost depreciation, among other items, from net income determined in accordance with accounting principles generally accepted in the United States of America (GAAP). FFO is a non-GAAP financial measure. The most comparable GAAP measure is net income (loss) attributable to common shareholders should not be considered as a substitute for net income (loss) attributable to common shareholders or any other measures derived in accordance with GAAP and may not be comparable to other similarly titled measures of other companies. FFO is calculated in accordance with the definition that was adopted by the Board of Governors of NAREIT.

Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, many industry analysts and investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. FFO, as defined by NAREIT, represents GAAP net income (loss), excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated real estate assets, plus certain non-cash items such as real estate asset depreciation and amortization, and after similar adjustments for unconsolidated partnerships and joint ventures.

Management believes that the use of consolidated FFO attributable to common shareholders, combined with net income (which remains the primary measure of performance), improves the understanding of operating results of REITs among the investing public and makes comparisons of REIT operating results more meaningful. Management believes that, by excluding gains or losses related to sales of previously depreciated real estate assets and excluding real estate asset depreciation and amortization, investors and analysts are able to readily identify the operating results of the long-term assets that form the core of a REIT sactivity and assist in comparing these operating results between periods or as compared to different companies.

See Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations and Item 8, Financial Statements and Supplementary Data for financial information related to our reportable segments.

- 3 -

## **Competitive Conditions**

As a fully integrated commercial real estate firm, we provide in-house leasing, management, development and construction services which, coupled with our significant base of commercially zoned and unencumbered land in existing business parks, should give us a competitive advantage both as a real estate operator and in future development activities.

We believe that the management of real estate opportunities and risks can be done most effectively at regional or local levels. As a result, we intend to continue our emphasis on increasing our market share and effective rents in the primary markets where we own properties. We believe that this regional focus will allow us to assess market supply and demand for real estate more effectively as well as to capitalize on the strong relationships with our tenant base. In addition, we seek to further capitalize on strong customer relationships to provide third-party construction services across the United States. As a fully integrated real estate company, we are able to arrange for or provide to our industrial, office and medical office customers not only well located and well maintained facilities, but also additional services such as build-to-suit construction, tenant finish construction, and expansion flexibility.

All of our properties are located in areas that include competitive properties. Institutional investors, other REITs or local real estate operators generally own such properties; however, no single competitor or small group of competitors is dominant in our current markets. The supply and demand of similar available rental properties may affect the rental rates we will receive on our properties. Other competitive factors include the attractiveness of the property location, the quality of the property and tenant services provided, and the reputation of the owner and operator. In addition, our Service Operations face competition from a considerable number of other real estate companies that provide comparable services, some of whom may have greater marketing and financial resources than are available to us.

#### **Corporate Governance**

Since our inception, we not only have strived to be a top-performer operationally, but also to lead in issues important to investors such as disclosure and corporate governance. Our system of governance reinforces this commitment. Summarized below are the highlights of our Corporate Governance initiatives.

**Board Composition** Our Board is controlled by supermajority (90.9%) of Independent Directors, as such term is

defined under the rules of the New York Stock Exchange (the NYSE ) as of January 30,

2011 and thereafter

**Board Committees** Our Board Committee members are all Independent Directors

**Lead Director** The Chairman of our Corporate Governance Committee serves as Lead Director of the

**Independent Directors** 

**Board Policies** No Shareholder Rights Plan (Poison Pill)

Code of Conduct applies to all Directors and employees, including the Chief Executive Officer and senior financial officers; waivers require the vote of a majority of our Board of

Directors or our Corporate Governance Committee.

Effective orientation program for new Directors

Independence of Directors is reviewed annually

Independent Directors meet at least quarterly in executive sessions

Independent Directors receive no compensation from Duke other than as Directors

Equity-based compensation plans require shareholder approval

Board effectiveness and performance is reviewed annually by our Corporate Governance Committee

- 4 -

Corporate Governance Committee conducts an annual review of the Chief Executive Officer succession plan

Independent Directors and all Board Committees may retain outside advisors, as they deem appropriate

Policy governing retirement age for Directors

Prohibition on repricing of outstanding stock options

Directors required to offer resignation upon job change

Majority voting for election of Directors

**Shareholder Communications Policy** 

Ownership Minimum Stock Ownership Guidelines apply to all Directors and Executive Officers Our Code of Conduct (which applies to all Directors and employees, including the Chief Executive Officer and senior financial officers) and the Corporate Governance Guidelines are available in the Investor Relations/Corporate Governance section of our website at www.dukerealty.com. A copy of these documents may also be obtained without charge by writing to Duke Realty Corporation, 600 East 96th Street, Suite 100, Indianapolis, Indiana 46240, Attention: Investor Relations.

#### **Additional Information**

For additional information regarding our investments and operations, see Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations, and Item 8, Financial Statements and Supplementary Data. For additional information about our business segments, see Item 8, Financial Statements and Supplementary Data.

#### **Available Information and Exchange Certifications**

In addition to this Report, we file quarterly and special reports, proxy statements and other information with the SEC. All documents that are filed with the SEC are available free of charge on our corporate website, which is www.dukerealty.com. We are not incorporating the information on our website into this Report, and our website and the information appearing on our website is not included in, and is not part of, this Report. You may also read and copy any document filed at the public reference facilities of the SEC at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at (800) SEC-0330 for further information about the public reference facilities. These documents also may be accessed through the SEC s Interactive Data Electronic Application (IDEA) via the SEC s home page on the Internet (http://www.sec.gov). In addition, since some of our securities are listed on the NYSE, you may read our SEC filings at the offices of the NYSE, 20 Broad Street, New York, New York 10005.

The NYSE requires that the Chief Executive Officer of each listed company certify annually to the NYSE that he or she is not aware of any violation by the company of NYSE corporate governance listing standards as of the date of such certification. We submitted the certification of our Chairman and Chief Executive Officer, Dennis D. Oklak, with our 2010 Annual Written Affirmation to the NYSE on May 13, 2010.

We included the certifications of our Chief Executive Officer and our Chief Financial Officer required by Section 302 of the Sarbanes-Oxley Act of 2002 and related rules, relating to the quality of the Company s public disclosure, in this Report as Exhibits 31.1 and 31.2.

## Item 1A. Risk Factors

In addition to the other information contained in this Report, you should carefully consider, in consultation with your legal, financial and other professional advisors, the risks described below, as well as the risk factors and uncertainties discussed in our other public filings with the SEC under the caption Risk Factors in evaluating us and our business before making a decision regarding an investment in our securities.

The risks contained in this Report are not the only risks that we face. Additional risks that are not presently known, or that we presently deem to be immaterial, also could have a material adverse effect on our financial condition, results of operations, business and prospects. The trading price of our securities could decline due to the materialization of any of these risks, and our shareholders may lose all or part of their investment.

This Report also contains forward-looking statements that may not be realized as a result of certain factors, including, but not limited to, the risks described herein and in our other public filings with the SEC. Please refer to the section in this Report entitled Cautionary Notice Regarding Forward-Looking Statements for additional information regarding forward-looking statements.

#### Risks Related to Our Business

#### Our use of debt financing could have a material adverse effect on our financial condition.

We are subject to the risks normally associated with debt financing, including the risk that our cash flow will be insufficient to meet required principal and interest payments and the long-term risk that we will be unable to refinance our existing indebtedness, or that the terms of such refinancing will not be as favorable as the terms of existing indebtedness. Additionally, we may not be able to refinance borrowings at our unconsolidated subsidiaries on favorable terms or at all. If our debt cannot be paid, refinanced or extended, we may not be able to make distributions to shareholders at expected levels. Further, if prevailing interest rates or other factors at the time of a refinancing result in higher interest rates or other restrictive financial covenants upon the refinancing, then such refinancing would adversely affect our cash flow and funds available for operation, development and distribution.

We are also subject to financial covenants under our existing debt instruments. Should we fail to comply with the covenants in our existing debt instruments, then we would not only be in breach under the applicable debt instruments but we would also likely be unable to borrow any further amounts under our other debt instruments, which could adversely affect our ability to fund operations. We also have incurred, and may incur in the future, indebtedness that bears interest at variable rates. Thus, if market interest rates increase, so will our debt expense, which could reduce our cash flow and our ability to make distributions to shareholders at expected levels.

## Debt financing may not be available and equity issuances could be dilutive to our shareholders.

Our ability to execute our business strategy depends on our access to an appropriate blend of debt financing, including unsecured lines of credit and other forms of secured and unsecured debt, and equity financing, including common and preferred equity. Debt financing may not be available over a longer period of time in sufficient amounts, on favorable terms or at all. If we issue additional equity securities, instead of debt, to manage capital needs, the interests of our existing shareholders could be diluted.

# Financial and other covenants under existing credit agreements could limit our flexibility and adversely affect our financial condition.

The terms of our various credit agreements and other indebtedness require that we comply with a number of customary financial and other covenants, such as maintaining debt service coverage and leverage ratios and maintaining insurance coverage. These covenants may limit our flexibility in our operations, and breaches of these covenants could result in defaults under the instruments governing the applicable indebtedness even if we have satisfied our payment obligations. If we are unable to refinance our indebtedness at maturity or meet our payment obligations, the amount of our distributable cash flow would be adversely affected.

# Downgrades in our credit ratings could increase our borrowing costs or reduce our access to funding sources in the credit and capital markets.

We have a significant amount of debt outstanding, consisting mostly of unsecured debt. We are currently assigned corporate credit ratings from Moody's Investors Service, Inc. and Standard and Poor's Ratings Group (S&P) based on their evaluation of our creditworthiness. These agencies ratings are based on a number of factors, some of which are not within our control. In addition to factors specific to our financial strength and performance, the rating agencies also consider conditions affecting REITs generally. In January 2010, S&P downgraded our credit rating. All of our debt ratings remain investment grade, but in light of the difficulties continuing to confront the economy generally, including, among others, the weak global economic conditions, credit market disruptions, and the severe stress on commercial real estate markets, there can be no assurance that we will not be further downgraded or that any of our ratings will remain investment grade. If our credit ratings are further downgraded or other negative action is taken, we could be required, among other things, to pay additional interest and fees on outstanding borrowings under our revolving credit agreement.

Further credit rating reductions by one or more rating agencies could also adversely affect our access to funding sources, the cost and other terms of obtaining funding as well as our overall financial condition, operating results and cash flow.

# If we are unable to generate sufficient capital and liquidity, then we may be unable to pursue future development projects and other strategic initiatives.

To complete our ongoing and planned development projects, and to pursue our other strategic initiatives, we must continue to generate sufficient capital and liquidity to fund those activities. To generate that capital and liquidity, we rely upon funds from our existing operations, as well as funds that we raise through our capital raising activities. In the event that we are unable to generate sufficient capital and liquidity to meet our long-term needs, or if we are unable to generate capital and liquidity on terms that are favorable to us, then we may not be able to pursue development projects, acquisitions, or our other long-term strategic initiatives.

# Our stock price and trading volume may be volatile, which could result in substantial losses to our shareholders.

The market price of our common and preferred stock could change in ways that may or may not be related to our business, our industry or our operating performance and financial condition. In addition, the trading volume in our common stock may fluctuate and cause significant price variations to occur. Some of the factors that could negatively affect our share price, or result in fluctuations in the price or trading volume of our common stock, include uncertainty in the markets, general market and economic conditions, as well as those factors described in these Risk Factors and in other reports that we file with the SEC.

- 7 -

Many of these factors are beyond our control, and we cannot predict their potential effects on the price of our common and preferred stock. If the market prices of our common and preferred stock decline, then our shareholders may be unable to resell their shares upon terms that are attractive to them. We cannot assure that the market price of our common and preferred stock will not fluctuate or decline significantly in the future. In addition, the securities markets in general may experience considerable unexpected price and volume fluctuations.

We may issue debt and equity securities which are senior to our common stock and preferred stock as to distributions and in liquidation, which could negatively affect the value of our common and preferred stock.

In the future, we may attempt to increase our capital resources by entering into debt or debt-like financing that is unsecured or secured by certain of our assets, or issuing debt or equity securities, which could include issuances of secured or unsecured commercial paper, medium-term notes, senior notes, subordinated notes, preferred stock or common stock. In the event of our liquidation, our lenders and holders of our debt securities would receive a distribution of our available assets before distributions to the holders of our common stock and preferred stock. Our preferred stock has a preference over our common stock with respect to distributions and upon liquidation, which could further limit our ability to make distributions to our common shareholders. Any additional preferred stock that we may issue may have a preference over our common stock and existing series of preferred stock with respect to distributions and upon liquidation.

We may be required to seek commercial credit and issue debt securities to manage our capital needs. Because our decision to incur debt and issue securities in our future offerings will depend on market conditions and other factors beyond our control, we cannot predict or estimate the amount, timing or nature of our future offerings and debt financings. Further, market conditions could require us to accept less favorable terms for the issuance of our securities in the future. Thus, our shareholders will bear the risk of our future offerings reducing the value of their shares of common stock and diluting their interest in us.

#### Our use of joint ventures may limit our flexibility with jointly owned investments.

We currently have joint ventures that are not consolidated with our financial statements. We may develop and acquire properties in joint ventures with other persons or entities when circumstances warrant the use of these structures. Our participation in joint ventures is subject to the risks that:

We could become engaged in a dispute with any of our joint venture partners that might affect our ability to develop or operate a property;

Our joint venture partners may have different objectives than we have regarding the appropriate timing and terms of any sale or refinancing of properties;

Our joint venture partners may have competing interests in our markets that could create conflict of interest issues; and

Maturities of debt encumbering our jointly owned investments may not be able to be refinanced at all or on terms that are as favorable as the current terms.

Risks Related to the Real Estate Industry

Our net earnings available for investment or distribution to shareholders could decrease as a result of factors related to the ownership and operation of commercial real estate that are outside of our control.

Our business is subject to the risks incident to the ownership and operation of commercial real estate, many of which involve circumstances not within our control. Such risks include the following:

Changes in the general economic climate; The availability of capital on favorable terms, or at all; Increases in interest rates; Local conditions such as oversupply of property or a reduction in demand; Competition for tenants; Changes in market rental rates; Oversupply or reduced demand for space in the areas where our properties are located; Delay or inability to collect rent from tenants who are bankrupt, insolvent or otherwise unwilling or unable to pay; Difficulty in leasing or re-leasing space quickly or on favorable terms; Costs associated with periodically renovating, repairing and reletting rental space; Our ability to provide adequate maintenance and insurance on our properties; Our ability to control variable operating costs;

Table of Contents 18

Changes in government regulations; and

Potential liability under, and changes in, environmental, zoning, tax and other laws.

Further, a significant portion of our costs, such as real estate taxes, insurance and maintenance costs and our debt service payments, are generally not reduced when circumstances cause a decrease in cash flow from our properties. Any one or more of these factors could result in a reduction in our net earnings available for investment or distribution to shareholders.

#### Many real estate costs are fixed, even if income from properties decreases.

Our financial results depend on leasing space in our real estate to tenants on terms favorable to us. Our income and funds available for distribution to our shareholders will decrease if a significant number of our tenants cannot meet their lease obligations to us or we are unable to lease properties on favorable terms. In addition, if a tenant does not pay its rent, we may not be able to enforce our rights as landlord without delays and we may incur substantial legal costs. Costs associated with real estate investment, such as real estate taxes and maintenance costs, generally are not reduced when circumstances cause a reduction in income from the investment.

- 9 -

## Our real estate development activities are subject to risks particular to development.

We continue to selectively develop new pre-leased properties for rental operations in our existing markets when accretive returns are present. These development activities generally require various government and other approvals, which we may not receive. In addition, we also are subject to the following risks associated with development activities:

Unsuccessful development opportunities could result in direct expenses to us;

Construction costs of a project may exceed original estimates, possibly making the project less profitable than originally estimated, or possibly unprofitable;

Time required to complete the construction of a project or to lease up the completed project may be greater than originally anticipated, thereby adversely affecting our cash flow and liquidity;

Occupancy rates and rents of a completed project may not be sufficient to make the project profitable;

Our ability to dispose of non-strategic properties we identify for sale could be impacted by the ability of prospective buyers to obtain financing given the current state of the credit markets; and

Favorable sources to fund our development activities may not be available.

## We may be unsuccessful in operating completed real estate projects.

We face the risk that the real estate projects we develop or acquire will not perform in accordance with our expectations. This risk exists because of factors such as the following:

Prices paid for acquired facilities are based upon a series of market judgments; and

Costs of any improvements required to bring an acquired facility up to standards to establish the market position intended for that facility might exceed budgeted costs.

Further, we can give no assurance that acquisition targets meeting our guidelines for quality and yield will continue to be available.

## We are exposed to the risks of defaults by tenants.

Any of our tenants may experience a downturn in their businesses that may weaken their financial condition. In the event of default or the insolvency of a significant number of our tenants, we may experience a substantial loss of rental revenue and/or delays in collecting rent and incur substantial costs in enforcing our rights as landlord. If a

tenant files for bankruptcy protection, a court could allow the tenant to reject and terminate its lease with us. Our income and distributable cash flow would be adversely affected if a significant number of our tenants became unable to meet their obligations to us, became insolvent or declared bankruptcy.

## We may be unable to renew leases or relet space.

When our tenants decide not to renew their leases upon their expiration, we may not be able to relet the space. Even if our tenants do renew or we are able to relet the space, the terms of renewal or reletting (including the cost of renovations, if necessary) may be less favorable than current lease terms. If we are unable to promptly renew the leases or relet the space, or if the rental rates upon such renewal or reletting are significantly lower than current rates, then our income and distributable cash flow would be adversely affected, especially if we were unable to lease a significant amount of the space vacated by tenants in our properties.

- 10 -

## Our insurance coverage on our properties may be inadequate.

We maintain comprehensive insurance on each of our facilities, including property, liability, fire, flood and extended coverage. We believe this coverage is of the type and amount customarily obtained for real property. However, there are certain types of losses, generally of a catastrophic nature, such as earthquakes, hurricanes and floods or acts of war or terrorism that may be uninsurable or not economically insurable. We use our discretion when determining amounts, coverage limits and deductibles for insurance. These terms are determined based on retaining an acceptable level of risk at a reasonable cost. This may result in insurance coverage that in the event of a substantial loss would not be sufficient to pay the full current market value or current replacement cost of our lost investment. Inflation, changes in building codes and ordinances, environmental considerations and other factors also may make it unfeasible to use insurance proceeds to replace a facility after it has been damaged or destroyed. Under such circumstances, the insurance proceeds we receive may not be adequate to restore our economic position in a property. If an insured loss occurred, we could lose both our investment in and anticipated profits and cash flow from a property, and we would continue to be obligated on any mortgage indebtedness or other obligations related to the property. Although we believe our insurance is with highly rated providers, we are also subject to the risk that such providers may be unwilling or unable to pay our claims when made.

## Acquired properties may expose us to unknown liability.

From time to time, we may acquire properties subject to liabilities and without any recourse, or with only limited recourse, with respect to unknown liabilities. As a result, if a liability were asserted against us based upon ownership of those properties, we might have to pay substantial sums to settle or contest it, which could adversely affect our results of operations and cash flow. Unknown liabilities with respect to acquired properties might include:

liabilities for clean-up of undisclosed environmental contamination;

claims by tenants, vendors or other persons against the former owners of the properties;

liabilities incurred in the ordinary course of business; and

claims for indemnification by general partners, directors, officers and others indemnified by the former owners of the properties.

We could be exposed to significant environmental liabilities as a result of conditions of which we currently are not aware.

As an owner and operator of real property, we may be liable under various federal, state and local laws for the costs of removal or remediation of certain hazardous substances released on or in our property. Such laws often impose liability without regard to whether the owner or operator knew of, or was responsible for, the release of the hazardous substances. In addition, we could have greater difficulty in selling real estate on which hazardous substances were present or in obtaining borrowings using such real estate as collateral. It is our general policy to have Phase I environmental audits performed for all of our properties and land by qualified environmental consultants. These Phase I environmental audits have not revealed any environmental liability that would have a material adverse effect on our business. However, a Phase I environmental audit does not involve invasive procedures such as soil sampling or

ground water analysis, and we cannot be sure that the Phase I environmental audits did not fail to reveal a significant environmental liability or that a prior owner did not create a material environmental condition on our properties or land which has not yet been discovered. We could also incur environmental liability as a result of future uses or conditions of such real estate or changes in applicable environmental laws.

- 11 -

## We are exposed to the potential impacts of future climate change and climate-change related risks.

We are exposed to potential physical risks from possible future changes in climate. Our properties may be exposed to rare catastrophic weather events, such as severe storms and/or floods. If the frequency of extreme weather events increases due to climate change, our exposure to these events could increase.

We do not currently consider that we are exposed to regulatory risk related to climate change. However, we may be adversely impacted as a real estate developer in the future by stricter energy efficiency standards for buildings.

## Risks Related to Our Organization and Structure

## If we were to cease to qualify as a REIT, we and our shareholders would lose significant tax benefits.

We intend to continue to operate so as to qualify as a REIT under the Internal Revenue Code of 1986, as amended (the Code ). Qualification as a REIT provides significant tax advantages to us and our shareholders. However, in order for us to continue to qualify as a REIT, we must satisfy numerous requirements established under highly technical and complex Code provisions for which there are only limited judicial and administrative interpretations. Satisfaction of these requirements also depends on various factual circumstances not entirely within our control. The fact that we hold our assets through an operating partnership and its subsidiaries further complicates the application of the REIT requirements. Even a technical or inadvertent mistake could jeopardize our REIT status. Although we believe that we can continue to operate so as to qualify as a REIT, we cannot offer any assurance that we will continue to do so or that legislation, new regulations, administrative interpretations or court decisions will not significantly change the qualification requirements or the federal income tax consequences of qualification. If we were to fail to qualify as a REIT in any taxable year, it would have the following effects:

We would not be allowed a deduction for distributions to shareholders and would be subject to federal income tax (including any applicable alternative minimum tax) on our taxable income at regular corporate rates;

Unless we were entitled to relief under certain statutory provisions, we would be disqualified from treatment as a REIT for the four taxable years following the year during which we ceased to qualify as a REIT;

Our net earnings available for investment or distribution to our shareholders would decrease due to the additional tax liability for the year or years involved; and

We would no longer be required to make any distributions to shareholders in order to qualify as a REIT. As such, failure to qualify as a REIT would likely have a significant adverse effect on the value of our securities.

REIT distribution requirements limit the amount of cash we have available for other business purposes, including amounts that we need to fund our future capital needs.

To maintain our qualification as a REIT under the Code, we must annually distribute to our shareholders at least 90% of our ordinary taxable income, excluding net capital gains. We intend to continue to make distributions to our shareholders to comply with the 90% distribution requirement. However, this requirement limits our ability to

accumulate capital for use for other business purposes. If we do not have sufficient cash or other liquid assets to meet the distribution requirements, we may have to borrow funds or sell properties on adverse terms in order to meet the distribution requirements. If we fail to make a required distribution, we would cease to qualify as a REIT.

U.S. federal income tax treatment of REITs and investments in REITs may change, which may result in the loss of our tax benefits of operating as a REIT.

The present U.S. federal income tax treatment of a REIT and an investment in a REIT may be modified by legislative, judicial or administrative action at any time. Revisions in U.S. federal income tax laws and interpretations of these laws could adversely affect us and the tax consequences of an investment in our common shares.

We are subject to certain provisions that could discourage change-of-control transactions, which may reduce the likelihood of our shareholders receiving a control premium for their shares.

Indiana anti-takeover legislation and certain provisions in our governing documents, as we discuss below, may discourage potential acquirers from pursuing a change-of-control transaction with us. As a result, our shareholders may be less likely to receive a control premium for their shares.

Unissued Preferred Stock. Our charter permits our board of directors to classify unissued preferred stock by setting the rights and preferences of the shares at the time of issuance. This power enables our board to adopt a shareholder rights plan, also known as a poison pill. Although we have repealed our previously existing poison pill and our current board of directors has adopted a policy not to issue preferred stock as an anti-takeover measure, our board can change this policy at any time. The adoption of a poison pill would discourage a potential bidder from acquiring a significant position in the company without the approval of our board.

Business-Combination Provisions of Indiana Law. We have not opted out of the business-combination provisions of the Indiana Business Corporation Law. As a result, potential bidders may have to negotiate with our board of directors before acquiring 10% of our stock. Without securing board approval of the proposed business combination before crossing the 10% ownership threshold, a bidder would not be permitted to complete a business combination for five years after becoming a 10% shareholder. Even after the five-year period, a business combination with the significant shareholder would require a fair price as defined in the Indiana Business Corporation Law or the approval of a majority of the disinterested shareholders.

Control-Share-Acquisition Provisions of Indiana Law. We have not opted out of the provisions of the Indiana Business Corporation Law regarding acquisitions of control shares. Therefore, those who acquire a significant block (at least 20%) of our shares may only vote a portion of their shares unless our other shareholders vote to accord full voting rights to the acquiring person. Moreover, if the other shareholders vote to give full voting rights with respect to the control shares and the acquiring person has acquired a majority of our outstanding shares, the other shareholders would be entitled to special dissenters—rights.

Supermajority Voting Provisions. Our charter prohibits business combinations or significant disposition transactions with a holder of 10% of our shares unless:

The holders of 80% of our outstanding shares of capital stock approve the transaction;

The transaction has been approved by three-fourths of those directors who served on the board before the shareholder became a 10% owner; or

The significant shareholder complies with the fair price provisions of our charter. Among the transactions with large shareholders requiring the supermajority shareholder approval are dispositions of assets with a value greater than or equal to \$1,000,000 and business combinations.

Operating Partnership Provisions. The limited partnership agreement of DRLP contains provisions that could discourage change-of-control transactions, including a requirement that holders of at least 90% of the outstanding partnership units held by us and other unit holders approve:

Any voluntary sale, exchange, merger, consolidation or other disposition of all or substantially all of the assets of DRLP in one or more transactions other than a disposition occurring upon a financing or refinancing of DRLP;

Our merger, consolidation or other business combination with another entity unless after the transaction substantially all of the assets of the surviving entity are contributed to DRLP in exchange for units;

Our transfer of our interests in DRLP other than to one of our wholly owned subsidiaries; and

Any reclassification or recapitalization or change of outstanding shares of our common stock other than certain changes in par value, stock splits, stock dividends or combinations.

## We are dependent on key personnel.

Our executive officers and other senior officers have a significant role in the success of our Company. Our ability to retain our management group or to attract suitable replacements should any members of the management group leave our Company is dependent on the competitive nature of the employment market. The loss of services from key members of the management group or a limitation in their availability could adversely impact our financial condition and cash flow. Further, such a loss could be negatively perceived in the capital markets.

#### **Item 1B. Unresolved Staff Comments**

We have no unresolved comments with the SEC staff regarding our periodic or current reports under the Exchange Act.

#### Item 2. Properties

## **Product Review**

As of December 31, 2010, we own interests in a diversified portfolio of 793 commercial properties encompassing approximately 140.5 million net rentable square feet (including 114 jointly controlled in-service properties with approximately 22.7 million square feet, eight consolidated properties under development with approximately 2.9 million square feet and two jointly controlled properties under development with approximately 866,000 square feet).

<u>Industrial Properties:</u> We own interests in 467 industrial properties encompassing more than 101.5 million square feet (72% of total square feet). These properties primarily consist of bulk warehouses (industrial warehouse/distribution centers with clear ceiling heights of 20 feet or more), but also include service center properties (also known as flex buildings or light industrial, having 12-18 foot clear ceiling heights and a combination of drive-up

and dock-height loading access). Of these properties, 397 buildings with more than 84.5 million square feet are consolidated and 70 buildings with more than 17.0 million square feet are jointly controlled.

Office Properties: We own interests in 290 office buildings totaling approximately 34.7 million square feet (26% of total square feet). These properties include primarily suburban office properties. Of these properties, 248 buildings with approximately 29.3 million square feet are consolidated and 42 buildings with approximately 5.4 million square feet are jointly controlled.

- 14 -

<u>Other Properties:</u> We own interests in 36 medical office and retail buildings totaling approximately 4.3 million square feet (2% of total square feet). Of these properties, 32 buildings with approximately 3.2 million square feet are consolidated and four buildings with more than 1.1 million square feet are jointly controlled.

**Land:** We own, including through ownership interests in unconsolidated joint ventures, approximately 4,800 acres of land and control an additional 1,650 acres through purchase options.

## **Property Descriptions**

The following tables represent the geographic highlights of consolidated and jointly controlled in-service properties in our primary markets.

Consolidated Properties

			Square Feet			Annual Net	Percent of Annual Net
	Industrial	Office	Other	Overall	Percent of Overall	Effective Rent (1)	Effective Rent
Primary Market							
Indianapolis	16,001,378	2,686,406	819,899	19,507,683	17.1%	\$ 97,392,192	14.3%
Cincinnati	10,461,024	5,007,148	107,470	15,575,642	13.7%	84,327,922	12.4%
Atlanta	8,320,351	3,883,039	386,355	12,589,745	11.0%	74,217,168	10.9%
Chicago	7,212,854	2,685,963	56,531	9,955,348	8.7%	62,412,686	9.2%
South Florida	3,602,978	1,331,877	390,942	5,325,797	4.7%	54,073,903	7.9%
Raleigh	2,101,449	2,615,802	210,834	4,928,085	4.3%	47,140,818	6.9%
Columbus	5,303,537	2,791,482	73,238	8,168,257	7.2%	45,775,822	6.7%
St. Louis	3,763,928	2,681,290	-	6,445,218	5.6%	42,433,249	6.2%
Nashville	3,252,010	1,368,513	120,658	4,741,181	4.2%	34,345,441	5.0%
Central Florida	3,360,479	1,177,540	84,130	4,622,149	4.0%	31,141,654	4.6%
Minneapolis	3,363,691	1,028,803	-	4,392,494	3.8%	28,343,158	4.2%
Dallas	5,379,082	463,283	279,127	6,121,492	5.4%	23,363,015	3.4%
Savannah	6,784,550	-	-	6,784,550	5.9%	20,655,208	3.0%
Cleveland	-	1,324,451	-	1,324,451	1.2%	12,470,052	1.8%
Houston	1,418,380	-	-	1,418,380	1.2%	8,070,693	1.2%
Baltimore	462,070	-	-	462,070	0.4%	2,659,588	0.4%
Norfolk	466,000	-	-	466,000	0.4%	2,290,177	0.3%
Washington DC	78,560	219,464	-	298,024	0.3%	1,551,605	0.2%
Phoenix	445,056	-	-	445,056	0.4%	1,503,398	0.2%
Austin	-	-	96,829	96,829	0.1%	865,940	0.1%
Other (2)	120,000	-	289,855	409,855	0.4%	7,462,020	1.1%
Total	81,897,377	29,265,061	2,915,868	114,078,306	100.0%	\$ 682,495,709	100.0%
	71.8%	25.7%	2.5%	100.0%			

Jointly Controlled Properties

		,	Square Feet		Percent of	Annual Net Effective	Percent of Annual Net Effective
	Industrial	Office	Other	Overall	Overall	Rent (1)	Rent
Primary Market	maastrar	Office	Guiei	Overan	Overall	richt (1)	Ront
Washington DC	658,322	2,146,378	-	2,804,700	12.4%	\$ 15,173,023	30.9%
Dallas	8,080,278	182,700	62,390	8,325,368	36.7%	12,174,115	24.8%
Central Florida	908,422	624,796	-	1,533,218	6.8%	3,806,761	7.7%
Minneapolis	-	-	381,922	381,922	1.7%	3,739,485	7.6%
Raleigh	-	687,549	-	687,549	3.0%	3,302,290	6.7%
Indianapolis	4,182,919	89,178	-	4,272,097	18.9%	2,980,929	6.1%
Phoenix	1,425,062	-	-	1,425,062	6.3%	1,529,334	3.1%
Cincinnati	211,486	190,733	206,315	608,534	2.7%	1,190,723	2.4%
Atlanta	-	436,275	-	436,275	1.9%	1,148,881	2.3%
Columbus	1,142,400	135,485	-	1,277,885	5.6%	1,044,676	2.1%
South Florida	-	222,600	-	222,600	1.0%	970,684	2.0%
St. Louis	-	252,378	-	252,378	1.1%	766,237	1.6%
Houston	-	248,925	-	248,925	1.1%	751,874	1.5%
Nashville	-	180,147	-	180,147	0.8%	597,195	1.2%
Total	16,608,889	5,397,144	650,627	22,656,660	100.0%	\$ 49,176,207	100.0%
	73.3%	23.8%	2.9%	100.0%			

	Occupancy %							
		Consolidate	d Properties		es			
	Industrial	Office	Other	Overall	Industrial	Office	Other	Overall
Primary Market								
Indianapolis	95.5%	88.0%	85.3%	94.1%	96.6%	82.9%	-	96.3%
Cincinnati	85.2%	84.6%	91.1%	85.0%	100.0%	97.6%	100.0%	99.2%
Atlanta	86.1%	87.5%	94.4%	86.8%	-	26.9%	-	26.9%
Chicago	96.5%	89.5%	90.1%	94.6%	-	-	-	-
South Florida	81.0%	92.0%	93.2%	84.7%	-	100.0%	-	100.0%
Raleigh	96.3%	89.1%	93.2%	92.3%	-	83.0%	-	83.0%
Columbus	98.7%	78.9%	100.0%	92.0%	100.0%	100.0%	-	100.0%
St. Louis	89.1%	79.9%	-	85.3%	-	83.8%	-	83.8%
Nashville	81.9%	89.9%	95.6%	84.5%	-	100.0%	-	100.0%
Central Florida	89.9%	88.6%	80.5%	89.4%	100.0%	78.9%	-	91.4%
Minneapolis	89.0%	97.4%	-	91.0%	-	-	70.5%	70.5%
Dallas	83.6%	74.5%	62.8%	82.0%	81.5%	100.0%	100.0%	82.1%
Savannah	91.8%	-	-	91.8%	-	-	-	-
Cleveland	-	76.4%	-	76.4%	-	-	-	-
Houston	98.0%	-	-	98.0%	-	100.0%	-	100.0%
Baltimore	100.0%	-	-	100.0%	-	-	-	-
Norfolk	100.0%	-	-	100.0%	-	-	-	-
Washington DC	91.4%	26.0%	-	43.2%	89.5%	97.6%	-	95.7%
Phoenix	87.8%	-	-	87.8%	100.0%	-	-	100.0%
Austin	-	-	46.3%	46.3%	-	-	-	-
Other (2)	100.0%	-	86.0%	90.1%	-	-	-	-

Total 90.6% 85.4% 85.7% 89.1% 89.7% 87.4% 82.7% 89.0%

(1) Represents the average annual rental property revenue due from tenants in occupancy as of December 31, 2010, excluding additional rent due as operating expense reimbursements, landlord allowances for operating expenses and percentage rents. Joint venture properties are shown at our ownership percentage.

(2) Represents properties not located in our primary markets.

- 16 -

## **Item 3. Legal Proceedings**

We are not subject to any material pending legal proceedings, other than routine litigation arising in the ordinary course of business. Our management expects that these ordinary routine legal proceedings will be covered by insurance and does not expect these legal proceedings to have a material adverse effect on our financial condition, results of operations, or liquidity.

#### Item 4. Reserved

#### **PART II**

# Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock is listed for trading on the NYSE under the symbol DRE. The following table sets forth the high and low sales prices of our common stock for the periods indicated and the dividend paid per share during each such period. As of February 17, 2011, there were 8,797 record holders of our common stock.

		2009				
Quarter Ended	High	Low	Dividend	High	Low	Dividend
December 31	\$ 12.98	\$ 10.85	\$ .170	\$ 12.90	\$ 10.84	\$ .170
September 30	12.60	10.19	.170	13.71	7.45	.170
June 30	14.35	10.66	.170	10.55	5.16	.170
March 31	13.37	10.26	.170	12.25	4.07	.250

On January 26, 2011, we declared a quarterly cash dividend of \$0.17 per share, payable on February 28, 2011, to common shareholders of record on February 14, 2011.

A summary of the tax characterization of the dividends paid per common share for the years ended December 31, 2010, 2009 and 2008 follows:

	2010	2009	2008
Total dividends paid per share	\$ 0.68	\$ 0.76	\$ 1.93
Ordinary income	24.9%	69.0%	39.3%
Return of capital	56.3%	26.4%	27.3%
Capital gains	18.8%	4.6%	33.4%
	100.0%	100.0%	100.0%

## Securities Authorized for Issuance Under Equity Compensation Plans

The information required by this Item concerning securities authorized for issuance under equity compensation plans is set forth in or incorporated herein by reference to Part III, Item 12 of this Report.

# Sales of Unregistered Securities

We did not sell any of our securities during the year ended December 31, 2010 that were not registered under the Securities Act.

- 17 -

## **Issuer Purchases of Equity Securities**

From time to time, we repurchase our securities under a repurchase program that initially was approved by the board of directors and publicly announced in October 2001 (the Repurchase Program ). On April 28, 2010, the board of directors adopted a resolution that amended and restated the Repurchase Program and delegated authority to management to repurchase a maximum of \$75.0 million of common shares, \$250.0 million of debt securities and \$75.0 million of preferred shares (the April 2010 Resolution ). The April 2010 Resolution will expire on April 27, 2011. Under the Repurchase Program, we also execute share repurchases on an ongoing basis associated with certain employee elections under our compensation and benefit programs.

The following table shows the share repurchase activity for each of the three months in the quarter ended December 31, 2010:

	Total Number of Shares		Total Number of Shares Purchased as Part of Publicly Announced
Month	Purchased (1)	age Price per Share	Plans or Programs
October	5,258	\$ 11.90	5,258
November	12,039	\$ 11.60	12,039
December	4,695	\$ 11.54	4,695
Total	21,992	\$ 11.66	21,992

<sup>(1)</sup> All 21,992 shares repurchased represent common shares repurchased under our Employee Stock Purchase Plan.

- 18 -

#### Item 6. Selected Financial Data

The following sets forth selected financial and operating information on a historical basis for each of the years in the five-year period ended December 31, 2010. The following information should be read in conjunction with Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations and Item 8, Financial Statements and Supplementary Data included in this Form 10-K (in thousands, except per share amounts):

	2010	2009	2008	2007	2006
Results of Operations:					
Revenues:					
Rental and related revenue	\$ 878,242	\$ 842,232	\$ 802,791	\$ 761,751	\$ 711,826
General contractor and service fee revenue	515,361	449,509	434,624	311,548	330,195
Total Revenues from Continuing Operations	\$ 1,393,603	\$ 1,291,741	\$ 1,237,415	\$ 1,073,299	\$ 1,042,021
Income (loss) from continuing operations	\$ 29,476	\$ (254,225)	\$ 86,167	\$ 160,928	\$ 157,915
Net income (loss) attributable to common shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408	\$ 211,942	\$ 144,643
Per Share Data: Basic income (loss) per common share:					
Continuing operations	\$ (0.22)	\$ (1.58)	\$ 0.17	\$ 0.58	\$ 0.62
Discontinued operations	0.15	(0.09)	0.16	0.93	0.45
Diluted income (loss) per common share:		` /			
Continuing operations	(0.22)	(1.58)	0.17	0.58	0.62
Discontinued operations	0.15	(0.09)	0.16	0.93	0.44
Dividends paid per common share	0.68	0.76	1.93	1.91	1.89
Weighted average common shares outstanding	238,920	201,206	146,915	139,255	134,883
Weighted average common shares and potential dilutive securities	238,920	201,206	154,553	149,250	149,156
Balance Sheet Data (at December 31):					
Total Assets	\$ 7,644,276	\$ 7,304,279	\$ 7,690,883	\$ 7,661,981	\$ 7,238,595
Total Debt	4,207,079	3,854,032	4,276,990	4,288,436	4,074,979
Total Preferred Equity	904,540	1,016,625	1,016,625	744,000	876,250
Total Shareholders' Equity	2,945,610	2,925,345	2,844,019	2,778,502	2,537,802
Total Common Shares Outstanding	252,195	224,029	148,420	146,175	133,921
Other Data:					
Consolidated Funds from Operations attributable to common shareholders (1)	\$ 297,955	\$ 12,854	\$ 369,698	\$ 378,282	\$ 337,556

(1) Funds From Operations (FFO) is used by industry analysts and investors as a supplemental operating performance measure of an equity real estate investment trust (REIT) like Duke Realty Corporation. The National Association of Real Estate Investment Trusts (NAREIT) created FFO as a supplemental measure of REIT operating performance that excludes historical cost depreciation, among other items, from net income determined in accordance with accounting principles generally accepted in the United States of America (GAAP). FFO is a non-GAAP financial measure. The most comparable GAAP measure is net income (loss) attributable to common shareholders. Consolidated FFO attributable to common shareholders should not be considered as a substitute for net income (loss) attributable to common shareholders or any other measures derived in accordance with GAAP and may not be comparable to other similarly titled measures of other companies. FFO is calculated in accordance with the definition that was adopted by the Board of Governors of NAREIT.

Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with

market conditions, many industry analysts and investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. FFO, as defined by NAREIT, represents GAAP net income (loss), excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated real estate assets, plus certain non-cash items such as real estate asset depreciation and amortization, and after similar adjustments for unconsolidated partnerships and joint ventures.

Management believes that the use of consolidated FFO attributable to common shareholders, combined with net income (which remains the primary measure of performance), improves the understanding of operating results of REITs among the investing public and makes comparisons of REIT operating results more meaningful. Management believes that, by excluding gains or losses related to sales of previously depreciated real estate assets and excluding real estate asset depreciation and amortization, investors and analysts are able to readily identify the operating results of the long-term assets that form the core of a REIT s activity and assist in comparing these operating results between periods or as compared to different companies.

See reconciliation of FFO to GAAP net income (loss) attributable to common shareholders under the caption Year in Review under Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations .

- 19 -

# Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

# **Business Overview**

We are a self-administered and self-managed REIT that began operations through a related entity in 1972. As of December 31, 2010, we:

Owned or jointly controlled 793 industrial, office, medical office and other properties, of which 783 properties with more than 136.7 million square feet are in service and ten properties with approximately 3.8 million square feet are under development. The 783 in-service properties are comprised of 669 consolidated properties with approximately 114.1 million square feet and 114 jointly controlled properties with approximately 22.7 million square feet. The ten properties under development consist of eight consolidated properties with approximately 2.9 million square feet and two jointly controlled properties with approximately 866,000 square feet.

Owned, including through ownership interests in unconsolidated joint ventures, approximately 4,800 acres of land and controlled an additional 1,650 acres through purchase options.

We have three reportable operating segments, the first two of which consist of the ownership and rental of office and industrial real estate investments. The operations of our office and industrial properties, along with our medical office and retail properties, are collectively referred to as Rental Operations. Our medical office and retail properties do not meet the quantitative thresholds for separate presentation as reportable segments.

The third reportable segment consists of providing various real estate services such as property management, asset management, maintenance, leasing, development and construction management to third-party property owners and joint ventures, and is collectively referred to as Service Operations. Our reportable segments offer different products or services and are managed separately because each segment requires different operating strategies and management expertise. Our Service Operations segment also includes our taxable REIT subsidiary, a legal entity through which certain of the segment s operations are conducted.

Through our Service Operations reportable segment, we have historically developed or acquired properties with the intent to sell (hereafter referred to as Build-for-Sale properties). Build-for-Sale properties were generally identified as such prior to construction commencement and were sold within a relatively short time after being placed in service. Build-for-Sale properties, which are no longer part of our operating strategy, did not represent a significant component of our operations in 2010 or 2009.

### **Operations Strategy**

Our operational focus is to drive profitability, by maximizing cash from operations as well as Funds from Operations (FFO) through (i) maintaining and increasing property occupancy and rental rates by effectively managing our portfolio of existing properties; (ii) selectively developing new pre-leased medical office and build-to-suit projects at accretive returns; (iii) leveraging our construction expertise to act as a general contractor or construction manager on a fee basis; and (iv) providing a full line of real estate services to our tenants and to third parties.

- 20 -

# Asset Strategy

Our asset strategy is to reposition our investment among product types and further diversify our geographic presence. Our strategic objectives include (i) increasing our investment in quality industrial properties in both existing markets and select new markets; (ii) expanding our medical office portfolio nationally to take advantage of demographic trends; (iii) increasing our asset investment in markets we believe provide the best potential for future growth; and (iv) reducing our investment in suburban office properties located primarily in the Midwest as well as reducing our investment in other non-strategic assets. We are executing our asset strategy through our disciplined approach in identifying accretive acquisition opportunities and our focused development initiatives, which are financed primarily from our active asset disposition program.

### Capital Strategy

Our capital strategy is to maintain a strong balance sheet by actively managing the components of our capital structure, in coordination with the execution of our overall operating and asset strategy. We are focused on maintaining investment grade ratings from our credit rating agencies with the ultimate goal of improving the key metrics that formulate our credit ratings.

In support of our capital strategy, as well as our asset strategy, we employ an asset disposition program to sell non-strategic real estate assets, which generates proceeds that can be recycled primarily into new property investments that better fit our growth objectives both within the industrial and medical office product types and in markets that provide the best future growth potential.

We continue to focus on improving our balance sheet by maintaining a balanced and flexible capital structure which includes: (i) extending and sequencing the maturity dates of our outstanding debt obligations; (ii) borrowing primarily at fixed rates by targeting a variable rate component of total debt less than 20%; (iii) issuing common equity from time-to-time to maintain appropriate leverage parameters or support significant strategic acquisitions; and (iv) generating proceeds from the sale of non-strategic properties. With our successes to date and continued focus on strengthening our balance sheet, we believe we are well-positioned for future growth.

# **Year in Review**

After the recessionary conditions of 2008 and most of 2009, the economy and business fundamentals improved during 2010, although unemployment, tax legislation matters and related issues remained key areas of concern. There also continued to be an oversupply of leasable space in many markets and product types, particularly in suburban office properties, as improvement in the commercial real estate industry lagged behind improvement in many other areas of the general economy. Many property owners continued to reduce rental rates and offer increased capital expenditure allowances in order to compete for the available transactions in the marketplace. During 2010, however, we had a strong increase in leasing volume, which helped offset rental rate decreases that continued in many markets.

We also made significant progress during 2010 on our asset strategy of increasing our industrial and medical office portfolio while reducing our exposure to suburban office properties, primarily through our disposition and acquisition activity. Overall, we believe 2010 was a successful year in all aspects of our strategic focus. The efforts in our operations, asset and capital strategies contributed to our positive performance.

Net loss attributable to common shareholders for the year ended December 31, 2010, was \$14.1 million, or \$.07 per share (diluted), compared to a net loss of \$333.6 million, or \$1.67 per share (diluted) for the year ended December 31, 2009. The significant reduction in net loss from 2009 was the result of a \$292.7 million decrease in non-cash impairment charges as well as a \$53.6 million increase in gains on sales of properties. Partially offsetting the positive changes in impairment charges and property sales was a \$28.1 million increase in interest expense that was primarily driven by a decrease in interest costs capitalized to development projects. FFO attributable to common shareholders totaled \$298.0 million for the year ended December 31, 2010, compared to \$12.9 million for 2009, with the increase resulting from the same factors, excluding gains on property sales, which improved the results attributable to common shareholders in 2010.

Industry analysts and investors use FFO as a supplemental operating performance measure of an equity REIT. The National Association of Real Estate Investment Trusts ( NAREIT ) created FFO as a supplemental measure of REIT operating performance that excludes historical cost depreciation, among other items, from net income determined in accordance with accounting principles generally accepted in the United States of America ( GAAP ). FFO is a non-GAAP financial measure. The most comparable GAAP measure is net income (loss) attributable to common shareholders. Consolidated FFO attributable to common shareholders should not be considered as a substitute for net income (loss) attributable to common shareholders or any other measures derived in accordance with GAAP and may not be comparable to other similarly titled measures of other companies. FFO is calculated in accordance with the definition that was adopted by the Board of Governors of NAREIT.

Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, many industry analysts and investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. FFO, as defined by NAREIT, represents GAAP net income (loss), excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated real estate assets, plus certain non-cash items such as real estate asset depreciation and amortization, and after similar adjustments for unconsolidated partnerships and joint ventures.

Management believes that the use of consolidated FFO attributable to common shareholders, combined with net income (which remains the primary measure of performance), improves the understanding of operating results of REITs among the investing public and makes comparisons of REIT operating results more meaningful. Management believes that, by excluding gains or losses related to sales of previously depreciated real estate assets and excluding real estate asset depreciation and amortization, investors and analysts are able to readily identify the operating results of the long-term assets that form the core of a REIT s activity and assist in comparing these operating results between periods or as compared to different companies. The following table shows a reconciliation of net income (loss) attributable to common shareholders to the calculation of consolidated FFO attributable to common shareholders for the years ended December 31, 2010, 2009 and 2008, respectively (in thousands):

- 22 -

	2010	2009	2008
Net income (loss) attributable to common			
shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408
Adjustments:			
Depreciation and amortization	360,184	340,126	314,952
Company share of joint venture depreciation and			
amortization	34,674	36,966	38,321
Earnings from depreciable property sales wholly			
owned	(72,716)	(19,123)	(16,961)
Earnings from depreciable property sales share o	f		
joint venture	(2,308)	-	(495)
Noncontrolling interest share of adjustments	(7,771)	(11,514)	(16,527)
· · · · · · · · · · · · · · · · · · ·			
Consolidated Funds From Operations attributable			
to common shareholders	\$ 297,955	\$ 12,854	\$ 369,698

As the economy improved in 2010, we executed in all areas of the operations, asset, and capital strategies that we established in 2009. Of specific note was the significant progress made in our efforts to increase the concentration within our portfolio towards the industrial and medical office product types in stronger growth markets. Highlights of our 2010 strategic activities are as follows:

On July 1, 2010, we acquired our joint venture partner s 50% interest in Dugan Realty, L.L.C. (Dugan), a real estate joint venture that we had previously accounted for using the equity method, for a net cash payment of \$138.6 million. As the result of this transaction, we obtained 100% of Dugan s membership interests. Dugan had secured debt, which, at the time of acquisition, had a total face value of \$283.0 million. Dugan owned 106 industrial buildings totaling 20.8 million square feet and 62.6 net acres of undeveloped land located in Midwest and Southeast markets.

On December 30, 2010, we completed the acquisition of the first tranche of the Premier Realty Corporation South Florida property portfolio (the Premier Portfolio) for \$281.7 million, including the assumption of secured debt that had a face value of \$155.7 million. The first tranche includes 39 buildings, totaling more than 3.4 million square feet, nearly all of which are industrial properties. The Premier Portfolio, in its entirety, includes 51 industrial and five office buildings with over 4.9 million rentable square feet and four ground leases, for a total price of approximately \$449.4 million. The remainder of the acquisition is under contract and expected to close in early 2011, subject to the execution of certain debt assumptions and customary closing conditions.

We generated \$499.5 million of total net cash proceeds from the disposition of 36 wholly-owned buildings, either through outright sales or partial sales to unconsolidated joint ventures, as well as 130 acres of wholly-owned undeveloped land. Included in the wholly-owned building dispositions in 2010 is the sale of seven suburban office buildings, totaling over 1.0 million square feet, to a newly formed subsidiary of an existing 20% owned joint venture. These buildings were sold to the joint venture for an agreed value of \$173.9 million, of which our 80% share of proceeds totaled \$139.1 million. We expect to sell additional buildings to this joint venture by the end of the second quarter 2011, subject to financing and other customary closing conditions. The total 2011 sale is under contract and expected to consist of 13 office buildings, totaling over 2.0 million square feet, with an agreed upon value of \$342.8 million, which is expected to

generate proceeds of \$274.2 million for the 80% portion that we sell.

We have limited our new development starts to selected projects in markets or product types expected to have strong future rent growth and demand or projects that have significant pre-leasing. The total estimated cost of our consolidated properties under construction was \$151.5 million at December 31, 2010 with \$47.2 million of such costs incurred through that date. Our total estimated cost for jointly controlled properties under construction was \$176.0 million at December 31, 2010 with \$106.2 million of costs incurred through that date.

The occupancy level for our in-service portfolio of consolidated properties increased from 87.6% at December 31, 2009 to 89.1% at December 31, 2010. The increase in occupancy was driven by a significant increase in total leasing volume as, during 2010, we had our highest total leasing volume since 2007. A significant portion of the leasing volume in 2010 was related to buildings where development was started on a speculative basis between 2005 and 2008.

Despite the continued challenges presented by the overall economy, total leasing activity for our consolidated properties totaled 20.4 million square feet in 2010 compared to 15.3 million square feet in 2009.

Total leasing activity for our consolidated properties in 2010 included 10.1 million square feet of renewals, which represented a 77.2% success rate but resulted in a 4.9% reduction in net effective rents.

We executed a number of significant transactions in support of our capital strategy during 2010 in order to optimally sequence our unsecured debt maturities, manage our overall leverage profile, and support our acquisition strategy. Highlights of our key financing activities in 2010 are as follows:

In January 2010, we repaid \$99.8 million of senior unsecured notes, which had an effective interest rate of 5.37%, on their scheduled maturity date.

In April 2010, we issued \$250.0 million of 10-year unsecured debt, which bears interest at an effective rate of 6.75%.

In June 2010, we issued 26.5 million shares of common stock at \$11.75 per share, which generated net proceeds of \$298.1 million.

During 2010, through a cash tender offer and open market transactions, we repurchased certain of our outstanding series of unsecured notes scheduled to mature in 2011 and 2013, which had a weighted average stated interest rate of 4.48%. In total, we repurchased unsecured notes that had a face value of \$279.9 million.

During 2010, we also completed open market repurchases of approximately 4.5 million shares of our 8.375% Series O preferred stock. We repurchased preferred shares that had a face value of \$112.1 million.

# **Key Performance Indicators**

Our operating results depend primarily upon rental income from our industrial, office, medical office and retail properties (collectively referred to as Rental Operations ). The following discussion highlights the areas of Rental Operations that we consider critical drivers of future revenues.

*Occupancy Analysis:* As discussed above, our ability to maintain high occupancy rates is a principal driver of maintaining and increasing rental revenue from continuing operations. The following table sets forth occupancy information regarding our in-service portfolio of consolidated rental properties as of December 31, 2010 and 2009, respectively (in thousands, except percentage data):

	Tota	al	Percen	nt of		
	Square	Feet	Total Squa	are Feet	Percent 1	Leased
Type	2010	2009	2010	2009	2010	2009
Industrial	81,897	56,426	71.8%	62.3%	90.6%	89.4%
Office	29,265	31,073	25.7%	34.3%	85.4%	84.7%
Other (Medical Office and Retail)	2,916	3,082	2.5%	3.4%	85.7%	82.9%
Total	114,078	90,581	100.0%	100.0%	89.1%	87.6%

The increase in occupancy at December 31, 2010 compared to December 31, 2009 is primarily because we achieved a volume of executed leases in 2010 that was the highest since 2007, with a significant portion of that volume related to buildings where development was started on a speculative basis between 2005 and 2008. Our ongoing ability to maintain favorable occupancy levels may be adversely affected by the continued effects of the economic recession on current and prospective tenants and such a reduction in the level of occupancy may have an adverse impact on revenues from rental operations.

**Lease Expiration and Renewals:** Our ability to maintain and improve occupancy rates primarily depends upon our continuing ability to re-lease expiring space. The following table reflects our consolidated in-service portfolio lease expiration schedule by property type as of December 31, 2010. The table indicates square footage and annualized net effective rents (based on December 2010 rental revenue) under expiring leases (in thousands, except percentage data):

	To	otal Portfolio		Ind	ıstrial	Of	ffice	O	ther
	Square	Ann. Rent	% of	Square	Ann. Rent	Square	Ann. Rent	Square	Ann. Rent
Year of Expiration	Feet	Revenue	Revenue	Feet	Revenue	Feet	Revenue	Feet	Revenue
2011	11,504	\$ 66,476	10%	8,875	\$ 34,325	2,585	\$ 31,552	44	\$ 599
2012	9,177	65,612	9%	6,226	27,327	2,890	37,184	61	1,101
2013	14,713	100,084	15%	10,626	43,031	4,033	55,980	54	1,073
2014	12,012	72,919	11%	9,102	34,097	2,747	36,029	163	2,793
2015	12,389	73,126	11%	9,557	36,249	2,807	36,327	25	550
2016	9,309	52,548	8%	7,289	26,675	1,937	23,981	83	1,892
2017	7,069	46,303	7%	5,381	20,586	1,393	19,410	295	6,307
2018	5,461	49,951	7%	3,155	12,008	1,766	25,407	540	12,536
2019	3,670	40,840	6%	1,603	7,067	1,795	27,001	272	6,772
2020	6,974	48,653	7%	5,107	18,325	1,469	22,049	398	8,279
2021 and Thereafter	9,381	65,984	9%	7,244	30,523	1,573	22,081	564	13,380
	101,659	\$ 682,496	100%	74,165	\$ 290,213	24,995	\$ 337,001	2,499	\$ 55,282
Total Portfolio Square Feet	114,078			81,897		29,265		2,916	
Total Fortiono Square Peet	114,076			01,097		29,203		2,910	
Percent Leased	89.1%			90.6%		85.4%		85.7%	

We renewed 77.2% and 82.0% of our leases up for renewal totaling approximately 10.1 million and 8.8 million square feet in 2010 and 2009, respectively. There was a 4.9% decline in net effective rents on these renewals during 2010, compared to a 2.2% increase in 2009. Although general economic conditions have improved since 2009, there continues to be an over-supply of rentable space in many markets that has necessitated a continuation of the 2009 trend toward a reduction in overall rental rates in order to maintain occupancy. Our lease renewal percentages over the past three years have remained at a relatively consistent success rate. The effects of future economic conditions upon our base of existing tenants may adversely affect our ability to continue to achieve this renewal rate.

Acquisition and Disposition Activity: In 2010, we consolidated 106 industrial buildings as the result of acquiring Dugan. We also acquired 38 industrial buildings and one office building as a result of closing the first tranche of the Premier Portfolio. We expect to complete the purchase of the Premier Portfolio, which is under contract, in early 2011 and will continue to evaluate other acquisition opportunities to the extent they support our overall strategy. In addition to these two transactions, we purchased an additional 10 industrial buildings, two office buildings and one medical office building in 2010. Including the additional 50% ownership interest in Dugan, we acquired real estate and other assets totaling \$901.5 million in 2010.

In 2009, we acquired \$32.1 million of income producing properties comprised of three industrial real estate properties in Savannah, Georgia.

- 25 -

Net cash proceeds related to the dispositions of wholly owned undeveloped land and buildings totaled \$499.5 million in 2010, compared to \$288.2 million in 2009. Included in the wholly owned building dispositions in 2010 is the previously mentioned sale of seven suburban office buildings, totaling over 1.0 million square feet, to a newly formed subsidiary of an existing 20% owned joint venture. Our share of proceeds from sales of properties from within unconsolidated joint ventures in which we have less than a 100% interest totaled \$15.0 million in 2010, and we had no such dispositions in 2009.

We intend to pursue additional disposition opportunities for non-strategic properties and land in accordance with our strategy. We believe that the number of dispositions we execute in 2011 will be impacted by the ability of prospective buyers to obtain favorable financing or pay cash, given the current state of the economy and credit markets in particular.

**Future Development:** Another source of our earnings growth is our wholly owned and joint venture development activities. We expect to generate future earnings from Rental Operations as the development properties are placed in service and leased. During 2010, we directed a significant portion of our available resources toward acquisition activities as well as limited our development activities to pre-leased industrial and medical office product types. We believe these two product lines will be the areas of greatest future growth.

We had 3.8 million square feet of consolidated or jointly controlled properties under development with total estimated costs upon completion of \$327.5 million at December 31, 2010, compared to 1.6 million square feet of property under development with total estimated costs of \$440.6 million at December 31, 2009. The square footage and estimated costs include both wholly owned and joint venture development activity at 100%.

The following table summarizes our properties under development as of December 31, 2010 (in thousands, except percentage data):

Ownership Type Consolidated properties Joint venture properties	Square Feet 2,895 866	Percent Leased 90% 96%	Total Estimated Project Costs \$ 151,502 175,985	Total Incurred to Date \$ 47,181 106,150	Amount Remaining to be Spent \$ 104,321 69,835
Total	3,761	92%	\$ 327,487	\$ 153,331	\$ 174,156

# **Results of Operations**

A summary of our operating results and property statistics for each of the years in the three-year period ended December 31, 2010, is as follows (in thousands, except number of properties and per share data):

Table of Contents 48

- 26 -

	2	2010		2009		2008
Rental and related revenue	\$8	78,242	\$	842,232	\$ 8	302,791
General contractor and service fee revenue	5	15,361		449,509	4	134,624
Operating income (loss)	2	27,728		(75,210)	2	259,758
Net income (loss) attributable to common						
shareholders	(	(14,108)	(	333,601)		50,408
Weighted average common shares outstanding	2	38,920		201,206	1	146,915
Weighted average common shares and potential						
dilutive securities	2	38,920		201,206	1	154,553
Basic income (loss) per common share:						
Continuing operations	\$	(0.22)	\$	(1.58)	\$	0.17
Discontinued operations	\$	0.15	\$	(0.09)	\$	0.16
Diluted income (loss) per common share:						
Continuing operations	\$	(0.22)	\$	(1.58)	\$	0.17
Discontinued operations	\$	0.15	\$	(0.09)	\$	0.16
Number of in-service consolidated properties at						
end of year		669		543		537
In-service consolidated square footage at end of						
year	1	14,078		90,581		90,101
Number of in-service joint venture properties at						
end of year		114		211		204
In-service joint venture square footage at end of						
year		22,657		43,248		40,948

# Comparison of Year Ended December 31, 2010 to Year Ended December 31, 2009

# Rental and Related Revenue

The following table sets forth rental and related revenue from continuing operations by reportable segment for the years ended December 31, 2010 and 2009, respectively (in thousands):

	2010	2009
Rental and Related Revenue:		
Office	\$ 504,812	\$ 523,695
Industrial	295,960	254,515
Non-reportable segments	77,470	64,022
Total	\$ 878,242	\$ 842,232

The primary reasons for the increase in rental revenue from continuing operations, with specific references to a particular segment when applicable, are summarized below:

We consolidated 106 industrial buildings as a result of acquiring our joint venture partner s 50% interest in Dugan on July 1, 2010. The consolidation of these buildings resulted in an increase of \$38.7 million in rental and related revenue for the year ended December 31, 2010, as compared to the same period in 2009.

Including the December 30, 2010 acquisition of the first tranche of the Premier Portfolio, we acquired or consolidated an additional 56 properties and placed 18 developments in service from January 1, 2009 to December 31, 2010, which provided incremental revenues of \$29.2 million in the year ended December 31,

2010.

We contributed 15 properties to an unconsolidated joint venture in 2009 and 2010, resulting in a \$9.2 million reduction in rental and related revenue in 2010.

We sold eight properties in 2009 and 2010 that were excluded from discontinued operations as a result of continuing involvement in the properties through management agreements. These dispositions resulted in a decrease in rental and related revenue from continuing operations of \$7.5 million in 2010.

Rental and related revenue includes lease termination fees, which relate to specific tenants who pay a fee to terminate their lease obligation before the end of the contractual lease term. Lease termination fees included in continuing operations decreased from \$12.3 million in 2009 to \$6.7 million in 2010.

- 27 -

Average occupancy for the year ended December 31, 2010 decreased slightly for our office properties, while increasing for our industrial properties, when compared to the year ended December 31, 2009. These changes in occupancy, as well as decreases in rental rates in certain of our 2010 lease renewals, resulted in a net decrease to rental and related revenues which partially offset the increases generated from acquisitions and developments placed in service.

# Rental Expenses and Real Estate Taxes

The following table reconciles rental expenses and real estate taxes by reportable segment to our total reported amounts in the statements of operations for the years ended December 31, 2010 and 2009, respectively (in thousands):

	2010	2009
D I.D	2010	2009
Rental Expenses:		
Office	\$ 146,279	\$ 147,774
Industrial	32,880	27,016
Non-reportable segments	18,826	17,480
Total	\$ 197,985	\$ 192,270
D 15		
Real Estate Taxes:		
Office	\$ 67,104	\$ 68,055
Industrial	43,814	36,383
Non-reportable segments	7,088	6,751
Total	\$ 118,006	\$ 111,189

Of the overall \$5.7 million increase in rental expenses in 2010 compared to 2009, \$4.4 million was attributable to the consolidation of the 106 industrial buildings in Dugan. There were also incremental costs of \$6.2 million associated with the additional 56 properties acquired or otherwise consolidated and 18 developments placed in service. These increases were partially offset by a decrease in rental expenses of approximately \$3.3 million related to 23 properties that were sold in 2009 and 2010, but did not meet the criteria for classification as discontinued operations.

Overall, real estate taxes increased by \$6.8 million in 2010 compared to 2009. The primary reason for this increase is the consolidation of an additional 106 industrial buildings related to the acquisition of Dugan, which resulted in incremental real estate taxes of \$7.1 million. There were also incremental costs of \$3.1 million associated with the additional 56 properties acquired or otherwise consolidated and 18 developments placed in service. These increases were partially offset by a decrease in real estate taxes of approximately \$2.7 million related to 23 properties that were sold in 2009 and 2010, but did not meet the criteria for classification as discontinued operations.

### **Service Operations**

The following table sets forth the components of the Service Operations reportable segment (excluding Build-for-Sale Properties) for the years ended December 31, 2010 and 2009, respectively (in thousands):

	2010	2009
Service Operations:		
General contractor and service fee revenue	\$ 515,361	\$ 449,509

General contractor and other services expenses	(486,865)	(427,666)
Total	\$ 28,496	\$ 21,843

Service Operations primarily consist of the leasing, property management, asset management, development, construction management and general contractor services for joint venture properties and properties owned by third parties. Service Operations are heavily influenced by the current state of the economy, as leasing and property management fees are dependent upon occupancy while construction and development services rely on the expansion of business operations of third-party property owners

and joint venture partners. The increase in earnings from Service Operations was largely the result of an overall increase in third-party construction volume and fees.

# **Depreciation and Amortization Expense**

Depreciation and amortization expense increased from \$323.4 million in 2009 to \$349.1 million in 2010 due to increases in our real estate asset base from properties acquired or consolidated and developments placed in service during 2010 and 2009. The consolidation of 106 additional industrial properties related to the July 1, 2010 acquisition of our partner s ownership interest in Dugan resulted in \$25.4 million of additional depreciation expense.

# Equity in Earnings of Unconsolidated Companies

Equity in earnings represents our ownership share of net income or loss from investments in unconsolidated companies that generally own and operate rental properties and develop properties for sale. Equity in earnings decreased from \$9.9 million in 2009 to \$8.0 million in 2010. The decrease was largely the result of the acquisition of Dugan, which was previously accounted for under the equity method, which took place on July 1, 2010.

# Gain on Sale of Properties

Gains on sales of properties classified in continuing operations increased from \$12.3 million in 2009 to \$39.7 million in 2010. We sold nine properties in 2009 compared to 17 properties in 2010. Because the properties sold in 2009 and 2010 either had insignificant operations prior to sale or because we maintained varying forms of continuing involvement after sale, they are not classified within discontinued operations. Seven of the properties sold in 2010, with a combined gain on sale of \$31.9 million, were made to a newly formed subsidiary of an existing 20% owned joint venture to which we expect to sell additional properties during 2011.

### **Impairment Charges**

Impairment charges classified in continuing operations include the impairment of undeveloped land and buildings, investments in unconsolidated subsidiaries and other real estate related assets. The decrease from \$275.6 million in 2009 to \$9.8 million in 2010 is primarily due to the following activity:

In 2010, we sold approximately 60 acres of land, in two separate transactions, which resulted in impairment charges of \$9.8 million. These sales were opportunistic in nature and we had not identified or actively marketed this land for disposition, as it was previously intended to be held for development.

A result of the refinement of our business strategy that took place in 2009 was the decision to dispose of approximately 1,800 acres of land, which had a total cost basis of \$385.3 million, rather than holding it for future development. Our change in strategy for this land triggered the requirement to conduct an impairment analysis, which resulted in a determination that a significant portion of the land, representing over 35% of the land s carrying value, was impaired. We recognized impairment charges on land of \$136.6 million in 2009, primarily as the result of writing down to fair value the land that was identified for disposition and determined to be impaired.

Also in 2009, an impairment charge of \$78.1 million was recognized for 28 office, industrial and retail buildings. Nine of these properties met the criteria for discontinued operations at December 31, 2010, either as a result of being sold or classified as held-for-sale, and the \$26.9 million of

- 29 -

impairment charges related to these properties is accordingly reflected in discontinued operations. The impairment analysis was triggered either as the result of changes in management s strategy, resulting in certain buildings being identified as non-strategic, or changes in market conditions.

We hold a 50% ownership interest in an unconsolidated entity (the 3630 Peachtree joint venture) whose sole activity is the development and operation of the office component of a multi-use office and residential high-rise building located in the Buckhead sub-market of Atlanta. We recognized an impairment charge in 2009 to write off our \$14.4 million investment in the 3630 Peachtree joint venture as the result of an other-than-temporary decline in value. As a result of the joint venture s obligations to the lender in its construction loan agreement, the likelihood that our partner will be unable to contribute their share of the additional equity to fund the joint venture s future capital costs, and ultimately from our contingent obligation stemming from our joint and several guarantee of the joint venture s loan, we recorded an additional liability of \$36.3 million in 2009 for our probable future obligation to the lender.

In 2009, we recognized a \$5.8 million charge on our investment in an unconsolidated joint venture (the Park Creek joint venture ).

We recognized \$31.5 million of impairment charges on other real estate related assets in 2009, which related primarily to reserving loans receivable from other real estate entities, as well as writing off previously deferred development costs.

# General and Administrative Expense

General and administrative expense decreased from \$47.9 million in 2009 to \$41.3 million in 2010. General and administrative expenses consist of two components. The first component includes general corporate expenses and the second component includes the indirect operating costs not allocated to the development or operations of our owned properties and Service Operations. The decrease in general and administrative expenses resulted from a \$9.6 million reduction in our total overhead costs, which was largely a result of reduced severance charges when compared to 2009. The reduction in overall overhead expenses was partially offset by a \$3.3 million decrease in overhead costs absorbed by an allocation to leasing, construction and other areas, which was primarily a result of lower wholly owned construction and development activities than in 2009.

### Interest Expense

Interest expense from continuing operations increased from \$206.0 million in 2009 to \$239.4 million in 2010. The increase was largely the result of a \$15.4 million decrease in the capitalization of interest costs, due to properties previously undergoing significant development activities being placed in service or otherwise not meeting the criteria for the capitalization of interest. The remaining increase in interest expense was largely the result of our 2010 acquisition activity which, in addition to other uses of capital, drove higher overall borrowings in 2010.

# Gain (Loss) on Debt Transactions

During 2010, through a cash tender offer and open market transactions, we repurchased certain of our outstanding series of unsecured notes scheduled to mature in 2011 and 2013. In total, we paid \$292.2 million for unsecured notes that had a face value of \$279.9 million. We recognized a net loss on extinguishment of \$16.3 million after considering the write-off of unamortized deferred financing costs, discounts and other accounting adjustments.

During 2009, we repurchased certain of our outstanding series of unsecured notes scheduled to mature in 2009 through 2011. The majority of our debt repurchases during 2009 were of our 3.75% Exchangeable Senior Notes (Exchangeable Notes). In total, we paid \$500.9 million for unsecured notes that had a face value of \$542.9 million, recognizing a net gain on extinguishment of \$27.5 million after considering the write-off of unamortized deferred financing costs, discounts and other accounting adjustments. Partially offsetting these gains, we recognized \$6.8 million of expense in 2009 for the write-off of fees paid for a pending secured financing that we cancelled in the third quarter of 2009.

# **Income Taxes**

We recognized an income tax benefit of \$1.1 million and \$6.1 million, respectively, in 2010 and 2009.

We recorded a net valuation allowance of \$7.3 million against our deferred tax assets during 2009. The valuation allowance was recorded as the result of changes to our projections for future taxable income within our taxable REIT subsidiary. The decreased projection of taxable income was the result of a revision in strategy, whereby we determined that we would indefinitely discontinue the development of Build-for-Sale properties, necessitating the revision of our taxable income projections.

# **Discontinued Operations**

The results of operations for properties sold during the year to unrelated parties or classified as held-for-sale at the end of the period, and meet the applicable criteria, are required to be classified as discontinued operations. The property specific components of earnings that are classified as discontinued operations include rental revenues, rental expenses, real estate taxes, allocated interest expense and depreciation expense, impairment charges as well as the net gain or loss on the disposition of properties.

The operations of 41 buildings are currently classified as discontinued operations. These 41 properties consist of 12 industrial, 27 office, and two retail properties. As a result, we classified income, before gain on sales and impairment charges, of \$2.7 million, \$2.9 million and \$8.5 million in discontinued operations for the years ended December 31, 2010, 2009 and 2008, respectively.

Of these properties, 19 were sold during 2010, five properties were sold during 2009 and eight properties were sold during 2008. The gains on disposal of these properties of \$33.1 million, \$6.8 million and \$17.0 million for the years ended December 31, 2010, 2009 and 2008, respectively, are also reported in discontinued operations. Discontinued operations also includes impairment charges of \$26.9 million and \$1.3 million for the years ended December 31, 2009 and 2008, respectively, recognized on properties that were subsequently sold. There are nine properties classified as held-for-sale at December 31, 2010.

# Comparison of Year Ended December 31, 2009 to Year Ended December 31, 2008

# Rental and Related Revenue

The following table sets forth rental and related revenue from continuing operations by reportable segment for the years ended December 31, 2009 and 2008, respectively (in thousands):

- 31 -

	2009	2008
Rental and Related Revenue:		
Office	\$ 523,695	\$ 509,203
Industrial	254,515	245,663
Non-reportable segments	64,022	47,925
Total	\$ 842,232	\$ 802,791

The primary reasons for the increase in rental revenue from continuing operations, with specific references to a particular segment when applicable, are summarized below:

In 2009, we acquired three properties, consolidated two retail properties in which we previously had a partial ownership interest, and placed 15 developments in service. The acquisitions and developments provided incremental revenues of \$1.4 million and \$7.2 million, respectively. The two retail properties that were consolidated in 2009 provided \$16.3 million of incremental revenues. Of the development properties placed in service in 2009, ten were medical office properties accounting for \$4.1 million of the \$7.2 million incremental revenues.

Acquisitions and developments that were placed in service in 2008 provided \$422,000 and \$31.9 million, respectively, of incremental revenue in 2009.

Lease termination fees included in rental and related revenue from continuing operations increased from \$9.2 million in 2008 to \$12.3 million in 2009.

We contributed five properties to an unconsolidated joint venture in 2008, resulting in a \$2.2 million reduction in revenues for the year ended December 31, 2009, as compared to the same period in 2008.

The increase in rental revenues was partially offset by a \$6.8 million increase in expense related to doubtful receivables, including both contractual and straight-line receivables, as a result of economic conditions during 2009.

Decreases in rental rates and occupancy in certain of our existing properties, resulting from the economy s impact on the leasing environment, partially offset the above-mentioned items.

# Rental Expenses and Real Estate Taxes

The following table reconciles rental expenses and real estate taxes by reportable segment to our total reported amounts in the statements of operations for the years ended December 31, 2009 and 2008, respectively (in thousands):

	2009	2008
Rental Expenses:		

Edgar Filing: DUKE REALTY CORP - Form 10-K

Office	\$ 147,774	\$ 141,993
Industrial	27,016	27,154
Non-reportable segments	17,480	10,226
Total	\$ 192,270	\$ 179,373
Real Estate Taxes:	_	
Office	\$ 68,055	\$ 62,546
Industrial	36,383	29,992
Non-reportable segments	6,751	3,334
Total	\$ 111,189	\$ 95,872

Of the overall \$12.9 million increase in rental expenses in 2009 compared to 2008, \$10.2 million was attributable to properties acquired or consolidated and developments placed in service from January 1, 2008 through December 31, 2009.

Of the overall \$15.3 million increase in real estate taxes in 2009 compared to 2008, \$9.8 million was attributable to properties acquired or consolidated and developments placed in service from January 1, 2008 through December 31, 2009. The remaining increase in real estate taxes was driven by increases in tax rates and assessed values on our existing properties.

# **Service Operations**

The following table sets forth the components of the Service Operations reportable segment (excluding Build-for-Sale Properties) for the years ended December 31, 2009 and 2008, respectively (in thousands):

	2009	2008
Service Operations:		
General contractor and service fee revenue	\$ 449,509	\$ 434,624
General contractor and other services expenses	(427,666)	(418,743)
Total	\$ 21,843	\$ 15,881

The increase in earnings from Service Operations was primarily a result of general contractor expenses being higher than usual in 2008 as a result of increases in our total cost estimates for two third-party fixed price construction contracts, which reduced the margins on the contracts.

# **Depreciation and Amortization Expense**

Depreciation and amortization expense increased from \$293.0 million in 2008 to \$323.4 million in 2009 due to increases in our real estate asset base from properties acquired or consolidated and developments placed in service during 2008 and 2009.

# Equity in Earnings of Unconsolidated Companies

Equity in earnings decreased from \$23.8 million in 2008 to \$9.9 million in 2009. The decrease was primarily a result of our share of the gain on sale of five properties from unconsolidated subsidiaries in 2008 totaling \$10.1 million, compared to no such sales in 2009. The decreased gains on property sales were partially offset as the result of consolidating two retail joint ventures in April 2009, for which our share of net loss was \$3.5 million in 2008. The remaining decrease in equity in earnings is primarily due to a decrease in operating income within certain of our joint ventures due to decreased occupancy in the underlying rental properties.

# Gain on Sale of Properties

Gains on sales of properties decreased from \$39.1 million in 2008 to \$12.3 million in 2009. We sold 14 properties in 2008 compared to nine properties in 2009. The properties sold in 2008 were part of our Build-for-Sale program, which is no longer a significant part of our Service Operations. Because the properties sold in 2008 and 2009 either had insignificant operations prior to sale or because we maintained varying forms of continuing involvement after sale, they are not classified within discontinued operations.

# Earnings from Sales of Land

Earnings from sales of land decreased from \$12.7 million in 2008 to \$357,000 in 2009. The decrease in earnings was the result of the current state of the real estate market, as fewer developers are willing to make speculative purchases of land for future development.

# **Impairment Charges**

Impairment charges classified in continuing operations include the impairment of undeveloped land and buildings, investments in unconsolidated subsidiaries and other real estate related assets. The increase

- 33 -

from \$10.2 million in 2008 to \$275.6 million in 2009 is primarily due to a refinement of our business strategy coupled with decreases in real estate values and is comprised of the following activity:

A result of the refinement of our business strategy that took place in 2009 was the decision to dispose of approximately 1,800 acres of land, which had a total cost basis of \$385.3 million, rather than holding it for future development. Our change in strategy for this land triggered the requirement to conduct an impairment analysis, which resulted in a determination that a significant portion of the land, representing over 35% of the land s carrying value, was impaired. We recognized impairment charges on land of \$136.6 million in 2009, primarily as the result of writing down to fair value the land that was identified for disposition and determined to be impaired.

Also in 2009, an impairment charge of \$78.1 million was recognized for 28 office, industrial and retail buildings. Nine of these properties met the criteria for discontinued operations, either as a result of being sold or classified as held-for-sale, and the \$26.9 million of impairment charges related to these properties is accordingly reflected in discontinued operations. The impairment analysis was triggered either as the result of changes in management s strategy, resulting in certain buildings being identified as non-strategic, or changes in market conditions.

We recognized an impairment charge in 2009 to write off our \$14.4 million investment in the 3630 Peachtree joint venture as the result of an other-than-temporary decline in value. As a result of the joint venture s obligations to the lender in its construction loan agreement, the likelihood that our partner will be unable to contribute their share of the additional equity to fund the joint venture s future capital costs, and ultimately from our contingent obligation stemming from our joint and several guarantee of the joint venture s loan, we recorded an additional liability of \$36.3 million in 2009 for our probable future obligation to the lender.

In 2009, we recognized a \$5.8 million charge on our investment in the Park Creek joint venture.

We recognized \$31.5 million of impairment charges on other real estate related assets in 2009, which related primarily to reserving loans receivable from other real estate entities, as well as writing off previously deferred development costs.

In 2008, as the result of a re-assessment of our intended use of some of our land holdings, we recognized non-cash impairment charges on seven of our tracts of undeveloped land totaling \$8.6 million. Also, as the result of the economy s negative effect on real estate selling prices, we recognized \$2.8 million of impairment charges on two of our Build-for-Sale properties that were under construction at December 31, 2008, and were expected to sell in 2009. One of these properties met the criteria for discontinued operations upon sale and the \$1.3 million impairment charge related to this property is accordingly reflected in discontinued operations.

# General and Administrative Expense

General and administrative expense increased from \$39.5 million in 2008 to \$47.9 million in 2009. The increase in general and administrative expenses is primarily the result of a \$4.8 million increase in severance pay. Other than this

expense item, we reduced our total overhead costs by \$22.7 million to compensate for the reduction in the volume of leasing and construction activity. However, the absorption of actual overhead costs by an allocation to leasing, construction and other areas decreased by \$26.3 million, which, when netted with the \$22.7 million reduction in costs, resulted in the remaining increase in general and administrative expenses.

# **Interest Expense**

Interest expense from continuing operations increased from \$184.0 million in 2008 to \$206.0 million in 2009, primarily as a result of a \$26.6 million decrease in capitalization of interest costs, due to properties previously undergoing significant development activities being placed in service or otherwise not meeting the criteria for the capitalization of interest. Additionally, as the result of the conditions in the credit markets driving up interest rates on new borrowings in 2009, the weighted average interest rate on our total outstanding borrowings increased from 5.43% at December 31, 2008 to 6.36% at December 31, 2009.

### Gain on Debt Transactions

During 2009, we repurchased certain of our outstanding series of unsecured notes scheduled to mature in 2009 through 2011. The majority of our debt repurchases during 2009 were of our Exchangeable Notes. In total, we paid \$500.9 million for unsecured notes that had a face value of \$542.9 million, recognizing a net gain on extinguishment of approximately \$27.5 million after considering the write-off of unamortized deferred financing costs, discounts and other accounting adjustments. Partially offsetting these gains, we recognized \$6.8 million of expense in 2009 for the write-off of fees paid for a pending secured financing that we cancelled in the third quarter of 2009.

### **Income Taxes**

We recognized an income tax benefit of \$6.1 million and \$7.0 million, respectively, in 2009 and 2008.

We recorded a net valuation allowance of \$7.3 million against our deferred tax assets during 2009. The valuation allowance was recorded as the result of changes to our projections for future taxable income within our taxable REIT subsidiary. The decreased projection of taxable income was the result of a revision in strategy, whereby we determined that we would indefinitely discontinue the development of Build-for-Sale properties, necessitating the revision of our taxable income projections. Notwithstanding the valuation allowance recorded during 2009, our taxable REIT subsidiary recognized significantly higher taxable losses in 2009 than in 2008 as the result of the timing and profitability of land and building sales.

# **Critical Accounting Policies**

The preparation of our consolidated financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Our estimates, judgments and assumptions are inherently subjective and based on the existing business and market conditions, and are therefore continually evaluated based upon available information and experience. Note 2 to the Consolidated Financial Statements includes further discussion of our significant accounting policies. Our management has assessed the accounting policies used in the preparation of our financial statements and discussed them with our Audit Committee and independent auditors. The following accounting policies are considered critical based upon materiality to the financial statements, degree of judgment involved in estimating reported amounts and sensitivity to changes in industry and economic conditions:

Accounting for Joint Ventures: We analyze our investments in joint ventures to determine if the joint venture is a variable interest entity (a VIE) and would require consolidation. We (i) evaluate the sufficiency of the total equity at risk, (ii) review the voting rights and decision-making authority of the equity investment holders as a group, and whether there are any guaranteed returns, protection against

losses, or capping of residual returns within the group and (iii) establish whether activities within the venture are on behalf of an investor with disproportionately few voting rights in making this VIE determination. We would consolidate a venture that is determined to be a VIE if we were the primary beneficiary. Beginning January 1, 2010, a new accounting standard became effective and changed the method by which the primary beneficiary of a VIE is determined to a primarily qualitative approach whereby the variable interest holder, if any, that controls a VIE s most significant activities is the primary beneficiary. To the extent that our joint ventures do not qualify as VIEs, we further assess each partner s substantive participating rights to determine if the venture should be consolidated.

We have equity interests in unconsolidated joint ventures that own and operate rental properties and hold land for development. To the extent applicable, we consolidate those joint ventures that are considered to be VIE s where we are the primary beneficiary. For non-variable interest entities, we consolidate those joint ventures that we control through majority ownership interests or where we are the managing entity and our partner does not have substantive participating rights. Control is further demonstrated by the ability of the general partner to manage day-to-day operations, refinance debt and sell the assets of the joint venture without the consent of the limited partner and inability of the limited partner to replace the general partner. We use the equity method of accounting for those joint ventures where we do not have control over operating and financial policies. Under the equity method of accounting, our investment in each joint venture is included on our balance sheet; however, the assets and liabilities of the joint ventures for which we use the equity method are not included on our balance sheet.

To the extent that we contribute assets to a joint venture, our investment in the joint venture is recorded at our cost basis in the assets that were contributed to the joint venture. To the extent that our cost basis is different than the basis reflected at the joint venture level, the basis difference is amortized over the life of the related asset and included in our share of equity in earnings of the joint venture. We recognize gains on the contribution or sale of real estate to joint ventures, relating solely to the outside partner s interest, to the extent the economic substance of the transaction is a sale.

*Cost Capitalization*: Direct and certain indirect costs, including interest, clearly associated with the development, construction, leasing or expansion of real estate investments are capitalized as a cost of the property.

We capitalize interest and direct and indirect project costs associated with the initial construction of a property up to the time the property is substantially complete and ready for its intended use. We believe the completion of the building shell is the proper basis for determining substantial completion and that this basis is the most widely accepted standard in the real estate industry. The interest rate used to capitalize interest is based upon our average borrowing rate on existing debt.

We also capitalize direct and indirect costs, including interest costs, on vacant space during extended lease-up periods after construction of the building shell has been completed if costs are being incurred to ready the vacant space for its intended use. If costs and activities incurred to ready the vacant space cease, then cost capitalization is also discontinued until such activities are resumed. Once necessary work has been completed on a vacant space, project costs are no longer capitalized. We cease capitalization of all project costs on extended lease-up periods after the shorter of a one-year period after the completion of the building shell or when the property attains 90% occupancy. In addition, all leasing commissions paid to third parties for new leases or lease renewals are capitalized.

In assessing the amount of indirect costs to be capitalized, we first allocate payroll costs, on a department-by-department basis, among activities for which capitalization is warranted (i.e., construction, development and leasing) and those for which capitalization is not warranted (i.e., property management,

- 36 -

maintenance, acquisitions and dispositions and general corporate functions). To the extent the employees of a department split their time between capitalizable and non-capitalizable activities, the allocations are made based on estimates of the actual amount of time spent in each activity. Once the payroll costs are allocated, the non-payroll costs of each department are allocated among the capitalizable and non-capitalizable activities in the same proportion as payroll costs.

To ensure that an appropriate amount of costs are capitalized, the amount of capitalized costs that are allocated to a specific project are limited to amounts using standards we developed. These standards consist of a percentage of the total development costs of a project and a percentage of the total gross lease amount payable under a specific lease. These standards are derived after considering the amounts that would be allocated if the personnel in the departments were working at full capacity. The use of these standards ensures that overhead costs attributable to downtime or to unsuccessful projects or leasing activities are not capitalized.

Impairment of Real Estate Assets: We evaluate our real estate assets, with the exception of those that are classified as held-for-sale, for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. If such an evaluation is considered necessary, we compare the carrying amount of that real estate asset, or asset group, with the expected undiscounted cash flows that are directly associated with, and that are expected to arise as a direct result of, the use and eventual disposition of that asset, or asset group. Our estimate of the expected future cash flows used in testing for impairment is based on, among other things, our estimates regarding future market conditions, rental rates, occupancy levels, costs of tenant improvements, leasing commissions and other tenant concessions, assumptions regarding the residual value of our properties at the end of our anticipated holding period and the length of our anticipated holding period and is, therefore, subjective by nature. These assumptions could differ materially from actual results. If our strategy changes or if market conditions otherwise dictate a reduction in the holding period and an earlier sale date, an impairment loss could be recognized and such loss could be material. To the extent the carrying amount of a real estate asset, or asset group, exceeds the associated estimate of undiscounted cash flows, an impairment loss is recorded to reduce the carrying value of the asset to its fair value.

The determination of the fair value of real estate assets is also highly subjective, especially in markets where there is a lack of recent comparable transactions. We primarily utilize the income approach to estimate the fair value of our income producing real estate assets. To the extent that the assumptions used in testing long-lived assets for impairment differ from those of a marketplace participant, the assumptions are modified in order to estimate the fair value of a real estate asset when an impairment charge is measured. In addition to determining future cash flows, which make the estimation of a real estate asset s undiscounted cash flows highly subjective, the selection of the discount rate and exit capitalization rate used in applying the income approach is also highly subjective.

To the extent applicable marketplace data is available, we generally use the market approach in estimating the fair value of undeveloped land that is determined to be impaired.

Real estate assets that are classified as held-for-sale are reported at the lower of their carrying value or their fair value, less estimated costs to sell.

Acquisition of Real Estate Property and Related Assets: We allocate the purchase price of acquired properties to net tangible and identified intangible assets based on their respective fair values. Beginning January 1, 2009, we record assets acquired in step acquisitions at their full fair value and record a gain or

loss for the difference between the fair value and the carrying value of our existing equity interest. Additionally, beginning January 1, 2009, contingencies arising from a business combination are recorded at fair value if the acquisition date fair value can be determined during the measurement period.

The allocation to tangible assets (buildings, tenant improvements and land) is based upon management s determination of the value of the property as if it were vacant using discounted cash flow models similar to those used by independent appraisers. Factors considered by management include an estimate of carrying costs during the expected lease-up periods considering current market conditions, and costs to execute similar leases. The purchase price of real estate assets is also allocated among three categories of intangible assets consisting of the above or below market component of in-place leases, the value of in-place leases and the value of customer relationships.

The value allocable to the above or below market component of an acquired in-place lease is determined based upon the present value (using an interest rate which reflects the risks associated with the lease) of the difference between (i) the contractual amounts to be paid pursuant to the lease over its remaining term and (ii) management s estimate of the amounts that would be paid using current fair market rates over the remaining term of the lease. The amounts allocated to above market leases are included in deferred leasing and other costs in the balance sheet and below market leases are included in other liabilities in the balance sheet; both are amortized to rental income over the remaining terms of the respective leases.

The total amount of intangible assets is further allocated to in-place lease values and to customer relationship values, based upon management s assessment of their respective values. These intangible assets are included in deferred leasing and other costs in the balance sheet and are amortized over the remaining term of the existing lease, or the anticipated life of the customer relationship, as applicable.

*Valuation of Receivables:* We are subject to tenant defaults and bankruptcies that could affect the collection of rent due under leases or of outstanding receivables. In order to mitigate these risks, we perform credit reviews and analyses on major existing tenants and prospective tenants before leases are executed. We have established the following procedures and policies to evaluate the collectability of outstanding receivables and record allowances:

We maintain a tenant—watch list—containing a list of significant tenants for which the payment of receivables and future rent may be at risk. Various factors such as late rent payments, lease or debt instrument defaults, and indications of a deteriorating financial position are considered when determining whether to include a tenant on the watch list.

As a matter of policy, we reserve the entire receivable balance, including straight-line rent, of any tenant with an amount outstanding over 90 days.

Straight-line rent receivables for any tenant on the watch list or any other tenant identified as a potential long-term risk, regardless of the status of current rent receivables, are reviewed and reserved as necessary.

*Construction Contracts:* We recognize income on construction contracts where we serve as a general contractor on the percentage of completion method. Using this method, profits are recorded on the basis of our estimates of the overall profit and percentage of completion of individual contracts. A portion of the estimated profits is accrued based upon

our estimates of the percentage of completion of the construction contract. To the extent that a fixed-price contract is estimated to result in a loss, the loss is recorded immediately. Cumulative revenues recognized may be less or greater than cumulative costs and profits billed at any point in time during a contract s term. This revenue recognition method involves inherent risks relating to profit and cost estimates with those risks reduced through approval and monitoring processes.

With regard to critical accounting policies, management has discussed the following with the Audit Committee:

Criteria for identifying and selecting our critical accounting policies;
Methodology in applying our critical accounting policies; and
Impact of the critical accounting policies on our financial statements.

The Audit Committee has reviewed the critical accounting policies identified by management.

# **Liquidity and Capital Resources**

### **Sources of Liquidity**

As the result of generating capital in excess of \$1.0 billion through a common equity issuance, unsecured borrowings, and property dispositions, we have more than sufficient capacity to meet our short-term liquidity requirements over the next twelve months.

In addition to our existing sources of liquidity, we expect to meet long-term liquidity requirements, such as scheduled mortgage and unsecured debt maturities, property acquisitions, financing of development activities and other non-recurring capital improvements, through multiple sources of capital including operating cash flow and accessing the public debt and equity markets.

# **Rental Operations**

Cash flows from Rental Operations is our primary source of liquidity and provides a stable cash flow to fund operational expenses. We believe that this cash-based revenue stream is substantially aligned with revenue recognition (except for periodic straight-line rental income accruals and amortization of above or below market rents) as cash receipts from the leasing of rental properties are generally received in advance of or in a short time following the actual revenue recognition.

We are subject to a number of risks related to general economic conditions, including reduced occupancy, tenant defaults and bankruptcies, and potential reduction in rental rates upon renewal or re-letting of properties, each of which would result in reduced cash flow from operations. In 2010, we recognized \$5.9 million of expense related to reserving doubtful receivables, including reserves on straight-line rent, compared to \$12.0 million in 2009.

# **Unsecured Debt and Equity Securities**

Our unsecured lines of credit as of December 31, 2010 are described as follows (in thousands):

		Borrowing	Maturity	Outstanding Balance	
Description		Capacity	Date	at Dece	mber 31, 2010
Unsecured Line of Credit	DRLP	\$ 850,000	February 2013	\$	175,000
Unsecured Line of Credit	Consolidated Subsidiary	\$ 30,000	July 2011	\$	18.046

The DRLP unsecured line of credit has a borrowing capacity of \$850.0 million with an interest rate on borrowings of LIBOR plus 2.75% (equal to 3.01% for borrowings as of December 31, 2010), and matures in February 2013. Subject to certain conditions, the terms also include an option to increase the facility by up to an additional \$200.0 million, for a total of up to \$1.05 billion. This line of credit provides us with an option to obtain borrowings from financial

institutions that participate in the line, at rates that may be lower than the stated interest rate, subject to certain restrictions.

This line of credit contains financial covenants that require us to meet certain financial ratios and defined levels of performance, including those related to fixed charge coverage and debt-to-asset value (with asset

- 39 -

value being defined in the DRLP unsecured line of credit agreement). As of December 31, 2010, we were in compliance with all covenants under this line of credit.

At December 31, 2010, we had on file with the SEC an automatic shelf registration statement on Form S-3, relating to the offer and sale, from time to time, of an indeterminate amount of DRLP s debt securities (including guarantees thereof) and the Company s common shares, preferred shares, and other securities. From time to time, we expect to issue additional securities under this automatic shelf registration statement to fund the repayment of the credit facility and other long-term debt upon maturity.

Pursuant to our automatic shelf registration statement, at December 31, 2010 we had on file with the SEC a prospectus supplement that allows us to issue new shares of our common stock, from time to time, with an aggregate offering price of up to \$150.0 million. No new shares have been issued pursuant to this prospectus supplement as of December 31, 2010.

The indentures (and related supplemental indentures) governing our outstanding series of notes also require us to comply with financial ratios and other covenants regarding our operations. We were in compliance with all such covenants as of December 31, 2010.

#### Sale of Real Estate Assets

We pursue opportunities to sell non-strategic real estate assets in order to generate additional liquidity. Our ability to dispose of such properties is dependent on the availability of credit to potential buyers to purchase properties at prices that we consider acceptable. In light of current market and economic conditions, including, without limitation, the availability and cost of credit, the U.S. mortgage market, and condition of the equity and real estate markets, we may be unable to dispose of such properties quickly, or on favorable terms.

### Transactions with Unconsolidated Entities

Transactions with unconsolidated partnerships and joint ventures also provide a source of liquidity. From time to time we will sell properties to an unconsolidated entity, while retaining a continuing interest in that entity, and receive proceeds commensurate to the interest that we do not own. Additionally, unconsolidated entities will from time to time obtain debt financing and will distribute to us, and our joint venture partners, all or a portion of the proceeds.

We have a 20% equity interest in an unconsolidated joint venture ( Duke/Hulfish, LLC ) that may acquire up to \$800.0 million of our newly developed build-to-suit projects over a three-year period from its formation in May 2008. Properties are sold to the joint venture upon completion, lease commencement and satisfaction of other customary conditions. We have received cumulative net sale and financing proceeds, commensurate to our partner s ownership interest, of approximately \$380.4 million through December 31, 2010 related to the joint venture s acquisition of 15 of our properties.

In December 2010, we formed a new joint venture ( Duke/Princeton, LLC ) which is a wholly owned subsidiary of, and with the same membership composition and ownership percentages as, Duke/Hulfish, LLC. We made an initial sale of seven suburban office buildings, totaling over 1.0 million square feet, to Duke/Princeton, LLC, for an agreed value of \$173.9 million for which our 80% share of net proceeds totaled \$138.3 million. We expect, and are under contract, to sell additional buildings to Duke/Princeton, LLC by the end of the second quarter 2011, subject to financing and other customary closing conditions. The total 2011 sale is expected to consist of 13 office buildings, totaling over 2.0 million square feet, with an agreed upon value of \$342.8 million, and is expected to generate proceeds of \$274.2 million for the 80% portion that we sell.

# **Uses of Liquidity**

Our principal uses of liquidity include the following:

accretive property investment; leasing/capital costs; dividends and distributions to shareholders and unitholders; long-term debt maturities; repurchases of outstanding debt and preferred stock; and other contractual obligations.

# **Property Investment**

We evaluate development and acquisition opportunities based upon market outlook, supply and long-term growth potential. Our ability to make future property investments is dependent upon our continued access to our longer-term sources of liquidity including the issuances of debt or equity securities as well as generating cash flow by disposing of selected properties. In light of current economic conditions, management continues to evaluate our investment priorities and is focused on accretive growth.

We have continued to operate at a substantially reduced level of new development activity, as compared to recent years, and are focused on the core operations of our existing base of properties.

#### Leasing/Capital Costs

Tenant improvements and leasing costs to re-let rental space that had been previously under lease to tenants are referred to as second generation expenditures. Building improvements that are not specific to any tenant but serve to improve integral components of our real estate properties are also second generation expenditures.

One of our principal uses of our liquidity is to fund the second generation leasing/capital expenditures of our real estate investments. The following is a summary of our second generation capital expenditures for the years ended December 31, 2010, 2009 and 2008, respectively (in thousands):

	2010	2009	2008
Second generation tenant improvements	\$ 36,676	\$ 29,321	\$ 36,885
Second generation leasing costs	39,090	40,412	28,205
Building improvements	12,957	9,321	9,724
Totals	\$ 88,723	\$ 79,054	\$ 74,814

### **Dividends** and **Distributions**

We are required to meet the distribution requirements of the Code, in order to maintain our REIT status. Because depreciation and impairments are non-cash expenses, cash flow will typically be greater than operating income. We paid dividends per share of \$0.68, \$0.76 and \$1.93 for the years ended December 31, 2010, 2009 and 2008, respectively. We expect to continue to distribute at least an amount equal to our taxable earnings, to meet the requirements to maintain our REIT status, and additional amounts as determined by our board of directors.

Distributions are declared at the discretion of our board of directors and are subject to actual cash available for distribution, our financial condition, capital requirements and such other factors as our board of directors deems relevant.

At December 31, 2010 we had six series of preferred shares outstanding. The annual dividend rates on our preferred shares range between 6.5% and 8.375% and are paid in arrears quarterly.

- 41 -

### **Debt Maturities**

Debt outstanding at December 31, 2010 had a face value totaling \$4.2 billion with a weighted average interest rate of 6.24% maturing at various dates through 2028. We had \$3.0 billion of unsecured debt, \$193.0 million outstanding on our unsecured lines of credit and \$1.1 billion of secured debt outstanding at December 31, 2010. We made scheduled and unscheduled principal payments of \$587.3 million on outstanding debt during the year ended December 31, 2010.

The following is a summary of the scheduled future amortization and maturities of our indebtedness at December 31, 2010 (in thousands, except percentage data):

	Scheduled	<b>Future Repayments</b>		Weighted Average Interest Rate of
Year	Amortization	Maturities	Total	<b>Future Repayments</b>
2011	\$ 17,428	\$ 383,883	\$ 401,311	5.10%
2012	15,926	304,854	320,780	5.85%
2013	15,444	686,893	702,337	5.47%
2014	14,138	305,012	319,150	6.34%
2015	11,919	309,335	321,254	7.06%
2016	10,561	492,560	503,121	6.16%
2017	9,031	469,324	478,355	5.94%
2018	7,356	300,000	307,356	6.08%
2019	6,322	518,438	524,760	7.97%
2020	4,732	250,000	254,732	6.73%
2021	3,416		3,416	5.57%
Thereafter	17,789	50,000	67,789	6.86%
	\$ 134,062	\$ 4,070,299	\$ 4,204,361	6.24%

We anticipate generating capital to fund our debt maturities by using undistributed cash generated from rental operations and property dispositions, as well as by raising additional capital from future debt or equity transactions.

# Repurchases of Outstanding Debt and Preferred Stock

To the extent that it supports our overall capital strategy, we may purchase additional amounts of our outstanding unsecured debt prior to its stated maturity or redeem or repurchase certain of our outstanding series of preferred stock.

### **Guarantee Obligations**

We are subject to various guarantee obligations in the normal course of business and, in most cases, do not anticipate these obligations to result in significant cash payments.

We are, however, subject to a joint and several guarantee of the construction loan agreement of the 3630 Peachtree joint venture. A contingent liability in the amount of \$36.3 million was established in 2009 based on the probability of us being required to pay this obligation to the lender.

### **Historical Cash Flows**

Cash and cash equivalents were \$18.4 million and \$147.3 million at December 31, 2010 and 2009, respectively. The following highlights significant changes in net cash associated with our operating, investing and financing activities (in thousands):

	Years	Years Ended December 31,			
	2010	2009	2008		
Net Cash Provided by Operating Activities	\$ 391,156	\$ 400,472	\$ 642,847		
Net Cash Used for Investing Activities	(288,790)	(175,948)	(522,592)		
Net Cash Used for Financing Activities	(231,304)	(99,734)	(145,735)		

# **Operating Activities**

Cash flows from operating activities provide the cash necessary to meet normal operational requirements of our Rental Operations and Service Operations activities. The receipt of rental income from Rental Operations continues to provide the primary source of our revenues and operating cash

flows. In addition, we have historically developed Build-for-Sale properties with the intent to sell them at or soon after completion. As a result of the refinement to our strategy in 2009, we have ceased new Build-for-Sale development activity to focus on completion of existing projects. Highlights of operating cash changes are as follows:

During the year ended December 31, 2010, we incurred no Build-for-Sale property development costs, compared to \$16.9 million and \$216.1 million for the years ended December 31, 2009 and 2008, respectively. The decrease is a result of the planned elimination of our Build-for-Sale program.

We sold no Build-for-Sale properties in 2010 compared to three in 2009 and 14 in 2008, receiving net proceeds of \$31.9 million and \$343.0 million, respectively. The 2009 sales were nearly break-even, while the 2008 sales resulted in pre-tax gains of \$39.1 million.

Net cash flows from third-party construction contracts totaled a net outflow of \$6.4 million for the year ended December 31, 2010, compared to a net outflow of \$4.6 million and a net inflow of \$125.9 million for the years ended December 31, 2009 and 2008, respectively. The higher operating cash flows in 2008 from third-party construction contracts were driven by \$105.1 million in cash proceeds from the 2008 sale of a parcel of land that was completed in conjunction with a significant third-party construction project.

# **Investing Activities**

Investing activities are one of the primary uses of our liquidity. Development and acquisition activities typically generate additional rental revenues and provide cash flows for operational requirements. Highlights of significant cash sources and uses are as follows:

Development expenditures for our held-for-rental portfolio totaled \$119.4 million for the year ended December 31, 2010, compared to \$268.9 million and \$436.3 million for the years ended December 31, 2009 and 2008, respectively. The decrease is consistent with our planned reduction in new development activity. During 2010, we paid cash of \$488.5 million for real estate acquisitions, compared to \$31.7 million in 2009 and \$20.1 million in 2008. In addition, we paid cash of \$14.4 million for undeveloped land in 2010, compared to \$5.5 million in 2009 and \$40.9 million in 2008.

Sales of land and depreciated property provided \$499.5 million in net proceeds in 2010, compared to \$256.3 million in 2009 and \$116.6 million in 2008.

During 2010, we contributed or advanced \$53.2 million to fund development activities within unconsolidated companies, compared to \$23.5 million in 2009 and \$132.2 million in 2008.

We received capital distributions (as a result of the sale of properties or refinancing) from unconsolidated subsidiaries of \$22.1 million in 2010 and \$95.4 million in 2008. We received no such distributions from unconsolidated companies in 2009.

# Financing Activities

The following items highlight significant capital transactions:

In January 2010, we repaid \$99.8 million of senior unsecured notes with an effective interest rate of 5.37% on their scheduled maturity date. This compares to repayments of \$124.0 million of corporate unsecured debt and \$82.1 million of senior unsecured notes with effective interest rates of 6.83% and 7.86%, respectively, on their scheduled maturity dates in February 2009 and November 2009, respectively. We also repaid \$125.0

million and \$100.0 million of senior unsecured notes with effective interest rates of 3.36% and 6.76%, respectively, on their scheduled maturity dates in January 2008 and May 2008, respectively. In April 2010, we issued \$250.0 million of senior unsecured notes that bear interest at an effective rate of 6.75% and mature in March 2020. In August 2009, we issued \$250.0 million of senior unsecured notes due in 2015 bearing interest at an effective rate of 7.50% and \$250.0 million of senior unsecured notes due in 2019 bearing interest at an effective rate of 8.38%. We

- 43 -

also issued \$325.0 million of senior unsecured notes in May 2008 with an effective interest rate of 7.36% due in 2013.

In June 2010, we issued 26.5 million shares of common stock for net proceeds of \$298.1 million. In April 2009, we issued 75.2 million shares of common stock for net proceeds of \$551.4 million. We had no common stock issuances in 2008.

During 2010, through a cash tender offer and open market transactions, we repurchased certain of our outstanding series of unsecured notes scheduled to mature in 2011 and 2013. In total, we paid \$292.2 million for unsecured notes that had a face value of \$279.9 million. Throughout 2009 and the fourth quarter of 2008, we repurchased certain of our outstanding series of unsecured notes maturing in 2009 through 2011. In 2009, cash payments of \$500.9 million were made to repurchase notes with a face value of \$542.9 million, compared to cash payments of \$36.5 million made in the fourth quarter of 2008 for notes with a face value of \$38.5 million.

Throughout 2010, we completed open market repurchases of approximately 4.5 million shares of our 8.375% Series O preferred stock. We paid \$118.8 million to repurchase these shares, which had a face value of \$112.1 million. During the fourth quarter of 2008, in order to take advantage of the significant discounts at which they were trading, we opportunistically repurchased portions of all outstanding series of our preferred shares, which had a total redemption value of approximately \$27.4 million, in the open market for \$12.4 million. We increased net borrowings on DRLP s \$850.0 million line of credit by \$175.0 million for the year ended December 31, 2010, compared to a decrease of \$474.0 million in 2009 and a decrease of \$69.0 million in 2008.

We paid cash dividends of \$0.68 per common share in 2010, compared to cash dividends of \$0.76 per common share in 2009 and \$1.93 per common share in 2008. In order to retain additional cash to help meet our capital needs, we reduced our quarterly dividend beginning in the first quarter of 2009.

In February, March and July 2009, we received cash proceeds of \$270.0 million from three 10-year secured debt financings that are secured by 32 rental properties. The secured debt bears interest at a weighted average rate of 7.69% and matures at various points in 2019.

In March 2008, we settled three forward-starting swaps and made a cash payment of \$14.6 million to the counterparties.

In February 2008, we received net proceeds of approximately \$290.0 million from the issuance of shares of our Series O Cumulative Redeemable Preferred Stock; we had no new preferred equity issuances in 2009 or 2010.

# **Credit Ratings**

We are currently assigned investment grade corporate credit ratings on our senior unsecured notes from Moody s Investors Service and Standard and Poor s Ratings Group. Our senior unsecured notes have been assigned ratings of BBB- and Baa2 by Standard and Poor s Ratings Group and Moody s Investors Service, respectively.

Our preferred shares carry ratings of BB+ and Baa3 from Standard and Poor s Ratings Group and Moody s Investors Service, respectively.

The ratings of our senior unsecured notes and preferred shares could change based upon, among other things, the impact that prevailing economic conditions may have on our results of operations and financial condition.

### **Financial Instruments**

We are exposed to capital market risk, such as changes in interest rates. In order to reduce the volatility relating to interest rate risk, we may enter into interest rate hedging arrangements from time to time. We do not utilize derivative financial instruments for trading or speculative purposes.

# **Off Balance Sheet Arrangements**

Investments in Unconsolidated Companies

We have equity interests in unconsolidated partnerships and joint ventures that own and operate rental properties and hold land for development. Our unconsolidated subsidiaries are primarily engaged in the operations and development of Industrial, Office and Medical Office real estate properties. The equity method of accounting (see Critical Accounting Policies) is used for these investments in which we have the ability to exercise significant influence, but not control, over operating and financial policies. As a result, the assets and liabilities of these joint ventures are not included on our balance sheet.

Our investments in and advances to unconsolidated companies represent approximately 5% and 7% of our total assets as of December 31, 2010 and 2009, respectively. These investments provide several benefits to us, including increased market share, tenant and property diversification and an additional source of capital to fund real estate projects.

The following table presents summarized financial information for unconsolidated companies for the years ended December 31, 2010 and 2009, respectively (in thousands, except percentage data):

	Joint '	Ventures
	2010	2009
Land, buildings and tenant improvements, net	\$ 1,687,228	\$ 2,072,435
Construction in progress	120,834	128,257
Undeveloped land	177,473	176,356
Other assets	242,461	260,249
	\$ 2,227,996	\$ 2,637,297
Indebtedness	\$ 1,082,823	\$ 1,319,696
Other liabilities	66,471	75,393
	,	, i
	1,149,294	1,395,089
Owners equity	1,078,702	1,242,208
	, ,	
	\$ 2,227,996	\$ 2,637,297
	Ψ <b>2,22</b> 7,550	Ψ 2,037,237
Rental revenue	\$ 228,378	\$ 254,787
rental revenue	Ψ 220,570	Ψ 254,767
Gain on sale of properties	\$ 4,517	\$ -
Can on sale of properties	<b>5</b> 4,317	Φ -
Net income	\$ 19.202	\$ 9,760
net income	\$ 19,202	\$ 9,760
Total square feet	23,522	44,207
Percent leased	89.24%	86.31%

Dugan generated \$42.5 million in revenues and \$6.4 million of net income in the six months of 2010 prior to its July 1

consolidation. Dugan generated \$85.7 million of revenues and \$12.5 million of net income during 2009, and had total assets of \$649.3 million as of December 31, 2009.

We do not have any relationships with unconsolidated entities or financial partnerships ( special purpose entities ) that have been established solely for the purpose of facilitating off-balance sheet arrangements.

# **Contractual Obligations**

At December 31, 2010, we were subject to certain contractual payment obligations as described in the table below:

- 45 -

		P	ayments due	by Period (in	n thousands)		
Contractual Obligations	Total	2011	2012	2013	2014	2015	Thereafter
Long-term debt (1)	\$ 5,413,606	\$ 629,781	\$ 548,966	\$ 725,060	\$ 498,912	\$ 473,417	\$ 2,537,470
Lines of credit (2)	214,225	28,046	9,604	176,575	-	-	-
Share of debt of unconsolidated joint ventures (3)	447,573	87,602	27,169	93,663	34,854	65,847	138,438
Ground leases	103,563	2,199	2,198	2,169	2,192	2,202	92,603
Operating leases	2,704	840	419	395	380	370	300
Development and construction backlog costs (4)	521,041	476,314	44,727	-	-	-	-
Other	1,967	1,015	398	229	90	54	181
Total Contractual Obligations	\$ 6,704,679	\$ 1,225,797	\$ 633.481	\$ 998.091	\$ 536.428	\$ 541.890	\$ 2.768.992

- (1) Our long-term debt consists of both secured and unsecured debt and includes both principal and interest. Interest expense for variable rate debt was calculated using the interest rates as of December 31, 2010.
- (2) Our unsecured lines of credit consist of an operating line of credit that matures February 2013 and the line of credit of a consolidated subsidiary that matures July 2011. Interest expense for our unsecured lines of credit was calculated using the most recent stated interest rates that were in effect.
- (3) Our share of unconsolidated joint venture debt includes both principal and interest. Interest expense for variable rate debt was calculated using the interest rate at December 31, 2010.
- (4) Represents estimated remaining costs on the completion of owned development projects and third-party construction projects.

### **Related Party Transactions**

We provide property and asset management, leasing, construction and other tenant related services to unconsolidated companies in which we have equity interests. For the years ended December 31, 2010, 2009 and 2008, respectively, we earned management fees of \$7.6 million, \$8.4 million and \$7.8 million, leasing fees of \$2.7 million, \$4.2 million and \$2.8 million and construction and development fees of \$10.3 million, \$10.2 million and \$12.7 million from these companies. We recorded these fees based on contractual terms that approximate market rates for these types of services, and we have eliminated our ownership percentages of these fees in the consolidated financial statements.

# **Commitments and Contingencies**

We have guaranteed the repayment of \$95.4 million of economic development bonds issued by various municipalities in connection with certain commercial developments. We will be required to make payments under our guarantees to the extent that incremental taxes from specified developments are not sufficient to pay the bond debt service. Management does not believe that it is probable that we will be required to make any significant payments in satisfaction of these guarantees.

We also have guaranteed the repayment of secured and unsecured loans of six of our unconsolidated subsidiaries. At December 31, 2010, the maximum guarantee exposure for these loans was approximately \$245.4 million. With the exception of the guarantee of the debt of 3630 Peachtree joint venture, for which we recorded a contingent liability in 2009 of \$36.3 million, management believes it probable that we will not be required to satisfy these guarantees.

We lease certain land positions with terms extending to December 2080, with a total obligation of \$103.6 million. No payments on these ground leases are material in any individual year.

We are subject to various legal proceedings and claims that arise in the ordinary course of business. In the opinion of management, the amount of any ultimate liability with respect to these actions will not materially affect our consolidated financial statements or results of operations.

# **Recent Accounting Pronouncements**

On January 1, 2009, we adopted a newly effective accounting standard for convertible debt instruments that may be settled in cash upon conversion. The new standard required separate accounting for the debt and equity components of certain convertible instruments. Our Exchangeable Notes issued in November 2006 have an exchange rate of 20.47 common shares per \$1,000 principal amount of the notes, representing an exchange price of \$48.85 per share of our common stock. The Exchangeable Notes

- 46 -

were subject to the accounting changes required by the new standard, which required that the value assigned to the debt component equal the estimated fair value of debt with similar contractual cash flows, but without the conversion feature, resulting in the debt being recorded at a discount. The resulting debt discount will be amortized over the period from its issuance through November 2011, the first optional redemption date, as additional non-cash interest expense.

At December 31, 2010, the Exchangeable Notes had \$167.6 million of principal outstanding, with an unamortized discount of \$2.1 million and a net carrying amount of \$165.6 million. The carrying amount of the equity component was \$34.7 million at December 31, 2010. Subsequent to the implementation of the new standard, interest expense is recognized on the Exchangeable Notes at an effective rate of 5.6%. The increase to interest expense (in thousands) on the Exchangeable Notes, which led to a corresponding decrease to net income, for the years ended December 31, 2010, 2009 and 2008 is summarized as follows:

	2010	2009	2008
Interest expense on Exchangeable Notes, excluding effect of accounting for			
convertible debt	\$ 7,136	\$ 14,850	\$ 21,574
Effect of accounting for convertible debt	2,474	5,024	6.536
Total interest expense on Exchangeable Notes	\$ 9,610	\$ 19,874	\$ 28,110

In June 2009, the Financial Accounting Standards Board (FASB) issued a new accounting standard that became effective on January 1, 2010. This accounting standard is a revision to a previous FASB interpretation and changes how a reporting entity evaluates whether an entity is a VIE and which entity is considered the primary beneficiary of a VIE and is therefore required to consolidate such VIE. This accounting standard also requires assessments at each reporting period of which party within the VIE is considered the primary beneficiary and requires a number of new disclosures related to VIE s. This new accounting standard did not have a significant impact on our financial position and results of operations upon adoption.

### Item 7A. Quantitative and Qualitative Disclosure About Market Risks

We are exposed to interest rate changes primarily as a result of our line of credit and long-term borrowings. Our interest rate risk management objective is to limit the impact of interest rate changes on earnings and cash flows and to lower overall borrowing costs. To achieve our objectives, we borrow primarily at fixed rates. We do not enter into derivative or interest rate transactions for speculative purposes. Our two outstanding swaps, which fixed the rates on two of our variable rate loans, were not significant to the Financial Statements in terms of notional amount or fair value at December 31, 2010.

Our interest rate risk is monitored using a variety of techniques. The table below presents the principal amounts (in thousands) of the expected annual maturities, weighted average interest rates for the average debt outstanding in the specified period, fair values (in thousands) and other terms required to evaluate the expected cash flows and sensitivity to interest rate changes.

- 47 -

	2011	2012	2013	2014	2015	Thereafter	Total	Fair Value
Fixed rate secured debt	\$ 27,048	\$ 102,028	\$ 99,492	\$ 66,123	\$ 68,728	\$ 674,494	\$ 1,037,913	\$ 1,069,562
Weighted average interest rate	6.95%	6.00%	5.86%	6.46%	5.50%	6.62%		
Variable rate secured debt	\$ 785	\$ 16,906	\$ 880	\$ 935	\$ 300	\$ 3,101	\$ 22,907	\$ 22,906
Weighted average interest rate	0.72%	4.79%	0.74%	0.75%	0.50%	0.50%		
Fixed rate unsecured debt	\$ 355,432	\$ 201,846	\$ 426,965	\$ 252,092	\$ 252,226	\$ 1,461,934	\$ 2,950,495	\$ 3,164,651
Weighted average interest rate	5.17%	5.87%	6.40%	6.33%	7.49%	6.66%		
Unsecured lines of credit	\$ 18,046	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 193,046	\$ 193,224
Rate at December 31, 2010	1.11%	N/A	3.01%	N/A	N/A	N/A		

As the table incorporates only those exposures that exist as of December 31, 2010, it does not consider those exposures or positions that could arise after that date. As a result, our ultimate realized gain or loss with respect to interest rate fluctuations will depend on the exposures that arise during the period, our hedging strategies at that time to the extent we are party to interest rate derivatives, and interest rates. Interest expense on our unsecured lines of credit will be affected by fluctuations in LIBOR indices as well as changes in our credit rating.

At December 31, 2010, the par value of our unsecured debt was \$3.0 billion and we estimated the fair value of that unsecured debt to be \$3.2 billion. At December 31, 2009, the par value of our unsecured notes was \$3.1 billion and our estimate of the fair value of that debt was \$3.0 billion.

### Item 8. Financial Statements and Supplementary Data

The financial statements and supplementary data are included under Item 15 of this Report.

### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There was no change or disagreement with our accountants related to our accounting and financial disclosures.

#### Item 9A. Controls and Procedures

We conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this Report. The controls evaluation was done under the supervision and with the participation of management, including our Chief Executive Officer and our Chief Financial Officer.

Attached as exhibits to this Report are certifications of the Chief Executive Officer and Chief Financial Officer, which are required in accordance with Rule 13a-14 of the Securities Exchange Act of 1934. This Controls and Procedures section includes the information concerning the controls evaluation referred to in the certifications and it should be read in conjunction with the certifications for a more complete understanding of the topics presented.

Disclosure controls and procedures (as defined in Rule 13a-15 and 15d-15f under the Securities Exchange Act of 1934 (the Exchange Act ) are controls and other procedures that are designed to ensure that information required to be disclosed in our reports filed under the Exchange Act, such as this Report, is recorded, processed, summarized and reported within the time periods specified in the SEC s

rules and forms. Disclosure controls and procedures are also designed to ensure that such information is accumulated and communicated to our management, including the Company s principal executive and principal financial officers, as appropriate, to allow timely decisions regarding required disclosure.

Based on the disclosure controls and procedures evaluation referenced above, our Chief Executive Officer and Chief Financial Officer have concluded that as of the end of the period covered by this Report, our disclosure controls and procedures were effective.

Management s annual report on internal control over financial reporting and the audit report of our registered public accounting firm are included in Item 15 of Part IV under the headings Management s Report on Internal Control and Report of Independent Registered Public Accounting Firm, respectively, and are incorporated herein by reference.

There were no changes in our internal controls over financial reporting during the quarter ended December 31, 2010, that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

### Item 9B. Other Information

There was no information required to be disclosed in a report on Form 8-K during the fourth quarter of 2010 for which no Form 8-K was filed.

#### **PART III**

### Item 10. Directors and Executive Officers of the Registrant

The following is a summary of the executive officers of the Company as of January 1, 2011:

Dennis D. Oklak, age 57. Mr. Oklak joined the Company in 1986. He held various senior executive positions within the Company and was promoted to Chief Executive Officer and joined the Company s Board of Directors in April 2004. In April 2005, Mr. Oklak was appointed Chairman of the Board of Directors. Mr. Oklak serves on the Board of Governors of the National Association of Real Estate Investment Trusts, or NAREIT, and is a member of the Real Estate Roundtable and co-chair of the Roundtable s Sustainability Policy Advisory Committee. From 2003 to 2009, Mr. Oklak was a member of the board of directors of publicly-traded recreational vehicle manufacturer, Monaco Coach Corporation. He also is a member of the board of directors and the Executive Committee of the Central Indiana Corporate Partnership and serves on the Dean s Executive Advisory Board of Ball State University s Miller College of Business. Mr. Oklak has served as a director of the Company since 2004.

Christie B. Kelly, age 49. Ms. Kelly was appointed as Executive Vice President and Chief Financial Officer of the Company effective February 27, 2009. Ms. Kelly has 25 years of experience ranging from financial planning and strategic development to senior leadership roles in financial management, mergers and acquisitions, information technology and investment banking. Prior to joining the Company, Ms. Kelly served as Senior Vice President of the Global Real Estate Group at Lehman Brothers from 2007 to February 2009. Previously, Ms. Kelly was employed by General Electric Company from 1983 to 2007 and served in numerous finance and operational leadership roles, including Business Development Leader for Mergers and Acquisitions for GE Real Estate from 2003 to 2007.

*Howard L. Feinsand, age 63*. Mr. Feinsand has served as the Company s Executive Vice President and General Counsel since 1999, and, since 2003, also has served as our Corporate Secretary. Mr. Feinsand served on the Company s Board of Directors from 1988 to January 2003. From 1996 until 1999, Mr. Feinsand was the founder and

principal of Choir Capital Ltd. From 1995 until 1996, he was

- 49 -

Managing Director of Citicorp North America, Inc. He was the Senior Vice President and Manager-Capital Markets, Pricing and Investor Programs of GE Capital Aviation Services, Inc. from 1989 to 1995. From 1971 through 1989, Mr. Feinsand practiced law in New York City. Mr. Feinsand serves as Chair of the Board of Directors of The Alliance Theatre at the Woodruff Arts Center in Atlanta, Georgia and as Vice Chair of the Board of Trustees and member of the Executive Committee of the Woodruff Arts Center. Mr. Feinsand is a trustee of the Jewish Federation of Greater Atlanta.

*Steven R. Kennedy, age* **54**. Mr. Kennedy was named Executive Vice President, Construction on January 1, 2004. From 1986 until 2004, he served in various capacities in the construction group, most recently as Senior Vice President.

All other information required by this item will be included in our 2011 proxy statement (the 2011 Proxy Statement) for our Annual Meeting of Shareholders to be held on April 27, 2011, and is incorporated herein by reference. Certain information with respect to our executive officers required by this item is included in the discussion entitled Executive Officer of the Registrant after Item 4 of Part I of this Report. In addition, our Code of Conduct (which applies to each of our associates, officers and directors) and our Corporate Governance Guidelines are available in the investor information/corporate governance section of our website at www.dukerealty.com. A copy of these documents may also be obtained without charge by writing to Duke Realty Corporation, 600 East 96<sup>th</sup> Street, Suite 100, Indianapolis, Indiana 46240, Attention: Investor Relations.

### **Item 11. Executive Compensation**

The information required by Item 11 of this Report will be included in our 2011 Proxy Statement, which information is incorporated herein by this reference.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by Item 12 of this Report will be included in our 2011 Proxy Statement, which information is incorporated herein by this reference.

# Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required to be furnished pursuant to Item 13 of this Report will be included in our 2011 Proxy Statement, which information is incorporated herein by this reference.

### **Item 14. Principal Accountant Fees and Services**

The information required to be furnished pursuant to Item 14 of this Report will be included in our 2011 Proxy Statement, which information is incorporated herein by this reference.

### **PART IV**

### Item 15. Exhibits and Financial Statement Schedules

### (a) The following documents are filed as part of this Annual Report:

#### 1. Consolidated Financial Statements

The following Consolidated Financial Statements, together with the Management s Report on Internal Control and the Report of Independent Registered Public Accounting Firm are listed below:

Management s Report on Internal Control

Report of Independent Registered Public Accounting Firm

Consolidated Balance Sheets, December 31, 2010 and 2009

Consolidated Statements of Operations, Years Ended December 31, 2010, 2009 and 2008

Consolidated Statements of Cash Flows, Years Ended December 31, 2010, 2009 and 2008

Consolidated Statements of Changes in Equity, Years Ended December 31, 2010, 2009 and 2008

Notes to Consolidated Financial Statements

### 2. Consolidated Financial Statement Schedules

Schedule III Real Estate and Accumulated Depreciation

### 3. Exhibits

The following exhibits are filed with this Form 10-K or incorporated herein by reference to the listed document previously filed with the SEC. Previously unfiled documents are noted with an asterisk (\*).

Number	Description
3.1	Fourth Amended and Restated Articles of Incorporation of the Company (filed as Exhibit 3.1 to the Company s Current Report on Form 8-K, filed with the SEC on July 30, 2009, and incorporated herein by this reference).
3.2	Fourth Amended and Restated Bylaws of the Company (filed as Exhibit 3.2 to the Company s Current Report on Form 8-K, filed with the SEC on July 30, 2009, and incorporated herein by this reference).
4.1(i)	

Indenture, dated September 19, 1995, between DRLP and The First National Bank of Chicago, Trustee (filed as Exhibit 4.1 to the Company s Current Report on Form 8-K, filed with the SEC on September 22, 1995, and incorporated herein by this reference).

- Fourth Supplemental Indenture, dated August 21, 1997, between DRLP and The First National Bank of Chicago, Trustee (filed as Exhibit 4.8 to the Company s Registration Statement on Form S-4, filed with the SEC on May 4, 1999, and incorporated herein by this reference).
- 4.1(iii) Ninth Supplemental Indenture, dated March 5, 2001, between DRLP and Bank One Trust Company, N.A., Trustee (filed as Exhibit 4 to DRLP s Current Report on Form 8-K, filed with the SEC on March 2, 2001, and incorporated herein by this reference).
- 4.1(iv) Eleventh Supplemental Indenture, dated August 26, 2002, between DRLP and Bank One Trust Company, N.A., Trustee (filed as Exhibit 4 to DRLP s Current Report on Form 8-K, filed with the SEC on August 26, 2002, and incorporated herein by this reference).

- 51 -

- Thirteenth Supplemental Indenture, dated May 22, 2003, between DRLP and Bank One Trust Company, N.A., Trustee (filed as Exhibit 4 to DRLP s Current Report on Form 8-K, filed with the SEC on May 22, 2003, and incorporated herein by this reference).
- 4.1(vi) Seventeenth Supplemental Indenture, dated August 16, 2004, between DRLP and J.P. Morgan Trust Company, National Association, Trustee (filed as Exhibit 4 to DRLP s Current Report on Form 8-K, filed with the SEC on August 18, 2004, and incorporated herein by this reference).
- Nineteenth Supplemental Indenture, dated as of March 1, 2006, by and between DRLP and J.P. Morgan Trust Company, National Association (successor in interest to Bank One Trust Company, N.A.), including the form of global note evidencing the 5.5% Senior Notes Due 2016 (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on March 3, 2006, and incorporated herein by this reference).
- 4.1(viii) Twentieth Supplemental Indenture, dated as of July 24, 2006, by and between DRLP and J.P. Morgan Trust Company, National Association (successor in interest to The First National Bank of Chicago), modifying certain financial covenants contained in Sections 1004 and 1005 of the Indenture, dated September 19, 1995, between DRLP and The First National Bank of Chicago, Trustee (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on July 28, 2006, and incorporated herein by this reference).
- 4.2(i) Indenture, dated as of July 28, 2006, by and between DRLP and J.P. Morgan Trust Company, National Association (filed as Exhibit 4.1 to the Company s automatic shelf registration statement on Form S-3, filed with the SEC on July 31, 2006, and incorporated herein by this reference).
- 4.2(ii) First Supplemental Indenture, dated as of August 24, 2006, by and between DRLP and J.P. Morgan Trust Company, National Association, including the form of global note evidencing the 5.625% Senior Notes Due 2011 (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on August 30, 2006, and incorporated herein by this reference).
- 4.2(iii) Second Supplemental Indenture, dated as of August 24, 2006, by and between DRLP and J.P. Morgan Trust Company, National Association, including the form of global note evidencing the 5.95% Senior Notes Due 2017 (filed as Exhibit 4.2 to DRLP s Current Report on Form 8-K, filed with the SEC on August 30, 2006, and incorporated herein by this reference).

- 52 -

- Third Supplemental Indenture, dated as of September 11, 2007, by and between DRLP and The Bank of New York Trust Company, N.A. (as successor to J.P. Morgan Trust Company, National Association), including the form of global note evidencing the 6.50% Senior Notes Due 2018 (incorporated by reference to Exhibit 4.1 to the Current Report on Form 8-K of DRLP, filed with the SEC on September 11, 2007, and incorporated herein by this reference).
- 4.2(v) Fourth Supplemental Indenture, dated as of May 8, 2008, by and between DRLP and The Bank of New York Trust Company, N.A. (as successor to J.P. Morgan Trust Company, National Association), including the form of global note evidencing the 6.25% Senior Notes due 2013 (incorporated by reference to Exhibit 4.1 to the Current Report on Form 8-K of DRLP, filed with the SEC on May 8, 2008, and incorporated herein by this reference).
- 4.2(vi) Fifth Supplemental Indenture, dated as of August 11, 2009, by and between DRLP and The Bank of New York Mellon Trust Company, N.A. (as successor to J.P. Morgan Trust Company, National Association), including the form of global note evidencing the 7.375% Senior Notes Due 2015 (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on August 11, 2009, and incorporated herein by this reference).
- 4.2(vii) Sixth Supplemental Indenture, dated as of August 11, 2009, by and between DRLP and The Bank of New York Mellon Trust Company, N.A. (as successor to J.P. Morgan Trust Company, National Association), including the form of global note evidencing the 8.25% Senior Notes Due 2019 (filed as Exhibit 4.2 to DRLP s Current Report on Form 8-K, filed with the SEC on August 11, 2009, and incorporated herein by this reference).
- 4.2(viii) Seventh Supplemental Indenture, dated as of April 1, 2010, by and between DRLP and J.P. Morgan Trust Company, National Association, including the form of global note evidencing the 6.75% Senior Notes due 2020 (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on April 1, 2010, and incorporated herein by this reference).
- Fourth Amended and Restated Agreement of Limited Partnership of DRLP (filed as Exhibit 3.1 to DRLP s Current Report on Form 8-K, filed with the SEC on November 3, 2009, and incorporated herein by this reference).
- Promissory Note of the Services Partnership (filed as Exhibit 10.3 to the Company s Registration Statement on Form S-2, filed with the SEC on June 8, 1993, and incorporated herein by this reference).
- Amended and Restated 2005 Long-Term Incentive Plan of the Company (filed as Appendix A to the Company s Definitive Proxy Statement on Schedule 14A, dated March 18, 2009, filed with the SEC on March 18, 2009, and incorporated herein by this reference).#
- 10.3(ii) 2009 Amendment to the Company s Amended and Restated 2005 Long-Term Incentive Plan (filed as Exhibit 10.2 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on May 6, 2010, and incorporated herein by this reference).#
- 10.3(iii) 2010 Amendment to the Company s Amended and Restated 2005 Long-Term Incentive Plan (filed as Exhibit 10.1 to the Company s Current Report on Form 8-K, filed with the SEC on May 4, 2010, and incorporated herein by this reference).#
- The Company s 2005 Shareholder Value Plan, a sub-plan of the 2005 Long-Term Incentive Plan (filed as Exhibit 99.2 to the Company s Current Report on Form 8-K, filed with the SEC on May 3, 2005, and incorporated herein by this reference).#

Table of Contents 94

10.5(i)

The Company s Non-Employee Directors Compensation Plan, a sub-plan of the 2005 Long-Term Incentive Plan (filed as Exhibit 99.3 to the Company s Current Report on Form 8-K, filed with the SEC on May 3, 2005, and incorporated herein by this reference).#

- Amendment One to the Company s 2005 Non-Employee Directors Compensation Plan (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on October 31, 2005, and incorporated herein by this reference).#
- Amendment Two to the Company s 2005 Non-Employee Directors Compensation Plan (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on February 7, 2006, and incorporated herein by this reference).#
- Amendment Three to the Company s 2005 Non-Employee Directors Compensation Plan (filed as Exhibit 10.5 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 8, 2006, and incorporated herein by this reference).#
- Form of 2005 Long-Term Incentive Plan Stock Option Award Certificate (filed as Exhibit 99.4 to the Company s Current Report on Form 8-K, filed with the SEC on May 3, 2005, and incorporated herein by this reference).#

- 53 -

10.7	Form of 2005 Long-Term Incentive Plan Award Certificate for Restricted Stock Units and Shareholder Value Plan Awards (filed as Exhibit 99.5 to the Company s Current Report on Form 8-K, filed with the SEC on May 3, 2005, and incorporated herein by this reference).#
10.8	Form of 2005 Long-Term Incentive Plan Restricted Stock Unit Award Certificate for Non-Employee Directors (filed as Exhibit 99.6 to the Company s Current Report on Form 8-K, filed with the SEC on May 3, 2005, and incorporated herein by this reference).#
10.9	The Company s 2005 Dividend Increase Unit Replacement Plan (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on December 9, 2005, and incorporated herein by this reference).#
10.10	Form of Forfeiture Agreement/Performance Unit Award Agreement (filed as Exhibit 99.2 to the Company s Current Report on Form 8-K, filed with the SEC on December 9, 2005, and incorporated herein by this reference).#
10.11(i)	1995 Key Employee Stock Option Plan of the Company (filed as Exhibit 10.13 to the Company s Annual Report on Form 10-K for the year ended December 31, 1995, filed with the SEC on March 30, 1995, and incorporated herein by this reference).#
10.11(ii)	Amendment One To The 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.19 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
10.11(iii)	Amendment Two to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.20 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
10.11(iv)	Amendment Three to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.21 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
10.11(v)	Amendment Four to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.22 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#

- 54 -

- Amendment Five to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.23 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- Amendment Six to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.24 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- 10.11(viii) Amendment Seven to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.1 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#
- Amendment Eight to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.15(ix) to the Company s Annual Report on Form 10-K for the year ended December 31, 2006, filed with the SEC on March 1, 2007, and incorporated herein by this reference.) #
- Amendment Nine to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.3 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on October 9, 2005, and incorporated herein by this reference).#
- Amendment Ten to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.4 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 8, 2006, and incorporated herein by this reference).#
- Amendment Eleven to the 1995 Key Employees Stock Option Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.2 to the Company s Current Report on Form 8-K, filed with the SEC on May 4, 2010, and incorporated herein by this reference).#
- Dividend Increase Unit Plan of the Services Partnership (filed as Exhibit 10.25 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- Amendment One to the Dividend Increase Unit Plan of the Services Partnership (filed as Exhibit 10.26 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- Amendment Two to the Dividend Increase Unit Plan of the Services Partnership (filed as Exhibit 10.27 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- 10.12(iv) Amendment Three to the Dividend Increase Unit Plan of the Services Partnership (filed as Exhibit 10.5 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#

- 55 -

- Amendment Four to the Dividend Increase Unit Plan of the Services Partnership (filed as Exhibit 10.40 to the Company s Annual Report on Form 10-K for the year ended December 31, 2005, filed with the SEC on March 7, 2006, and incorporated herein by this reference).#

  10.13(i) 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.15 to the Company s Annual Report on Form 10-K for the Services Partnership (filed as Exhibit 10.15 to the Company s Annual Report on Form 10-K for the Services Partnership (filed as Exhibit 10.40 to the Company s Annual Report on Form 10-K for the year ended December 31, 2005, filed with the SEC on March 7, 2006, and incorporated herein by this reference).#
- 10.13(i) 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.15 to the Company s Annual Report on Form 10-K for the year ended December 31, 1995, filed with the SEC on March 30, 1995, and incorporated herein by this reference).#
- 10.13(ii) Amendment One to the 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.29 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- Amendment Two to the 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.30 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- 10.13(iv) Amendment Three to the 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.31 to the Company s Annual Report on Form 10-K405 for the year ended December 31, 2001, filed with the SEC on March 15, 2002, and incorporated herein by this reference).#
- Amendment Four to the 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.2 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#
- Amendment Five to the 1995 Shareholder Value Plan of the Services Partnership (filed as Exhibit 10.2 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on October 9, 2005, and incorporated herein by this reference).#
- 10.14(i) 1999 Directors Stock Option and Dividend Increase Unit Plan of Duke Realty Investments, Inc. (filed as Annex F to the prospectus in the Company s Registration Statement on Form S-4, filed with the SEC on May 4, 1999, and incorporated herein by this reference).#
- Amendment One to the 1999 Directors Stock Option and Dividend Increase Unit Plan of Duke Realty Investments, Inc. (filed as Appendix B of the Registrant s Definitive Proxy Statement on Schedule 14A, filed with the SEC on March 15, 2005, and incorporated herein by this reference).#
- 10.15(i) 1999 Salary Replacement Stock Option and Dividend Increase Unit Plan (filed as Annex G to the prospectus in the Company s Registration Statement on Form S-4, filed with the SEC on May 4, 1999, and incorporated herein by this reference).#
- Amendment One to the 1999 Salary Replacement Stock Option and Dividend Increase Unit Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#
- 10.15(iii) Amendment Two to the 1999 Salary Replacement Stock Option and Dividend Increase Unit Plan of Duke Realty Investments, Inc. (filed as Exhibit 10.4 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#

- 56 -

- 2000 Performance Share Plan of Duke-Weeks Realty Corporation (filed as Exhibit A of the Registrant's Definitive Proxy Statement on Schedule 14A, filed with the SEC on March 15, 2001, and incorporated herein by this reference).#
- Amendment One to the 2000 Performance Share Plan of Duke-Weeks Realty Corporation (filed as Exhibit 10.6 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 13, 2002, and incorporated herein by this reference).#
- Amendment Two to the 2000 Performance Share Plan of Duke-Weeks Realty Corporation (filed as Exhibit 10.42 to the Company s Annual Report on Form 10-K for the year ended December 31, 2003, filed with the SEC on March 5, 2004, and incorporated herein by this reference).#
- Amendment Three to the 2000 Performance Share Plan of Duke-Weeks Realty Corporation, (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on May 2, 2006, and incorporated herein by this reference).#
- Directors Deferred Compensation Plan of Duke-Weeks Realty Corporation (filed as Exhibit 10.5 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on November 8, 2006, and incorporated herein by this reference).#
- Amendment One to the Directors Deferred Compensation Plan of Duke-Weeks Realty Corporation (filed as Exhibit 10.21(ii) to the Company s Annual Report on Form 10-K for the year ended December 31, 2006, filed with the SEC on March 1, 2007, and incorporated herein by this reference).#
- Amendment Two to the Directors Deferred Compensation Plan of Duke-Weeks Realty Corporation (filed as Exhibit 10.4 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on October 9, 2005, and incorporated herein by this reference).#
- 10.17(iv) Amendment Three to the Directors Deferred Compensation Plan of Duke-Weeks Realty Corporation (filed as Exhibit 99.2 to the Company s Registration Statement on Form S-8, filed with the SEC on March 24, 2004, and incorporated herein by this reference).#
- Term Loan Agreement, Dated May 31, 2005, by and between DRLP, the Company, J.P. Morgan Securities, Inc., JP Morgan Chase Bank, N.A. and the several banks, financial institutions and other entities from time to time parties thereto as lenders (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on June 6, 2005, and incorporated herein by this reference).
- Form of Letter Agreement Regarding Executive Severance, dated December 13, 2007, between the Company, as the General Partner of DRLP, and the following executive officers: Dennis D. Oklak, Howard L. Feinsand and Steven R. Kennedy (filed as Exhibit 10.23 to the Company s Annual Report on Form 10-K for the year ended December 31, 2007, filed with the SEC on February 29, 2008, and incorporated herein by this reference).
- Form of Letter Agreement Regarding Executive Severance, dated May 7, 2009, between the Company and Christie B. Kelly (filed as Exhibit 10.1 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on May 8, 2009, and incorporated herein by this reference).

- 57 -

- Commercial Multi-Property Agreement of Purchase and Sale, dated January 24, 2006, by and among DRLP, The Mark Winkler Company, and each of the other entities controlled by or affiliated with The Mark Winkler Company named therein, as amended by the First Amendment to Commercial Multi-Property Agreement of Purchase and Sale dated February 28, 2006, the Second Amendment to Commercial Multi-Property Agreement of Purchase and Sale dated March 10, 2006, and the Third Amendment to Commercial Multi-Property Agreement of Purchase and Sale dated April 21, 2006 (filed as Exhibit 10.1 to the Company s Quarterly Report on Form 10-Q, filed with the SEC on May 10, 2006, and incorporated herein by this reference).
- Sixth Amended and Restated Revolving Credit Agreement dated November 20, 2009, among DRLP, the Company, J.P. Morgan Securities, Inc., Wells Fargo Securities, LLC, and JP Morgan Chase Bank, NA (filed as Exhibit 99.1 to the Company s Current Report on Form 8-K, filed with the SEC on November 25, 2009, and incorporated herein by this reference).
- Term Loan Agreement, dated as of February 28, 2006, by and among DRLP, as borrower, the Company, as General Partner and Guarantor, certain of their respective subsidiaries, as guarantors, Bank of America, N.A., individually and as Administrative Agent, Banc of America Securities LLC, as Lead Arranger and Sole Book Runner, and each of the other lenders named therein (filed as Exhibit 10.1 to DRLP s Current Report on Form 8-K, filed with the SEC on March 3, 2006, and incorporated herein by this reference).
- Indenture, dated November 22, 2006, by and among DRLP, the Company and The Bank of New York Trust Company, N.A., as trustee, including the form of 3.75% Exchangeable Senior Note due 2011 (filed as Exhibit 4.1 to DRLP s Current Report on Form 8-K, filed with the SEC on November 29, 2006, and incorporated herein by this reference).
- Registration Rights Agreement, dated November 22, 2006, by and among DRLP, the Company, Morgan Stanley & Co. Incorporated, Citigroup Global Markets Inc. and UBS Securities LLC, as representatives of the initial purchasers of the Notes (incorporated by reference to Exhibit 10.1 1 to DRLP s Current Report on Form 8-K, filed with the SEC on November 29, 2006, and incorporated herein by this reference).
- Common Stock Delivery Agreement, dated November 22, 2006, by and between DRLP and the Company (filed as Exhibit 10.2 to DRLP s Current Report on Form 8-K, filed with the SEC on November 29, 2006, and incorporated herein by this reference).
- Contribution Agreement, dated December 5, 2006, by and between DRLP and Quantico and Belbrook Realty Corporation, an affiliate of an investment fund managed by Eaton Vance (filed as Exhibit 10.30 to the Company s Annual Report on Form 10-K for the year ended December 31, 2006, filed with the SEC on March 1, 2007, and incorporated herein by this reference).(1)
- 10.27 Contribution Agreement, dated December 5, 2006, by and between DRLP and Lafayette and Belcrest Realty Corporation, an affiliate of an investment fund managed by Eaton Vance (filed as Exhibit 10.31 to the Company s Annual Report on Form 10-K for the year ended December 31, 2006, filed with the SEC on March 1, 2007, and incorporated herein by this reference).(1)

- 58 -

12.1	Statement of Computation of Ratio of Earnings to Fixed Charges and Ratio of Earnings to Combined Fixed Charges and Preferred Dividends.*
21.1	List of the Company s Subsidiaries.*

- 23.1 Consent of KPMG LLP.\*
- 24.1 Executed Powers of Attorney of certain directors.\*
- 31.1 Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- 31.2 Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.\*
- Certification of the Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.\* \*\*
- Certification of the Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.\* \*\*
- 99.1 Selected Quarterly Financial Information.\*
- The following materials from the Company s Annual Report on Form 10-K for the year ended December 31, 2010 formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Operations, (iii) the Consolidated Statements of Cash Flows, (iv) the Consolidated Statements of Changes in Equity and (v) the Notes to Consolidated Financial Statements, tagged as blocks of text.
- # Represents management contract or compensatory plan or arrangement.

(1) Confidential treatment of the agreement was requested.

We will furnish to any security holder, upon written request, copies of any exhibit incorporated by reference, for a fee of 15 cents per page, to cover the costs of furnishing the exhibits. Written requests should include a representation that the person making the request was the beneficial owner of securities entitled to vote at the Annual Meeting of Shareholders.

### (b) Exhibits

The exhibits required to be filed with this Report pursuant to Item 601 of Regulation S-K are listed under Exhibits in Part IV, Item 15(a)(3) of this Report and are incorporated herein by reference.

### (c) Financial Statement Schedule

The Financial Statement Schedule required to be filed with this Report is listed under Consolidated Financial Statement Schedules in Part IV, Item 15(a)(2) of this Report, and is incorporated herein by reference.

<sup>\*</sup> Filed herewith.

<sup>\*\*</sup> The certifications attached as Exhibits 32.1 and 32.2 accompany this Report and are furnished to the Securities and Exchange Commission pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed filed by us for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

### **Management** s Report on Internal Control

We, as management of Duke Realty Corporation and its subsidiaries ( Duke ), are responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended). Pursuant to the rules and regulations of the Securities and Exchange Commission, internal control over financial reporting is a process designed by, or under the supervision of, the company s principal executive and principal financial officers, or persons performing similar functions, and effected by the company s board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America and includes those policies and procedures that:

Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of assets of the company;

Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company s assets that could have a material effect on the financial statements.

Management has evaluated the effectiveness of its internal control over financial reporting as of December 31, 2010 based on the control criteria established in a report entitled Internal Control Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on such evaluation, we have concluded that, as of December 31, 2010, our internal control over financial reporting is effective based on these criteria.

The independent registered public accounting firm of KPMG LLP, as auditors of Duke s consolidated financial statements, has also issued an audit report on Duke s internal control over financial reporting.

/s/ Dennis D. Oklak
Dennis D. Oklak
Chairman and Chief Executive Officer

/s/ Christie B. Kelly Christie B. Kelly Executive Vice President and Chief Financial Officer

# Report of Independent Registered Public Accounting Firm

The Shareholders and Directors of

**Duke Realty Corporation:** 

We have audited the accompanying consolidated balance sheets of Duke Realty Corporation and Subsidiaries (the Company ) as of December 31, 2010 and 2009 and the related consolidated statements of operations, cash flows and changes in equity for each of the years in the three-year period ended December 31, 2010. In connection with our audits of the consolidated financial statements, we also have audited the financial statement schedule III. We also have audited the Company s internal control over financial reporting as of December 31, 2010, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these consolidated financial statements and the financial statement schedule, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying management s report on internal control. Our responsibility is to express an opinion on these consolidated financial statements and the financial statement schedule and an opinion on the Company s internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the consolidated financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Duke Realty Corporation and Subsidiaries as of December 31, 2010 and 2009, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2010, in conformity with U.S generally accepted accounting principles. Also in our opinion, the related financial statement schedule III, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein. Also, in our opinion, Duke Realty Corporation and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

/s/ KPMG LLP

Indianapolis, Indiana February 25, 2011

- 61 -

# DUKE REALTY CORPORATION AND SUBSIDIARIES

### **Consolidated Balance Sheets**

# As of December 31,

(in thousands, except per share amounts)

	2010	2009
ASSETS		
Real estate investments:		
Land and improvements	\$ 1,166,409	\$ 1,106,016
Buildings and tenant improvements	5,396,339	5,284,103
Construction in progress	61,205	103,298
Investments in and advances to unconsolidated companies	367,445	501,121
Undeveloped land	625,353	660,723
•	ŕ	
	7,616,751	7,655,261
Accumulated depreciation	(1,290,417)	(1,311,733)
recumulated depreciation	(1,270,417)	(1,311,733)
Net real estate investments	6,326,334	6,343,528
		, ,
Real estate investments and related assets held- for- sale	394,287	
Cash and cash equivalents	18,384	147,322
Accounts receivable, net of allowance of \$2,945 and \$3,198	22,588	20,604
Straight-line rent receivable, net of allowance of \$7,260 and \$6,929	125,185	131,934
Receivables on construction contracts, including retentions	7,408	18,755
Deferred financing costs, net of accumulated amortization of \$46,407 and \$37,577	46,320	54,489
Deferred leasing and other costs, net of accumulated amortization of \$269,000 and \$240,151	517,934	371,286
Escrow deposits and other assets	185,836	216,361
	\$ 7,644,276	\$ 7,304,279
LIABILITIES AND EQUITY		
Indebtedness:		
Secured debt	\$ 1,065,628	\$ 785,797
Unsecured notes	2,948,405	3,052,465
Unsecured lines of credit	193,046	15,770
Onsecuted miles of creak	1,0,010	13,770
	4,207,079	3,854,032
Liabilities related to real estate investments held-for-sale	14,732	3,634,032
	44,782	- 42 147
Construction payables and amounts due subcontractors, including retentions	,	43,147 84,347
Accrued real estate taxes	83,615	- ,
Accrued interest Other populations	62,407	62,971 48,758
Other accrued expenses	61,448	,
Other liabilities	129,860	198,906
Tenant security deposits and prepaid rents	50,450	44,258
Total liabilities	4,654,373	4,336,419
Champhaldana aquitu		
Shareholders equity:	004.540	1.016.627
Preferred shares (\$.01 par value); 5,000 shares authorized; 3,618 and 4,067 shares issued and outstanding	904,540	1,016,625
	2,522	2,240

Common shares (\$.01 par value); 400,000 shares authorized; 252,195 and 224,029 shares issued and outstanding

outstanding		
Additional paid-in capital	3,573,720	3,267,196
Accumulated other comprehensive loss	(1,432)	(5,630)
Distributions in excess of net income	(1,533,740)	(1,355,086)
Total shareholders equity	2,945,610	2,925,345
Noncontrolling interests	44,293	42,515
Total equity	2,989,903	2,967,860
	, ,	, ,
	\$ 7,644,276	\$ 7,304,279
	+ .,0.1,=.0	÷ .,= ɔ .,= / >

See accompanying Notes to Consolidated Financial Statements.

### DUKE REALTY CORPORATION AND SUBSIDIARIES

# **Consolidated Statements of Operations**

# For the Years Ended December 31,

(in thousands, except per share amounts)

	2010	2009	2008
Revenues:		2007	2000
Rental and related revenue	\$ 878,242	\$ 842,232	\$ 802,791
General contractor and service fee revenue	515,361	449,509	434,624
	,	,	,
	1,393,603	1,291,741	1,237,415
Expenses:	1,000,000	1,231,711	1,207,110
Rental expenses	197,985	192,270	179,373
Real estate taxes	118,006	111,189	95,872
General contractor and other services expenses	486,865	427,666	418,743
Depreciation and amortization	349,064	323,429	293,019
	1,151,920	1,054,554	987,007
	, ,	, ,	,
Other operating activities:			
Equity in earnings of unconsolidated companies	7,980	9,896	23,817
Gain on sale of properties	39,662	12,337	39,057
Earnings from sales of land		357	12,651
Undeveloped land carrying costs	(9,203)	(10,403)	(8,204)
Impairment charges	(9,834)	(275,630)	(10,165)
Other operating expenses	(1,231)	(1,017)	(8,298)
General and administrative expense	(41,329)	(47,937)	(39,508)
	(13,955)	(312,397)	9,350
Operating income (loss)	227,728	(75,210)	259,758
Other income (expenses):	,	(12)	
Interest and other income, net	534	1,229	1,451
Interest expense	(239,383)	(205,952)	(184,000)
Gain (loss) on debt transactions	(16,349)	20,700	1,953
Gain (loss) on acquisitions, net	55,820	(1,062)	-
Income (loss) from continuing operations before income taxes	28,350	(260,295)	79,162
Income tax benefit (expense)	1,126	6,070	7,005
Income (loss) from continuing operations	29,476	(254,225)	86,167
Discontinued operations:	,	( - , - ,	
Income before impairment charges and gain on sales	2,732	2,885	8,546
Impairment charges	_	(26,936)	(1,266)
Gain on sale of depreciable properties	33,054	6,786	16,961
Income (loss) from discontinued operations	35,786	(17,265)	24,241
Net income (loss)	65,262	(271,490)	110,408
Dividends on preferred shares	(69,468)	(73,451)	(71,426)
Adjustments for repurchase of preferred shares	(10,438)	-	14,046
	` , ,		,

Edgar Filing: DUKE REALTY CORP - Form 10-K

Net (income) loss attributable to noncontrolling interests	536	11,340	(2,620)
Net income (loss) attributable to common shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408
Basic net income (loss) per common share:			
Continuing operations attributable to common shareholders	\$ (0.22)	\$ (1.58)	\$ 0.17
Discontinued operations attributable to common shareholders	0.15	(0.09)	0.16
Total	\$ (0.07)	\$ (1.67)	\$ 0.33
Diluted net income (loss) per common share:			
Continuing operations attributable to common shareholders	\$ (0.22)	\$ (1.58)	\$ 0.17
Discontinued operations attributable to common shareholders	0.15	(0.09)	0.16
Total	\$ (0.07)	\$ (1.67)	\$ 0.33
Weighted average number of common shares outstanding	238,920	201,206	146,915
Weighted average number of common shares and potential dilutive securities	238,920	201,206	154,553

See accompanying Notes to Consolidated Financial Statements.

## DUKE REALTY CORPORATION AND SUBSIDIARIES

#### **Consolidated Statements of Cash Flows**

## For the Years Ended December 31,

## (in thousands)

	2010	2009	2008
Cash flows from operating activities:			
Net income (loss)	\$ 65,262	\$ (271,490)	\$ 110,408
Adjustments to reconcile net income (loss) to net cash provided by operating activities:	. ,		
Depreciation of buildings and tenant improvements	271,058	266,803	246,441
Amortization of deferred leasing and other costs	89,126	73,323	68,511
Amortization of deferred financing costs	13,897	13,679	13,640
Straight-line rent adjustment	(15,233)	(18,832)	(15,118)
Impairment charges	9,834	302,567	11.431
(Gain) loss on debt extinguishment	16,349	(20,700)	(1,953)
(Gain) loss on acquisitions	(57,715)	1,062	(1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Deferred tax asset valuation allowance	(67,710)	7,278	_
Earnings from land and depreciated property sales	(72,716)	(19,480)	(29,612)
Build- for- Sale operations, net	(72,710)	14.482	80,751
Third-party construction contracts, net	(6,449)	(4,583)	125,855
Other accrued revenues and expenses, net	68,892	47,830	26,875
Operating distributions received in excess of equity in earnings from unconsolidated companies	8,851	8,533	5,618
Operating distributions received in excess of equity in earnings from unconsolidated companies	0,051	6,333	3,018
Net cash provided by operating activities	391,156	400,472	642,847
Cash flows from investing activities:			
Development of real estate investments	(119,404)	(268,890)	(436,256)
Acquisition of real estate investments and related intangible assets, net of cash acquired	(488,539)	(31,658)	(20,123)
Acquisition of undeveloped land	(14,404)	(5,474)	(40,893)
Second generation tenant improvements, leasing costs and building improvements	(88,723)	(79,054)	(74,814)
Other deferred leasing costs	(38,905)	(23,329)	(30,498)
Other assets	(7,260)	(392)	281
Proceeds from land and depreciated property sales, net	499,520	256,330	116,563
Capital distributions from unconsolidated companies	22,119	-	95,392
Capital contributions and advances to unconsolidated companies, net	(53,194)	(23,481)	(132,244)
Net cash used for investing activities	(288,790)	(175,948)	(522,592)
Cash flows from financing activities:			
Proceeds from issuance of common shares, net	298,004	551,136	17,100
Proceeds from issuance of preferred shares, net	20,004	551,150	290,014
Payments for repurchases of preferred shares	(118,787)	_	(12,405)
Proceeds from unsecured debt issuance	250,000	500,000	325,000
Payments on and repurchases of unsecured debt	(392,597)	(707,016)	(261,479)
·	4,158	290,418	(201,479)
Proceeds from secured debt financings Payments on secured indebtedness including principal amortization	(207,060)	,	(55,600)
•	177,276	(11,396) (467,889)	(62,408)
Borrowings (payments) on lines of credit, net Distributions to common shareholders	(162,015)	(467,889)	(82,408)
	. , ,		/
Distributions to preferred shareholders  Contributions from (distributions to) personal line interests, not	(69,468)	(73,451)	(71,439)
Contributions from (distributions to) noncontrolling interests, net	(5,741)	(1,524)	(12,837)
Cash settlement of interest rate swaps	· ·	(00.570)	(14,625)
Deferred financing costs	(5,074)	(28,679)	(3,681)
Net cash used for financing activities	(231,304)	(99,734)	(145,735)

Edgar Filing: DUKE REALTY CORP - Form 10-K

Net increase (decrease) in cash and cash equivalents	(128,938)	124,790	(25,480)
Cash and cash equivalents at beginning of year	147,322	22,532	48,012
Cash and cash equivalents at end of year	\$ 18,384	\$ 147,322	\$ 22,532
Non-cash investing and financing activities:			
Assumption of indebtedness and other liabilities for real estate acquisitions	\$ 527,464	\$ -	\$ 39,480
Contribution of properties to, net of debt assumed by, unconsolidated companies	\$ 41,609	\$ 20,663	\$ 133,312
Investments and advances related to acquisition of previously unconsolidated companies	\$ 184,140	\$ 206,852	\$ -
Distribution of property from unconsolidated company	\$ -	\$ -	\$ 76,449
Conversion of Limited Partner Units to common shares	\$ (8,055)	\$ 592	\$ 13,149

See accompanying Notes to Consolidated Financial Statements.

share)

#### DUKE REALTY CORPORATION AND SUBSIDIARIES

## **Consolidated Statements of Changes in Equity**

(in thousands, except per share data)

		(	Common Sharel	Accumulated			
			Additional	Other Comprehensive	Distributions	Non-	
	Preferred	Common	Paid-in	Income	in Excess of	Controlling	
	Stock	Stock	Capital	(Loss)	Net Income	Interests	Total
Balance at December 31, 2007	\$ 744,000	\$ 1,462	\$ 2,667,286	\$ (1,279)	\$ (632,967)	\$ 83,238	\$ 2,861,740
Comprehensive Income:							
Net income	-	-	-	-	107,788	2,620	110,408
Derivative instrument activity	-	-	-	(7,373)	-	-	(7,373)
Comprehensive income							103,035
Issuance of preferred shares	300,000	-	(10,000)	-	-	-	290,000
Issuance of common shares	-	9	15,482	-	-	-	15,491
Stock based compensation plan activity	-	2	15,683	-	(2,017)	-	13,668
Conversion of Limited Partner Units	-	11	13,138	-	-	(17,065)	(3,916)
Distributions to preferred shareholders	-	-	-	-	(71,426)	-	(71,426)
Repurchase of preferred shares	(27,375)	-	924	-	14,046	-	(12,405)
Distributions to common shareholders (\$1.93 per							
share)	-	-	-	-	(283,375)	-	(283,375)
Distributions to noncontrolling interests, net	-	-	-	-	-	(12,837)	(12,837)
Balance at December 31, 2008	\$ 1,016,625	\$ 1,484	\$ 2,702,513	\$ (8,652)	\$ (867,951)	\$ 55,956	\$ 2,899,975
Comprehensive Loss:							
Net loss	-	-	-	-	(260,150)	(11,340)	(271,490)
Derivative instrument activity	-	-	-	3,022	-	-	3,022
Comprehensive loss							(268,468)
Issuance of common shares		7.50					554 404
	-	752	550,652	-	-	-	551,404
Stock based compensation plan activity	-	752	550,652 13,441	-	(2,186)	-	551,404 11,257
Stock based compensation plan activity Conversion of Limited Partner Units	-		,	-	(2,186) (15)	(577)	•
	- - -	2	13,441				•
Conversion of Limited Partner Units	-	2 2	13,441	-	(15) (73,451)	(577)	11,257
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share)	-	2 2	13,441	-	(15)	(577)	11,257 (73,451) (151,333)
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per	-	2 2	13,441	-	(15) (73,451)	(577)	11,257 (73,451)
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share)	-	2 2	13,441	-	(15) (73,451) (151,333)	(577) - -	11,257 (73,451) (151,333)
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net	-	2 2 -	13,441 590 -	-	(15) (73,451) (151,333)	(577) - - (1,524)	11,257 - (73,451) (151,333) (1,524)
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share)	\$ 1,016,625	2 2	13,441	-	(15) (73,451) (151,333)	(577) - -	11,257 (73,451) (151,333)
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income:	-	2 2 -	13,441 590 -	-	(15) (73,451) (151,333) - \$ (1,355,086)	(577) - (1,524) \$ 42,515	11,257 (73,451) (151,333) (1,524) \$ 2,967,860
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009  Comprehensive Income: Net income	-	2 2 -	13,441 590 -	\$ (5,630)	(15) (73,451) (151,333)	(577) - - (1,524)	11,257 (73,451) (151,333) (1,524) \$ 2,967,860
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income:	-	2 2 -	13,441 590 -	-	(15) (73,451) (151,333) - \$ (1,355,086)	(577) - (1,524) \$ 42,515	11,257 (73,451) (151,333) (1,524) \$ 2,967,860
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009  Comprehensive Income: Net income	-	2 2 -	13,441 590 -	\$ (5,630)	(15) (73,451) (151,333) - \$ (1,355,086)	(577) - (1,524) \$ 42,515	11,257 (73,451) (151,333) (1,524) \$ 2,967,860
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009  Comprehensive Income: Net income	-	2 2 -	13,441 590 -	\$ (5,630)	(15) (73,451) (151,333) - \$ (1,355,086)	(577) - (1,524) \$ 42,515	11,257 (73,451) (151,333) (1,524) \$ 2,967,860
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income: Net income Derivative instrument activity  Comprehensive income Issuance of common shares	-	2 2 -	13,441 590 - - - \$ 3,267,196	\$ (5,630)	(15) (73,451) (151,333) - \$ (1,355,086) 65,798	(577) - (1,524) \$ 42,515	11,257 - (73,451) (151,333) (1,524) \$ 2,967,860 65,262 4,198
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income: Net income Derivative instrument activity  Comprehensive income Issuance of common shares Stock based compensation plan activity	\$ 1,016,625	2 2 2	13,441 590 - - \$ 3,267,196 \$ 297,801 13,056	\$ (5,630) \$ - 4,198	(15) (73,451) (151,333) - \$ (1,355,086) 65,798	(577) - (1,524) \$ 42,515 (536) -	11,257 (73,451) (151,333) (1,524) \$ 2,967,860 65,262 4,198 69,460
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income: Net income Derivative instrument activity  Comprehensive income Issuance of common shares Stock based compensation plan activity Conversion of Limited Partner Units	\$ 1,016,625	2 2 2	13,441 590 - - - \$ 3,267,196	\$ (5,630) \$ - 4,198	(15) (73,451) (151,333) - \$ (1,355,086) 65,798 - (2,531)	(577) - (1,524) \$ 42,515 (536) - - 8,055	11,257 (73,451) (151,333) (1,524) \$ 2,967,860 65,262 4,198 69,460 298,066 10,528
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009  Comprehensive Income: Net income Derivative instrument activity  Comprehensive income Issuance of common shares Stock based compensation plan activity Conversion of Limited Partner Units Distributions to preferred shareholders	\$ 1,016,625	2 2 2	13,441 590 - - \$ 3,267,196 \$ 3,267,196 - - 297,801 13,056 (8,069)	\$ (5,630) \$ - 4,198	(15) (73,451) (151,333) - \$ (1,355,086) 65,798 - (2,531) - (69,468)	(577) - (1,524) \$ 42,515 (536) - - 8,055	11,257 (73,451) (151,333) (1,524) \$ 2,967,860 65,262 4,198 69,460 298,066 10,528
Conversion of Limited Partner Units Distributions to preferred shareholders Distributions to common shareholders (\$.76 per share) Distributions to noncontrolling interests, net  Balance at December 31, 2009 Comprehensive Income: Net income Derivative instrument activity  Comprehensive income Issuance of common shares Stock based compensation plan activity Conversion of Limited Partner Units	\$ 1,016,625	2 2 2	13,441 590 - - \$ 3,267,196 \$ 297,801 13,056	\$ (5,630) \$ - 4,198	(15) (73,451) (151,333) - \$ (1,355,086) 65,798 - (2,531)	(577) - (1,524) \$ 42,515 (536) - - 8,055	11,257 (73,451) (151,333) (1,524) \$ 2,967,860 65,262 4,198 69,460 298,066 10,528

Table of Contents 112

(162,015)

(162,015)

Distributions to noncontrolling interests - - - (5,741) (5,741)

Balance at December 31, 2010 \$ 904,540 \$ 2,522 \$ 3,573,720 \$ (1,432) \$ (1,533,740) \$ 44,293 \$ 2,989,903

See accompanying Notes to Consolidated Financial Statements.

- 65 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

#### (1) The Company

Substantially all of our Rental Operations (see Note 9) are conducted through Duke Realty Limited Partnership (DRLP). We owned approximately 98.0% of the common partnership interests of DRLP (Units) at December 31, 2010. At the option of the holders, subject to certain restrictions, the remaining Units are redeemable for shares of our common stock on a one-to-one basis and earn dividends at the same rate as shares of our common stock. If determined to be necessary in order to continue to qualify as a real estate investment trust (REIT), we may elect to purchase the Units for an equivalent amount of cash rather than issuing shares of common stock upon redemption. We conduct our Service Operations (see Note 9) through Duke Realty Services, LLC, Duke Realty Services Limited Partnership and Duke Construction Limited Partnership (DCLP). DCLP is owned through a taxable REIT subsidiary. The terms we, us and our refer to Duke Realty Corporation and subsidiaries (the Company) and those entities owned or controlled by the Company.

## (2) <u>Summary of Significant Accounting Policies</u> <u>FASB Codification</u>

On July 1, 2009, the Financial Accounting Standards Board (FASB) issued the FASB Accounting Standards Codification (ASC or the Codification) that established the exclusive authoritative reference for accounting principles generally accepted in the United States of America (GAAP) for use in financial statements, except for SEC rules and interpretive releases, which are also authoritative GAAP for SEC registrants. The Codification superseded all existing non-SEC accounting and reporting standards but did not impact any of our existing accounting policies.

#### **Principles of Consolidation**

The consolidated financial statements include our accounts and the accounts of our majority-owned or controlled subsidiaries. The equity interests in these controlled subsidiaries not owned by us are reflected as noncontrolling interests in the consolidated financial statements. All significant intercompany balances and transactions have been eliminated in the consolidated financial statements. Investments in entities that we do not control, and variable interest entities (VIEs) in which we are not the primary beneficiary, are not consolidated and are reflected as investments in unconsolidated companies under the equity method of reporting.

#### **Reclassifications**

Certain amounts in the accompanying consolidated financial statements for 2009 and 2008 have been reclassified to conform to the 2010 consolidated financial statement presentation.

#### **Real Estate Investments**

Rental real property, including land, land improvements, buildings and tenant improvements, are included in real estate investments and are generally stated at cost. Construction in process and undeveloped land are included in real estate investments and are stated at cost. Real estate investments also include our equity interests in unconsolidated joint ventures that own and operate rental properties and hold land for development.

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

### **Depreciation**

Buildings and land improvements are depreciated on the straight-line method over their estimated lives not to exceed 40 and 15 years, respectively, for properties that we develop, and not to exceed 30 and 10 years, respectively, for acquired properties. Tenant improvement costs are depreciated using the straight-line method over the term of the related lease.

#### **Cost Capitalization**

Direct and certain indirect costs clearly associated with the development, construction, leasing or expansion of real estate investments are capitalized as a cost of the property. In addition, all leasing commissions paid to third parties for new leases or lease renewals are capitalized. We capitalize a portion of our indirect costs associated with our construction, development and leasing efforts. In assessing the amount of direct and indirect costs to be capitalized, allocations are made based on estimates of the actual amount of time spent in each activity. We do not capitalize any costs attributable to downtime or to unsuccessful projects.

We capitalize direct and indirect project costs associated with the initial construction of a property up to the time the property is substantially complete and ready for its intended use. In addition, we capitalize costs, including real estate taxes, insurance, and utilities, that have been allocated to vacant space based on the square footage of the portion of the building not held available for immediate occupancy during the extended lease-up periods after construction of the building shell has been completed if costs are being incurred to ready the vacant space for its intended use. If costs and activities incurred to ready the vacant space cease, then cost capitalization is also discontinued until such activities are resumed. Once necessary work has been completed on a vacant space, project costs are no longer capitalized.

We cease capitalization of all project costs on extended lease-up periods when significant activities have ceased, which does not exceed the shorter of a one-year period after the completion of the building shell or when the property attains 90% occupancy.

#### **Impairment**

We evaluate our real estate assets, with the exception of those that are classified as held- for- sale, for impairment whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. If such an evaluation is considered necessary, we compare the carrying amount of that real estate asset, or asset group, with the expected undiscounted cash flows that are directly associated with, and that are expected to arise as a direct result of, the use and eventual disposition of that asset, or asset group. Our estimate of the expected future cash flows used in testing for impairment is based on, among other things, our estimates regarding future market conditions, rental rates, occupancy levels, costs of tenant improvements, leasing commissions and other tenant concessions, assumptions regarding the residual value of our properties at the end of our anticipated holding period and the length of our anticipated holding period and is, therefore, subjective by nature. These assumptions could differ materially from actual results. If our strategy changes or if market conditions otherwise dictate a reduction in the holding period and an earlier sale date, an impairment loss could be recognized and such loss could be material. To the extent the carrying amount of a real estate asset, or asset group, exceeds the associated estimate of undiscounted cash flows, an

impairment loss is recorded to reduce the carrying value of the asset to its fair value.

- 67 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The determination of the fair value of real estate assets is also highly subjective, especially in markets where there is a lack of recent comparable transactions. We primarily utilize the income approach to estimate the fair value of our income producing real estate assets. To the extent that the assumptions used in testing long-lived assets for impairment differ from those of a marketplace participant, the assumptions are modified in order to estimate the fair value of a real estate asset when an impairment charge is measured. In addition to determining future cash flows, which make the estimation of a real estate asset s undiscounted cash flows highly subjective, the selection of the discount rate and exit capitalization rate used in applying the income approach is also highly subjective.

Real estate assets classified as held- for- sale are reported at the lower of their carrying value or their fair value, less estimated costs to sell. Once a property is designated as held-for-sale, no further depreciation expense is recorded.

## Purchase Accounting

On January 1, 2009, we adopted the new accounting standard (FASB ASC 805) on purchase accounting, which required acquisition related costs to be expensed immediately as period costs. This new standard also requires that (i) 100% of the assets and liabilities of an acquired entity, as opposed to the amount proportional to the portion acquired, must be recorded at fair value upon an acquisition and (ii) a gain or loss must be recognized for the difference between the fair value and the carrying value of any existing ownership interests in acquired entities. Finally, this new standard requires that contingencies arising from a business combination be recorded at fair value if the acquisition date fair value can be determined during the measurement period.

We allocate the purchase price of acquired properties to net tangible and identified intangible assets based on their respective fair values, using all pertinent information available at the date of acquisition. The allocation to tangible assets (buildings, tenant improvements and land) is based upon management s determination of the value of the property as if it were vacant using discounted cash flow models similar to those used by independent appraisers. Factors considered by management include an estimate of carrying costs during the expected lease-up periods considering current market conditions, and costs to execute similar leases. The purchase price of real estate assets is also allocated among three categories of intangible assets consisting of the above or below market component of in-place leases, the value of in-place leases and the value of customer relationships.

The value allocable to the above or below market component of an acquired in-place lease is determined based upon the present value (using a discount rate which reflects the risks associated with the acquired leases) of the difference between (i) the contractual amounts to be paid pursuant to the lease over its remaining term and (ii) management s estimate of the amounts that would be paid using fair market rates over the remaining term of the lease. The amounts allocated to above market leases are included in deferred leasing and other costs in the balance sheet and below market leases are included in other liabilities in the balance sheet; both are amortized to rental income over the remaining terms of the respective leases.

The total amount of intangible assets is further allocated to in-place lease values and to customer relationship values based upon management s assessment of their respective values. These intangible assets are included in deferred leasing and other costs in the balance sheet and are depreciated over the remaining term of the existing lease, or the anticipated life of the customer relationship, as applicable.

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

#### **Joint Ventures**

We have equity interests in unconsolidated joint ventures that own and operate rental properties and hold land for development. We consolidate those joint ventures that are considered to be variable interest entities (VIEs) where we are the primary beneficiary. We analyze our investments in joint ventures to determine if the joint venture is considered a VIE and would require consolidation. We (i) evaluate the sufficiency of the total equity investment at risk, (ii) review the voting rights and decision-making authority of the equity investment holders as a group, and whether there are any guaranteed returns, protection against losses, or capping of residual returns within the group and (iii) establish whether activities within the venture are on behalf of an investor with disproportionately few voting rights in making this VIE determination. We would consolidate a venture that is determined to be a VIE if we were the primary beneficiary.

On January 1, 2010, we adopted a new accounting standard that eliminated the primarily quantitative model previously in effect to determine the primary beneficiary of a VIE and replaced it with a qualitative model that focuses on which entities have the power to direct the activities of the VIE as well as the obligation or rights to absorb the VIE s losses or receive its benefits. This new standard requires assessments at each reporting period of which party within the VIE is considered the primary beneficiary and also requires a number of new disclosures related to VIEs. The reconsideration of the initial determination of VIE status is still based on the occurrence of certain events. We were not the primary beneficiary of any VIEs at January 1, 2010 and the implementation of this new accounting standard did not have a material impact on our results of operation or financial condition.

During 2010, events took place within two of our unconsolidated joint ventures that required us to re-evaluate our previous conclusions that these two joint ventures were not VIEs. Upon reconsideration, we determined that the fair values of the equity investments at risk were not sufficient, when considering their overall capital requirements, and we therefore concluded that these two ventures now meet the applicable criteria to be considered VIEs.

These two joint ventures were formed with the sole purpose of developing, constructing, leasing, marketing and selling properties for a profit. The majority of the business activities of these joint ventures are financed with third-party debt, with joint and several guarantees provided by the joint venture partners. All significant decisions for both joint ventures, including those decisions that most significantly impact each venture s economic performance, require unanimous joint venture partner approval as well as, in certain cases, lender approval. In both joint ventures, unanimous joint venture partner approval requirements include entering into new leases, setting annual operating budgets, selling an underlying property, and incurring additional indebtedness. Because no single variable interest holder exercises control over the decisions that most significantly affect each venture s economic performance, we determined that the equity method of accounting is still appropriate for these joint ventures.

#### DUKE REALTY CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

The following is a summary of the carrying value in our consolidated balance sheet, as well as our maximum loss exposure under guarantees, for entities we have determined to be VIEs as of December 31, 2010:

		Maximum Loss
	Carrying Value	Exposure
Investment in Unconsolidated Company	\$ 31.7 million	\$ 31.7 million
Guarantee Obligations (1)	\$ (25.2 million)	\$ (63.7 million)

(1) We are party to joint and several guarantees of the third-party debt of both of these joint ventures and our maximum loss exposure is equal to the maximum monetary obligation pursuant to the guarantee agreements. In 2009, we recorded a liability for our probable future obligation under a guarantee to the lender of one of these ventures. Pursuant to an agreement with the lender, we may make member loans to this joint venture that will reduce our maximum guarantee obligation on a dollar- for- dollar basis. The carrying value of our recorded guarantee obligations is included in other liabilities in our Consolidated Balance Sheets.

To the extent that our joint ventures do not qualify as VIEs, we consolidate those joint ventures that we control through majority ownership interests or where we are the managing member and our partner does not have substantive participating rights. Control is further demonstrated by the ability of the general partner to manage day-to-day operations, refinance debt and sell the assets of the joint venture without the consent of the limited partner and inability of the limited partner to replace the general partner. We use the equity method of accounting for those joint ventures where we do not have control over operating and financial policies. Under the equity method of accounting, our investment in each joint venture is included on our balance sheet; however, the assets and liabilities of the joint ventures for which we use the equity method are not included on our balance sheet.

To the extent that we contribute assets to a joint venture, our investment in the joint venture is recorded at our cost basis in the assets that were contributed to the joint venture. To the extent that our cost basis is different than the basis reflected at the joint venture level, the basis difference is amortized over the life of the related asset and included in our share of equity in net income of the joint venture. We recognize gains on the contribution or sale of real estate to joint ventures, relating solely to the outside partner s interest, to the extent the economic substance of the transaction is a sale.

#### **Cash Equivalents**

Investments with an original maturity of three months or less are classified as cash equivalents.

#### Valuation of Receivables

We reserve the entire receivable balance, including straight-line rent, of any tenant with an amount outstanding over 90 days. Additional reserves are recorded for more current amounts, as applicable, where we have determined collectability to be doubtful. Straight-line rent receivables for any tenant with long-term risk, regardless of the status of current rent receivables, are reviewed and reserved as necessary.

#### **Deferred Costs**

Costs incurred in connection with obtaining financing are amortized to interest expense over the term of the related loan. All direct and indirect costs, including estimated internal costs, associated with the leasing of real estate investments owned by us are capitalized and amortized over the term of the related lease. We include lease incentive costs, which are payments made on behalf of a tenant to sign a lease, in deferred leasing costs and amortize them on a straight-line basis over the respective lease terms as a reduction of rental revenues. We include as lease incentives amounts funded to construct tenant improvements owned by the tenant. Unamortized costs are charged to expense upon the early termination of the lease or upon early payment of the financing.

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

## **Convertible Debt Accounting**

On January 1, 2009, we adopted a new accounting standard (FASB ASC 470) for convertible debt instruments that may be settled in cash upon conversion. This new standard required separate accounting for the debt and equity components of certain convertible instruments. Our 3.75% Exchangeable Senior Notes (Exchangeable Notes), issued in November 2006, have an exchange rate of 20.47 common shares per \$1,000 principal amount of the notes, representing an exchange price of \$48.85 per share of our common stock. The Exchangeable Notes were subject to the accounting changes required by this new standard, which required that the value assigned to the debt component equal the estimated fair value of debt with similar contractual cash flows, but without the conversion feature, resulting in the debt being recorded at a discount. The resulting debt discount will be amortized over the period from its issuance through November 2011, the first optional redemption date, as additional non-cash interest expense. We were required to apply this new accounting standard retrospectively to prior periods.

At December 31, 2010, the Exchangeable Notes had \$167.6 million of principal outstanding, an unamortized discount of \$2.1 million and a net carrying amount of \$165.6 million. The carrying amount of the equity component was \$34.7 million at December 31, 2010. Subsequent to the implementation of the new standard, interest expense is recognized on the Exchangeable Notes at an effective rate of 5.6%. The increase to interest expense (in thousands) on the Exchangeable Notes, which led to a corresponding decrease to net income, for the years ended December 31, 2010, 2009 and 2008 is summarized as follows:

Interest expense on Exchangeable Notes, excluding effect of accounting for convertible debt	2010 \$ 7.136	2009 \$ 14.850	2008 \$ 21.574
Effect of accounting for convertible debt	2.474	5.024	6.536
Effect of accounting for convertible debt	2,474	3,024	0,550
Total interest expense on Exchangeable Notes	\$ 9,610	\$ 19,874	\$ 28,110

#### **Noncontrolling Interests**

On January 1, 2009, we adopted a new accounting standard (FASB ASC 810) on noncontrolling interests, which required noncontrolling interests (previously referred to as minority interests) to be reported as a component of total equity, resulting in retroactive changes to the presentation of the noncontrolling interests in the consolidated balance sheets and statements of operations. This new standard also modified the accounting for changes in the level of ownership in consolidated subsidiaries.

Noncontrolling interests relate to the minority ownership interests in DRLP and interests in consolidated property partnerships that are not wholly owned. Noncontrolling interests are subsequently adjusted for additional contributions, distributions to noncontrolling holders and the noncontrolling holders proportionate share of the net earnings or losses of each respective entity.

Prior to January 1, 2009, when a Unit was redeemed (Note 1), the difference between the aggregate book value and the purchase price of the Unit increased the recorded value of our net assets. For redemptions of Units subsequent to January 1, 2009, the change in ownership is treated as an equity transaction and there is no effect on our earnings or net assets.

- 71 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

#### **Revenue Recognition**

#### Rental and Related Revenue

The timing of revenue recognition under an operating lease is determined based upon ownership of the tenant improvements. If we are the owner of the tenant improvements, revenue recognition commences after the improvements are completed and the tenant takes possession or control of the space. In contrast, if we determine that the tenant allowances we are funding are lease incentives, then we commence revenue recognition when possession or control of the space is turned over to the tenant. Rental income from leases with free rental periods or scheduled rental increases during their terms is recognized on a straight-line basis.

We record lease termination fees when a tenant has executed a definitive termination agreement with us and the payment of the termination fee is not subject to any material conditions that must be met or waived before the fee is due to us.

#### General Contractor and Service Fee Revenue

Management fees are based on a percentage of rental receipts of properties managed and are recognized as the rental receipts are collected. Maintenance fees are based upon established hourly rates and are recognized as the services are performed. Construction management and development fees represent fee-based third-party contracts and are recognized as earned based on the terms of the contract, which approximates the percentage of completion method.

We recognize income on construction contracts where we serve as a general contractor on the percentage of completion method. Using this method, profits are recorded based on our estimates of the percentage of completion of individual contracts, commencing when the work performed under the contracts reaches a point where the final costs can be estimated with reasonable accuracy. The percentage of completion estimates are based on a comparison of the contract expenditures incurred to the estimated final costs. Changes in job performance, job conditions and estimated profitability may result in revisions to costs and income and are recognized in the period in which the revisions are determined.

Receivables on construction contracts were in an over-billed position of \$160,000 and \$470,000 at December 31, 2010 and 2009.

#### **Property Sales**

Gains on sales of all properties are recognized in accordance with FASB ASC 360-20. The specific timing of the sale of a building is measured against various criteria in FASB ASC 360-20 related to the terms of the transactions and any continuing involvement in the form of management or financial assistance from the seller associated with the properties. We make judgments based on the specific terms of each transaction as to the amount of the total profit from the transaction that we recognize considering factors such as continuing ownership interest we may have with the buyer ( partial sales ) and our level of future involvement with the property or the buyer that acquires the assets. If the full accrual sales criteria are not met, we defer gain recognition and account for the continued operations of the property by applying the finance, installment or cost recovery methods, as appropriate, until the full accrual sales criteria are met. Estimated future costs to be incurred after completion of each sale are included in the determination

of the gain on sales.

- 72 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

#### Notes to Consolidated Financial Statements

To the extent that a property has had operations prior to sale, and that we do not have continuing involvement with the property, gains from sales of depreciated property are included in discontinued operations and the proceeds from the sale of these held-for-rental properties are classified in the investing activities section of the Consolidated Statements of Cash Flows.

Gains or losses from our sale of properties that were developed or repositioned with the intent to sell and not for long-term rental (Build-for-Sale properties) are classified as gain on sale of properties in the Consolidated Statements of Operations. Other rental properties that do not meet the criteria for presentation as discontinued operations are also classified as gain on sale of properties in the Consolidated Statements of Operations.

#### **Net Income (Loss) Per Common Share**

Basic net income (loss) per common share is computed by dividing net income (loss) attributable to common shareholders, less dividends on share-based awards expected to vest, by the weighted average number of common shares outstanding for the period. Diluted net income (loss) per common share is computed by dividing the sum of basic net income (loss) attributable to common shareholders and the noncontrolling interest in earnings allocable to Units not owned by us (to the extent the Units are dilutive), by the sum of the weighted average number of common shares outstanding and, to the extent they are dilutive, partnership Units outstanding, as well as any potential dilutive securities for the period.

During the first quarter of 2009, we adopted a new accounting standard (FASB ASC 260-10) on participating securities, which we have applied retrospectively to prior period calculations of basic and diluted earnings per common share. Pursuant to this new standard, certain of our share-based awards are considered participating securities because they earn dividend equivalents that are not forfeited even if the underlying award does not vest.

The following table reconciles the components of basic and diluted net income (loss) per common share (in thousands):

	2010	2009	2008
Net income (loss) attributable to common shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408
Less: Dividends on share-based awards expected to vest	(2,513)	(1,759)	(1,631)
Basic net income (loss) attributable to common shareholders	(16,621)	(335,360)	48,777
Noncontrolling interest in earnings of common unitholders	-	-	2,640
Diluted net income (loss) attributable to common shareholders	\$ (16,621)	\$ (335,360)	\$ 51,417
Weighted average number of common shares outstanding	238,920	201,206	146,915
Weighted average partnership Units outstanding	-	-	7,619
Other potential dilutive shares	-	-	19
Weighted average number of common shares and potential dilutive securities	238,920	201,206	154,553

- 73 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The partnership Units are anti-dilutive for the years ended December 31, 2010 and 2009, as a result of the net loss for these periods. In addition, substantially all potential shares related to our stock-based compensation plans as well as our 3.75% Exchangeable Senior Notes (Exchangeable Notes) are anti-dilutive for all years presented. The following table summarizes the data that is excluded from the computation of net income (loss) per common share as a result of being anti-dilutive (in thousands):

	2010	2009	2008
Noncontrolling interest in earnings of common unitholders	\$ 351	\$ 11,099	\$ -
Weighted average partnership Units outstanding	5,950	6,687	-
Other potential dilutive shares:			
Anti-dilutive potential shares under stock-based compensation plans	4,713	7,872	8,219
Anti-dilutive potential shares under the Exchangeable Notes	3,890	8.089	11,771

#### **Federal Income Taxes**

We have elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended. To qualify as a REIT, we must meet a number of organizational and operational requirements, including a requirement to distribute at least 90% of our adjusted taxable income to our stockholders. Management intends to continue to adhere to these requirements and to maintain our REIT status. As a REIT, we are entitled to a tax deduction for some or all of the dividends we pay to shareholders. Accordingly, we generally will not be subject to federal income taxes as long as we currently distribute to shareholders an amount equal to or in excess of our taxable income. We are also generally subject to federal income taxes on any taxable income that is not currently distributed to our shareholders. If we fail to qualify as a REIT in any taxable year, we will be subject to federal income taxes and may not be able to qualify as a REIT for four subsequent taxable years.

REIT qualification reduces, but does not eliminate, the amount of state and local taxes we pay. In addition, our financial statements include the operations of taxable corporate subsidiaries that are not entitled to a dividends paid deduction and are subject to corporate federal, state and local income taxes. As a REIT, we may also be subject to certain federal excise taxes if we engage in certain types of transactions.

The following table reconciles our net income (loss) to taxable income (loss) before the dividends paid deduction for the years ended December 31, 2010, 2009 and 2008 (in thousands):

Net income (loss) Book/tax differences	2010	2009	2008
	\$ 65,262	\$ (271,490)	\$ 110,408
	78,178	441,784	127,607
Taxable income before adjustments Less: capital gains	143,440	170,294	238,015
	(62,477)	(10,828)	(80,069)
Adjusted taxable income subject to 90% distribution requirement	\$ 80,963	\$ 159,466	\$ 157,946

Our dividends paid deduction is summarized below (in thousands):

	2010	2009	2008
Cash dividends paid	\$ 231,446	\$ 224,784	\$ 355,782
Cash dividends declared and paid in current year that apply to previous year	-	-	(52,471)
Less: Capital gain distributions	(62,477)	(10,828)	(80,069)
Less: Return of capital	(82,283)	(49,321)	(59,709)
Total dividends paid deduction attributable to adjusted taxable income	\$ 86,686	\$ 164.635	\$ 163,533

#### DUKE REALTY CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

A summary of the tax characterization of the dividends paid for the years ended December 31, 2010, 2009 and 2008 follows:

	2010	2009	2008
Common Shares			
Ordinary income	24.9%	69.0%	39.3%
Return of capital	56.3%	26.4%	27.3%
Capital gains	18.8%	4.6%	33.4%
	100.0%	100.0%	100.0%
Preferred Shares			
Ordinary income	57.0%	93.7%	70.2%
Capital gains	43.0%	6.3%	29.8%
	100.0%	100.0%	100.0%

Refinements to our operating strategy in 2009 caused us to reduce our projections of taxable income in our taxable REIT subsidiary. As the result of these changes in our projections, we determined that it was more likely than not that the taxable REIT subsidiary would not generate sufficient taxable income to realize any of its deferred tax assets. Accordingly, a full valuation allowance was established for our deferred tax assets in 2009, which we have continued to maintain through December 31, 2010. Income taxes are not material to our operating results or financial position.

We received income tax refunds, net of federal and state income tax payments, of \$19.7 million in 2010. We paid federal and state income taxes of \$800,000 and \$3.5 million in 2009 and 2008, respectively. The taxable REIT subsidiaries have no significant net deferred income tax or unrecognized tax benefit items.

#### **Derivative Financial Instruments**

We periodically enter into certain interest rate protection agreements to effectively convert or cap floating rate debt to a fixed rate, and to hedge anticipated future financing transactions, both of which qualify for cash flow hedge accounting treatment. Net amounts paid or received under these agreements are recognized as an adjustment to the interest expense of the corresponding debt. We do not utilize derivative financial instruments for trading or speculative purposes.

If a derivative qualifies as a cash flow hedge, the change in fair value of the derivative is recognized in other comprehensive income to the extent the hedge is effective, while the ineffective portion of the derivative s change in fair value is recognized in earnings. Gains and losses on our interest rate protection agreements are subsequently included in earnings as an adjustment to interest expense in the same periods in which the related interest payments being hedged are recognized in earnings.

We estimate the fair value of derivative instruments using standard market conventions and techniques such as discounted cash flow analysis, option pricing models and termination cost at each balance sheet date. For all hedging

relationships, we formally document the hedging relationship and its risk-management objective and strategy for undertaking the hedge, the hedging instrument, the hedged item, the nature of the risk being hedged, how the hedging instrument s effectiveness in offsetting the hedged risk will be assessed prospectively and retrospectively, and a description of the method of measuring ineffectiveness.

### **Fair Value Measurements**

On January 1, 2009, we adopted a new accounting standard (FASB ASC 820) that establishes a framework for measuring fair value of non-financial assets and liabilities that are not required or permitted to be measured at fair value on a recurring basis but only in certain circumstances, such as a business combination.

- 75 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

Assets and liabilities recorded at fair value on the consolidated balance sheets are categorized based on the inputs to the valuation techniques as follows:

Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities to which we have access.

Level 2 inputs are inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices), such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs for the asset or liability, which are typically based on an entity s own assumptions, as there is little, if any, related market activity.

In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

### **Use of Estimates**

The preparation of the financial statements requires management to make a number of estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. The most significant estimates, as discussed within our Summary of Significant Accounting Policies, pertain to the critical assumptions utilized in testing real estate assets for impairment as well as in estimating the fair value of real estate assets when an impairment event has taken place. Actual results could differ from those estimates.

### (3) Significant Acquisitions and Dispositions

2010 Acquisition of Remaining Interest in Dugan Realty, L.L.C.

On July 1, 2010, we acquired our joint venture partner s 50% interest in Dugan Realty, L.L.C. ( Dugan ), a real estate joint venture that we had previously accounted for using the equity method, for a payment of \$166.7 million. Dugan held \$28.1 million of cash at the time of acquisition, which resulted in a net cash outlay of \$138.6 million. As the result of this transaction we obtained 100% of Dugan s membership interests.

At the date of acquisition, Dugan owned 106 industrial buildings totaling 20.8 million square feet and 63 net acres of undeveloped land located in Midwest and Southeast markets. Dugan had a secured loan with a face value of \$195.4 million due in October 2010, which was repaid at its scheduled maturity date, and a secured loan with a face value of

\$87.6 million due in October 2012 (see Note 8). The acquisition was completed in order to pursue our strategy to increase our overall allocation to industrial real estate assets.

- 76 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The following table summarizes our allocation of the fair value of amounts recognized for each major class of assets and liabilities (in thousands):

Real estate assets	\$ 502,418
Lease related intangible assets	107,155
Other assets	28,658
Total acquired assets	\$ 638,231
Secured debt	\$ 285,376
Other liabilities	20,243
Total assumed liabilities	\$ 305,619

#### Fair value of acquired net assets (represents 100% interest)

\$ 332,612

We previously managed and performed other ancillary services for Dugan s properties and, as a result, Dugan had no employees of its own and no separately recognizable brand identity. As such, we determined that the consideration paid to the seller, plus the fair value of the incremental share of the assumed liabilities, represented the fair value of the additional interest in Dugan that we acquired, and that no goodwill or other non-real estate related intangible assets were required to be recognized through the transaction. Accordingly, we also determined that the fair value of the acquired ownership interest in Dugan equaled the fair value of our existing ownership interest.

In conjunction with acquiring our partner s ownership interest in Dugan, we derecognized a \$50.0 million liability related to a put option held by our partners. The put liability was originally recognized in October 2000, in connection with a sale of industrial properties and undeveloped land to Dugan, at which point our joint venture partner was given an option to put up to \$50.0 million of its interest in Dugan to us in exchange for our common stock or cash (at our option). Our gain on acquisition, considering the derecognition of the put liability, was calculated as follows (in thousands):

Fair value of existing interest (represents 50% interest)	\$ 166,306
Less:	
Carrying value of investment in Dugan	158,591
Put option liability derecognized	(50,000)
	108,591
Gain on acquisition	\$ 57.715

Since the acquisition date, Dugan s results of operations have been included in continuing operations in our consolidated financial statements and have generated \$38.7 million of incremental rental revenue, \$4.4 million of incremental rental expenses, and \$7.1 million of incremental real estate tax expense. We additionally have recognized \$5.2 million of interest expense, subsequent to the acquisition date, related to Dugan s two secured loans.

## Other 2010 Acquisitions

We also acquired additional properties during the year ended December 31, 2010 as shown below:

Location	Product Type	Number of Buildings
Phoenix, Arizona	Industrial	1
South Florida	Industrial	40
Houston, Texas	Industrial	3
Chicago, Illinois	Industrial	2
Nashville, Tennessee	Industrial	1
Columbus, Ohio	Industrial	1
Charlotte, North Carolina	Medical Office	1
South Florida	Office	3

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The following table summarizes our preliminary allocation of the fair value of amounts recognized for each major class of assets and liabilities (in thousands):

Real estate assets	\$ 483,396
Lease related intangible assets	122,069
Other assets	6,822
Total acquired assets	\$ 612,287
Secured and unsecured debt	\$ 221,696
Other liabilities	9,194
Total assumed liabilities	\$ 230,890
Fair value of acquired net assets	\$ 381,397

The above acquisitions include the first tranche of a portfolio of primarily industrial properties in South Florida (the Premier Portfolio), which we purchased on December 30, 2010 for \$281.7 million, including the assumption of secured debt that had a face value of \$155.7 million. The first tranche included 39 buildings totaling more than 3.4 million square feet, comprised of 38 industrial properties and one office property. We intend, and are under contract, to acquire another 17 buildings to complete the acquisition of the Premier Portfolio in early 2011. The acquisition of the Premier Portfolio includes an earn-out provision where we have agreed to pay the sellers 25% of any increase in the fair value of the properties over an agreed-upon value, less our additional capital investments in the buildings, at the end of the five year period subsequent to the acquisition. At the time of acquisition, we estimated the fair value of this contingent payment to be inconsequential and, as such, have not recorded any liability as part of purchase accounting. Any subsequent changes to this estimate will be recognized through future earnings. Overall purchase accounting allocations for the first tranche of the Premier Portfolio are preliminary as of December 31, 2010.

#### 2009 Consolidation of Retail Joint Ventures

Through March 31, 2009, we were a member in two retail real estate joint ventures with a retail developer. Both entities were jointly controlled by us and our partner, through equal voting interests, and were accounted for as unconsolidated subsidiaries under the equity method. As of April 1, 2009, we had made combined equity contributions of \$37.9 million to the two entities and we also had combined outstanding principal and accrued interest of \$173.0 million on advances to the two entities.

We advanced \$2.0 million to the two entities, who then distributed the \$2.0 million to our partner in exchange for the redemption of our partner s membership interests, effective April 1, 2009, at which time we obtained 100% control of the voting interests of both entities. We entered into these transactions to gain control of these two entities because it allowed us to operate and potentially dispose of the entities in a manner that best serves our capital needs.

In conjunction with the redemption of our partner s membership interests, we entered a profits interest agreement that entitles our former partner to additional payments should the combined sale of the two acquired entities, as well as the sale of another retail real estate joint venture that we and our partner still jointly control, result in an aggregate profit.

Aggregate profit on the sale of these three projects will be calculated by using a formula defined in the profits interest agreement. We have estimated that the fair value of the potential additional payment to our partner is insignificant.

- 78 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

A summary of the fair value of amounts recognized for each major class of assets and liabilities acquired is as follows (in thousands):

Buildings, land and tenant improvements	\$ 176,038
Undeveloped land	6,500
Total real estate assets	182,538
Lease related intangible assets	24,350
Other assets	3,987
Total acquired assets	210,875
Liabilities assumed	(4,023)
Fair value of acquired net assets	\$ 206,852

The fair values recognized from the real estate and related assets acquired were primarily determined using the income approach. The most significant assumptions in the fair value estimates were the discount rates and the exit capitalization rates. The estimates of fair value were determined to have primarily relied upon Level 3 inputs.

We recognized a loss of \$1.1 million upon acquisition, which represents the difference between the fair value of the recognized assets and the carrying value of our pre-existing equity interest. The acquisition date fair value of the net recognized assets as compared to the acquisition date carrying value of our outstanding advances and accrued interest, as well as the acquisition date carrying value of our pre-existing equity interests, is shown as follows (in thousands):

Net fair value of acquired assets and liabilities	\$ 206,852
Less advances to acquired entities eliminated upon consolidation	(173,006)
Less acquisition date carrying value of equity in acquired entities	(34,908)
Loss on acquisition	\$ (1,062)

Since April 1, 2009, the results of operations for both acquired entities have been included in continuing operations in our consolidated financial statements. Due to our significant pre-existing ownership and financing positions in the two acquired entities, the inclusion of their results of operations did not have a material effect on our operating income.

#### Fair Value Measurements

The fair value estimates used in allocating the aggregate purchase price of each acquisition among the individual components of real estate assets and liabilities were determined primarily through calculating the as-if vacant value of each building, using the income approach, and relied significantly upon internally determined assumptions. We have, thus, determined these estimates to have been primarily based upon Level 3 inputs, which are unobservable inputs

based on our own assumptions. The most significant assumptions utilized in these estimates, for our 2010 acquisitions, are summarized as follows:

Discount rate	8.9% -12.5%
Exit capitalization rate	7.6% - 10.5%
Lease up period	12 - 36 months
Net rental rate per square foot - Industrial	\$1.80 - \$8.00
Net rental rate per square foot - Office	\$19.00
Net rental rate per square foot - Medical Office	\$19.27

## **Acquisition-Related Transaction Costs**

The gain on acquisition, in our consolidated Statements of Operations, for the year ended December 31, 2010 is presented net of \$1.9 million of transaction costs.

- 79 -

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

### **Dispositions**

We disposed of undeveloped land and income producing real estate related assets and received net proceeds of \$499.5 million, \$288.2 million and \$459.6 million in 2010, 2009 and 2008, respectively. Included in the building dispositions in 2010 is the sale of seven suburban office buildings, totaling over 1.0 million square feet, to a newly formed subsidiary of an existing 20% owned joint venture. These buildings were sold to the new entity for an agreed value of \$173.9 million, of which our 80% share of proceeds totaled \$139.1 million.

All other dispositions were not individually material.

#### (4) Related Party Transactions

We provide property management, asset management, leasing, construction and other tenant related services to unconsolidated companies in which we have equity interests. We recorded the corresponding fees based on contractual terms that approximate market rates for these types of services and we have eliminated our ownership percentage of these fees in the consolidated financial statements. The following table summarizes the fees earned from these companies for the years ended December 31, 2010, 2009 and 2008, respectively (in millions):

	2010	2009	2008
Management fees	<b>\$ 7.6</b>	\$ 8.4	\$ 7.8
Leasing fees	2.7	4.2	2.8
Construction and development fees	10.3	10.2	12.7

#### (5) Investments in Unconsolidated Companies

We have equity interests in unconsolidated joint ventures that develop, own and operate rental properties and hold land for development.

Combined summarized financial information for the unconsolidated companies as of December 31, 2010 and 2009, and for the years ended December 31, 2010, 2009 and 2008, are as follows (in thousands):

	2010	2009	2008
Rental revenue	\$ 228,378	\$ 254,787	\$ 250,312
Net income	\$ 19,202	\$ 9,760	\$ 40,437
Land, buildings and tenant improvements, net	\$ 1,687,228	\$ 2,072,435	
Construction in progress	120,834	128,257	

Edgar Filing: DUKE REALTY CORP - Form 10-K

Undeveloped land	177,473	176,356	
Other assets	242,461	260,249	
	,		
	\$ 2,227,996	\$ 2,637,297	
Indebtedness	\$ 1,082,823	\$ 1,319,696	
Other liabilities	66,471	75,393	
	1 1 10 201	1 205 000	
	1,149,294	1,395,089	
Owners equity	1,078,702	1,242,208	
-			
	\$ 2,227,996	\$ 2,637,297	
	Ψ =9==19220	Ψ 2,031,271	

#### **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

Dugan generated \$42.5 million in revenues and \$6.4 million of net income in the six months of 2010 prior to its July 1 consolidation. Dugan generated \$85.7 million and \$90.3 million of revenues and \$12.5 million and \$16.8 million of net income during 2009 and 2008, respectively, and had total assets of \$649.3 million as of December 31, 2009.

Our share of the scheduled principal payments of long term debt for the unconsolidated joint ventures for each of the next five years and thereafter as of December 31, 2010 are as follows (in thousands):

Year	Future Repayments
2011	\$ 72,349
2012	3,710
2013	70,522
2014	30,157
2015	57,486
Thereafter	127,614
	\$ 361,838

#### (6) <u>Discontinued Operations and Assets Held for Sale</u>

The following table illustrates the number of properties in discontinued operations:

	Held For Sale	Sold in 2010	Sold in 2009	Sold in 2008	Total
Office	7	11	5	4	27
Industrial	2	6	-	4	12
Retail	-	2	-	-	2
	9	19	5	8	41

We allocate interest expense to discontinued operations and have included such interest expense in computing income from discontinued operations. Interest expense allocable to discontinued operations includes interest on any secured debt for properties included in discontinued operations and an allocable share of our consolidated unsecured interest expense for unencumbered properties. The allocation of unsecured interest expense to discontinued operations was based upon the gross book value of the unencumbered real estate assets included in discontinued operations as it related to the total gross book value of our unencumbered real estate assets.

The following table illustrates operations of the buildings reflected in discontinued operations for the years ended December 31 (in thousands):

Edgar Filing: DUKE REALTY CORP - Form 10-K

	2010	2009	2008
Revenues	\$ 39,325	\$ 56,463	\$ 76,593
Operating expenses	(14,893)	(21,008)	(26,990)
Depreciation and amortization	(11,120)	(16,697)	(21,933)
•			
Operating income	13,312	18,758	27,670
Interest expense	(10,580)	(15,873)	(19,124)
Income before impairment charges and gain on sales	2,732	2,885	8,546
Impairment charges	-	(26,936)	(1,266)
Gain on sale of depreciable properties	33,054	6,786	16,961
Income (loss) from discontinued operations	\$ 35,786	\$ (17,265)	\$ 24,241

## **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

Dividends on preferred shares and adjustments for repurchase of preferred shares are allocated entirely to continuing operations. The following table illustrates the allocation of the income (loss) attributable to common shareholders between continuing operations and discontinued operations, reflecting an allocation of income or loss attributable to noncontrolling interests between continuing and discontinued operations, for the years ended December 31, 2010, 2009 and 2008, respectively (in thousands):

	2010	2009	2008
Income (loss) from continuing operations attributable to common shareholders	\$ (49,025)	\$ (316,892)	\$ 27,362
Income (loss) from discontinued operations attributable to common shareholders	34,917	(16,709)	23,046
Net income (loss) attributable to common shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408

At December 31, 2010, we classified nine properties as held-for-sale, which were included in discontinued operations. Additionally, we have classified 15 in-service properties as held-for-sale, but have included the results of operations of these properties in continuing operations, either based on our present intention to sell the properties to entities in which we will retain a minority equity ownership interest or because of continuing involvement through a management agreement. The following table illustrates aggregate balance sheet information of the aforementioned nine properties included in discontinued operations, as well as the 15 held-for-sale properties whose results are included in continuing operations at December 31, 2010 (in thousands):

	Properties Included in Discontinued Operations	Properties Included in Continuing Operations	Total Held-for-Sale Properties
Balance Sheet:			
Real estate investment, net	\$ 89,643	\$ 265,049	\$ 354,692
Other assets	9,557	30,038	39,595
Total assets held-for-sale	\$ 99,200	\$ 295,087	\$ 394,287
Accrued expenses	\$ 2,936	\$ 6,679	\$ 9,615
Other liabilities	1,789	3,328	5,117
Total liabilities held-for-sale	\$ 4,725	\$ 10,007	\$ 14,732

## (7) <u>Impairments and Other Charges</u>

The following table illustrates impairment and other charges recognized during the years ended December 31, 2010, 2009 and 2008, respectively (in thousands):

	2010	2009	2008
Undeveloped land	\$ 9,834	\$ 136,581	\$ 8,632
Buildings	-	78,087	2,799
Investments in unconsolidated companies	-	56,437	-
Other real estate related assets	-	31,461	-
Impairment charges	\$ 9,834	\$ 302,566	\$ 11,431
Less: Impairment charges included in discontinued operations	-	(26,936)	(1,266)
Impairment charges - continuing operations	\$ 9,834	\$ 275,630	\$ 10,165

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

# Land and Buildings

During 2009, we refined our operating strategy and one result of this change in strategy was the decision to dispose of approximately 1,800 acres of land, which had a total cost basis of \$385.3 million, rather than holding them for future development. Our change in strategy for this land triggered the requirement to conduct an impairment analysis, which resulted in a determination that a significant portion of the land was impaired. We recognized impairment charges on land of \$136.6 million in 2009, primarily as the result of writing down the land that was identified for disposition, and determined to be impaired, to fair value. As part of determining the fair value of the non-strategic land in connection with the impairment analysis, we considered estimates made by national and local independent real estate brokers who were familiar both with the land parcels subject to evaluation as well as with conditions in the specific markets where the land was located. There were few, if any, recent and representative transactions in many of the markets where our non-strategic land was, or is still, located upon which we could base our impairment analysis. In such instances, we considered older comparable transactions, while adjusting estimated values downward to reflect the troubled condition of the overall economy at the time, constraints on available capital for potential buyers, and the resultant effect of both of these factors on real estate prices. In all cases, members of our senior management that were responsible for the individual markets where the non-strategic land was located and members of the Company s accounting and financial management team reviewed the broker s estimates for factual accuracy and reasonableness. In almost all cases, our estimate of fair value was comparable to that estimated by the brokers; however, we were ultimately responsible for all valuation estimates made in determining the extent of the impairment. Actual sales of our undeveloped land targeted for disposition could be at prices that differ significantly from our estimates and additional impairments may be necessary in the future in the event market conditions deteriorate further. Our valuation estimates primarily relied upon Level 3 inputs, as defined earlier in this report.

During 2009, we also reviewed our existing portfolio of buildings and determined that several buildings, which had previously not been actively marketed for disposal, were not strategic and would not be held as long-term investments. Additionally, at various times throughout the year, we determined it appropriate to re-evaluate certain other buildings that were in various stages of the disposition process for impairment because new information was available that triggered further analysis. Impairment charges of \$78.1 million were recognized for 28 office, industrial and retail buildings that were determined to be impaired, either as the result of a refinement in management s strategy or changes in market conditions. Of the 28 commercial buildings that were determined to be impaired during 2009, the Company utilized an income approach in determining the fair value of 16 of the buildings and a market approach in determining the fair value of the other twelve buildings. The most significant assumptions, when using the income approach, included the discount rate as well as future exit capitalization rates, occupancy levels, rental rates and capital expenditures. The twelve buildings to which the market approach was applied were in various stages of the selling process. The Company s estimates of fair value for these twelve buildings were based upon asset-specific purchase and sales contracts, letters of intent or otherwise agreed upon offer prices, with third parties. These negotiated prices were based upon, and comparable to, income approach calculations we completed as part of the selling process. Ten of these twelve properties were sold subsequent to the recognition of the impairment charge. There were no material differences in the ultimate selling price of the buildings compared to the selling price used in measuring the initial impairment charge. Fair value measurements for the buildings that were determined to be impaired relied primarily upon Level 3 inputs, as defined earlier in this report.

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

## Investments in Unconsolidated Subsidiaries

We have an investment in an unconsolidated entity (the 3630 Peachtree joint venture) whose sole activity is the development and operation of the office component of a multi-use office and residential high-rise building located in the Buckhead sub-market of Atlanta. As the result of declines in rental rates and projected increases in capital costs, we analyzed our investment during the three-month period ended September 30, 2009 and recognized an impairment charge to write off our \$14.4 million investment, as we determined that an other-than-temporary decline in value had taken place. As a result of the 3630 Peachtree joint venture s obligations to the lender in its construction loan agreement, the likelihood that our partner will be unable to contribute its share of the additional equity to fund the 3630 Peachtree joint venture s future capital costs, and ultimately the obligation stemming from our joint and several guarantee of the 3630 Peachtree joint venture loan, we recorded an additional liability of \$36.3 million, and an equal charge to impairment expense, for our probable future obligations to the lender. The estimates of fair value utilized in determining the aforementioned charges relied primarily on Level 3 inputs, as defined earlier in this report.

Due to credit issues with its most significant tenant, an inability to renew third-party financing on acceptable terms and an increase to its projected capital expenditures, we analyzed an investment in an unconsolidated joint venture (the Park Creek joint venture ) during the three-month period ended June 30, 2009 to determine whether there was an other-than-temporary decline in value. As a result of that analysis, we determined that an other-than-temporary decline in value had taken place and we wrote our investment in the Park Creek joint venture down to its fair value, thus recognizing a \$5.8 million impairment charge. We estimated the fair value of the Park Creek joint venture using the income approach and the most significant assumption in the estimate was the expected period of time in which we would hold our investment in the joint venture. We concluded that the estimate of fair value relied primarily upon Level 3 inputs, as defined earlier in this report.

## Other Real Estate Related Assets

We recognized \$31.5 million of impairment charges on other real estate related assets during 2009. The impairment charges related primarily to reserving loans receivable from other real estate entities as well as writing off previously deferred development costs.

## (8) <u>Indebtedness</u>

Indebtedness at December 31, 2010 and 2009 consists of the following (in thousands):

	2010	2009
Fixed rate secured debt, weighted average interest rate of 6.41% at December 31, 2010, and 6.67% at		
December 31, 2009, maturity dates ranging from 2011 to 2027	\$ 1,042,722	\$ 766,299
Variable rate secured debt, weighted average interest rate of 3.69% at December 31, 2010, and 3.33%		
at December 31, 2009, maturity dates ranging from 2012 to 2025	22,906	19,498

Fixed rate unsecured debt, weighted average interest rate of 6.43% at December 31, 2010, and 6.32% at December 31, 2009, maturity dates ranging from 2011 to 2028	2,948,405	3,052,465
Unsecured lines of credit, weighted average interest rate of 2.83% at December 31, 2010, and 1.08% at December 31, 2009, maturity dates ranging from 2011 to 2013	193,046	15,770
	\$ 4,207,079	\$ 3,854,032

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

## Fixed Rate Secured Debt

As of December 31, 2010, our secured debt was collateralized by rental properties with a carrying value of \$1.8 billion and by letters of credit in the amount of \$7.0 million.

The fair value of our fixed rate secured debt as of December 31, 2010 was \$1.1 billion. Because our fixed rate secured debt is not actively traded in any marketplace, we used a discounted cash flow methodology to determine its fair value. Accordingly, we calculated fair value by applying an estimate of the current market rate to discount the debt s remaining contractual cash flows. Our estimate of a current market rate, which is the most significant input in the discounted cash flow calculation, is intended to replicate debt of similar maturity and loan-to-value relationship. The estimated rates ranged from 4.80% to 6.70%, depending on the attributes of the specific loans. The current market rates we utilized were internally estimated; therefore, we have concluded that our determination of fair value for our fixed rate secured debt was primarily based upon Level 3 inputs, as defined earlier in this report.

On July 1, 2010, we assumed two non-recourse secured loans associated with the acquisition of Dugan, which had acquisition-date fair values of \$196.6 million and \$88.8 million and face values of \$195.4 million and \$87.6 million. The \$196.6 million loan, which bore interest at a rate of 7.52%, was repaid at its maturity in October 2010 while the \$88.8 million loan, which bears interest at 5.92%, matures in October 2012. Both loans were determined at acquisition to have a market interest rate of 5.25%.

In December 2010, we assumed 14 secured loans which had an acquisition date fair value of \$158.2 million and a face value of \$155.7 million, in conjunction with the acquisition of the Premier Portfolio. The loans carry a weighted average interest rate of 5.58% and a weighted remaining term of 3.4 years. The assumed loans were determined to have market interest rates of 5.00%.

In conjunction with two other acquisitions, we assumed two loans, with a combined acquisition date fair value of \$36.4 million, in December 2010. These two loans had a combined face value of \$35.8 million. The loans mature in May 2014 and October 2016 and were determined to have market interest rates of 5.25% and 5.12%.

In February, March and July 2009, we borrowed a total of \$270.0 million from three 10-year fixed rate secured debt financings that are secured by 32 rental properties. The secured debt bears interest at a weighted average rate of 7.69% and matures at various points in 2019. Additionally, in June 2009, we borrowed \$8.5 million from two 6.50% 10-year fixed rate mortgages due in 2019, which are secured by two properties.

#### Fixed Rate Unsecured Debt

Gains and losses on repurchase are shown after the write off of applicable issuance costs and other accounting adjustments.

We took the following actions during 2010 and 2009 as it pertains to our fixed rate unsecured indebtedness:

In January 2010, we repaid \$99.8 million of corporate unsecured debt, which had an effective interest rate of 5.37%, at its scheduled maturity date.

- 85 -

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

Throughout 2010, through a cash tender offer and open market transactions, we repurchased certain of our outstanding series of senior unsecured notes scheduled to mature in 2011 and 2013 for \$292.2 million. The total face value of these repurchases was \$279.9 million. We recognized a loss of \$16.3 million on the repurchases after writing off applicable issuance costs and other accounting adjustments.

On April 1, 2010, we issued \$250.0 million of senior unsecured notes that bear interest at 6.75% and mature on March 15, 2020.

In conjunction with one of our acquisitions in 2010, we assumed a \$22.4 million unsecured loan that matures in June 2020 and bears interest at an effective rate of 6.26%. This loan was originated less than one year prior to the acquisition and we concluded that the loan s fair value equaled its face value. In February 2009, we repaid \$124.0 million of 6.83% corporate unsecured debt at its scheduled maturity date.

Throughout 2009, we repurchased portions of various series of our senior unsecured notes with various scheduled maturity dates through December 2011, both on the open market and through cash tender offers, for \$500.9 million. The total face value of these repurchases was \$542.9 million. We recognized a gain of \$27.5 million on the repurchases after writing off applicable issuance costs and other accounting adjustments. The aforementioned gains on repurchase were partially offset by a \$6.8 million charge to write off fees paid for a cancelled secured debt transaction.

In August 2009, we issued \$500.0 million of senior unsecured notes in two equal tranches. The first \$250.0 million of the senior unsecured notes mature in February 2015 and bear interest at an effective rate of 7.50%, while the other \$250.0 million of the senior unsecured notes mature in August 2019 and bear interest at an effective rate of 8.38%.

In November 2009, we repaid \$82.1 million of senior unsecured notes with an effective interest rate of 7.86% on their scheduled maturity date.

The fair value of our fixed rate unsecured debt as of December 31, 2010 was approximately \$3.2 billion. We utilized broker estimates in estimating the fair value of our fixed rate unsecured debt. Our unsecured notes are thinly traded and, in many cases, the broker estimates were not based upon comparable transactions. The broker estimates took into account any recent trades within the same series of our fixed rate unsecured debt, comparisons to recent trades of other series of our fixed rate unsecured debt from companies with profiles similar to ours, as well as overall economic conditions. We reviewed these broker estimates for reasonableness and accuracy, considering whether the estimates were based upon market participant assumptions within the principal and most advantageous market and whether any observable inputs would be more preferable indicators of fair value to the broker estimates. We concluded that the broker estimates were representative of fair value. We have determined that our estimation of the fair value of our fixed rate unsecured debt was primarily based upon Level 3 inputs. The estimated trading values of our fixed rate unsecured debt, depending on the maturity and coupon rates, ranged from 101.00% to 117.30% of face value.

The indentures (and related supplemental indentures) governing our outstanding series of notes also require us to comply with financial ratios and other covenants regarding our operations. We were in compliance with all such covenants as of December 31, 2010.

- 86 -

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

# Unsecured Lines of Credit

Our unsecured lines of credit as of December 31, 2010 are described as follows (in thousands):

		Borrowing		Ou	tstanding
Description		Capacity	Maturity Date	at Decei	mber 31, 2010
Unsecured Line of Credit	DRLP	\$ 850,000	February 2013	\$	175,000
Unsecured Line of Credit	Consolidated Subsidiary	\$ 30.000	July 2011	\$	18.046

The DRLP unsecured line of credit has a borrowing capacity of \$850.0 million with an interest rate on borrowings of LIBOR plus 2.75% (equal to 3.01% for borrowings as of December 31, 2010), and matures in February 2013. Subject to certain conditions, the terms also include an option to increase the facility by up to an additional \$200.0 million, for a total of up to \$1.05 billion. This line of credit provides us with an option to obtain borrowings from financial institutions that participate in the line, at rates that may be lower than the stated interest rate, subject to certain restrictions.

This line of credit contains financial covenants that require us to meet certain financial ratios and defined levels of performance, including those related to fixed charge coverage and debt-to-asset value (with asset value being defined in the DRLP unsecured line of credit agreement). As of December 31, 2010, we were in compliance with all covenants under this line of credit.

The consolidated subsidiary sunsecured line of credit allows for borrowings up to \$30.0 million at a rate of LIBOR plus .85% (equal to 1.11% for outstanding borrowings as of December 31, 2010). This unsecured line of credit is used to fund development activities within the consolidated subsidiary and matures in July 2011 with, at our option, a 12-month extension.

To the extent that there are outstanding borrowings, we utilize a discounted cash flow methodology in order to estimate the fair value of our unsecured lines of credit. The net present value of the difference between future contractual interest payments and future interest payments based on our estimate of a current market rate represents the difference between the book value and the fair value. Our estimate of a current market rate is based upon the rate, considering current market conditions and our specific credit profile, at which we estimate we could obtain similar borrowings. The current market rate of 2.91% that we utilized was internally estimated; therefore, we have concluded that our determination of fair value for our unsecured lines of credit was primarily based upon Level 3 inputs, as defined earlier in this report.

## Changes in Fair Value

As all of our fair value debt disclosures relied primarily on Level 3 inputs, the following table summarizes the book value and changes in the fair value of our debt for the year ended December 31, 2010 (in thousands):

Edgar Filing: DUKE REALTY CORP - Form 10-K

	Book Value at 12/31/09	Book Value at 12/31/10	Fair Value at 12/31/09	Total Realized Losses/(Gains)	Issuances and Assumptions	Payoffs	Adjustments to Fair Value	Fair Value at 12/31/10
Fixed rate secured debt	\$ 766,299	\$ 1,042,722	\$ 770,255	\$ -	\$ 479,038	\$ (207,061)	\$ 27,330	\$ 1,069,562
Variable rate secured debt	19,498	22,906	14,419	-	4,158	-	4,329	22,906
Fixed rate unsecured notes	3,052,465	2,948,405	3,042,230	12,317	272,352	(380,280)	218,032	3,164,651
Unsecured lines of credit	15,770	193,046	14,714	-	177,276	-	1,234	193,224
Total	\$ 3,854,032	\$ 4,207,079	\$ 3,841,618	\$ 12,317	\$ 932,824	\$ (587,341)	\$ 250,925	\$ 4,450,343

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

Scheduled Maturities and Interest Paid

At December 31, 2010, the scheduled amortization and maturities of all indebtedness, excluding fair value and other accounting adjustments, for the next five years and thereafter were as follows (in thousands):

Year	Amount
2011	\$ 401,311
2012	320,780
2013	702,337
2014	319,150
2015	321,254
Thereafter	2,139,529
	\$ 4,204,361

The amount of interest paid in 2010, 2009 and 2008 was \$246.5 million, \$224.0 million and \$235.6 million, respectively. The amount of interest capitalized in 2010, 2009 and 2008 was \$11.5 million, \$26.9 million and \$53.5 million, respectively.

## (9) Segment Reporting

We have three reportable operating segments, the first two of which consist of the ownership and rental of office and industrial real estate investments. The operations of our office and industrial properties, along with our medical office and retail properties, are collectively referred to as Rental Operations. Our medical office and retail properties do not meet the quantitative thresholds for separate presentation as reportable segments. The third reportable segment consists of providing various real estate services such as property management, asset management, maintenance, leasing, development and construction management to third-party property owners and joint ventures, as well as our Build-for-Sale operations (defined below), and is collectively referred to as Service Operations. Our reportable segments offer different products or services and are managed separately because each segment requires different operating strategies and management expertise.

Gains on sale of properties developed or acquired with the intent to sell (Build-for-Sale properties), and whose operations prior to sale are insignificant, are classified as part of the income of the Service Operations business segment. The periods of operation for Build-for-Sale properties prior to sale were of short duration. Build-for-Sale properties, which are no longer part of our operating strategy, did not represent a significant component of our operations in 2010 or 2009.

Other revenue consists of other operating revenues not identified with one of our operating segments. Interest expense and other non-property specific revenues and expenses are not allocated to individual segments in determining our performance measure.

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

We assess and measure our overall operating results based upon an industry performance measure referred to as Funds From Operations (FFO), which management believes is a useful indicator of our consolidated operating performance. FFO is used by industry analysts and investors as a supplemental operating performance measure of a REIT. The National Association of Real Estate Investment Trusts (NAREIT) created FFO as a supplemental measure of REIT operating performance that excludes historical cost depreciation, among other items, from net income determined in accordance with GAAP. FFO is a non-GAAP financial measure. The most comparable GAAP measure is net income (loss) attributable to common shareholders should not be considered as a substitute for net income (loss) attributable to common shareholders or any other measures derived in accordance with GAAP and may not be comparable to other similarly titled measures of other companies. FFO is calculated in accordance with the definition that was adopted by the Board of Governors of NAREIT. We do not allocate certain income and expenses (Non-Segment Items as shown in the table below) to our operating segments. Thus, the operational performance measure presented here on a segment-level basis represents net earnings excluding depreciation expense, as well as excluding the Non-Segment Items not allocated, and is not meant to present FFO as defined by NAREIT.

Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, many industry analysts and investors have considered presentation of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. FFO, as defined by NAREIT, represents GAAP net income (loss), excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated real estate assets, plus certain non-cash items such as real estate asset depreciation and amortization, and after similar adjustments for unconsolidated partnerships and joint ventures.

Management believes that the use of consolidated FFO attributable to common shareholders, combined with net income (which remains the primary measure of performance), improves the understanding of operating results of REITs among the investing public and makes comparisons of REIT operating results more meaningful. Management believes that, by excluding gains or losses related to sales of previously depreciated real estate assets and excluding real estate asset depreciation and amortization, investors and analysts are able to readily identify the operating results of the long-term assets that form the core of a REIT s activity and assist in comparing these operating results between periods or as compared to different companies.

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The following table shows (i) the revenues and FFO for each of the reportable segments and (ii) a reconciliation of consolidated FFO attributable to common shareholders to net income (loss) attributable to common shareholders for the years ended December 31, 2010, 2009 and 2008 (in thousands):

	2010	2009	2008
Revenues			
Rental Operations:			
Office	\$ 504,812	\$ 523,695	\$ 509,203
Industrial	295,960	254,515	245,663
Non-reportable Rental Operations segments	66,376	51,645	28,023
General contractor and service fee revenue	515,361	449,509	434,624
Total Segment Revenues	1,382,509	1,279,364	1,217,513
Other Revenue	11,094	12,377	19,902
Consolidated Revenue from continuing operations	1,393,603	1,291,741	1,237,415
Discontinued Operations	39,325	56,463	76,593
Discontinued operations	55,520	20,103	70,575
Consolidated Revenue	\$ 1,432,928	\$ 1.348.204	\$ 1.314.008
Consolidated Revenue	\$ 1,432,926	\$ 1,346,204	\$ 1,314,006
Reconciliation of Consolidated Funds From Operations			
Net earnings excluding depreciation and Non-Segment Items			
Office	\$ 291,429	\$ 307,866	\$ 304,664
Industrial	219,266	191,116	188,517
Non-reportable Rental Operations segments	43,424	33,886	17,033
Service Operations	28,496	21,843	54,938
Zar are a premium	,		- 1,,
	582 615	554 711	565 152
Non-Segment Items:	582,615	554,711	565,152
Non-Segment Items:	·	,	, .
Interest expense	(239,383)	(205,952)	(184,000)
Interest expense Impairment charges	(239,383) (9,834)	(205,952) (275,630)	(184,000) (10,165)
Interest expense Impairment charges Interest and other income	(239,383) (9,834) 534	(205,952) (275,630) 1,229	(184,000) (10,165) 1,451
Interest expense Impairment charges Interest and other income Other operating expenses	(239,383) (9,834) 534 (1,231)	(205,952) (275,630) 1,229 (1,017)	(184,000) (10,165) 1,451 (8,298)
Interest expense Impairment charges Interest and other income	(239,383) (9,834) 534	(205,952) (275,630) 1,229	(184,000) (10,165) 1,451
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses	(239,383) (9,834) 534 (1,231)	(205,952) (275,630) 1,229 (1,017) (47,937)	(184,000) (10,165) 1,451 (8,298) (39,508)
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales	(239,383) (9,834) 534 (1,231) (41,329)	(205,952) (275,630) 1,229 (1,017) (47,937) 357	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs	(239,383) (9,834) 534 (1,231) (41,329) - (9,203)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204)
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense)	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527)
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares Adjustments for repurchase of preferred shares	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426) 14,046
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346 (69,468)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426)
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares Adjustments for repurchase of preferred shares	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346 (69,468) (10,438)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862 (73,451)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426) 14,046
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares Adjustments for repurchase of preferred shares	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346 (69,468) (10,438)	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862 (73,451)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426) 14,046
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares Adjustments for repurchase of preferred shares Discontinued operations	(239,383) (9,834) 534 (1,231) (41,329) (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346 (69,468) (10,438) 13,852	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862 (73,451)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426) 14,046 29,213
Interest expense Impairment charges Interest and other income Other operating expenses General and administrative expenses Gain on land sales Undeveloped land carrying costs Gain (loss) on debt transactions Gain (loss) on acquisitions, net Income tax benefit (expense) Other non-segment income Net (income) loss attributable to noncontrolling interests Noncontrolling interest share of FFO adjustments Joint venture items Dividends on preferred shares Adjustments for repurchase of preferred shares Discontinued operations  Consolidated FFO attributable to common shareholders	(239,383) (9,834) 534 (1,231) (41,329) - (9,203) (16,349) 55,820 1,126 8,132 536 (7,771) 40,346 (69,468) (10,438) 13,852	(205,952) (275,630) 1,229 (1,017) (47,937) 357 (10,403) 20,700 (1,062) 6,070 5,905 11,340 (11,514) 46,862 (73,451) - (7,354)	(184,000) (10,165) 1,451 (8,298) (39,508) 12,651 (8,204) 1,953 - 7,005 17,332 (2,620) (16,527) 61,643 (71,426) 14,046 29,213

Company's share of joint venture adjustments	(34,674)	(36,966)	(38,321)
Earnings (loss) from depreciated property sales on continuing operations	39,662	12,337	-
Earnings from depreciated property sales on discontinued operations	33,054	6,786	16,961
Earnings from depreciated property sales - share of joint venture	2,308	-	495
Noncontrolling interest share of FFO adjustments	7,771	11,514	16,527
Net income (loss) attributable to common shareholders	\$ (14,108)	\$ (333,601)	\$ 50,408

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

The assets for each of the reportable segments as of December 31, 2010 and 2009 are as follows (in thousands):

	December 31, 2010	December 31, 2009
Assets		
Rental Operations:		
Office	\$ 3,122,565	\$ 3,394,229
Industrial	3,210,566	2,233,607
Non-reportable Rental Operations segments	627,491	605,102
Service Operations	231,662	332,676
Total Segment Assets	7,192,284	6,565,614
Non-Segment Assets	451,992	738,665
Consolidated Assets	\$ 7,644,276	\$ 7,304,279

Tenant improvements and leasing costs to re-let rental space that had been previously under lease to tenants are referred to as second generation expenditures. Building improvements that are not specific to any tenant but serve to improve integral components of our real estate properties are also second generation expenditures. In addition to revenues and FFO, we also review our second generation capital expenditures in measuring the performance of our individual Rental Operations segments. We review these expenditures to determine the costs associated with re-leasing vacant space and maintaining the condition of our properties. Our second generation capital expenditures by segment are summarized as follows for the years ended December 31, 2010, 2009 and 2008 (in thousands):

	2010	2009	2008
Second Generation Capital Expenditures			
Office	\$ 65,203	\$ 64,281	\$ 56,844
Industrial	23,271	13,845	16,443
Non-reportable Rental Operations segments	249	928	1,527
Total	\$ 88,723	\$ 79,054	\$ 74,814

# (10) Leasing Activity

Future minimum rents due to us under non-cancelable operating leases at December 31, 2010 are as follows (in thousands):

Year	Amount
2011	\$ 725,006
2012	685.716

Edgar Filing: DUKE REALTY CORP - Form 10-K

2013 2014	601,796 499,821
2015	413,880
Thereafter	1,302,113
	\$ 4,228,332

In addition to minimum rents, certain leases require reimbursements of specified operating expenses that amounted to \$190.0 million, \$191.0 million and \$183.2 million for the years ended December 31, 2010, 2009 and 2008, respectively.

# (11) Employee Benefit Plans

We maintain a 401(k) plan for full-time employees. We have historically made matching contributions up to an amount equal to three percent of the employee s salary and may also make annual discretionary contributions. We temporarily suspended the Company s matching program beginning in July 2009; however, a discretionary contribution was made at the end of 2010. The total expense recognized for this plan was \$1.3 million, \$1.6 million and \$3.0 million for the years ended December 31, 2010, 2009 and 2008, respectively.

- 91 -

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

We make contributions to a contributory health and welfare plan as necessary to fund claims not covered by employee contributions. The total expense we recognized related to this plan was \$10.4 million, \$11.2 million and \$9.6 million for 2010, 2009 and 2008, respectively. These expense amounts include estimates based upon the historical experience of claims incurred but not reported as of year-end.

## (12) Shareholders Equity

We periodically use the public equity markets to fund the development and acquisition of additional rental properties or to pay down debt. The proceeds of these offerings are contributed to DRLP in exchange for an additional interest in DRLP.

In June 2010, we issued 26.5 million shares of common stock for net proceeds of approximately \$298.1 million. The proceeds from this offering were used for acquisitions, general corporate purposes and repurchases of preferred shares and fixed rate unsecured debt.

Throughout 2010, pursuant to the share repurchase plan approved by our board of directors, we repurchased 4.5 million shares of our 8.375% Series O Cumulative Redeemable Preferred Shares. The preferred shares that we repurchased had a total face value of approximately \$112.1 million, and were repurchased for \$118.8 million. An adjustment of approximately \$10.4 million, which included a ratable portion of issuance costs, increased the net loss attributable to common shareholders. All shares repurchased were retired prior to December 31, 2010.

In April 2009, we issued 75.2 million shares of common stock for net proceeds of \$551.4 million. The proceeds from the issuance were used to repay outstanding borrowings under the DRLP unsecured line of credit and for other general corporate purposes.

During the fourth quarter of 2008, pursuant to the share repurchase plan approved by our board of directors, we repurchased 109,500 preferred shares from all of our outstanding series of preferred shares. The preferred shares repurchased had a total redemption value of approximately \$27.4 million, and were repurchased for \$12.4 million. An adjustment of approximately \$14.0 million, net of a ratable portion of issuance costs, increased income attributable to common shareholders. All shares repurchased were retired prior to December 31, 2008.

The following series of preferred shares were outstanding as of December 31, 2010 (in thousands, except percentage data):

Description	Shares Outstanding	Dividend Rate	Optional Redemption Date	Liquidation Preference
Series J Preferred	396	6.625%	August 29, 2008	\$ 99,058
Series K Preferred	598	6.500%	February 13, 2009	\$ 149,550

Edgar Filing: DUKE REALTY CORP - Form 10-K

Series L Preferred	796	6.600%	November 30, 2009	\$ 199,075
Series M Preferred	673	6.950%	January 31, 2011	\$ 168,272
Series N Preferred	435	7.250%	June 30, 2011	\$ 108,630
Series O Preferred	720	8.375%	February 22, 2013	\$ 179,955

All series of preferred shares require cumulative distributions and have no stated maturity date (although we may redeem all such preferred shares on or following their optional redemption dates at our option, in whole or in part).

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

# (13) Stock Based Compensation

We are authorized to issue up to 12.4 million shares of our common stock under our stock based employee and non-employee compensation plans.

Cash flows resulting from tax deductions in excess of recognized compensation cost from the exercise of stock options (excess tax benefits) were not significant in any period presented.

## Fixed Stock Option Plans

We had options outstanding under five fixed stock option plans as of December 31, 2010. Additional grants may be made under one of those plans. Stock option awards granted under our stock based employee and non-employee compensation plans generally vest over five years at 20% per year and have contractual lives of ten years. Our most recent annual grant of stock options was in February 2008. The exercise price for stock option grants is set at the fair value of our common stock on the day of grant.

On June 7, 2010, we completed a one-time stock option exchange program, which was approved by our shareholders at our annual meeting, to allow the majority of our employees to surrender for cancellation their outstanding stock options in exchange for a lesser number of restricted stock units (RSUs) based on both the fair value of the options and the RSUs at the time of the exchange. As a result of the program, 4.4 million options were surrendered and cancelled and 1.2 million RSUs were granted.

The total compensation cost for the new RSUs, which is equal to the unamortized compensation expense associated with the related eligible unvested options surrendered, will be recognized over the applicable vesting period of the new RSUs. As the fair value of the RSUs granted was less than the fair value of the eligible options surrendered in exchange for the RSUs, each measured on June 7, 2010, there was no incremental expense recognized through the exchange program. The most significant assumption used in estimating the fair value of the surrendered options was the assumption for expected volatility, which was 70%. The volatility assumption was made based on both historical experience and our best estimate of future volatility. The assumption for dividend yield was 5% while the assumptions for expected term and risk-free rate varied based upon the remaining contractual lives of the surrendered options.

The following table summarizes transactions under our stock option plans as of December 31, 2010:

		2	010	
		Weighted	Weighted	Aggregate
		Average	Average	Intrinsic
		Exercise	Remaining	Value (1)
	Shares	Price	Life	(in Millions)
Outstanding, beginning of year	6,473,388	\$ 27.96		
Surrendered for exchange	(4,421,648)	\$ 27.97		
Exercised	-	\$ -		
Forfeited	(14,596)	\$ 27.88		
Expired	(256,345)	\$ 21.77		

Edgar Filing: DUKE REALTY CORP - Form 10-K

Outstanding, end of year	1,780,799	\$ 28.82	4.71	\$ -	
Options exercisable, end of year	1,305,583	\$ 29.18	3.95	\$ -	

(1) Although this amount changes continuously based upon the market prices of the stock, none of the exercisable options outstanding had any pre-tax intrinsic value as of December 31, 2010.

- 93 -

## DUKE REALTY CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

Options granted in the year ended December 31, 2008 had a weighted average fair value per option of \$1.76. As of December 31, 2010, there was \$47,000 of total unrecognized compensation expense related to stock options granted under the plans, which is expected to be recognized over a weighted average remaining period of 1.8 years. The total intrinsic value of options exercised during the year ended December 31, 2008 was approximately \$898,000. Compensation expense recognized for fixed stock option plans was \$820,000, \$2.6 million and \$3.9 million for the years ended December 31, 2010, 2009 and 2008, respectively. The weighted average grant date fair value of options vested during the years ended December 31, 2010, 2009 and 2008 was \$2.6 million, \$3.0 million and \$2.6 million, respectively.

The fair values of the options were determined using the Black-Scholes option-pricing model with the following assumptions:

	2008
Dividend yield	6.75%
Volatility	20.0%
Risk-free interest rate	2.79%
Expected life	5 years

The risk free interest rate assumption is based upon observed interest rates appropriate for the term of our employee stock options. The dividend yield assumption is based on the history of and our present expectation of future dividend payouts. Our computation of expected volatility for the valuation of stock options granted in the year ended December 31, 2008 is based on historic, and our present expectation of future volatility over a period of time equal to the expected term. The expected life of employee stock options represents the weighted average period the stock options are expected to remain outstanding.

## **Restricted Stock Units**

Under our 2005 Long-Term Incentive Plan and our 2005 Non-Employee Directors Compensation Plan approved by our shareholders in April 2005, RSUs may be granted to non-employee directors, executive officers and selected management employees. An RSU is economically equivalent to one share of our common stock. RSUs generally vest 20% per year over five years, have contractual lives of five years and are payable in shares of our common stock with a new share of such common stock issued upon each RSU s vesting. However, RSUs granted to existing non-employee directors vest 100% over one year, and have contractual lives of one year. Also, RSUs granted on June 7, 2010 in exchange for stock options will vest, depending on the original terms of the surrendered options, in either June 2012 or June 2013. We recognize the value of the granted RSUs over this vesting period as expense.

The following table summarizes transactions for our RSUs, excluding dividend equivalents, for 2010:

Restricted Stock Units

Number of Weighted RSUs

Average Grant Date

Edgar Filing: DUKE REALTY CORP - Form 10-K

		Fai	r Value
RSUs at December 31, 2009	1,683,606	\$	12.23
Granted	2,203,063	\$	10.86
Vested	(455,765)	\$	13.75
Forfeited	(52,065)	\$	10.99
RSUs at December 31, 2010	3,378,839	\$	11.15

Compensation cost recognized for RSUs totaled \$9.0 million, \$7.3 million and \$4.9 million for the years ended December 31, 2010, 2009 and 2008, respectively.

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

As of December 31, 2010, there was \$12.6 million of total unrecognized compensation expense related to nonvested RSUs granted under the Plan, which is expected to be recognized over a weighted average period of 3.5 years.

# (14) Financial Instruments

We are exposed to capital market risk, such as changes in interest rates. In an effort to manage interest rate risk, we may enter into interest rate hedging arrangements from time to time. We do not utilize derivative financial instruments for trading or speculative purposes.

In November 2007, we entered into forward starting interest swaps with notional amounts appropriate to hedge interest rates on \$300.0 million of anticipated debt offerings in 2009. The forward starting swaps were appropriately designated and tested for effectiveness as cash flow hedges. In March 2008, we settled the forward starting swaps and made a cash payment of \$14.6 million to the counterparties. An effectiveness test was performed as of the settlement date and it was concluded that a highly effective cash flow hedge was still in place for the expected debt offering. Of the amount paid in settlement, approximately \$700,000 was immediately reclassified to interest expense, as the result of partial ineffectiveness calculated at the settlement date. The net amount of \$13.9 million was recorded in Other Comprehensive Income (OCI) and is being recognized through interest expense over the life of the hedged debt offering, which took place in May 2008. The remaining unamortized amount included as a reduction to accumulated OCI as of December 31, 2010 is \$5.5 million.

In August 2005, we entered into \$300.0 million of cash flow hedges through forward starting interest rate swaps to hedge interest rates on \$300.0 million of anticipated debt offerings in 2007. The swaps qualified for hedge accounting, with any changes in fair value recorded in OCI. In conjunction with the September 2007 issuance of \$300.0 million of senior unsecured notes, we terminated these cash flow hedges as designated. The settlement amount received of \$10.7 million is being recognized to earnings through a reduction of interest expense over the term of the hedged cash flows. The remaining unamortized amount included as an increase to accumulated OCI as of December 31, 2010 is \$7.2 million. The ineffective portion of the hedge was insignificant.

The effectiveness of our hedges is evaluated throughout their lives using the hypothetical derivative method under which the change in fair value of the actual swap designated as the hedging instrument is compared to the change in fair value of a hypothetical swap. We had no material interest rate derivatives, when considering both fair value and notional amount, at December 31, 2010.

## (15) Commitments and Contingencies

We have guaranteed the repayment of \$95.4 million of economic development bonds issued by various municipalities in connection with certain commercial developments. We will be required to make payments under our guarantees to the extent that incremental taxes from specified developments are not sufficient to pay the bond debt service. Management does not believe that it is probable that we will be required to make any significant payments in satisfaction of these guarantees.

# **DUKE REALTY CORPORATION AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

We also have guaranteed the repayment of secured and unsecured loans of six of our unconsolidated subsidiaries. At December 31, 2010, the maximum guarantee exposure for these loans was approximately \$245.4 million. Included in our total guarantee exposure is a joint and several guarantee of the construction loan agreement of the 3630 Peachtree joint venture. A contingent liability in the amount of \$36.3 million was established in 2009 based on the probability of us being required to pay this obligation to the lender.

We lease certain land positions with terms extending to December 2080, with a total obligation of \$103.6 million. No payments on these ground leases are material in any individual year.

We are subject to various legal proceedings and claims that arise in the ordinary course of business. In the opinion of management, the amount of any ultimate liability with respect to these actions will not materially affect our consolidated financial statements or results of operations.

# (16) Subsequent Events

Declaration of Dividends

Our board of directors declared the following dividends at its regularly scheduled board meeting held on January 26, 2011:

GI.		Quarterly	n 1n (	D (D)
Class	Am	ount/Share	Record Date	Payment Date
Common	\$	0.17	February 14, 2011	February 28, 2011
Preferred (per depositary share):				
Series J	\$	0.414063	February 14, 2011	February 28, 2011
Series K	\$	0.406250	February 14, 2011	February 28, 2011
Series L	\$	0.412500	February 14, 2011	February 28, 2011
Series M	\$	0.434375	March 17, 2011	March 31, 2011
Series N	\$	0.453125	March 17, 2011	March 31, 2011
Series O	\$	0.523438	March 17, 2011	March 31, 2011

In January and February 2011, we acquired an additional twelve buildings pursuant to our planned acquisition of the Premier Portfolio. These additional buildings were acquired for \$115.7 million, which included the assumption of secured loans with a total face value of \$90.8 million.

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

# Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@nstructed/ Year Buildings AcquisitIoand/Land Inflidgs/TI Total(1Depreciation RenovatedAcquired Development Name **Type Encumbrances Land** Acworth, Georgia 240 Northpoint Northwest I75 1,022 1997 2010 Parkway Industrial 1,886 1,022 1,886 2,908 45 Allen, Texas Allen Central Park One Allen Center Office 1,966 11,051 5,066 1,720 16,363 18,083 2,528 2007 2007 Alpharetta, Georgia Brookside 1998 Office Park Radiant I Office 1,269 14,697 143 1,269 14,840 16,109 4,297 1999 Brookside 3,847 1999 Office Park Brookside I Office 8,559 1,625 7,864 4,513 1,492 12,510 14,002 1999 Brookside Office Park Radiant II Office 831 6,755 172 831 6,927 7,758 1,785 2000 2000 Brookside Brookside II Office 9,254 9,988 12,947 2001 Office Park 1,381 2,826 1,248 14,195 3,717 2001 **NorthWinds** Center Northwinds VII Office 2,271 19,226 2,216 2,304 21,409 23,713 6.522 1998 1999 NorthWinds 1997 2004 Northwinds I Office 1,879 12,520 2,648 1,879 15,168 17,047 3,131 Center NorthWinds Northwinds II 12,596 Center Office 1,796 853 1,796 13,449 15,245 2,579 1997 2004 NorthWinds Northwinds III 14,125 1,868 12,599 960 1,499 13,928 15,427 2,575 1998 2004 Center Office NorthWinds 2,230 Center Northwinds IV Office 13,444 1,844 12,407 1,844 14,637 16,481 3,306 1999 2004 NorthWinds 2004 Center Northwinds V Office 2,215 12,428 2,075 2,215 14,503 16,718 3,130 1999 NorthWinds Center Northwinds VI Office 2,662 11,781 1,319 2,662 13,100 15,762 2,447 2000 2004 NorthWinds Northwinds Center Village 704 4,221 210 710 4,425 5,135 863 2000 2004 Retail NorthWinds Northwinds 302 1997 2004 Office 202 302 202 504 62 Center Restaurant Ridgeland 1320 Ridgeland Parkway Industrial 998 6,001 307 998 6,308 7,306 1,831 1999 1999 Ridgeland 1345 Ridgeland Industrial 1,101 2,712 3,200 708 1999 1999 Parkway 488 1,611 488 Ridgeland 1335 Ridgeland Industrial 579 1,894 828 579 2,722 3,301 992 2000 2000 Pkwv Preston Ridge Preston Ridge IV Office 8,371 952 2,781 10,390 2,364 2000 2,777 9,442 13,171 2004 Windward 800 North Point Parkway Office 1,250 18,443 1,250 18,443 19,693 3,812 1991 2003 Windward 900 North Point 1,250 13,945 1,250 13,945 2,905 1991 2003 Parkway Office 15,195 Arlington, Texas Not Applicable **Baylor Ortho** Medical 16,076 20,251 2009 Hosp-Arlington Office 584 9,623 11,860 1,816 22,067 773 2009 Arlington Heights, Illinois Arlington **Business Park** Atrium II Office 776 6,199 2,787 776 8,986 9,762 3,062 1986 1998

Atlanta, Georgia	1											
Druid Chase	2801 Buford											
	Highway	Office	-	794	9,008	869	794	9,877	10,671	4,080	1977	1999
Druid Chase	1190 West Druid Hills Drive	Office	-	689	6,350	(509)	689	5,841	6,530	2,554	1980	1999
Aumono Illinois												
Aurora, Illinois Meridian												
Business												
	525 Evolungo	Industrial		386	920	269	386	1,189	1,575	459	1984	1999
Campus	535 Exchange	maustriai	-	300	920	209	360	1,169	1,373	439	1904	1999
Meridian	525 North											
Business		T., d.,		242	1 (70	110	2.42	1 700	2 120	(55	1004	1000
Campus	Enterprise Street	Industrial	-	342	1,678	110	342	1,788	2,130	655	1984	1999
Meridian	(15 N - 4											
Business	615 North			460	2 400	710	460	2 127	2.505	1.000	1004	1000
Campus	Enterprise Street	Industrial	-	468	2,408	719	468	3,127	3,595	1,098	1984	1999
Meridian	1000 0											
Business	4000 Sussex				4.604	274	44.5	2055	2 452	<b>720</b>	4000	4000
Campus	Avenue	Industrial	-	417	1,684	371	417	2,055	2,472	739	1990	1999
Meridian	200 0											
Business	3737 East			<b>500</b>	2 7 12	<b>504</b>	<b>5</b> 00	2015	2 < 17	4.042	4005	4000
Campus	Exchange	Industrial	-	598	2,543	504	598	3,047	3,645	1,013	1985	1999
Meridian												
Business	444 North											
Campus	Commerce Street	Industrial	-	722	5,019	597	722	5,616	6,338	1,916	1985	1999
Meridian												
Business	880 North											
Campus	Enterprise Street	Industrial	4,705	1,150	5,646	815	1,150	6,461	7,611	2,165	2000	2000
Meridian												
Business	Meridian Office				4.000	1 (00		2 == 1	2 220	4.04.5	2004	2004
Campus	Service Center	Industrial	-	567	1,083	1,688	567	2,771	3,338	1,015	2001	2001
Meridian	~											
Business	Genera		2.502	4.055	2.025			2.025	·	4.400	2004	2004
Campus	Corporation	Industrial	3,582	1,957	3,827	1.560	1,957	3,827	5,784	1,139	2004	2004
Butterfield East	Butterfield 550	Industrial	-	9,185	10,795	1,562	9,185	12,357	21,542	1,350	2008	2008
Baltimore, Mary	vland											
Chesapeake	,											
Commerce	5901 Holabird											
Center	Ave	Industrial	_	3,345	4,220	3,307	3,345	7,527	10,872	1,495	2008	2008
Chesapeake	11,0	maaama		2,0.0	1,220	2,207	5,5 .6	7,027	10,072	1,.,,	2000	2000
Commerce	5003 Holabird											
Center	Ave	Industrial	_	6,488	9,213	1,577	6,488	10,790	17,278	1,447	2008	2008
				,	,	,	*	,	,	,		
Batavia, Ohio												
Mercy Hospital	Mercy Hospital	Medical										
Clermont MOB	Clermont MOB	Office	-	-	8,249	1,215	-	9,464	9,464	1,909	2006	2007
Baytown, Texas												
Cedar Crossing												
Business Park	Cedar Crossing	Industrial	11,170	9,323	5,934	_	9,323	5,934	15,257	1,235	2005	2007
		maustrai	11,170	7,323	3,734	_	7,525	3,734	13,237	1,233	2003	2007
Bloomington, M	innesota											
Hampshire Dist.	Hampshire Dist											
Center	Center North	Industrial	371	779	4,482	640	779	5,122	5,901	1,685	1979	1997
Hampshire Dist.	Hampshire Dist											
Center	Center South	Industrial	404	901	5,010	472	901	5,482	6,383	1,838	1979	1997
Norman Pointe												
Office Park	Norman Pointe I	Office	-	3,650	25,417	2,430	3,650	27,847	31,497	7,922	2000	2000
Norman Pointe												
Office Park	Norman Pointe II	Office	-	5,885	38,649	6,954	5,700	45,788	51,488	5,059	2007	2007

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

# Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@nstructed/ Year Buildings Acquisitionnd/Land Inffidgs/TI Total(1Depreciation RemovatedAcquired Development Name **Type Encumbrances Land** Blue Ash, Ohio **Huntington Bank Huntington Bank** 175 241 175 93 1986 1996 Building Building Office 241 416 Lake Lake Forest Forest/Westlake Office 1,953 18,570 4,765 1,953 23,335 25,288 8,872 1985 1996 Place Northmark Office Northmark Building 1 1,452 Office 1,452 2,799 887 3,686 5,138 1,124 1987 2004 Park Lake 1981 Forest/Westlake Westlake Center 4.594 19,108 7,400 1996 Office 2,459 14.514 2,459 21,567 Landings Landings Building I Office 4,302 17,512 334 4,302 17,846 22,148 3,829 2006 2006 Landings Landings Building II Office 4,817 9,377 5,215 4,817 14,592 19,409 2,690 2007 2007 Bolingbrook, Illinois Joliet Road **Business Park** 555 Joliet Road Industrial 7.644 2,184 9.263 799 2,332 9,914 12,246 2,458 2002 2002 Joliet Road Dawes 3,050 3,050 7,519 1,395 2005 2005 **Business Park** Transportation Industrial 4,453 16 4,469 Crossroads Chapco Carton **Business Park** Company Industrial 3,330 917 4,527 64 917 4,591 5,508 1,044 1999 2002 Crossroads 1998 **Business Park** Crossroads 1 Industrial 1,418 5,803 1,418 5,803 7,221 113 2010 Crossroads 1,330 4,407 1,330 4,407 5,737 91 2000 2010 **Business Park** Crossroads 3 Industrial Boynton Beach, Florida Gateway Center **Duke Realty** Gateway Industrial 7,547 1,894 7,813 1,894 7,813 9,707 2002 2010 **Duke Realty** Gateway Center Gateway Industrial 4,693 1,224 5,048 1,224 5,048 6,272 2002 2010 Gateway Center Duke Realty Gateway Industrial 3,950 1,030 4,248 1,030 4,248 5,278 2002 2010 3 Duke Realty Gateway Center 900 900 2000 2010 Industrial 3,587 3.714 3,714 Gateway 4.614 **Duke Realty** Gateway Center Gateway Industrial 2,138 537 2,213 537 2,213 2,750 2000 2010 Gateway Center **Duke Realty** 507 507 2,600 2000 2010 Gateway 6 Industrial 2,022 2,093 2,093 **Duke Realty** Gateway Center Industrial 3,799 953 3,933 953 3,933 4,886 2000 2010 Gateway **Duke Realty** Gateway Center 2004 2010 Gateway Industrial 10,359 2,416 9,965 2,416 9,965 12,381 Braselton, Georgia Braselton **Business Park** Braselton II Industrial 1,365 8,720 1,868 1,884 10,069 11,953 2,874 2001 2001 625 Braselton Park 85 at Braselton Pkwy Industrial 13,325 9,855 25,497 1,671 9,855 27,168 37,023 6,137 2006 2005 1350 Braselton Park 85 at 1,883 2008 Parkway Industrial 8,227 8,874 5,178 8,227 14,052 22,279 2008 Braselton Brentwood, Tennessee Industrial 1,065 5,293 1,241 1,065 6,534 7,599 1,992 1987 1999

Brentwood South	Brentwood											
Bus. Center	South Bus Ctr I											
Brentwood South	Brentwood											
Bus. Center	South Bus Ctr II	Industrial	-	1,065	2,711	1,333	1,065	4,044	5,109	1,303	1987	1999
Brentwood South	Brentwood											
Bus. Center	South Bus Ctr III	Industrial	-	848	3,605	779	848	4,384	5,232	1,305	1989	1999
Creekside	Creekside											
Crossing	Crossing I	Office	-	1,900	7,203	1,377	1,901	8,579	10,480	3,210	1998	1998
Creekside	Creekside											
Crossing	Crossing II	Office	-	2,087	7,327	1,710	2,087	9,037	11,124	3,333	2000	2000
Creekside	Creekside											
Crossing	Crossing III	Office	-	2,969	9,055	2,443	2,969	11,498	14,467	2,934	2006	2006
Creekside	Creekside											
Crossing	Crossing IV	Office	-	2,966	7,775	4,735	2,877	12,599	15,476	2,258	2007	2007
Bridgeton, Missou	ıri											
Dukeport	DukePort I	Industrial	_	2,124	5,227	_	2,124	5,227	7,351	106	1996	2010
Dukeport	DukePort II	Industrial	-	1,470	2,747	_	1,470	2,747	4,217	64	1997	2010
Dukeport	DukePort V	Industrial	_	600	3,004	_	600	3,004	3,604	78	1998	2010
Dukeport	DukePort VI	Industrial	-	1,664	4,865	-	1,664	4,865	6,529	95	1999	2010
Dukeport	DukePort VII	Industrial	_	834	4,083	-	834	4,083	4,917	93	1999	2010
Dukeport	DukePort IX	Industrial	-	2,475	5,740	_	2,475	5,740	8,215	117	2001	2010
Dukeport	Duker oft 174	maastrar	_	2,473	3,740	=	2,473	3,740	0,213	117	2001	2010
Brooklyn Park, M	linneapolis											
7300 Northland	7300 Northland											
Drive	Drive	Industrial	-	700	5,655	315	703	5,967	6,670	1,890	1999	1998
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 1	Industrial	-	835	4,852	1,374	1,286	5,775	7,061	1,853	1998	1999
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 2	Industrial	-	449	2,553	808	599	3,211	3,810	1,039	1998	1999
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 4	Industrial	-	2,079	6,153	1,690	2,397	7,525	9,922	2,479	1999	1999
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 5	Industrial	-	1,079	4,422	724	1,354	4,871	6,225	1,652	2000	2000
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 6	Industrial	-	788	2,266	2,253	1,031	4,276	5,307	1,811	2000	2000
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 10	Industrial	-	2,757	4,423	1,078	2,723	5,535	8,258	1,915	2005	2005
Crosstown North	Crosstown North											
Bus. Ctr.	Bus. Ctr. 12	Industrial	-	4,564	8,494	589	4,564	9,083	13,647	2,095	2005	2005
D												
Brownsburg, Indi		3.6.11.1										
Ortho Indy	Ortho Indy	Medical			0.017	1.500	0.62	10.550	11 415	655	2000	2000
West-MOB	West-MOB	Office	-	-	9,817	1,598	863	10,552	11,415	655	2008	2008
Carmel, Indiana												
Hamilton	Hamilton											
Crossing	Crossing I	Industrial	_	833	2,712	3,017	845	5,717	6,562	2,309	2000	1993
Hamilton	Hamilton				,, -=	.,		-,	.,=	,		
Crossing	Crossing II	Office	_	313	510	1,668	384	2,107	2,491	673	1997	1997
Hamilton	Hamilton	311100		313	310	1,000	301	_,107	_, 1,7,1	0,0	-//1	.,,,
Crossing	Crossing III	Office	_	890	7,525	2,393	890	9,918	10,808	3,069	2000	2000
Hamilton	Hamilton	311.00		370	,,525	_,575	370	,,,10	10,000	2,007	_000	_000
Crossing	Crossing IV	Office	_	515	4,978	629	598	5,524	6,122	1,825	1999	1999
Hamilton	Hamilton			2.0	.,,,,	02)	270	-,	-,	-,020		
Crossing	Crossing VI	Office	_	1,044	13,229	1,065	1,068	14,270	15,338	3,621	2004	2004
				-,	,	-,000	-,500	- ·, <b>-</b> · ·	,	-,0-1		

Office Center

Office Center

Office

**Duke Realty Corporation Real Estate and Accumulated Depreciation** December 31, 2010 (in thousands)

Schedule III

Year

2004

1998

2003

2010

# Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Development Accumulate@onstructed/ Year Development **Type Encumbrances Land**  $Buildings\ Acquisit \textbf{\textit{lown}} d/L and\ Im \textbf{\textit{pldgs/TI}} \qquad Total (1) Depreciation\ (\textbf{\textit{R}}) enovated Acquired$ Name Carol Stream, Illinois Carol Stream Carol Stream IV Industrial 11,977 3,204 14,869 1,289 3,204 16,158 19,362 4,288 **Business Park** Carol Stream Carol Stream **Business Park** Industrial 1,095 3,438 1,095 3,438 4,533 89

Carol Stream	Carol Stream											
Business Park	III	Industrial	-	1,556	6,256	-	1,556	6,256	7,812	120	2002	2010
Cary, North Car	olina											
Regency Forest	200 Regency											
riegency r orest	Forest Drive	Office	-	1,230	12,014	2,460	1,307	14,397	15,704	4,132	1999	1999
Regency Forest	100 Regency											
	Forest Drive	Office	-	1,538	9,385	2,438	1,644	11,717	13,361	3,376	1997	1999
Weston Parkway	6501 Weston											
	Parkway	Office	-	1,775	9,641	1,724	1,775	11,365	13,140	3,359	1996	1999
	•											

	Parkway	Office	-	1,775	9,041	1,724	1,775	11,303	13,140	3,339	1990	1999
Celebration, Flor	rido.											
Celebration, Floi	riua											
Celebration	Celebration											
Business Center	Business											
	Center I	Office	-	1,102	4,641	573	1,308	5,008	6,316	1,655	1997	1999
Celebration	Celebration											
Business Center	Business											
	Center II	Office	-	771	3,587	345	961	3,742	4,703	1,332	1997	1999
Celebration	Celebration											

Celebration Office Center	Celebration Office Center II	Office	-	1,382	3,819	2,866	1,634	6,433	8,067	2,161	2001	2001
Chantilly, Virgi	nia											
Northridge at	15002											
Westfields	Northridge											
	Dr.	Office	-	2,082	1,663	1,427	2,082	3,090	5,172	403	2007	2007
Northridge at	15004											

5,762

785

1,382

6,547

7,929

2,112

2000

2000

1,382

Westfields	Northridge											
	Dr.	Office	-	2,366	1,920	466	2,366	2,386	4,752	401	2007	2007
Northridge at Westfields	15006 Northridge											
	Dr.	Office	-	2,920	2,276	1,059	2,920	3,335	6,255	691	2007	2007
Charlotte, Nort	h Carolina											
Not Applicable	Morehead											
	M - 4:1 D1	N f = 1! = -1										

Not Applicable	Morehead Medical Plaza I	Medical Office	33,237	191	39,040	_	191	39,040	39,231	-	2006	2010
Chillicothe, Ohio	0											
Adena Health	Adena Health	Medical										
Pavilion	Pavilion	Office	-	-	14,428	61	-	14,489	14,489	3,006	2006	2007
Cincinnati, Ohio	)											
311 Elm	311 Elm	Office	-	339	5,702	1,259	-	7,300	7,300	4,736	1986	1993
312 Elm	312 Elm	Office	-	4,750	46,172	5,611	5,428	51,105	56,533	23,332	1992	1993
312 Plum	312 Plum	Office	-	2,539	23,129	4,621	2,590	27,699	30,289	12,189	1987	1993
		Office	-	518	2,565	680	518	3,245	3,763	1,218	1989	1997

Blue Ash Office Center	Blue Ash Office Center VI											
Towers of Kenwood	Towers of Kenwood	Office	-	4,891	41,900	3,413	4,891	45,313	50,204	11,111	1989	2003
Governors Hill	8790 Governor's Hill	Office	_	400	4,377	1,348	408	5,717	6,125	2,618	1985	1993
Governors Hill	8800 Governor's	Ginec		100	1,577	1,510	100	3,717	0,123	2,010	1703	1775
C	Hill	Office	-	225	2,293	641	231	2,928	3,159	1,771	1985	1993
Governors Hill	8600/8650 Governor's Hill Dr.	Office	-	1,220	17,577	6,479	1,245	24,031	25,276	11,478	1986	1993
Kenwood	Kenwood											
Executive Center	Executive Center	Office	_	606	3,677	1,031	664	4,650	5,314	1,745	1981	1997
Kenwood	8230	Office		000	3,077	1,031	004	4,050	3,314	1,743	1701	1///
Commons	Kenwood	0.00	2010	<b></b>	1016	4.045	(20	<b>5</b> 000		2.161	1006	1002
Kenwood	Commons 8280	Office	2,818	638	4,016	1,017	638	5,033	5,671	3,164	1986	1993
Commons	Kenwood											
	Commons	Office	1,782	638	2,782	687	638	3,469	4,107	1,846	1986	1993
Kenwood Medical Office	Kenwood Medical	Office			7,663	100		7 762	7,763	2 275	1999	1999
Bldg. Pfeiffer Place	Office Bldg. Pfeiffer Place	Office	-	3,608	11,455	2,420	3,608	7,763 13,875	17,483	2,375 3,748	2001	2001
Pfeiffer Woods	Pfeiffer	Office		5,000	11,133	2,120	2,000	13,073	17,105	5,710	2001	2001
Remington	Woods Remington	Office	-	1,450	12,033	1,817	2,131	13,169	15,300	4,360	1998	1999
Office Park	Park Building A	Office	_	560	1,442	222	560	1,664	2,224	998	1982	1997
Remington	Remington	Office		500	1,112	222	500	1,001	2,221	770	1702	1,,,,
Office Park	Park Building B	Office	-	560	1,121	393	560	1,514	2,074	814	1982	1997
Triangle Office Park	Triangle Office Park	Office	2,230	1,018	10,326	2,051	1,018	12,377	13,395	7,506	1985	1993
World Park	World Park Bldg 8	Industrial	-	1,018	2,641	-	1,018	2,641	3,736	64	1989	2010
World Park	World Park Bldg 9	Industrial	-	335	1,673	-	335	1,673	2,008	41	1989	2010
World Park	World Park	T., d.,		674	2.022		674	2.022	2.706	4.4	1000	2010
World Park	Building 11 World Park	Industrial	-	674	2,032	-	674	2,032	2,706	44	1989	2010
World Park	Building 14 World Park	Industrial	-	668	3,267	-	668	3,267	3,935	121	1989	2010
world Fark	Building 15	Industrial	-	488	1,991	-	488	1,991	2,479	72	1990	2010
World Park	World Park Building 16	Industrial	_	525	1,944	_	525	1,944	2,469	43	1989	2010
World Park	World Park Bldg 17	Industrial	6,870	1,133	5,668	_	1,133	5,668	6,801	127	1994	2010
World Park	World Park Building 18	Industrial	-	1,268	5,200	_	1,268	5,200	6,468	109	1997	2010
World Park	World Park Building 28	Industrial		870	5,316		870	5,316	6,186	109	1997	2010
World Park	World Park	muusutai	-	870	3,310	-	870	3,310	0,100	100	1996	2010
World Park	Building 29 World Park	Industrial	12,228	1,605	10,050	-	1,605	10,050	11,655	193	1998	2010
	Bldg 30	Industrial	14,113	2,492	11,628	-	2,492	11,628	14,120	247	1999	2010
World Park	World Park Building 31	Industrial	-	533	2,511	-	533	2,511	3,044	50	1998	2010
Good Samaritan W. Ridge MOB	Western Ridge	Medical Office	_	1,894	7,985	-	1,894	7,985	9,879	108	2010	2010
Clayton, Missour	•											
101 South	101 South											
Hanley	Hanley	Office	-	6,150	41,443	3,710	6,150	45,153	51,303	12,207	1986	2002

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

# Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulatednstructed/Year Buildings Acquisitiband/Land ImBldgs/TI Total(1Depreciation Reprovated Acquired Development Name TypeEncumbrances Land Columbus, Ohio One Easton Oval Office 2,789 9,534 2,789 10,680 1999 1999 Easton 1,146 13,469 3,686 Easton Two Easton Oval Office 2,489 15,912 2,804 2,489 18,716 21,205 6,141 1996 1998 Easton Way One Office 1,874 8,791 728 1,874 9,519 11.393 3,497 2000 2000 Easton Easton Way Two 6,808 9,649 1,843 Easton Office 2,005 836 2,005 7,644 2001 2001 Easton Easton Way Three Office 2,768 8,350 172 2,693 8,597 11,290 1,893 2003 2003 4400 Easton Easton Commons Office 1,886 7,779 1,350 1,886 9,129 11,015 2,998 2006 2006 Easton 4343 Easton Commons Office 3,059 7,248 3,462 3,083 10,686 13,769 1,497 2007 2007 Coppell, Texas 3,044 8,198 19,944 7,421 2004 2004 Freeport North Freeport X Industrial 17,718 8,198 16,900 28,142 Point West Industrial Point West VI Industrial 11,209 10,181 17,905 4,127 10,181 22,032 32,213 3,466 2008 2008 Point West Industrial Point West VII Industrial 9.938 6,785 13,668 6,488 7,201 19,740 26,941 2.835 2008 2008 Point West Samsung Pkg Lot-PWT7 306 317 43 2009 Industrial Grounds 11 317 n/a Dallas, Texas Not Applicable Baylor Administration Medical Building 14,435 100 150 14,585 810 2009 2009 50 14,435 Office Davenport, Florida Park 27 Park 27 Distribution Distribution Center Industrial 2,449 6,107 33 2,449 6,140 8,589 2,341 2003 2003 Center Park 27 Park 27 Distribution Distribution Center Center Industrial 4,374 8,218 4,697 4,415 12,874 17,289 2,316 2007 2007 Deerfield Township, Ohio Deerfield Deerfield Crossing Office 1,493 11,168 1,639 1,493 12,807 14,300 3,985 1999 1999 Crossing Deerfield Deerfield Crossing Crossing Office 1,069 13,200 534 1,069 13,734 14,803 6,094 2001 2001 Governor s Pointe Governors 596 8,617 9,213 4,738 1986 1993 Pointe 4770 Office 586 7,516 1,111 Governors Governor s Pointe Office 719 6.046 3,847 987 9.625 10.612 4.732 1988 1993 Pointe 4705 Governors Governor s Pointe 1993 4605 Office 630 16,600 4,496 909 20,817 21,726 9,730 1990 Pointe Governors Governor s Pointe 4660 Office 385 4,095 417 529 4,368 4,897 1,761 1997 1997 Pointe Governor s Pointe Governors Pointe Office 1,115 6,299 1,378 1,115 7,677 8,792 2,756 1998 1998 Des Plaines, Illinois 2180 South Wolf 2180 South Wolf Road Industrial 179 1,515 548 179 2,063 2,242 740 1969 1998 Road **Downers Grove, Illinois** Executive Towers I Office 2,652 22,254 7,721 2,652 29,975 32,627 11,292 1983 1997

Executive												
Towers												
Executive	Executive Towers											
Towers	II	Office	-	3,386	26,745	10,883	3,386	37,628	41,014	13,606	1984	1997
Executive	Executive Towers											
Towers	III	Office	-	3,512	31,014	7,211	3,512	38,225	41,737	14,739	1987	1997
				,	,	,	,	,	,	,		
Dublin, Ohio												
Scioto												
Corporate	Scioto Corporate											
Center	Center	Office	-	1,100	2,716	1,628	1,100	4,344	5,444	1,793	1987	1996
Tuttle Crossing	Qwest	Office	-	2,618	18,317	1,953	2,670	20,218	22,888	9,094	1990	1993
Tuttle Crossing	4700 Lakehurst											
	Court	Office	-	717	2,318	955	717	3,273	3,990	1,583	1994	1994
Tuttle Crossing	5500 Glendon											
	Court	Office	-	1,066	6,948	1,347	1,066	8,295	9,361	3,609	1995	1995
Tuttle Crossing	5555 Glendon											
	Court	Office	-	1,600	6,752	1,898	1,789	8,461	10,250	3,826	1995	1995
Tuttle Crossing	Compmanagement	Office	-	867	4,388	762	867	5,150	6,017	2,362	1997	1997
Tuttle Crossing	5555 Parkcenter											
Č	Circle	Office	_	1,580	8,908	1,124	1,580	10,032	11,612	4,422	1992	1994
Tuttle Crossing	Parkwood Place	Office	-	1,690	11,507	1,097	1,690	12,604	14,294	6,274	1997	1997
Tuttle Crossing		Office	_	4,815	15,345	895	4,815	16,240	21,055	6,488	1996	1996
Tuttle Crossing		Office	_	495	2,525	252	495	2,777	3,272	916	1998	1998
	Atrium II, South	Office		175	2,323	232	175	2,777	3,272	710	1//0	1//0
rattic crossing	Tower	Office	_	1.649	8,707	1,260	1.649	9,967	11,616	3,331	1998	1998
Tuttle Crossing	Atrium II, North	Office		1,047	0,707	1,200	1,047	),)01	11,010	3,331	1770	1770
ruttle crossing	Tower	Office	_	1,597	7,747	1,599	1,597	9,346	10,943	2,936	1999	1999
Tuttle Crossing		Office	_	904	3,887	596	904	4,483	5,387	1,308	1999	1999
U	Parkwood II	Office	-	1,848	11,389	823	2,400	11,660	14,060	3,446	2000	2000
Tuttle Crossing		Office	_	1,016	5,032	1,190	1,016	6,222	7,238	1,846	2000	2000
Tuttle Crossing		Office	-	1,685	7,130	1,190	1,694	9,097	10,791	2,995	2001	2001
Tuttle Crossing	Ellicialu III	Office	-	1,005	7,130	1,970	1,054	9,091	10,791	2,993	2001	2001
Duluth, Georgia	a											
Crestwood	3805 Crestwood											
Pointe	Parkway	Office	_	877	14,158	2,132	877	16,290	17,167	4,775	1997	1999
Crestwood	3885 Crestwood				,	, -		.,	,	,		
Pointe	Parkway	Office	_	878	13,484	1,395	878	14,879	15,757	4,338	1998	1999
Hampton	Hampton Green				,	-,		- 1,012	,,	1,220		
Green	Office I	Office	_	1,388	9,921	840	1,388	10,761	12,149	2,939	2000	2000
Business Park	2775 Premiere	ome.		1,500	>,>=1	0.0	1,500	10,701	12,1 .>	2,,,,,	2000	2000
At Sugarloaf	Parkway	Industrial	6,663	560	4,522	354	565	4,871	5,436	1,434	1997	1999
Business Park	3079 Premiere	maastrar	0,005	200	1,522	551	303	1,071	5,150	1,151	1///	1,,,,
At Sugarloaf	Parkway	Industrial	10,863	776	5,332	2,258	783	7,583	8,366	2,467	1998	1999
Business Park	Tarkway	maastrar	10,005	770	3,332	2,230	703	7,505	0,500	2,407	1770	1)))
At Sugarloaf	Sugarloaf Office I	Office		1.042	8,133	769	1,042	8,902	9,944	2.619	1998	1999
Business Park	2850 Premiere	Office	-	1,042	0,133	709	1,042	0,902	9,944	2,019	1996	1999
		Office	9 170	621	4,621	1.017	627	5 622	6.250	1 101	1997	2002
At Sugarloaf	Parkway	Office	8,179	021	4,021	1,017	027	5,632	6,259	1,181	1997	2002
Business Park	Sugarloaf Office II	Office		072	2 704	(20	1.006	4 200	5 204	1.002	1000	2002
At Sugarloaf	(3039)	Office	-	972	3,784	638	1,006	4,388	5,394	1,083	1999	2002
Business Park	Sugarloaf Office III	O.C.		(0)	2.565	5.42	(0)	4.100	4.004	072	1000	2002
At Sugarloaf	(2810)	Office	-	696	3,565	543	696	4,108	4,804	973	1999	2002
Business Park	2855 Premiere	* 1			2.22	(01		2.002	1.662	1	1000	1000
At Sugarloaf	Parkway	Industrial	5,775	765	3,297	601	770	3,893	4,663	1,166	1999	1999

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

### Cost Capitalized

			Initial Cost Subsequent to Gross Book Value									
		Building				Developmen	t				Year	
Development	Name	TypeEnc	umbrance	es Land	Buildings	or Acquisit <b>I</b> aan	nd/Land I	nBidgs/TI	Ac Total(1Der	ccumula <b>C</b> e oreciation		
Business Park		- <b>J P</b>			g	1		-1g	- v(-) <b>·</b> I		(-)	1
At Sugarloaf	6655 Sugarloaf	Industrial	12,723	1,651	6,985	972	1,659	7,949	9,608	1,709	1998	2001
Business Park At Sugarloaf	Sugarloaf Office IV	Office	_	623	2,336	698	623	3,034	3,657	863	2000	2000
Business Park												
At Sugarloaf Business Park	Sugarloaf Office V	Office	-	744	1,968	789	744	2,757	3,501	763	2001	2001
At Sugarloaf	Sugarloaf VI	Office	_	1,589	5,437	1,419	1,589	6,856	8,445	2,152	2005	2005
Business Park	buguiioui vi	011100		1,005	5,.57	1,.12	1,000	0,020	0,	2,102	2002	2000
At Sugarloaf	Sugarloaf VII	Office	-	1,722	5,055	2,658	1,726	7,709	9,435	1,660	2006	2006
Meadowbrook	2450 Meadowbrook	T., d.,		202	1.625		202	1.625	2.000	26	1000	2010
Meadowbrook	Parkway 2500 Meadowbrook	Industrial	-	383	1,625	-	383	1,625	2,008	36	1989	2010
Wicado w brook	Parkway	Industrial	-	405	1,930	-	405	1,930	2,335	50	1987	2010
Pinebrook	2625 Pinemeadow											
D	Court	Industrial	-	861	4,021	-	861	4,021	4,882	166	1994	2010
Pinebrook	2660 Pinemeadow Court	Industrial	-	540	2,277	-	540	2,277	2,817	64	1996	2010
Pinebrook	2450 Satellite											
	Boulevard	Industrial	-	556	2,422	-	556	2,422	2,978	69	1994	2010
Eagan, Minneso	ota											
Apollo												
Industrial Center	Apollo Industrial Ctr I	Industrial	3,977	866	4,300	1,472	882	5,756	6,638	2,160	1997	1997
Apollo	Apono muusutai Cu 1	muusmai	3,911	800	4,500	1,472	002	3,730	0,036	2,100	1991	1997
Industrial	Apollo Industrial Ctr											
Center	II	Industrial	1,881	474	2,455	167	474	2,622	3,096	810	2000	2000
Apollo	Amalla Industrial Ctu											
Industrial Center	Apollo Industrial Ctr III	Industrial	5,054	1,432	6,316	25	1,432	6,341	7,773	1,896	2000	2000
Silver Bell	111	maastrar	3,031	1,132	0,510	23	1,132	0,511	1,773	1,070	2000	2000
Commons	Silver Bell Commons	Industrial	-	1,807	5,757	1,760	1,908	7,416	9,324	2,690	1999	1999
Trapp Road												
Commerce Center	Trapp Road Commerce Center I	Industrial	2,689	671	3,847	462	700	4,280	4,980	1,450	1996	1998
Trapp Road	Commerce Center I	muusmai	2,009	0/1	3,047	402	700	4,200	4,500	1,450	1990	1990
Commerce	Trapp Road											
Center	Commerce Center II	Industrial	4,697	1,250	6,444	1,154	1,266	7,582	8,848	2,659	1998	1998
Earth City, Mis	souri											
Earth City	Rider Trail	Office	-	2,615	9,807	2,429	2,615	12,236	14,851	4,496	1987	1997
Earth City	3300 Pointe 70	Office	-	1,186	6,055	2,805	1,186	8,860	10,046	3,270	1989	1997
Earth City	Corporate Center, Earth City	Industrial	_	783	2,161	1,861	783	4,022	4,805	1,774	2000	2000
Earth City	Corporate Trail					·		·	·	·		
	Distribution	Industrial	-	2,850	6,163	1,789	2,875	7,927	10,802	1,709	2006	2006
East Point, Geo	0											
Camp Creek	Camp Creek Bldg	Office -	5 220	561	2.522	1.200	572	2.720	4 202	006	1000	2001
Camp Creek	1400 Camp Creek Bldg	Office	5,339	561	2,523	1,209	573	3,720	4,293	996	1988	2001
Jump Creek	1800	Office	4,400	462	2,536	460	471	2,987	3,458	789	1989	2001
Camp Creek		Office	5,023	395	2,285	1,098	470	3,308	3,778	645	1989	2001

	Camp Creek Bldg 2000											
Camp Creek	Camp Creek Bldg											
	2400	Industrial	3,133	296	1,513	701	308	2,202	2,510	639	1988	2001
Camp Creek	Camp Creek Bldg											
	2600	Industrial	3,330	364	2,014	236	375	2,239	2,614	588	1990	2001
Camp Creek	3201 Centre Parkway	Industrial	19,254	4,406	9,512	723	4,944	9,697	14,641	2,835	2004	2004
Camp Creek	Camp Creek Building 1200	Office	_	1 224	2 246	1.084	1 244	2 220	1 661	1.062	2005	2005
Camp Creek	3900 North Commerce		5,288	1,334 1,059	2,246 2,966	22	1,344 1.081	3,320 2,966	4,664 4,047	1,963 711	2005 2005	2005 2005
Camp Creek	3909 North Commerce		-	5,687	10,192	12,465	8,944	19,400	28,344	5,334	2006	2006
Camp Creek	4200 N.	maastrar		3,007	10,172	12,403	0,744	17,400	20,544	3,334	2000	2000
сипр стеск	Commerce-Hartsfield											
	WH	Industrial	11.867	2,065	7,076	122	2,116	7,147	9,263	1,243	2006	2006
Camp Creek	Camp Creek Building		,	,	,,,,,,		, -	.,	, , , ,			
•	1000	Office	-	1,537	2,459	1,135	1,549	3,582	5,131	1,380	2006	2006
Camp Creek	3000 Centre Parkway	Industrial	-	1,163	1,884	1,127	1,182	2,992	4,174	788	2007	2007
Camp Creek	1500 Centre Parkway	Office	-	1,683	5,564	3,338	1,716	8,869	10,585	1,609	2008	2008
Camp Creek	1100 Centre Parkway	Office	-	1,309	4,881	318	1,336	5,172	6,508	616	2008	2008
Camp Creek	4800 N. Commerce											
	Dr. (Site Q)	Industrial	-	2,476	4,650	753	2,512	5,367	7,879	546	2008	2008
Ellabell, Georgia	a											
Crossroads	•											
(Savannah)	1086 Orafold Pkwy	Industrial	10,525	2,042	13,104	190	2,046	13,290	15,336	1,538	2006	2008
F	•											
Evansville, India		M-4:1										
Institute	St. Mary s Heart Institute	Medical Office			20,946	1.559		22,505	22,505	3,878	2006	2007
mstitute	Histitute	Office	-	-	20,940	1,339	-	22,303	22,303	3,070	2000	2007
Fairfield, Ohio												
Thunderbird	Thunderbird Building											
Building 1	1	Industrial	-	248	1,617	344	248	1,961	2,209	855	1991	1995
Union Centre	Union Centre											
Industrial Park	Industrial Park 2	Industrial	-	5,635	8,709	819	5,635	9,528	15,163	1,285	2008	2008
Fishers, Indiana												
Exit 5	Exit 5 Building 1	Industrial	-	822	2,636	443	822	3,079	3,901	1,026	1999	1999
Exit 5	Exit 5 Building 2	Industrial	-	749	3,825	442	749	4,267	5,016	2,011	2000	2000
St. Vincent	St. Vincent Northeast	Medical										
Northeast MOB	MOB	Office	-	-	23,101	4,292	4,235	23,158	27,393	3,727	2008	2008
Florence, Kentu	cky											
Empire	LNJ											
Commerce	Empire Commerce											
Center	Center	Industrial	_	813	878	_	813	878	1,691	39	1980	2010
Kentucky Drive	7910 Kentucky Drive	Industrial	_	265	451	_	265	451	716	19	1980	2010
The second secon	7920 Kentucky Drive	Industrial	-	653	850	-	653	850	1,503	41	1974	2010

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

#### Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@nstructed/ Year Buildings Acquisitiband/Land ImBldgs/TI Total(1Depreciation RenovatedAcquired Development Name TypeEncumbrances Land Franklin, Tennessee Aspen Grove Aspen Grove 936 9,059 1996 1999 Industrial Business Ctr I Industrial 6,066 2,993 936 9,995 3,479 Aspen Grove Aspen Grove Industrial 6,410 797 7,207 8,358 2,201 1996 1999 Business Ctr II Industrial 1,151 1,151 Aspen Grove Aspen Grove Industrial 970 5,367 490 970 5,857 6,827 1,672 1998 1999 Business Ctr III Industrial Aspen Grove Aspen Grove Industrial **Business Center** IV Industrial 492 2,249 59 492 2,308 2,800 499 2002 2002 Aspen Grove Aspen Grove 1999 Industrial Business Ctr V Industrial 943 5,163 2,556 943 7,719 8,662 2,665 1996 Aspen Grove Aspen Grove 1999 1999 Industrial Flex Center II Industrial 240 1,163 450 240 1,613 1,853 176 Aspen Grove Aspen Grove Office Office Center I Office 950 5,709 2,635 950 8,344 9,294 2,459 1999 1999 Aspen Grove Aspen Grove Industrial 1,747 301 686 301 2,048 479 1999 1999 Flex Center I Industrial 1.061 Aspen Grove Aspen Grove Flex Center III Industrial 327 1,121 1,001 327 2,122 2,449 643 2001 2001 Industrial Aspen Grove Aspen Grove Industrial Flex Center IV Industrial 205 861 210 205 1,071 1,276 270 2001 2001 Aspen Grove Aspen Office Corporate 723 2,904 94 875 2004 Center 100 Office 723 2,998 3,721 2004 Aspen Grove Aspen Office Corporate 1,233 Center 200 Office 1,306 1,870 1,655 1,306 3,525 4,831 2006 2006 Aspen Grove Aspen Office Corporate 1,451 2,050 3,648 5,108 384 2008 2008 Center 300 Office 1,607 1,460 Aspen Grove Aspen Office Corporate 1,833 1.084 2007 2007 Office 2,621 2.514 1,833 5,135 6,968 Center 400 Aspen Grove Aspen Grove 2,320 2007 2007 Office Office Center II Office 8,177 3,755 2,320 11,932 14,252 2,886 Brentwood Brentwood South Bus. South Bus Ctr 1990 1999 IV 569 2,406 1.122 705 3,392 4,097 1,227 Center Industrial Brentwood Brentwood South Bus. South Bus Ctr 445 1,907 161 445 2,068 2,513 622 1990 1999 Center Industrial Brentwood Brentwood South Bus. South Bus Ctr 1990 489 1,232 631 489 1,863 2,352 614 1999 Center Industrial 1,279 Franklin Park, Illinois O'Hare Distribution O'Hare 3,900 553 2007 2007 Distribution Ctr Industrial 3,013 1,068 3,900 4,081 7,981 Center Frisco, Texas **Duke Bridges** Office 4,647 7,546 7,056 4,647 14,602 19,249 2,166 2007 2007

	Duke Bridges III											
T24 XXV Y . 1°												
Ft. Wayne, India Parkview	a <b>na</b> Parkview											
Ambulatory	Ambulatory	Medical										
Svcs - MOB	Svcs - MOB	Office	-	937	10,661	4,381	937	15,042	15,979	1,642	2007	2007
Garden City, Ge	orgio											
Aviation Court	Aviation Court											
Aviation court	Land	Grounds	_	1,509	-	-	1,509	_	1,509	94	n/a	2006
Cardana Asia				,			,		ĺ			
Goodyear, Arizo	опа											
Crossing Ind.												
Park	Goodyear One	Industrial	-	5,142	4,942	1,873	5,142	6,815	11,957	1,125	2008	2008
Grand Prairie,	Гexas											
Grand Lakes	Grand Lakes I	Industrial	-	8,106	12,021	308	8,040	12,395	20,435	3,070	2006	2006
Grand Lakes	Grand Lakes II	Industrial	-	11,853	16,714	8,302	11,853	25,016	36,869	4,341	2008	2008
Grove City, Ohi	0											
SouthPointe	SouthPointe											
Business Park	Building A	Industrial	-	844	5,509	-	844	5,509	6,353	128	1995	2010
SouthPointe	SouthPointe	T 1 1		700	5 204		700	5 204	6.074	120	1006	2010
Business Park SouthPointe	Building B SouthPointe	Industrial	-	790	5,284	-	790	5,284	6,074	128	1996	2010
Business Park	Building C	Industrial	_	754	6,337	_	754	6,337	7,091	122	1996	2010
G Ol.:	C				,			,	ĺ			
Groveport, Ohio 6600 Port Road	6600 Port Road	Industrial	_	2,725	23,104	2,124	3,213	24,740	27.953	9,107	1998	1997
Groveport	Groveport	ilidustifai	-	2,123	23,104	2,124	3,213	24,740	21,933	9,107	1990	1991
Commerce	Commerce											
Center	Center #437	Industrial	3,233	1,049	6,759	1,305	1,065	8,048	9,113	2,463	1999	1999
Groveport	Groveport											
Commerce Center	Commerce Center #168	Industrial	1,782	510	3,137	1,257	510	4,394	4,904	1,405	2000	2000
Groveport	Groveport	maastrar	1,702	310	3,137	1,237	310	7,377	4,204	1,403	2000	2000
Commerce	Commerce											
Center	Center #345	Industrial	3,111	1,045	6,123	1,216	1,045	7,339	8,384	2,244	2000	2000
Groveport Commerce	Groveport Commerce											
Center	Center #667	Industrial	6,848	4,420	14,172	360	4,420	14,532	18,952	4,729	2005	2005
Rickenbacker	Rickenbacker		0,010	.,	- 1,- 1 -		.,	- 1,000		.,>		
Park	936	Industrial	-	5,680	23,616	-	5,680	23,616	29,296	244	2008	2010
Hazelwood, Mis	souri											
Hazelwood	Lindbergh											
	Distribution											
	Center	Industrial	-	8,200	10,305	3,407	8,491	13,421	21,912	2,105	2007	2007
Hebron, Kentuc	ky											
Southpark	Southpark											
0 1 1	Building 4	Industrial	-	779	3,189	347	779	3,536	4,315	1,568	1994	1994
Southpark Hebron	CR Services Hebron	Industrial	-	1,085	4,119	1,410	1,085	5,529	6,614	2,358	1994	1994
Industrial Park	Building 1	Industrial	_	8,855	11,527	227	8,855	11,754	20,609	3,397	2006	2006
Hebron	Hebron			0,000	,		0,000	,,,,,,,	,,	-,,		
Industrial Park	Building 2	Industrial	-	6,790	9,039	3,629	6,812	12,646	19,458	1,842	2007	2007
Skyport	Skyport			1.057	6.010		1.057	6.210	7.076	167	1007	2010
Skyport	Building 1 Skyport	Industrial	-	1,057	6,219	-	1,057	6,219	7,276	167	1997	2010
экурон	Building 2	Industrial	_	1,400	9,084	_	1,400	9,084	10,484	208	1998	2010
Skyport	Skyport			1,.50	2,001		1,.00	,,,,,,,,,,	- 5, . 5 1	200	-,,0	2010
**	Building 3	Industrial	-	2,016	9,114	-	2,016	9,114	11,130	251	2000	2010
Skyport	Skyport	T 1		450	2.055		450	0.055	2.422	100	1000	2010
Skyport	Building 4	Industrial	-	473	2,957	-	473	2,957	3,430	120	1999	2010
Skyport	Skyport Building 5	Industrial	_	2,878	7,408	_	2,878	7,408	10,286	266	2006	2010
Southpark	Southpark			2,070	7,.00		2,070	,,.00	- 5,250	200	_000	2010
•	Building 1	Industrial	-	553	1,607	-	553	1,607	2,160	55	1990	2010
Southpark	Southpark	T 1			2.611			2.611	1.265	00	1001	2010
	Building 3	Industrial	-	755	3,611	-	755	3,611	4,366	80	1991	2010

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

#### Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@bnstructed/ Year Development Name TypeEncumbrances Land Buildings AcquisitIcand/Land Intpldgs/TI Total(1)Depreciation (2)enovatedAcquired Hopkins, Minnesota Cornerstone Cornerstone 1996 1997 **Business Center Business Center** Industrial 3,413 1,469 8,360 725 1,543 9,011 10,554 3,151 Houston, Texas Point North Cargo Park Point North One Industrial 3,125 3,420 2,168 3,125 5,588 8,713 971 2008 2008 Westland **Business Park** Westland I Industrial 4,183 5,200 2,919 4,233 8,069 12,302 1,737 2008 2008 Hutchins, Texas Duke Duke Intermodal Intermodal Park Industrial 5,290 9,242 2,416 5,290 11,658 16,948 1,972 2006 2006 Independence, Ohio 2,116 13,453 (1,913)2,116 11,540 13,656 6,371 1989 1996 Corporate Plaza Corporate Plaza I Office 13,983 5,950 Corporate Plaza Corporate Plaza II Office 1,841 11,642 500 1,841 12.142 1991 1996 3,635 1,810 Freedom Square I 595 (1,604)2,019 1980 1996 Freedom Square Office 607 2,626 Freedom Square Freedom Square 1996 П Office 1,746 11,403 (1,522)1,746 9,881 11,627 5,309 1987 Freedom Square Freedom Square Office 701 5,561 (1,170)701 4,391 5,092 2,212 1997 1997 Oak Tree Place 5,479 Oak Tree Place 703 4,501 978 703 6,182 2,065 1995 1997 Office Park Center Park Center Plaza Plaza Office 2,193 10,882 2,542 2,193 13,424 15,617 4,574 1998 1998 Park Center Park Center Plaza 2,190 10,898 2,190 12,635 4,068 1999 1999 Plaza П Office 1,737 14,825 Park Center Park Center Plaza Office 2,190 10,623 3,390 2,190 14,013 16,203 4,584 2000 2000 Plaza Ш Indianapolis, Indiana Park 100 Park 465 Industrial 124 759 177 124 936 1,060 158 1983 2005 Franklin Road Franklin Road **Business Park Business Center** Industrial 594 8,765 1,822 594 10,587 11,181 4,661 1998 1995 6061 Guion 1974 6061 Guion Rd 274 1,770 274 2,135 2,409 863 1995 Road Industrial 365 Hillsdale Hillsdale Technecenter 4 Industrial 366 4,724 1,654 366 6,378 6,744 2,905 1987 1993 Hillsdale Hillsdale 251 1,239 4,055 4,306 1,791 1987 1993 Technecenter 5 Industrial 2,816 251 Hillsdale Hillsdale 315 2.962 2.313 5.275 5.590 2.373 1987 1993 Technecenter 6 Industrial 315 8071 Township 8071 Township Medical 373 2007 2,319 944 3,263 3,263 2007 Line Road Line Road Office St. Francis Franklin Franklin Medical Township POB 3,197 10 219 2009 2009 Township Office 55 3,242 3.252 St. Francis St. Francis US31 US31 & Medical 3.547 3,573 3,584 251 2009 2009 Southport &Southport Rd Office 37 11 Park 100 Park 100 Bldg 31 Industrial 64 354 152 64 506 570 79 1978 2005 Park 100 Park 100 Building 5,640 96 Industrial 1.171 13.804 113 1,424 13.664 15.088 1997 1995 Park 100 Industrial 7,618 2,420 273 10,038 10,311 4,775 1995 1994 273

Park 100
Park 100       Park 100 Building 102       Office       -       182       1,108       356       182       1,464       1,646       274       1982       2005         Park 100       Park 100 Building 107       Industrial       -       99       1,698       379       99       2,077       2,176       931       1984       1995         Park 100       Park 100 Building 116       -       240       1,659       433       246       2,086       2,332       1,279       1985       1986         Park 100       Park 100 Building 116       0ffice       -       341       2,871       555       348       3,419       3,767       1,859       1988       1988         Park 100       Park 100 Building 118       -       226       1,962       993       230       2,951       3,181       1,320       1988       1993
Park 100 Park 100 Building 107 Industrial - 99 1,698 379 99 2,077 2,176 931 1984 1995 1986 109 109 Industrial - 240 1,659 433 246 2,086 2,332 1,279 1985 1986 100 Park 100 Building 116 Office - 341 2,871 555 348 3,419 3,767 1,859 1988 1988 1988 118 Office - 226 1,962 993 230 2,951 3,181 1,320 1988 1993
Park 100 Park 100 Building 109 Industrial - 99 1,698 379 99 2,077 2,176 931 1984 1995 1986 109 Industrial - 240 1,659 433 246 2,086 2,332 1,279 1985 1986 1987 100 Park 100 Building 116 Office - 341 2,871 555 348 3,419 3,767 1,859 1988 1988 1988 100 Park 100 Building 118 Office - 226 1,962 993 230 2,951 3,181 1,320 1988 1993
Park 100 Park 100 Building 116 Office - 341 2,871 555 348 3,419 3,767 1,859 1988 1988 Park 100 Park 100 Building 118 Office - 226 1,962 993 230 2,951 3,181 1,320 1988 1993
Park 100       Park 100 Building         116       Office       -       341       2,871       555       348       3,419       3,767       1,859       1988       1988         Park 100       Park 100 Building       118       Office       -       226       1,962       993       230       2,951       3,181       1,320       1988       1993
Park 100 Park 100 Building 118 Office - 226 1,962 993 230 2,951 3,181 1,320 1988 1993
Park 100 Park 100 Building
119 Office - 283 2,601 1,576 395 4,065 4,460 1,785 1989 1993 Park 100 Park 100 Building
122 Industrial - 284 3,442 1,098 290 4,534 4,824 2,225 1990 1993
Park 100 Park 100 Building 124 Office - 227 2,496 444 227 2,940 3,167 815 1992 2002
Park 100 Park 100 Building 127 Industrial - 96 1,654 629 96 2,283 2,379 951 1995 1995
Park 100 Park 100 Building 141 Industrial - 1,120 2,939 101 1,120 3,040 4,160 847 2005 2005
Park 100 UPS Parking Grounds - 270 270 - 270 123 n/a 1997
Park 100 Bldg 111 Parking Lot Grounds - 114 114 - 114 - n/a 1994
Park 100 3.58 acres on
Allison Avenue Grounds - 242 242 - 242 61 n/a 2000 Park 100 Hewlett-Packard
Land Lease Grounds - 252 252 - 252 49 n/a 2003 Park 100 Park 100 Bldg
121 Land Lease Grounds - 5 5 - 5 1 n/a 2003
Park 100 Hewlett Packard Land Lse-62 Grounds - 45 - 45 - 45 9 n/a 2003
Park 100 West 79th St.  Parking Lot LL Grounds - 350 - 699 1,049 - 1,049 192 n/a 2006
Park Fletcher Park Fletcher  Building 33 Industrial - 1,237 5,264 17 1,237 5,281 6,518 998 1997 2006
Park Fletcher Park Fletcher
Building 34 Industrial - 1,331 5,427 519 1,331 5,946 7,277 1,088 1997 2006 Park Fletcher Park Fletcher
Building 35 Industrial - 380 1,464 38 380 1,502 1,882 326 1997 2006  Park Fletcher Park Fletcher
Building 36 Industrial - 476 2,355 59 476 2,414 2,890 449 1997 2006
Park Fletcher         Park Fletcher           Building 37         Industrial         -         286         653         9         286         662         948         150         1998         2006
Park Fletcher Park Fletcher Building 38 Industrial - 1,428 5,957 68 1,428 6,025 7,453 1,079 1999 2006
Park Fletcher Park Fletcher  Building 39 Industrial - 570 2,130 249 570 2,379 2,949 478 1999 2006
Park Fletcher Park Fletcher
Building 40 Industrial - 761 3,363 408 761 3,771 4,532 835 1999 2006 Park Fletcher Park Fletcher
Building 41 Industrial - 952 4,290 78 952 4,368 5,320 786 2001 2006 Park Fletcher Park Fletcher
Building 42 Industrial - 2,095 8,273 49 2,095 8,322 10,417 1,280 2001 2006
Parkwood         One Parkwood           Crossing         Crossing         Office         -         1,018         9,273         1,723         1,028         10,986         12,014         4,256         1989         1995
Parkwood Three Parkwood Crossing Crossing Office - 1,377 7,530 1,418 1,387 8,938 10,325 3,365 1997 1997
Parkwood Four Parkwood
Crossing Crossing Office - 1,489 10,887 1,018 1,537 11,857 13,394 4,216 1998 1998 Parkwood Five Parkwood
Crossing Crossing Office - 1,485 10,237 1,133 1,528 11,327 12,855 3,057 1999 1999 Parkwood Six Parkwood
Crossing Crossing Office - 1,960 13,843 1,290 1,960 15,133 17,093 4,811 2000 2000
Parkwood         Eight Parkwood           Crossing         Crossing         Office         -         6,435         15,399         741         6,435         16,140         22,575         5,399         2003         2003

- 103 -

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

### Cost Capitalized

		Building		Initi		l Cost Subsequent to Gross Book Value 12/31  Development  or					1/10 Year Accumulat€bnstructed/ Year			
Development	Name	Type Enc	umbrances	s Land	Buildings A		d/Land Ir	n <b>Bil</b> dgs/TI		ccumulat <b>e</b> a oreciation (E				
Parkwood	Nine Parkwood	••				-		•	` '		ĺ	•		
Crossing	Crossing	Office	-	6,046	15,991	1,210	6,047	17,200	23,247	5,143	2005	2005		
Parkwood West Parkwood	One West PWW Granite	Office	14,730	5,361	16,182	4,615	5,361	20,797	26,158	2,414	2007	2007		
Crossing	City Lease	Grounds	_	1,846	856	_	1,846	856	2,702	177	2008	2009		
River Road -	River Road	Grounds		1,0.0	000		1,0.0	020	2,702	1,,	2000	2007		
Indianapolis	Building I	Office	-	856	6,789	2,029	856	8,818	9,674	4,290	1998	1998		
River Road -	River Road													
Indianapolis	Building II	Office	-	1,827	8,416	2,499	1,886	10,856	12,742	1,223	2008	2008		
Woodland	Woodland	Off:		200	2 422	020	220	4 220	4.640	1.520	1000	1000		
Corporate Park Woodland	Corporate Park I Woodland	Office	-	290	3,422	928	320	4,320	4,640	1,520	1998	1998		
Corporate Park	Corporate Park													
corporate rain	II	Office	-	271	2,958	1,108	297	4,040	4,337	1,222	1999	1999		
Woodland	Woodland				ĺ	,		,	ĺ	,				
Corporate Park	Corporate Park													
	III	Office	-	1,227	3,559	358	1,227	3,917	5,144	1,190	2000	2000		
Woodland	Woodland													
Corporate Park	Corporate Park V	Office	_	768	10,000	332	768	10,332	11,100	2,941	2003	2003		
Woodland	Woodland	Office	<del>-</del>	700	10,000	332	700	10,332	11,100	2,771	2003	2003		
Corporate Park	Corporate Park													
•	VI	Office	-	2,145	10,165	4,064	2,145	14,229	16,374	1,964	2008	2008		
3200 North	3200 North													
Elizabeth	Elizabeth	Industrial	-	360	787	-	360	787	1,147	20	1973	2010		
Park 100	Georgetown Rd. Bldg 1	Industrial	_	468	1,959	_	468	1,959	2,427	43	1987	2010		
Park 100	Georgetown Rd.	musmai	-	400	1,939	-	400	1,939	2,427	43	1907	2010		
1 urk 100	Bldg 2	Industrial	_	465	2,219	_	465	2,219	2,684	52	1987	2010		
Park 100	Georgetown Rd.				,			, -	,					
	Bldg 3	Industrial	-	408	957	-	408	957	1,365	34	1987	2010		
Hillsdale	Hillsdale													
TT'11 1 1	Technecenter 1	Industrial	3,359	733	2,679	-	733	2,679	3,412	105	1986	2010		
Hillsdale	Hillsdale Technecenter 2	Industrial	2,408	440	2,141		440	2,141	2,581	50	1986	2010		
Hillsdale	Hillsdale	musurai	2,400	440	2,141	-	440	2,141	2,361	30	1900	2010		
Timodalo	Technecenter 3	Industrial	2,374	440	2,134	-	440	2,134	2,574	64	1987	2010		
North Airport	North Airport				·			·	·					
Park	Park Bldg 2	Industrial	-	1,800	4,953	-	1,800	4,953	6,753	108	1997	2010		
Park 100	Park 100			<b>60</b> 0	2 20 4		<b>60</b> 0	2 20 4	2012		4005	2010		
D1- 100	Building 39	Industrial	-	628	2,284	-	628	2,284	2,912	55	1987	2010		
Park 100	Park 100 Building 48	Industrial	2,113	690	1,730	_	690	1,730	2,420	33	1984	2010		
Park 100	Park 100	maustrai	2,113	070	1,750		070	1,750	2,720	55	1704	2010		
	Building 49	Industrial	1,927	364	1,644	_	364	1,644	2,008	33	1982	2010		
Park 100	Park 100													
	Building 50	Industrial	1,045	327	700	-	327	700	1,027	18	1982	2010		
Park 100	Park 100	T 1	541	216	100		216	100	405	_	1002	2010		
Park 100	Building 52 Park 100	Industrial	541	216	189	-	216	189	405	5	1983	2010		
1 alk 100	Building 53	Industrial	1,865	338	1,513	_	338	1,513	1,851	34	1984	2010		
Park 100	Park 100	anadou iui	1,505	330	1,010		230	1,515	1,001	5-	1707	2010		
	Building 54	Industrial	1,633	354	1,413	-	354	1,413	1,767	28	1984	2010		

Park 100	Park 100		2.207	1 277	1.561		1 277	1.561	2.026	22	1004	2010
Park 100	Building 56 Park 100	Industrial	3,397	1,275	1,561	-	1,275	1,561	2,836	32	1984	2010
	Building 57	Industrial	2,154	616	1,319	-	616	1,319	1,935	53	1984	2010
Park 100	Park 100 Building 58	Industrial	2,214	642	2,129		642	2,129	2,771	43	1984	2010
Park 100	Park 100	musurar	2,214	042	2,129	-	042	2,129	2,771	43	1704	2010
D 1 100	Building 59	Industrial	1,653	411	1,539	-	411	1,539	1,950	35	1985	2010
Park 100	Park 100 Building 60	Industrial	1,861	382	1,542	-	382	1,542	1,924	45	1985	2010
Park 100	Park 100											
Park 100	Building 62 Park 100	Industrial	1,809	616	707	-	616	707	1,323	50	1986	2010
	Building 63	Industrial	-	388	967	-	388	967	1,355	22	1987	2010
Park 100	Park 100 Building 64	Industrial	_	389	978	_	389	978	1,367	22	1987	2010
Park 100	Park 100	maustrar							1,507		1707	
Park 100	Building 66 Park 100	Industrial	-	424	1,324	-	424	1,324	1,748	45	1987	2010
raik 100	Building 67	Industrial	919	338	692	-	338	692	1,030	15	1987	2010
Park 100	Park 100	T 1 1	1.642	220	1 200		220	1 200	1.520	26	1007	2010
Park 100	Building 68 Park 100	Industrial	1,643	338	1,200	-	338	1,200	1,538	26	1987	2010
D 1 100	Building 79	Industrial	-	358	1,768	-	358	1,768	2,126	41	1988	2010
Park 100	Park 100 Building 80	Industrial	_	358	1,919	_	358	1,919	2,277	55	1988	2010
Park 100	Park 100											
Park 100	Building 83 Park 100	Industrial	-	427	1,122	-	427	1,122	1,549	46	1989	2010
	Building 84	Industrial	-	427	1,874	-	427	1,874	2,301	61	1989	2010
Park 100	Park 100 Building 87	Industrial	_	1,136	6,374	_	1,136	6,374	7,510	139	1989	2010
Park 100	Park 100	maustrar		1,130	0,574		1,130	0,574	7,510	137	1707	2010
Park 100	Building 97 Park 100	Industrial	-	1,070	4,994	-	1,070	4,994	6,064	95	1994	2010
1 ark 100	Building 110	Office	-	376	1,653	-	376	1,653	2,029	31	1987	2010
Park 100	Park 100	Industrial	_	633	3,122	_	633	3,122	3,755	91	1987	2010
Park 100	Building 111 Park 100	Industrial	-	033	3,122	-	033	3,122	3,733	91	1907	2010
D 1 100	Building 112	Industrial	-	356	831	-	356	831	1,187	22	1987	2010
Park 100	Park 100 Building 128	Industrial	-	1,152	16,380	_	1,152	16,380	17,532	570	1996	2010
Park 100	Park 100			1.200	0.445			0.445	10.505	200	2000	2010
Park 100	Building 129 Park 100	Industrial	-	1,280	9,447	-	1,280	9,447	10,727	290	2000	2010
	Building 131	Industrial	-	1,680	10,874	-	1,680	10,874	12,554	204	1997	2010
Park 100	Park 100 Building 133	Industrial	_	104	1,157	_	104	1,157	1,261	20	1997	2010
Kyle, Texas					,			,	, -			
Seton Hays	Seton Hays	Medical										
	MOB I	Office	-	165	11,736	2,837	165	14,573	14,738	418	2009	2009
Lafayette, Indian												
St. Elizabeth Regional Health	St. Elizabeth 3920 Building	Medical										
	A	Office	-	165	8,968	394	165	9,362	9,527	252	2009	2009
St. Elizabeth Regional Health	St. Elizabeth 3900 Building B	Medical Office	_	146	10,070	1,161	146	11,231	11,377	319	2009	2009
Lake Forest, Illin												
Bradley	13825 West											
Business Center Conway Park	Laurel Drive One Conway	Industrial	-	750	1,383	906	750	2,289	3,039	1,002	1985	1999
·	Park	Office	-	1,901	16,361	3,349	1,901	19,710	21,611	6,580	1989	1998
Conway Park	West Lake at Conway	Office		4,218	10,461	3,264	4,230	13,713	17,943	1,360	2008	2008
Laba M. Tr	•	Office		4,410	10,401	3,204	4,230	13,/13	17,343	1,300	2000	2000
Lake Mary, Flor Northpoint	Northpoint I	Office	-	1,087	9,750	1,969	1,087	11,719	12,806	3,622	1998	2001
Northpoint	Northpoint II	Office	-	1,202	8,958	1,089	1,202	10,047	11,249	3,051	1999	2001

Edgar Filing: DUKE REALTY CORP - Form 10-K

Northpoint	Northpoint IV	Office	-	1,605	8,157	4,747	1,605	12,904	14,509	4,697	2002	2002
LaPorte, Texas												
Bayport North	Bayport											
Industrial Park	Container Lot	Grounds	-	3,334	-	-	3,334	-	3,334	-	n/a	2010

**Business Park** 

**Business Park** 

Riverport

Riverport Business Park Riverport Drive Office

Industrial

Industrial

Industrial

Riverport 1

Riverport 2

Riverport III

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

#### Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@bnstructed/ Year Buildings Acquisitiband/Land ImBldgs/TI Total(1)Depreciation (RenovatedAcquired Development Name Type Encumbrances Land Lawrenceville, Georgia Hillside at Office 1,193 2000 2001 Huntcrest Huntcrest I 10,788 2,867 1,193 13,655 14,848 4,616 Hillside at Huntcrest II Office 927 9,439 10,708 2000 2001 Huntcrest 1,269 927 11,635 2,722 Hillside at Huntcrest Huntcrest III Office 1,358 12,160 894 1,358 13,054 14,412 3,838 2001 2002 Hillside at Huntcrest IV Office 1.295 497 6,228 1,457 2004 2004 5.742 1.306 7,534 Huntcrest Other Northeast Weyerhaeuser 3,974 1,556 2004 **I85 Properties** BTS Industrial 9,188 3,101 22 3,982 3,115 7,097 2004 Lebanon, Indiana Lebanon Lebanon **Business Park** Building 4 Industrial 11,486 305 9,012 241 305 9,253 9,558 3,081 2000 1997 Lebanon Lebanon **Business Park** Building 9 Industrial 10.252 554 6.871 770 554 7.641 8.195 2,506 1999 1999 Lebanon Lebanon **Business Park** Building 12 5,163 394 13,245 18,408 4,787 2003 2003 Industrial 24,418 12,851 5,163 Lebanon Lebanon **Business Park** Building 13 Industrial 9,358 561 6,473 83 1,901 5,216 7,117 2,197 2003 2003 Lebanon Lebanon 12,307 2,599 2005 2005 **Business Park Building 14** Industrial 19,178 2,813 11,496 811 2,813 15,120 Lebanon Lebanon Building **Business Park** Industrial 3,495 312 3,526 71 1996 2010 1(Amer Air) 312 3,526 3,838 Lebanon Lebanon Industrial 18,922 948 19,093 948 19,093 20,041 343 2007 2010 **Business Park** Building 2 Lebanon Lebanon 699 179 1998 2010 **Business Park** Building 6 Industrial 7,611 699 7,611 8,310 Lebanon, Tennessee Park 840 Pk 840 Logistics Center Logistics Cnt. 10,954 2006 2006 6,776 1,788 6,776 12,742 19,518 2,561 Bldg 653 Industrial Lisle, Illinois Corporate Lakes 2275 Cabot Office 6,971 1996 **Business Park** Drive 6,390 3,355 20 3,355 6,991 10,346 1,667 2004 Maryland Heights, Missouri Riverport Riverport **Business Park** Tower Office 3,549 27,727 8,392 3,954 35,714 39,668 13,962 1991 1997 Riverport Riverport **Business Park** Distribution Industrial 242 2,217 1,132 242 3,349 3,591 1,210 1990 1997 Riverport **Express Scripts** 1,197 1,197 9,017 10,214 3,304 1992 1997 **Business Park** Service Center Industrial 8,590 427 Riverport 13900

Table of Contents 192

9,473

2,588

4.152

1,982

721

396

70

2,223

2,285

900

1.238

1,269

10,194

2,984

4.222

4,205

12,479

3,884

5,460

5,474

1999

1999

2000

2001

3,446

1,165

1.539

1,392

1999

1999

2000

2001

2,285

900

1.238

1,269

Riverport Business Park												
Riverport Business Park	Riverport IV	Industrial	-	1,864	3,362	1,586	1,864	4,948	6,812	898	2007	2007
McDonough, Ge	orgia											
Liberty	orgia											
Distribution	120 Declaration											
Center	Drive	Industrial	_	615	8,377	350	615	8,727	9,342	2,513	1997	1999
Liberty					0,2 / /			*,,_,	, , e . <u>_</u>	_,,_		
Distribution	250 Declaration											
Center	Drive	Industrial	22,248	2,273	13,225	2,438	2,312	15,624	17,936	4,854	2001	2001
M.1 D. 1. II	1* *											
Melrose Park, Il O'Hare	IInois Melrose											
International Ctr	Center	Industrial		5,907	17,398		5,907	17,398	23,305	112	2000	2010
	Center	musurai	-	3,907	17,390	-	3,907	17,396	23,303	112	2000	2010
Mendota Height	s, Minnesota											
Enterprise	Enterprise											
Industrial	Industrial											
Center	Center	Industrial	337	864	4,924	697	888	5,597	6,485	1,961	1979	1997
Mishawaka, Ind	iana											
SJRMC Edison	SJRMC Edison	Medical										
Lakes MOB	Lakes MOB	Office	_	_	31.955	2,860	42	34,773	34,815	1,428	2009	2009
Lunes 1110B	Eures WOD	Office			51,755	2,000	12	51,775	51,015	1,120	2007	200)
Moosic, Pennsyl	vania											
Not Applicable	Shoppes at											
	Montage	Retail	-	21,347	39,006	306	21,347	39,312	60,659	7,398	2007	2009
Morgans Point,	Tevas											
Not Applicable	Barbours Cut I	Industrial	_	1,482	8,209	_	1,482	8,209	9,691	_	2004	2010
Not Applicable	Barbours Cut II		_	1,447	8,471	_	1,447	8,471	9,918	_	2005	2010
Not Applicable	Barboars Cut II	maustrai		1,447	0,471		1,777	0,471	,,,10		2003	2010
Morrisville, Nor	th Carolina											
Perimeter Park	507 Airport											
	Blvd	Industrial	-	1,327	7,353	1,778	1,351	9,107	10,458	2,751	1993	1999
Perimeter Park	5151											
	McCrimmon											
D D 1	Pkwy	Office	-	1,318	7,090	2,065	1,342	9,131	10,473	2,815	1995	1999
Perimeter Park	2600 Perimeter	T 1 4 1 1		075	5 177	1 1 4 2	001	6 204	7.005	1.075	1007	1000
Danimatan Dank	Park Dr 5150	Industrial	-	975	5,177	1,143	991	6,304	7,295	1,975	1997	1999
Perimeter Park	McCrimmon											
	Pkwy	Industrial	_	1,739	12,130	1,698	1,773	13,794	15,567	4,070	1998	1999
Perimeter Park	2400 Perimeter	musurai	-	1,739	12,130	1,096	1,773	13,794	13,307	4,070	1990	1777
r crimeter r ark	Park Drive	Office	_	760	5,512	1,314	778	6,808	7,586	2,046	1999	1999
Perimeter Park	3000 Perimeter	Office		700	3,312	1,517	770	0,000	7,500	2,040	1)))	1)))
1 0111110101 1 11111	Park Dr (Met 1)	Industrial	205	482	2,466	1,330	491	3,787	4,278	1,163	1989	1999
Perimeter Park	2900 Perimeter				_,	-,		-,	.,	-,		
	Park Dr (Met 2)	Industrial	163	235	1,882	1,280	264	3,133	3,397	1,017	1990	1999
Perimeter Park	2800 Perimeter				•	,		,	ĺ	•		
	Park Dr (Met 3)	Industrial	316	777	4,720	1,047	843	5,701	6,544	1,789	1992	1999
Perimeter Park	1100 Perimeter											
	Park Drive	Industrial	-	777	5,581	1,322	794	6,886	7,680	2,073	1990	1999
Perimeter Park	1500 Perimeter											
	Park Drive	Office	-	1,148	10,086	1,121	1,177	11,178	12,355	3,101	1996	1999
Perimeter Park	1600 Perimeter											
	Park Drive	Office	-	1,463	9,463	2,310	1,513	11,723	13,236	3,858	1994	1999
Perimeter Park	1800 Perimeter											
	Park Drive	Office	-	907	5,513	1,750	993	7,177	8,170	2,321	1994	1999
Perimeter Park	2000 Perimeter	0.00		_,								4
	Park Drive	Office	-	788	5,293	1,081	842	6,320	7,162	2,186	1997	1999
Perimeter Park	1700 Perimeter	0.00		1.000	10 75 :	• • • •		10.7:-	1/00=		100-	1000
	Park Drive	Office	-	1,230	10,754	2,819	1,260	13,543	14,803	4,642	1997	1999

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

### Cost Capitalized

**Initial Cost** 

Subsequent to Gross Book Value 12/31/10

		Building		1111(1)	Development					Year			
						or	•		A	Accumulate@o	nstructe	d/ Year	
Development	Name	Type Encu	mbrance	s Land	Buildings	Acquisitloan	d/Land I	n <b>B</b> ldgs/TI	Total(1)De	epreciation (	enovated)	Acquired	
Perimeter Park	5200 East												
	Paramount	Office	-	1,748	14,291	1,320	1,797	15,562	17,359	4,432	1999	1999	
Perimeter Park	2700 Perimeter	1 1 1		((2	1 021	1.004	((2	2.725	4.207	1 144	2001	2001	
Perimeter Park	Park 5200 West	Industrial	-	662	1,831	1,894	662	3,725	4,387	1,144	2001	2001	
remineter rank	Paramount	Office	_	1,831	12,608	1,503	1,831	14,111	15,942	4,725	2001	2001	
Perimeter Park	2450 Perimeter	Office		1,051	12,000	1,505	1,051	17,111	13,742	4,723	2001	2001	
1 0111110101 1 11111	Park Drive	Office	_	669	2,259	3	669	2,262	2,931	514	2002	2002	
Perimeter Park	3800												
	Paramount												
	Parkway	Office	-	2,657	7,271	3,240	2,657	10,511	13,168	3,025	2006	2006	
Perimeter Park	Lenovo BTS I	Office	-	1,439	16,961	1,509	1,439	18,470	19,909	3,612	2006	2006	
Perimeter Park	Lenovo BTS II	Office	-	1,725	16,809	1,989	1,725	18,798	20,523	3,277	2007	2007	
Perimeter Park	5221												
	Paramount Parkway	Office		1,661	14,086	2,172	1,661	16,258	17,919	1,503	2008	2008	
Perimeter Park	2250 Perimeter	Office		1,001	14,000	2,172	1,001	10,236	17,919	1,505	2008	2008	
r crimeter r ark	Park	Office	_	2,290	6,981	2,431	2,290	9,412	11,702	1,532	2008	2008	
Perimeter Park	Perimeter One	Office	-	5,880	13,605	9,253	5,880	22,858	28,738	4,883	2007	2007	
Perimeter Park	Market at												
	Perimeter												
	Park-Bld A	Retail	-	1,149	1,708	155	1,149	1,863	3,012	155	2009	2009	
Woodlake	100 Innovation												
Center	Avenue	1 1 1		(22	2.740	(5)	(22	4.404	5.027	1 222	1004	1000	
Woodlake	(Woodlk) 101 Innovation	Industrial	-	633	3,748	656	633	4,404	5,037	1,322	1994	1999	
Center	Ave(Woodlk												
Center	III)	Industrial	_	615	3,971	148	615	4,119	4,734	1,187	1997	1999	
Woodlake	200 Innovation				-,,,,		-	.,,	1,1.2.1	-,		-,,,	
Center	Drive	Industrial	-	357	4,121	146	357	4,267	4,624	1,294	1999	1999	
Woodlake	501 Innovation												
Center	Ave.	Industrial	-	640	5,589	176	640	5,765	6,405	1,640	1999	1999	
Woodlake	1000												
Center	Innovation			514	2.027	17.4	~1.4	2 101	0.615	602	1006	2002	
Woodlake	(Woodlk 6) 1200	Industrial	-	514	2,927	174	514	3,101	3,615	693	1996	2002	
Center	Innovation												
Center	(Woodlk 7)	Industrial	_	740	4,416	265	740	4,681	5,421	1,040	1996	2002	
Woodlake	(Woodin 7)	maastrar		710	1,110	203	710	1,001	5,121	1,010	1770	2002	
Center	Woodlake VIII	Industrial	-	908	1,517	339	908	1,856	2,764	824	2004	2004	
Murfreesboro, T	Middle Tenn	Madical											
Middle Tenn	Med Ctr - MOB	Medical			20,564	3,994	7	24,551	24,558	1,947	2008	2008	
Med Cu - MOB	Med Cii - MOB	Office	-	-	20,304	3,994	/	24,331	24,336	1,947	2008	2006	
Naperville, Illine	ois												
Meridian													
Business	1025 1 00	T 1 ( 1 1		2.100	7.050	_	2.104	7.060	11 144	1.700	2007	2002	
Campus	1835 Jefferson	Industrial	-	3,180	7,959	5	3,184	7,960	11,144	1,793	2005	2003	
I-88 West Suburban	175 Ambassador												
Suvurvall	Drive Drive	Industrial	_	4,778	11,252	_	4,778	11,252	16,030	_	2006	2010	
	Diive	mausulai	-	7,770	11,434	=	7,770	11,222	10,030	=	2000	2010	

Nashville, Tennessee

Airpark East	Airpark											
	East-800 Commerce Dr.	Industrial	2,707	1,564	2,617	947	1,564	3,564	5,128	804	2002	2002
Lakeview Place	Three	magara	2,707	1,001	2,017	, , ,	1,00	5,50.	·	001	2002	2002
r i ' Di	Lakeview	Office	-	2,126	11,248	3,442	2,126	14,690	16,816	4,652	1999	1999
Lakeview Place	One Lakeview Place	Office	_	2,046	10,755	(3,048)	2,123	7,630	9,753	4,022	1986	1998
Lakeview Place	Two Lakeview			2,0.0	10,700	(5,5.0)	2,120	7,020	,,,,,,	1,022	1,00	1,,,0
Riverview	Place	Office	-	2,046	11,375	(3,457)	2,046	7,918	9,964	4,468	1988	1998
Business Center	Riverview Office Building	Office	_	847	5,431	1,712	847	7,143	7,990	2,325	1983	1999
Nashville	Nashville				2,122	-,		7,210	.,	_,	-, -,	
Business Center	Business Center			026	5.042	1 22 4	026	7.167	0.102	2.006	1007	1000
Nashville	I Nashville	Industrial	-	936	5,943	1,224	936	7,167	8,103	2,096	1997	1999
Business Center	Business Center											
_	II	Industrial	-	5,659	10,206	845	5,659	11,051	16,710	2,864	2005	2005
Four-Forty Business Center	Four-Forty Business Center											
Business Center	I	Industrial	_	938	6,454	115	938	6,569	7,507	1,894	1997	1999
Four-Forty	Four-Forty											
Business Center	Business Center III	Industrial	_	1,812	7,325	1,208	1,812	8,533	10,345	2,405	1998	1999
Four-Forty	Four-Forty	maastrar	_	1,012	1,323	1,200	1,012	0,555	10,545	2,403	1770	1)))
Business Center	Business Center											
Four-Forty	IV Four-Forty	Industrial	-	1,522	5,365	615	1,522	5,980	7,502	1,770	1997	1999
Business Center	Business Center											
	V	Industrial	-	471	2,335	699	471	3,034	3,505	885	1999	1999
Four-Forty Business Center	Four-Forty Business Center											
Business Center	II	Industrial	3,193	1,108	4,829	-	1,108	4,829	5,937	-	1996	2010
New Albany, Oh	nio.											
New Albany	6525 West											
	Campus Oval	Office	-	842	3,572	2,460	881	5,993	6,874	1,853	1999	1999
Niles, Illinois												
Howard 220	Howard 220	Industrial	9,544	4,920	3,400	9,616	7,761	10,175	17,936	2,230	2008	2004
Norcross, Georg	gia											
Gwinnett Park	1835 Shackleford											
	Court	Office	_	29	5,591	(1,708)	29	3,883	3,912	1,901	1990	1999
Norfolk, Virgini	in.				,			,	ĺ	•		
Norfolk	1400 Sewells											
Industrial Park	Point Road	Industrial	2,432	1,463	5,723	417	1,463	6,140	7,603	654	1983	2007
Northlake, Illino	ois											
Northlake 1												
Park Northlake	Northlake I	Industrial	10,318	5,721	9,963	835	5,721	10,798	16,519	2,586	2002	2002
Distribution	Northlake											
Park	III-Grnd Whse	Industrial	6,982	5,382	5,708	253	5,382	5,961	11,343	1,330	2006	2006
North Olmsted,	Ohio											
Great Northern	Great Northern	0.00					4.0		10.55		400-	4000
Corporate Ctr. Great Northern	Corp Center I Great Northern	Office	-	1,048	6,457	2,859	1,040	9,324	10,364	3,470	1985	1996
Corporate Ctr.	Corp Center II	Office	-	1,048	6,447	3,033	1,048	9,480	10,528	3,529	1987	1996
Great Northern	Great Northern	0.00					,				4000	4000
Corporate Ctr.	Corp Center III	Office	-	604	4,668	822	604	5,490	6,094	1,679	1999	1999
Oak Brook, Illin												
2000 York Road	2000 York Road	Office		2,625	15,825	377	2,625	16,202	18,827	11,783	1986	2005
	11000	311100		2,023	15,025	311	2,023	10,202	10,027	11,705	1700	2005

**Business Park** 

2

Industrial

17,522

1.387

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

2000

#### Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumula@dnstructed/Year Buildings AcquisitIoand/Land Impldgs/TI Total(1)Depreciation (2)novated Acquired Development Name TypeEncumbrances Land Orlando, Florida Liberty Park at Southcenter Southcenter I-Brede/Allied BTS Industrial 3,094 3,867 29 3,094 3,896 6,990 1,456 2003 2003 Parksouth Distribution Parksouth 1999 Center Distribution Ctr. B Industrial 565 4,871 550 570 5,416 5,986 1,803 1996 Parksouth Distribution Parksouth 493 Distribution Ctr. A 4,340 498 1,321 1997 1999 275 4,610 5,108 Center Industrial Parksouth Distribution Parksouth Distribution Ctr. D 593 4,075 549 597 1999 Industrial 4,620 5,217 1,343 1998 Center Parksouth Distribution Parksouth Distribution Ctr. E 649 5,028 1997 1999 Center Industrial 4,433 623 677 5,705 1,454 Parksouth Distribution Parksouth Distribution Ctr. F 1,030 4,767 1,529 1,232 6,094 7,326 1,865 1999 1999 Industrial Center Parksouth Parksouth Distribution 725 Distribution Ctr. H Industrial 3,109 225 754 3,305 4,059 911 2000 2000 Center Parksouth Distribution Parksouth Center Distribution Ctr. C Industrial 598 1,769 1,685 674 3,378 4,052 778 2003 2001 Parksouth Distribution Parksouth-Benjamin Moore BTS Industrial 708 2,070 27 1,129 1,676 2,805 582 2003 2003 Center Crossroads **Business Park** Crossroads VII Industrial 2,803 5,891 3,212 2,803 9,103 11,906 2,236 2006 2006 Crossroads 2,701 2,701 8,941 999 2007 2007 **Business Park** Crossroads VIII Industrial 4,817 1,423 6,240 Otsego, Minnesota Gateway North **Business** Gateway North 1 2,287 2007 2007 2.243 3,959 1,244 5,159 7,446 799 Center Industrial Pembroke Pines, Florida Pembroke Pembroke Gardens Retail 26,067 88,640 1,828 24,858 91,677 116,535 11,944 2007 2009 Pines Phoenix, Arizona Not Applicable Estrella Buckeye Industrial 4,475 1,796 5,778 1,796 5,778 7,574 291 1996 2010 Plainfield, Illinois Edward Plainfield Edward Plainfield Medical MOB I 2007 MOB I Office 9,483 1,265 10,748 10,748 2,442 2006 Plainfield, Indiana Plainfield Plainfield Building 15,912 1,104 11,151 425 1,104 11,576 12,680 3,385 2000 2000 **Business Park** Industrial Plainfield Building Plainfield

Table of Contents 196

8,874

3,099

2,868

10,492

13,360

4,461

2000

Plainfield	Plainfield Building	T 1 7 1 1	17.610	2.016	0.151	2.560	2.016	11.711	12 727	2 200	2002	2002
Business Park Plainfield	3 Plainfield Building	Industrial	17,610	2,016	9,151	2,560	2,016	11,711	13,727	2,308	2002	2002
Business Park	5	Industrial	11,794	2,726	6,488	444	2,726	6,932	9,658	1,714	2004	2004
Plainfield Business Park	Plainfield Building 8	Industrial	21,413	4,527	11,570	1,016	4,527	12,586	17,113	2,537	2006	2006
Plano, Texas			22,120	1,027	22,070	2,020	1,027	,	21,220	_,,,,,,		
5556 & 5560												
Tennyson	5560 Tennyson	O.CC.		1.507	5 400	700	1 507	6 107	7.704	1.760	1007	1000
Parkway 5556 & 5560	Parkway	Office	-	1,527	5,408	789	1,527	6,197	7,724	1,760	1997	1999
Tennyson	5556 Tennyson											
Parkway Baylor Plano	Parkway	Office Medical	-	1,181	9,654	1,172	1,181	10,826	12,007	2,869	1999	1999
MOB	Baylor Plano MOB	Office	-	16	28,375	966	49	29,308	29,357	1,218	2009	2009
Plantation,												
Florida												
South Pointe - Broward	Royal Palm I	Office	_	10,209	30,034	-	10,209	30,034	40,243	925	2001	2010
South Pointe -		0.00		0.005	20.260		0.005	20.260	20.202	<b>505</b>	2005	2010
Broward	Royal Palm II	Office	-	8,935	29,368	-	8,935	29,368	38,303	787	2007	2010
Plymouth, Min Medicine Lake												
Indust Ctr	Indus. Center	Industrial	615	1,145	5,944	1,827	1,145	7,771	8,916	2,642	1970	1997
Pompano Bea	ch, Florida											
Atlantic												
Business Center	Atlantic Business Center 1	Industrial	6,806	2,181	8,997	_	2,181	8,997	11,178	_	2000	2010
Atlantic	Center 1	maastrar	0,000	2,101	0,227		2,101	0,227	11,170		2000	2010
Business Center	Atlantic Business Center 2	Industrial	5,781	1,959	8,082		1,959	8,082	10,041	_	2001	2010
Atlantic	Center 2	muusutai	3,761	1,939	0,002	-	1,939	0,002	10,041	-	2001	2010
Business	Atlantic Business	To do atal al	( 125	2.076	0.5(2		2.076	0.5(2	10.620		2001	2010
Center Atlantic	Center 3	Industrial	6,125	2,076	8,563	-	2,076	8,563	10,639	-	2001	2010
Business	Atlantic Business			4 225	~			~	ć <b>7</b> 00		2002	2010
Center Atlantic	Center 4A	Industrial	4,113	1,325	5,464	-	1,325	5,464	6,789	-	2002	2010
Business	Atlantic Business											
Center Atlantic	Center 4B	Industrial	4,696	1,356	5,595	-	1,356	5,595	6,951	-	2002	2010
Business	Atlantic Business											
Center Atlantic	Center 5A	Industrial	4,623	1,489	6,141	-	1,489	6,141	7,630	-	2002	2010
Business	Atlantic Business											
Center	Center 5B	Industrial	4,821	1,552	6,404	-	1,552	6,404	7,956	-	2004	2010
Atlantic Business	Atlantic Business											
Center	Center 6A	Industrial	4,672	1,505	6,206	-	1,505	6,206	7,711	-	2004	2010
Atlantic Business	Atlantic Business											
Center	Center 6B	Industrial	4,730	1,523	6,283	-	1,523	6,283	7,806	-	2002	2010
Atlantic Business	Atlantic Business											
Center	Center 7A	Industrial	3,541	1,200	4,950	-	1,200	4,950	6,150	-	2005	2010
Atlantic Business	Atlantic Rusiness											
Center	Atlantic Business Center 7B	Industrial	4,582	1,553	6,406	-	1,553	6,406	7,959	-	2004	2010
Atlantic												
Business Center	Atlantic Business Center 8	Industrial	4,870	958	3,952	_	958	3,952	4,910	_	2005	2010
Atlantic			.,070	730	3,732		750	5,752	1,210		2005	2010
Business Center	Atlantic Business Center 9	Industrial	3,183	627	2,585	_	627	2,585	3,212	_	2006	2010
Park Central	Copans Business	muusmal		021	2,303	-		2,303	3,212	-		2010
Industrial	Park 3	Industrial	4,786	1,072	4,499	-	1,072	4,499	5,571	-	1989	2010
		Industrial	4,115	933	3,847	-	933	3,847	4,780	-	1989	2010

Edgar Filing: DUKE REALTY CORP - Form 10-K

Park Central Industrial	Copans Business Park 4											
Park Central	Park Central											
Industrial	Business Park 1	Office	5,983	1,103	4,550	-	1,103	4,550	5,653	-	1985	2010
Park Central	Park Central											
Industrial	Business Park 2	Industrial	1,258	229	963	-	229	963	1,192	-	1982	2010
Park Central	Park Central											
Industrial	Business Park 3	Industrial	1,613	297	1,227	-	297	1,227	1,524	-	1982	2010
Park Central	Park Central											
Industrial	Business Park 4	Industrial	1,940	358	1,475	-	358	1,475	1,833	-	1985	2010
Park Central	Park Central											
Industrial	Business Park 5	Industrial	2,550	470	1,939	-	470	1,939	2,409	-	1986	2010
Park Central	Park Central											
Industrial	Business Park 6	Industrial	2,175	401	1,654	-	401	1,654	2,055	-	1986	2010
Park Central	Park Central											
Industrial	Business Park 7	Industrial	2,161	398	1,643	-	398	1,643	2,041	-	1986	2010
Park Central	Park Central											
Industrial	Business Park 10	Industrial	3,544	673	2,776	-	673	2,776	3,449	-	1999	2010

**Duke Realty Corporation** Real Estate and Accumulated Depreciation December 31, 2010 (in thousands)

Schedule III

### Cost Capitalized

		Building		Initia		Subsequent to Development or	Gross B	ook Value		ccumulat <b>£</b> d	Year onstructed	d/ Year
Development	Name	Type Enc	umbrances	Land	Buildings	Acquisiti <b>ōra</b> n	d/Land In	nBldgs/TI		preciation (B		
Park Central Industrial	Park Central Business Park 11	Industrial	6,539	1,242	5,123		1,242	5,123	6,365	<u>-</u>	1995	2010
Pompano Commerce Center	Pompano Commerce Ctr I	Industrial	_	3,250	4,384	-	3,250	4,384	7,634	148	2010	2010
Pompano Commerce Center	Pompano Commerce Ctr III	Industrial	_	3,250	4,384	-	3,250	4,384	7,634	148	2010	2010
Sample 95	Sample 95 Business Park 1	Industrial	7,458	1,811	7,472	-	1,811	7,472	9,283	-	1999	2010
Sample 95	Sample 95 Business Park 4	Industrial	_	1,198	4,940	-	1,198	4,940	6,138	-	1999	2010
Atlantic Business Center	Atlantic Business Ctr. 10-KFC	Grounds	-	772	-	-	772	-	772	-	n/a	2010
Port Wentworth	ı, Georgia											
Grange Road	318 Grange Road	Industrial	2,059	957	4,231	58	957	4,289	5,246	635	2001	2006
Grange Road Crossroads	246 Grange Road 100 Ocean	Industrial	5,572	1,191	8,294	7	1,191	8,301	9,492	1,363	2006	2006
(Savannah)	Link Way-Godley Rd	Industrial	10,023	2,306	13,389	81	2,336	13,440	15,776	2,019	2006	2006
Crossroads (Savannah)	500 Expansion Blvd	Industrial	4,266	649	6,282	17	649	6,299	6,948	558	2006	2008
Crossroads (Savannah)	400 Expansion Blvd	Industrial	9,682	1,636	14,506	9	1,636	14,515	16,151	1,271	2007	2008
Crossroads (Savannah) Crossroads	605 Expansion Blvd 405 Expansion	Industrial	5,705	1,615	7,456	25	1,615	7,481	9,096	679	2007	2008
(Savannah) Crossroads	Blvd 600 Expansion	Industrial	2,145	535	3,543	-	535	3,543	4,078	286	2008	2009
(Savannah) Crossroads	Blvd 602 Expansion	Industrial	6,141	1,248	10,387	-	1,248	10,387	11,635	817	2008	2009
(Savannah)	Blvd	Industrial	-	1,840	12,181	8	1,840	12,189	14,029	733	2009	2009
Raleigh, North		0.00		4 6 15		4	4.0.15				2000	2000
Brook Forest Centerview	Brook Forest I 5540 Centerview	Office	-	1,242	4,644	1,258	1,242	5,902	7,144	1,633	2000	2000
Centerview	Drive 5565 Centerview	Office	-	773	5,909	1,580	773	7,489	8,262	1,987	1986	2003
	Drive	Office	-	513	4,610	789	513	5,399	5,912	1,342	1999	2003
Crabtree Overlook Interchange	Crabtree Overlook 801 Jones	Office	-	2,164	15,288	424	2,164	15,712	17,876	3,774	2001	2001
Plaza	Franklin Road	Office Office	- -	1,351 842	7,477 3,824	1,023 725	1,351 842	8,500 4,549	9,851 5,391	2,723 1,314	1995 1993	1999 1999

Interchange	5520 Capital											
Plaza	Center Drive											
Walnut Creek	Walnut Creek											
	Business Park	Industrial		419	2,084	582	442	2 6 4 2	2.005	857	2001	2001
Walnut Creek	#1 Walnut Creek	Industrial	-	419	2,064	382	442	2,643	3,085	837	2001	2001
wanta creek	Business Park											
	#2	Industrial	-	456	3,143	312	487	3,424	3,911	1,403	2001	2001
Walnut Creek	Walnut Creek											
	Business Park #3	Industrial		679	2 204	1 244	719	4,488	5 207	1 150	2001	2001
Walnut Creek	Walnut Creek	musurar	-	079	3,284	1,244	/19	4,400	5,207	1,150	2001	2001
Wallac Greek	IV	Industrial	-	2,038	2,152	1,452	2,083	3,559	5,642	1,431	2004	2004
Walnut Creek	Walnut Creek											
	V	Industrial	-	1,718	3,302	602	1,718	3,904	5,622	642	2008	2008
Romeoville, Illin	nois											
Park 55	Park 55 Bldg. 1	Industrial	9,647	6,433	8,408	949	6,433	9,357	15,790	2,659	2005	2005
Crossroads	6 1.0	T 1 4 1 1		2.020	0.570		2.020	0.570	10.516	105	1000	2010
Business Park Crossroads	Crossroads 2	Industrial	-	2,938	9,578	-	2,938	9,578	12,516	195	1999	2010
Business Park	Crossroads 5	Industrial	-	5,296	6,403	-	5,296	6,403	11,699	328	2009	2010
Decement Illine	- <b>!</b> -											
Rosemont, Illino O Hare	O Hare											
International	International											
Ctr	Ctr I	Office	-	7,700	23,672	1,384	7,700	25,056	32,756	4,818	1984	2005
O'Hare	O'Hare											
International Ctr	International Ctr II	Office		8,103	31,844	4,134	8,103	35,978	44,081	12,647	1987	2005
Riverway	Riverway East	Office	15,552	13,853	25,400	2,689	13,853	28,089	41,942	6,127	1987	2005
Riverway	Riverway West	Office	19,217	3,294	39,063	5,800	3,294	44,863	48,157	13,599	1989	2005
Riverway	Riverway											
5.	Central	Office	29,786	4,229	66,544	8,979	4,229	75,523	79,752	18,530	1989	2005
Riverway	Riverway MW II (Ground											
	Lease)	Grounds	_	586	_	_	586	_	586	_	n/a	2007
	,											
Sandy Springs, Center Pointe	Georgia Center Pointe I	Medical										
Medical I and II		Office	_	9,697	29,098	17,676	9,697	46,774	56,471	13,921	2010	2007
								- ,	/ -			
Savannah, Geor	าตาด			·						,		
Gulfetream	Sitt											
Gulfstream Road	9	Industrial	5,559	549	3.805	154	549	3.959	4,508		1997	2006
Gulfstream Road Gulfstream	198 Gulfstream	Industrial	5,559	549	3,805	154	549	3,959	4,508	514	1997	2006
Road Gulfstream Road	9		5,559 522	549 412	3,805 2,514	154 15	549 412	3,959 2,529	4,508 2,941		1997 1998	2006 2006
Road Gulfstream Road Gulfstream	198 Gulfstream 194 Gulfstream	Industrial	522	412	2,514	15	412	2,529	2,941	514 335	1998	2006
Road Gulfstream Road Gulfstream Road	198 Gulfstream 194 Gulfstream 190 Gulfstream	Industrial	ĺ		ĺ			·	,	514		
Road Gulfstream Road Gulfstream	198 Gulfstream 194 Gulfstream	Industrial	522	412	2,514	15	412	2,529	2,941	514 335	1998	2006
Road Gulfstream Road Gulfstream Road	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange	Industrial Industrial Industrial	522 1,355 3,533	412 689 928	2,514 4,916 8,648	15 - 7	412 689 928	2,529 4,916 8,655	2,941 5,605 9,583	514 335 880 1,386	1998 1999 2002	2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road	Industrial Industrial	522 1,355	412 689	2,514 4,916	15 -	412 689	2,529 4,916	2,941 5,605	514 335 880	1998 1999	2006
Road Gulfstream Road Gulfstream Road Grange Road	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman	Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505	412 689 928 664	2,514 4,916 8,648 3,496	15 - 7	412 689 928 664	2,529 4,916 8,655 3,504	2,941 5,605 9,583 4,168	514 335 880 1,386 567	1998 1999 2002 2002	2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd.	Industrial Industrial Industrial	522 1,355 3,533	412 689 928	2,514 4,916 8,648	15 - 7	412 689 928	2,529 4,916 8,655	2,941 5,605 9,583	514 335 880 1,386	1998 1999 2002	2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court	Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505	412 689 928 664	2,514 4,916 8,648 3,496	15 - 7	412 689 928 664	2,529 4,916 8,655 3,504	2,941 5,605 9,583 4,168	514 335 880 1,386 567	1998 1999 2002 2002	2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside	Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201	412 689 928 664 782 8,433	2,514 4,916 8,648 3,496 2,962 8,366	15 - 7 8 - 20	412 689 928 664 782 8,433	2,529 4,916 8,655 3,504 2,962 8,386	2,941 5,605 9,583 4,168 3,744 16,819	514 335 880 1,386 567 403 2,384	1998 1999 2002 2002 2002 2004	2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court	Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526	412 689 928 664 782	2,514 4,916 8,648 3,496 2,962	15 - 7 8	412 689 928 664 782	2,529 4,916 8,655 3,504 2,962	2,941 5,605 9,583 4,168 3,744	514 335 880 1,386 567 403	1998 1999 2002 2002 2002	2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah) Crossroads	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside	Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911	412 689 928 664 782 8,433 966	2,514 4,916 8,648 3,496 2,962 8,366 7,155	15 - 7 8 - 20 35	412 689 928 664 782 8,433 966	2,529 4,916 8,655 3,504 2,962 8,386 7,190	2,941 5,605 9,583 4,168 3,744 16,819 8,156	514 335 880 1,386 567 403 2,384 910	1998 1999 2002 2002 2002 2004 2003	2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court	Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201	412 689 928 664 782 8,433	2,514 4,916 8,648 3,496 2,962 8,366	15 - 7 8 - 20	412 689 928 664 782 8,433	2,529 4,916 8,655 3,504 2,962 8,386	2,941 5,605 9,583 4,168 3,744 16,819	514 335 880 1,386 567 403 2,384	1998 1999 2002 2002 2002 2004	2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park  Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 175 Portside Court 175 Portside Court 150 Portside Court	Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911	412 689 928 664 782 8,433 966	2,514 4,916 8,648 3,496 2,962 8,366 7,155	15 - 7 8 - 20 35	412 689 928 664 782 8,433 966	2,529 4,916 8,655 3,504 2,962 8,386 7,190	2,941 5,605 9,583 4,168 3,744 16,819 8,156	514 335 880 1,386 567 403 2,384 910	1998 1999 2002 2002 2002 2004 2003	2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park  Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 175 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy	Industrial Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443	412 689 928 664 782 8,433 966 4,300	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696	15 - 7 8 - 20 35 61	412 689 928 664 782 8,433 966 4,301	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057	514 335 880 1,386 567 403 2,384 910 2,905	1998 1999 2002 2002 2002 2004 2003 2005	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park  Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach	Industrial Industrial Industrial Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443 7,834	412 689 928 664 782 8,433 966 4,300 3,071	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696 23,001	15 - 7 8 - 20 35 61 788	412 689 928 664 782 8,433 966 4,301 3,071	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756 23,789	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057 26,860	514 335 880 1,386 567 403 2,384 910 2,905 4,005	1998 1999 2002 2002 2002 2004 2003 2005 2001	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach Parkway	Industrial Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443	412 689 928 664 782 8,433 966 4,300	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696	15 - 7 8 - 20 35 61	412 689 928 664 782 8,433 966 4,301	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057	514 335 880 1,386 567 403 2,384 910 2,905	1998 1999 2002 2002 2002 2004 2003 2005	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park  Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach	Industrial Industrial Industrial Industrial Industrial Industrial Industrial Industrial Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443 7,834	412 689 928 664 782 8,433 966 4,300 3,071	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696 23,001	15 - 7 8 - 20 35 61 788	412 689 928 664 782 8,433 966 4,301 3,071	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756 23,789	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057 26,860	514 335 880 1,386 567 403 2,384 910 2,905 4,005	1998 1999 2002 2002 2002 2004 2003 2005 2001	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach Parkway 239 Jimmy Deloach Parkway	Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443 7,834 2,855	412 689 928 664 782 8,433 966 4,300 3,071 1,074	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696 23,001 8,442 7,141	15 - 7 8 - 20 35 61 788 37	412 689 928 664 782 8,433 966 4,301 3,071 1,074	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756 23,789 8,479 7,178	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057 26,860 9,553	514 335 880 1,386 567 403 2,384 910 2,905 4,005 1,361 1,165	1998 1999 2002 2002 2002 2004 2003 2005 2001	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road  SPA Park  Crossroads (Savannah) Crossroads	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach Parkway 239 Jimmy Deloach Parkway 246 Jimmy	Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443 7,834 2,855	412 689 928 664 782 8,433 966 4,300 3,071	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696 23,001 8,442	15 - 7 8 - 20 35 61 788	412 689 928 664 782 8,433 966 4,301 3,071	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756 23,789 8,479	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057 26,860 9,553	514 335 880 1,386 567 403 2,384 910 2,905 4,005	1998 1999 2002 2002 2002 2004 2003 2005 2001	2006 2006 2006 2006 2006 2006 2006 2006
Road Gulfstream Road Gulfstream Road Grange Road Grange Road SPA Park Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah) Crossroads (Savannah)	198 Gulfstream 194 Gulfstream 190 Gulfstream 250 Grange Road 248 Grange Road 80 Coleman Blvd. 163 Portside Court 151 Portside Court 175 Portside Court 150 Portside Court 235 Jimmy Deloach Parkway 239 Jimmy Deloach Parkway	Industrial	522 1,355 3,533 1,505 1,526 21,201 2,911 12,443 7,834 2,855	412 689 928 664 782 8,433 966 4,300 3,071 1,074	2,514 4,916 8,648 3,496 2,962 8,366 7,155 15,696 23,001 8,442 7,141	15 - 7 8 - 20 35 61 788 37	412 689 928 664 782 8,433 966 4,301 3,071 1,074	2,529 4,916 8,655 3,504 2,962 8,386 7,190 15,756 23,789 8,479 7,178	2,941 5,605 9,583 4,168 3,744 16,819 8,156 20,057 26,860 9,553	514 335 880 1,386 567 403 2,384 910 2,905 4,005 1,361 1,165	1998 1999 2002 2002 2002 2004 2003 2005 2001	2006 2006 2006 2006 2006 2006 2006 2006

Edgar Filing: DUKE REALTY CORP - Form 10-K

	Parkway											
Port of	276 Jimmy											
Savannah	Deloach Land	Grounds	-	2,267	-	-	2,267	-	2,267	220	n/a	2006
Crossroads	200 Ocean											
(Savannah)	Link Way	Industrial	6,453	878	10,021	14	883	10,030	10,913	1,018	2006	2008
Sea Brook, Texa	n.c											
Not Applicable	Bayport											
	Logistics											
	Center	Industrial	-	2,629	13,284	-	2,629	13,284	15,913	-	2009	2010

Laumeier Office

Park Maryville

Center

Center

Maryville

Maryville Center Laumeier IV

Centre

Centre

Centre

635-645

Maryville

530 Maryville

550 Maryville

Office

Office

Office

Office

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

#### Cost Capitalized

Subsequent to Gross Book Value 12/31/10

**Initial Cost** 

**Building** Year Development Accumulat@onstructed/ Year Buildings Acquisitiband/Land ImBldgs/TI Total(1)Depreciation (RenovatedAcquired Development Name Type Encumbrances Land Seven Hills, Ohio Rock Run **Business** Rock Run Campus North Office 837 5,307 (2,192)960 2.992 3,952 2,345 1984 1996 Rock Run Business Rock Run 1,169 Office 1,046 6,533 (2,955)3,455 4,624 2,913 1985 1996 Campus Center Sharonville, Ohio Mosteller Mosteller Distribution Distribution 5,209 3,550 8,759 10,034 3,906 1996 1996 Center Ctr. I Industrial 1,275 1,275 Mosteller Mosteller Distribution Distribution Center Ctr. II Industrial 828 4,060 1,598 828 5,658 6,486 2,602 1997 1997 St. Louis Park, Minnesota 2,321 2000 Office 26,928 6,867 2,516 33,600 36,116 9,803 2000 The West End 1600 Tower The West End MoneyGram Tower Office 3,039 34,757 7,080 3,033 41,843 44,876 13,035 1987 1999 Chilies Minneapolis West Ground Lease Grounds 921 157 1,078 1,078 53 n/a 1998 Minneapolis Olive Garden 921 114 1,035 1998 Ground Lease Grounds 1.035 61 n/a West St. Louis, Missouri Lakeside Lakeside Crossing Crossing **Building One** Industrial 596 1,572 527 480 2,215 2,695 915 2002 2002 Lakeside Lakeside Crossing Crossing 1,985 1,019 Building II Industrial 783 1,964 20 782 2,767 2003 2003 Lakeside Lakeside Crossing Crossing 1,905 1,623 1,408 2002 2002 **Building III** Industrial 3,986 360 4,628 6,251 Lakeside Lakeside Crossing V Office 750 17 750 351 2004 2004 Crossing 1,130 1,147 1,897 Lakeside Lakeside Crossing Crossing Building VI Industrial 1,079 2,125 2,298 1,333 4,169 5,502 2,132 2002 2002 Laumeier Office Office 1987 1995 1,384 8,326 4,603 1,220 13,093 14,313 4,962 Park Laumeier I Laumeier Office Park Laumeier II Office 1,421 9,065 2,506 1,258 11,734 12,992 5,127 1988 1995

Table of Contents 202

6,493

14,214

12,447

17,522

1,489

3,105

2,338

3,042

1,029

2,219

1.996

3,048

7,982

17,319

14,785

20,564

9,011

19,538

16,781

23,612

2,832

6,069

5,627

7,348

1987

1990

1988

1987

1998

1997

1997

1997

1,029

2,219

1,996

3,048

Maryville	655 Maryville											
Center	Centre	Office	-	1,860	13,067	2,319	1,860	15,386	17,246	5,265	1994	1997
Maryville	540 Maryville											
Center	Centre	Office	-	2,219	13,842	2,347	2,219	16,189	18,408	6,003	1990	1997
Maryville	520 Maryville											
Center	Centre	Office	-	2,404	14,004	1,395	2,404	15,399	17,803	4,872	1999	1999
Maryville	625 Maryville											
Center	Centre	Office	-	2,509	10,956	618	2,509	11,574	14,083	3,370	1996	2002
Westport Place	Westport			1.707	5.040	020	1.707	7.060	7.667	2 (10	1000	1000
W . DI	Center I	Industrial	-	1,707	5,040	920	1,707	5,960	7,667	2,618	1998	1998
Westport Place	Westport	T 1 1		01.4	1.004	405	014	2 2 4 0	2.262	067	1000	1000
Westport Place	Center II	Industrial	-	914	1,924	425	914	2,349	3,263	967	1998	1998
westport Place	Westport Center III	Industrial		1,206	2,651	841	1,206	2 402	4,698	1,248	1999	1999
Westport Place	Westport	Industrial	-	1,200	2,031	841	1,200	3,492	4,098	1,248	1999	1999
wesiport Flace	Center V	Industrial	_	493	1,274	74	493	1,348	1,841	456	2000	2000
Westport Place	Westport Place	Office	-	1,990	5,478	2,138	1,990	7,616	9,606	3,108	2000	2000
Westmark	Westmark	Office		1,497	9,173	2,409	1,342	11,737	13,079	4,747	1987	1995
Westview Place	Westview	Office	_	1,777	2,173	2,407	1,372	11,737	13,077	7,777	1707	1773
Westview I face	Place	Office	_	669	7,544	4,276	669	11,820	12,489	5,073	1988	1995
Woodsmill	Woodsmill	Giliec		007	7,511	1,270	007	11,020	12,109	3,073	1700	1775
Commons	Commons II											
Commons	(400)	Office	_	1,718	7,663	852	1,718	8,515	10,233	2,256	1985	2003
Woodsmill	Woodsmill			-,,	.,		-,	0,0 -0	,	_,	-, -,	
Commons	Commons I											
	(424)	Office	-	1,836	7,109	1,276	1,836	8,385	10,221	2,096	1985	2003
	,											
Stafford, Texas												
Stafford	Stafford											
	Distribution	T 1 1		2.502	5 422	2.054	2.502	0.207	11.000	1 402	2000	2000
	Center	Industrial	-	3,502	5,433	2,954	3,502	8,387	11,889	1,403	2008	2008
Sterling, Virgini	ia											
TransDulles	22800 Davis											
Centre	Drive	Office	-	2,550	11,250	110	2,550	11,360	13,910	1,574	1989	2006
TransDulles	22714 Glenn											
Centre	Drive	Industrial	-	3,973	4,422	1,015	3,973	5,437	9,410	976	2007	2007
C 66 H 37												
Suffolk, Virginia												
Northgate Commerce Park	101 Industrial	Industrial		1,558	8,230	(21)	1,558	8,209	9,767	713	2007	2007
Northgate	103 Industrial	muusman	-	1,336	6,230	(21)	1,336	0,209	9,707	/13	2007	2007
Commerce Park		Industrial	_	1,558	8,230	_	1,558	8,230	9,788	714	2007	2007
Commerce 1 ark	Diive	maastrar	_	1,550	0,230	-	1,550	0,230	2,700	/14	2007	2007
Sumner, Washin	ngton											
Not Applicable	Sumner											
	Transit	Industrial	17,117	16,032	5,935	276	16,032	6,211	22,243	1,330	2005	2007
Sunrise, Florida												
Sawgrass Pointe												
Sawgrass romic	Building B	Office	_	1,211	4,693	1,394	1,211	6,087	7,298	1,947	1999	2001
Sawgrass Pointe		311100		1,211	1,075	1,574	1,211	0,007	7,270	1,777	1///	2001
San grass i onite	Building A	Office	_	1,147	3,875	165	1,147	4,040	5,187	1,027	2000	2001
Sawgrass Pointe				-,* . ,	2,370	100	-,,	.,0.0	2,207	-,027		
S-110 I OINIC	Pointe I	Office	_	3,484	21,132	8,479	3,484	29,611	33,095	9,369	2002	2002
Sawgrass Pointe				.,	,	-,	.,	. ,	,	. ,		
<i>y</i>	Pointe II	Office	-	3,481	11,973	(85)	3,481	11,888	15,369	1,698	2009	2009
				*	*	` '	*	, -	*	, · ·		

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

#### Cost Capitalized

**Initial Cost** Subsequent to Gross Book Value 12/31/10 **Building** Year Development Accumulat@bnstructed/ Year Buildings Acquisitiband/Land ImBldgs/TI Total(1Depreciation RenovatedAcquired Development Name TypeEncumbrances Land Suwanee, Georgia 90 Horizon Horizon 180 24 2001 2010 **Business Center** Drive Industrial 1,247 180 1,247 1,427 225 Horizon Horizon Industrial 457 2,077 457 2,077 2,534 43 1990 2010 **Business Center** Drive Horizon 250 Horizon 1,625 Industrial 1,625 5,870 5,870 7,495 161 1997 2010 **Business Center** Drive Horizon 70 Crestridge 956 956 3,600 91 1998 2010 Industrial 3,600 4.556 Business Center Drive 2780 Horizon Horizon 2010 **Business Center** Ridge Industrial 1,143 5,723 1,143 5,723 6,866 126 1997 2800 Vista Horizon 1,557 108 **Business Center** Ridge Drive Industrial 1,557 2,625 2,625 4,182 1995 2010 Horizon 25 Crestridge **Business Center** 723 52 1999 2010 Drive Industrial 2,439 723 2,439 3,162 Horizon Genera Corp. 1,505 4,952 1,505 4,952 6,457 121 2006 2010 **Business Center** BTS Industrial 1000 Northbrook Northbrook Industrial 756 3.322 756 3,322 4,078 76 1986 2010 Parkway Tampa, Florida Fairfield Fairfield Distribution Distribution Industrial 483 2,621 124 487 2,741 3,228 834 1998 1999 Center Ctr I Fairfield Fairfield Distribution Distribution Ctr II Industrial 530 4,900 124 534 5,020 5,554 1,490 1998 1999 Center Fairfield Fairfield Distribution Distribution Center Ctr III Industrial 334 2,745 134 338 2,875 3,213 819 1999 1999 Fairfield Fairfield Distribution Distribution 600 1,274 2,981 952 1999 1999 Center Ctr IV Industrial 1,711 604 3,585 Fairfield Fairfield Distribution Distribution Center Ctr V Industrial 488 2,635 263 488 2,898 3,386 792 2000 2000 Fairfield Fairfield Distribution Distribution Center Ctr VI Industrial 555 3,762 758 555 4,520 5,075 1,160 2001 2001 Fairfield Fairfield Distribution Distribution 394 Center Ctr VII Industrial 1,857 758 394 2,615 3,009 623 2001 2001 Fairfield Fairfield Distribution Distrib. Ctr. 1,082 2004 2004 Center VIII Industrial 2,071 412 1,082 2,483 3,565 636 Eagle Creek Eagle Creek Business Ctr. I 3,705 3,072 1,034 3,705 4,106 7,811 1,469 2006 2006 **Business Center** Industrial Eagle Creek Eagle Creek Business Ctr. II 969 988 2007 2007 Industrial 2,354 2,272 2,354 3,241 5,595 **Business Center** Eagle Creek Eagle Creek **Business Center** Business Ctr. Industrial 2,332 2,237 1,430 2,332 3,667 5,999 801 2007 2007

		•	•	J								
Highland Oaks	Highland Oaks	Off		1.505	11.007	1.006	1.505	12.702	15 217	2.070	1000	1000
Highland Oaks	I Highland Oaks	Office	-	1,525	11,906	1,886	1,525	13,792	15,317	3,970	1999	1999
	II	Office	-	1,605	10,762	3,847	1,605	14,609	16,214	5,806	1999	1999
Highland Oaks	Highland Oaks III	Office	_	2,882	8,871	689	2,522	9,920	12,442	2,094	2007	2007
Highland Oaks	Highland Oaks											
Highland Oaks	IV Highland Oaks	Office	-	3,068	9,962	4,066	3,068	14,028	17,096	1,286	2008	2008
Trigilland Oaks	V	Office	-	2,412	6,524	3,421	2,412	9,945	12,357	2,437	2007	2007
Titusville, Florid	la											
Retail	Crossroads											
Development	Marketplace	Retail	-	12,678	4,451	(3,034)	11,922	2,173	14,095	2,326	2007	2007
West Chester, O	hio											
Centre Pointe Office Park	Centre Pointe I	Office		2,501	7,554	725	2,501	8,279	10,780	1,733	2000	2004
Centre Pointe	Centre Pointe	Office	-	2,301	7,334	123	2,301	0,219	10,760	1,/33	2000	2004
Office Park	II	Office	-	2,056	8,186	305	2,056	8,491	10,547	1,718	2001	2004
Centre Pointe	Centre Pointe											
Office Park Centre Pointe	III Centre Pointe	Office	-	2,048	8,089	1,247	2,048	9,336	11,384	2,134	2002	2004
Office Park	IV	Office	-	2,013	9,017	1,540	2,932	9,638	12,570	2,646	2005	2005
Centre Pointe	Centre Pointe											
Office Park	VI Wanta Dania at	Office	-	2,759	8,266	3,179	2,759	11,445	14,204	1,574	2008	2008
World Park at Union Centre	World Park at Union Centre											
omon comic	10	Industrial	-	2,150	5,503	7,408	2,151	12,910	15,061	3,290	2006	2006
World Park at	World Park at											
Union Centre	Union Centre 11	Industrial		2,592	6,936	27	2,592	6,963	9,555	2,374	2004	2004
World Park at	World Park at	muusutai	-	2,392	0,930	21	2,392	0,903	9,333	2,374	2004	2004
Union Centre	Union Centre 1	Industrial	-	300	2,902	-	300	2,902	3,202	88	1998	2010
World Park at	World Park at			205	2 20 4		207	2 20 4	2 (01		1000	2010
Union Centre World Park at	Union Centre 2 World Park at	Industrial	-	287	2,394	-	287	2,394	2,681	63	1999	2010
Union Centre	Union Centre 3	Industrial	-	1,125	6,042	-	1,125	6,042	7,167	121	1998	2010
World Park at	World Park at											
Union Centre World Park at	Union Centre 4 World Park at	Industrial	-	335	2,085	-	335	2,085	2,420	51	1999	2010
Union Centre	Union Centre 5	Industrial	-	482	2,415	-	482	2,415	2,897	52	1999	2010
World Park at	World Park at											
Union Centre	Union Centre 6	Industrial	-	1,219	6,268	-	1,219	6,268	7,487	124	1999	2010
World Park at Union Centre	World Park at Union Centre 7	Industrial	_	1,918	5,208	_	1,918	5,208	7,126	145	2005	2010
World Park at	World Park at	THU USU TUI		1,,,10	5,200		1,,,10	0,200	7,120	7.0	2002	2010
Union Centre	Union Centre 8	Industrial	-	1,160	6,111	-	1,160	6,111	7,271	136	1999	2010
World Park at Union Centre	World Park at Union Centre 9	Industrial	_	1,189	5,924	_	1,189	5,924	7,113	146	2001	2010
North Pointe at	North Pointe at	muusutai		1,107	3,724		1,107	3,724	7,113	140	2001	2010
Union Centre	Union Centre I	Office	-	2,878	17,467	426	2,878	17,893	20,771	822	2010	2010
North Pointe at Union Centre	North Pointe at Union Ctr II	Office	_	2,904	16,861	286	2,904	17,147	20,051	657	2010	2010
		Office	_	2,704	10,001	200	2,704	17,147	20,031	037	2010	2010
West Jefferson, Park 70 at West	Ohio Restoration											
Jefferson	Hardware BTS	Industrial	_	6,454	24,812	2,443	6,510	27,199	33,709	2,922	2008	2008
West Palm Beac	h Florido			·	·	·	·		·	·		
Duke Realty	ii, Fioriua											
Park of	Park of											
Commerce	Commerce 1	Industrial	-	626	2,583	-	626	2,583	3,209	-	2010	2010
Duke Realty Park of	Park of											
Commerce	Commerce 3	Industrial	-	1,085	4,475	-	1,085	4,475	5,560	-	2010	2010
Duke Realty	Airport Center								0.15			
Airport Center Duke Realty	1 Airport Center	Industrial	5,527	1,595	6,580	-	1,595	6,580	8,175	-	2002	2010
Airport Center	2	Industrial	3,966	1,166	4,809	-	1,166	4,809	5,975	-	2002	2010
		Industrial	3,988	1,136	4,685	-	1,136	4,685	5,821	-	2002	2010

Duke Realty Airport Center Airport Center

Duke Realty Corporation Real Estate and Accumulated Depreciation December 31, 2010 (in thousands) Schedule III

						Cost Capitalized						
				Initial	l Cost	Subsequent to	Gross Be	ook Value 12	/31/10			
		Building				Development or				Accumulat@o	Year Instructe	ed <i>N</i> ear
Development	Name	Type E	ncumbrances	Land	Buildings	AcquisitionLa	nd/Land Imp	Bldgs/TI	Total(1)	Depreciation (R		
Westmont, Illi	nois											
Oakmont Corporate Center	Oakmont Tech Center	Office	-	1,501	8,554	2,535	1,703	10,887	12,590	4,079	1989	1998
Weston, Florio	da											
Weston Pointe	Weston Pointe I	Office	_	2,580	9,431	2,058	2,580	11,489	14,069	2,634	1999	2003
Weston Pointe	Weston Pointe II	Office	-	2,183	10,752	2,110	2,183	12,862	15,045	3,111	2000	2003
Weston Pointe	Weston Pointe III	Office	-	2,183	11,531	757	2,183	12,288	14,471	2,715	2001	2003
Weston Pointe	Weston Pointe IV	Office	-	3,349	10,686	3,210	3,349	13,896	17,245	3,951	2006	2006
Zionsville, Ind	liana											
Anson	Marketplace at Anson	Retail	-	2,147	2,727	2,078	2,147	4,805	6,952	755	2007	2007
	Accum. Depr. on Improvements of Undeveloped Land									9,273		
	Eliminations					240	1,009	(769)	240	(1,988)		

5,051,925

1,208,036

1,065,628

772,928

1,234,124

5,798,765

7,032,889

1,406,437

		Real Estate Assets		Acc	umulated Depreciation	on
	2010	2009	2008	2010	2009	2008
Balance at beginning of year	\$ 6,390,119	\$ 6,297,922	\$ 5,765,747	\$ 1,311,733	\$ 1,167,113	\$ 990,280
Acquisitions	449,530	29,726	56,304	-	-	-
Construction costs and tenant						
improvements	162,301	307,157	812,084	-	-	-
Depreciation expense	-	-	-	271,058	266,803	246,440
Consolidation of previously						
unconsolidated properties	530,573	176,038	85,201	-	-	-
	7,532,523	6,810,843	6,719,336	1,582,791	1,433,916	1,236,720
Deductions during year:						
Cost of real estate sold or						
contributed	(421,325)	(258,854)	(367,922)	(97,699)	(32,087)	(16,115)

<sup>(1)</sup> The tax basis (in thousands) of our real estate assets at 12/31/10 was approximately \$7,208,536 for federal income tax purposes.

<sup>(2)</sup> Depreciation of real estate is computed using the straight-line method over 40 years for buildings and 15 years for land improvements for properties that we develop, 30 years for buildings and 10 years for land improvements for properties that we acquire, and shorter periods based on lease terms (generally 3 to 10 years) for tenant improvements.

Impairment Allowance	-	(71,774)	-	-	-	-
Write-off of fully amortized assets	(78,309)	(90,096)	(53,492)	(78,655)	(90,096)	(53,492)
Balance at end of year	\$ 7,032,889	\$ 6,390,119	\$ 6,297,922	\$ 1.406.437	\$ 1.311.733	\$ 1,167,113

### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### **DUKE REALTY CORPORATION**

February 25, 2011 By: /s/ Dennis D. Oklak

Dennis D. Oklak

Chairman and Chief Executive Officer

By: /s/ Christie B. Kelly

Christie B. Kelly

Executive Vice President and Chief Financial Officer

By: /s/ Mark A. Denien

Mark A. Denien

Senior Vice President and Chief Accounting Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Date	Title
/s/ Thomas J. Baltimore, Jr.* Thomas J. Baltimore, Jr.	1/26/11	Director
/s/ Barrington H. Branch* Barrington H. Branch	1/26/11	Director
/s/ Geoffrey Button* Geoffrey Button	1/26/11	Director
/s/ William Cavanaugh III* William Cavanaugh III	1/26/11	Director
/s/ Ngaire E. Cuneo* Ngaire E. Cuneo	1/26/11	Director
/s/ Charles R. Eitel* Charles R. Eitel	1/26/11	Director
/s/ Dr. Martin C. Jischke* Dr. Martin C. Jischke	1/26/11	Director

/s/ Jack R. Shaw\*
Jack R. Shaw

<u>1/26/11</u> Director

- 112 -

Table of Contents	Tal	ole	of	Cor	nten	ts
-------------------	-----	-----	----	-----	------	----

/s/ Lynn C. Thurber* Lynn C. Thurber	1/26/11	Director
/s/ Robert J. Woodward, Jr.* Robert J. Woodward, Jr.*	1/26/11	Director

<sup>\*</sup> By Dennis D. Oklak, Attorney-in-Fact /s/ Dennis D. Oklak