INNOSPEC INC. Form 10-Q May 07, 2008 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF

THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2008

Commission file number 1-13879

INNOSPEC INC.

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of

incorporation or organization)

Innospec Manufacturing Park

Oil Sites Road

Ellesmere Port

Cheshire

United Kingdom CH65 4EY (Address of principal executive offices) (Zip Code) Registrant s telephone number, including area code: 011-44-151-355-3611

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No $\ddot{}$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, a ccelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

 Large accelerated filer "
 Accelerated filer x

 Non-accelerated filer "
 (Do not check if a smaller reporting company)
 Smaller reporting company "

 Indicate by check mark whether the registrant is a shell company (as defined in rule 12b-2 of the Exchange Act). Yes " No x
 Yes " No x

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practical date.

Class Common Stock, par value \$0.01 **Outstanding as of April 30, 2008** 23,383,646

98-0181725

(IRS Employer

Identification No.)

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CAUTIONARY STATEMENT RELATIVE TO FORWARD-LOOKING STATEMENTS

This Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements which address operating performance, events or developments that we expect or anticipate will occur in the future, including, without limitation, all of the Company s guidance for sales, gross margins, net income, growth potential and other measures of financial performance. Although such statements are believed by management to be reasonable when made, caution should be exercised not to place undue reliance on forward-looking statements, which are subject to certain risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, actual results may differ materially from those expressed or implied by such forward-looking statements and assumptions. Risks, assumptions and uncertainties include, without limitation, changes in the terms of trading with significant customers or gain or loss thereof, our ability to continue to achieve organic growth in our Fuel Specialties and Active Chemicals businesses, our ability to successfully integrate any acquisitions in those business segments, the effects of changing government regulations and economic and market conditions, competition and changes in demand and business and legal risks inherent in non-U.S. activities, including political and economic uncertainty, import and export limitations and market risks related to changes in interest rates and foreign exchange rates, government investigations, material fines or other penalties resulting from the Company s voluntary disclosure to the Office of Foreign Assets Control of the U.S. Department of the Treasury and the SEC and DOJ investigation into the Company s involvement in the United Nations Oil for Food Program, or other regulatory actions and other risks, uncertainties and assumptions identified in the Company s Annual Report on Form 10-K for the year ended December 31, 2007 and those identified in the Company s other reports filed with the Securities and Exchange Commission. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

PART I FINANCIAL INFORMATION

ITEM 1 Financial Statements

INNOSPEC INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

	Three Months Ended March 31	
(in millions except share and per share data)	2008	2007
Net sales (Note 2)	\$ 168.7	\$ 145.3
Cost of goods sold	(117.0)	(95.6)
Gross profit (Note 2)	51.7	49.7
Operating expenses:		
Selling, general and administrative	(31.8)	(25.1)
Research and development	(3.7)	(3.2)
Restructuring charge	(0.5)	(0.7)
Amortization of intangible assets (Note 4)	(2.1)	(3.1)
Impairment of Octane Additives business goodwill (Note 5)	(1.1)	(4.4)
	(39.2)	(36.5)
Operating income (Note 2)	12.5	13.2
Other net income	0.5	0.1
Interest expense	(1.7)	(2.5)
Interest income	0.4	0.9
Income before income taxes	11.7	11.7
Income taxes (Note 6)	(4.4)	(5.7)
Net income	\$ 7.3	\$ 6.0
Earnings per share (Note 7):		
Basic	\$ 0.31	\$ 0.25
Diluted	\$ 0.30	\$ 0.24
Weighted average shares outstanding (in thousands) (Note 7):		
Basic	23,680	23,795
Diluted	24,357	25,291
Dividend declared per common share (Note 8):	\$ 0.05	\$ 0.045

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

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INNOSPEC INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(in millions, except per share data)	March 31 2008 (Unaudited)	December 31 2007
Assets		
Current assets		
Cash and cash equivalents	\$ 14.1	\$ 24.3
Accounts receivable (less allowance of \$2.1 and \$2.0, respectively)	92.4	94.2
Inventories		
Finished goods	92.0	100.4
Work in progress	12.9	12.6
Raw materials	22.4	19.6
Total inventories	127.3	132.6
Prepaid expenses	4.9	5.0
Total current assets	238.7	256.1
Property, plant and equipment	123.5	119.4
Less accumulated depreciation	(57.8)	(53.2)
Net property, plant and equipment	65.7	66.2
Goodwill Octane Additives (Note 5)	11.6	12.7
Goodwill Other (Note 5)	139.4	139.1
Intangible assets (Note 4)	39.8	41.9
Pension asset (Note 3)	36.1	34.8
Deferred finance costs	0.1	0.3
Total assets	\$ 531.4	\$ 551.1

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

INNOSPEC INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS (CONTINUED)

(in millions, except per share data)	March 31 2008 (Unaudited)		ember 31 2007
Liabilities and Stockholders Equity			
Current liabilities			
Accounts payable	\$	58.3	\$ 50.9
Dividend payable		1.2	
Accrued liabilities		65.1	65.7
Accrued income taxes		3.1	6.9
Short-term borrowing (Note 9)			20.0
Current portion of plant closure provisions (Note 10)		3.3	4.4
Current portion of unrecognized tax benefits (Note 6)		8.3	12.6
Current portion of deferred income		0.1	0.1
Current portion of deferred income taxes		0.8	0.1
Total current liabilities		140.2	160.7
Long-term debt, net of current portion (Note 9)		59.0	61.0
Plant closure provisions, net of current portion (Note 10)		23.2	22.4
Unrecognized tax benefits, net of current portion (Note 6)		29.1	27.4
Deferred income taxes, net of current portion		6.4	7.3
Other non-current liabilities		0.3	
Deferred income, net of current portion		0.9	0.8
Minority interest		0.1	
Commitments and contingencies (Note 11)			
Stockholders Equity			
Common stock, \$0.01 par value, authorized 40,000,000 shares, issued 29,554,500 shares		0.3	0.3
Additional paid-in capital		280.9	280.6
Treasury stock (6,084,862 and 5,777,417 shares at cost, respectively)		(64.5)	(58.2)
Retained earnings		127.6	121.5
Accumulated other comprehensive income		(72.1)	(72.7)
Total stockholders equity		272.2	271.5
Total liabilities and stockholders equity	\$	531.4	\$ 551.1

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

INNOSPEC INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

	Three Months Ended March 31		
(in millions)	2008	2007	
Cash Flows from Operating Activities			
Net income	\$ 7.3	\$ 6.0	
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	5.7	6.9	
Impairment of Octane Additives business goodwill (Note 5)	1.1	4.4	
Deferred income taxes	(0.1)	(0.2)	
Changes in working capital:			
Accounts receivable and prepaid expenses	2.6	(2.9)	
Inventories	5.9	(1.2)	
Accounts payable and accrued liabilities	6.1	(1.4)	
Excess tax benefit from stock based payment arrangements	(1.0)		
Income taxes and other current liabilities	(3.9)	(2.3)	
Movement on plant closure provisions	(0.5)	(0.4)	
Movement on pension asset/(liability)	(1.3)	0.1	
Stock option compensation charge	1.0	0.5	
Movement on other non-current liabilities	(3.1)		
Movement on deferred income		(0.5)	
Net cash provided by operating activities	19.8	9.0	
Cash Flows from Investing Activities			
Capital expenditures	(1.7)	(1.9)	
Cupital experiences	(1.7)	(1.))	
Net cash (used in) investing activities	(1.7)	(1.9)	
Cash Flows from Financing Activities			
Net repayment of revolving credit facility	(2.0)	(58.0)	
Repayment of term loan	(20.0)	(15.0)	
Payments on capital leases		(0.1)	
Excess tax benefit from stock based payment arrangements	1.0		
Issue of treasury stock	0.3	0.7	
Repurchase of common stock	(7.7)	(3.0)	
Net cash (used in) financing activities	(28.4)	(75.4)	
Effect of exchange rate changes on cash	0.1	1.1	
Net change in cash and cash equivalents	(10.2)	(67.2)	
Cash and cash equivalents at beginning of period	24.3	101.9	
Cash and cash equivalents at end of period	\$ 14.1	\$ 34.7	

Amortization of deferred finance costs of \$0.2m (2007 \$0.3m) are included in depreciation and amortization in the cash flow statement but in interest in the income statement.

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The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

INNOSPEC INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF STOCKHOLDERS EQUITY

(Unaudited)

(in millions)	 mmon tock	F	lditional Paid-In Capital	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Loss		Stoc	Total kholders Equity
Balance at December 31, 2007	\$ 0.3	\$	280.6	\$ (58.2)	\$ 121.5	\$	(72.7)	\$	271.5
Net income					7.3				7.3
Dividend (\$0.05 per share)					(1.2)				(1.2)
Derivatives (1)							(0.8)		(0.8)
Net CTA change (2)							1.4		1.4
Treasury stock re-issued			(0.4)	1.4					1.0
Treasury stock repurchased				(7.7)					(7.7)
Stock option compensation charge			0.7						0.7
Balance at March 31, 2008	\$ 0.3	\$	280.9	\$ (64.5)	\$ 127.6	\$	(72.1)	\$	272.2

(1) Changes in unrealized gains/(losses) on derivative instruments, net of tax.

(2) Changes in cumulative translation adjustment.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

	Three Mo Mar	ded	
(in millions)	2008	2	007
Net income for the period	\$ 7.3	\$	6.0
Changes in cumulative translation adjustment	1.4		1.0
Unrealized gains/(losses) on derivative instruments, net of tax	(0.8)		(0.1)
Amortization of net actuarial losses, net of tax of \$0.1 million			(0.4)
Total comprehensive income	\$ 7.9	\$	6.5

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 BASIS OF PRESENTATION

The accompanying unaudited interim consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes necessary for a comprehensive presentation of financial position, results of operations and cash flows. Certain revisions have been made to prior year components of cash flows from financing activities in the consolidated statements of cash flows to conform to current year classifications. This change in presentation did not result in a change to net cash (used in) financing activities.

It is our opinion, however, that all material adjustments have been made which are necessary for the financial statements to be fairly stated. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Form 10-K filed on February 25, 2008.

The results for the interim period are not necessarily indicative of the results to be expected for the full year.

When we use the terms the Corporation, Company, Registrant, we, us and our, unless otherwise indicated or the context otherwise require are referring to Innospec Inc. and its consolidated subsidiaries (Innospec).

On June 18, 2007 the Company announced that the Board of Directors had approved a 2-for-1 stock split to be effected in the form of a 100% stock dividend. Stockholders of record as of July 6, 2007 received one additional share of Innospec Inc. common stock for every share they owned on that date. The shares were distributed on July 20, 2007. Stock option holders received one additional option for every option they held and the original exercise prices for these options were halved to reflect the stock split. The consolidated financial statements have been retrospectively adjusted for this stock split.

NOTE 2 SEGMENTAL REPORTING

Innospec divides its business into three distinct segments for both management and reporting purposes: Fuel Specialties, Active Chemicals (previously Performance Chemicals as explained below) and Octane Additives. The Fuel Specialties and Active Chemicals businesses both operate in markets where we actively seek growth opportunities albeit their end customers are very different. The Octane Additives business, although still profitable, is characterized by substantial declining demand.

On October 1, 2007 the Company announced a further streamlining of its fast-growing Performance Chemicals division into a unified, sales-led global business focused on rapidly meeting customers needs anywhere in three geographical regions and five core industry sectors. This led to the segment being re-branded under the banner Active Chemicals. The five core industry sectors are Personal Care; Household, Industrial & Institutional; Fragrance Ingredients; Plastics & Polymers and Pulp & Paper markets.

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INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following table analyzes sales and other financial information by the Company s reportable segments:

(in millions)	Three Months Ended March 31 2008 2007		
Net sales:	2000	-	
Fuel Specialties	\$ 114.6	\$	85.8
Active Chemicals	35.5	Ŧ	34.0
Octane Additives	18.6		25.5
	\$ 168.7	\$	145.3
Gross profit:			
Fuel Specialties	\$ 39.4	\$	29.9
Active Chemicals	4.8		7.4
Octane Additives	7.5		12.4
	\$ 51.7	\$	49.7
Operating income:			
Fuel Specialties	\$ 23.6	\$	14.3
Active Chemicals	0.1		2.6
Octane Additives	(3.0)		7.5
FAS 158/87 pension (charge)	(0.6)		(1.1)
Corporate costs	(6.0)		(5.0)
	14.1		18.3
Restructuring charge	(0.5)		(0.7)
Impairment of Octane Additives business goodwill	(1.1)		(4.4)
Total operating income	12.5		13.2
Other net income	0.5		0.1
Interest expense	(1.7)		(2.5)
Interest income	0.4		0.9
Income before income taxes	\$ 11.7	\$	11.7

The following table presents a summary of the depreciation and amortization charges incurred by the Company s reportable segments:

		onths Ended arch 31
(in millions)	2008	2007
Depreciation:		
Fuel Specialties	\$ 0.5	\$ 0.5
Active Chemicals	1.2	1.4

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Octane Additives	0.9	0.8
Corporate	0.8	0.8
	\$ 3.4	\$ 3.5
Amortization:		
Fuel Specialties	\$ 0.6	\$ 0.3
Active Chemicals	0.4	0.3
Octane Additives	1.1	2.5
	\$ 2.1	\$ 3.1

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE 3 PENSION PLANS

The Company maintains a contributory defined benefit pension plan covering a number of its United Kingdom employees. The components of the net periodic cost were as follows:

	Three Month March	
(in millions)	2008	2007
Service cost	\$ (1.4)	\$ (1.3)
Interest cost on projected benefit obligation	(12.2)	(11.2)
Expected return on plan assets	13.0	11.9
Amortization of net actuarial losses		(0.5)
	\$ (0.6)	\$ (1.1)

At March 31, 2008, the Company has a pension asset of \$36.1 million recorded in its balance sheet in accordance with FAS 158.

NOTE 4 INTANGIBLE ASSETS

	Three Months Ended March 31	
(in millions)	2008	2007
Gross cost at January 1 and March 31	\$ 115.3	\$ 86.9
Accumulated amortization at January 1 Amortization charge	(73.4) (2.1)	(56.7) (3.1)
Accumulated amortization at March 31	(75.5)	(59.8)
Net book amount at March 31	\$ 39.8	\$ 27.1

<u>Ethyl</u>

An intangible asset of \$28.4 million was recognized in the second quarter of 2007 in respect of Ethyl foregoing their entitlement effective April 1, 2007 to a share of the future income stream under the sales and marketing agreements (TMAs) to market and sell tetra ethyl lead (TEL). The TMAs covered the sale of TEL for use in automotive gasoline and aviation gasoline which we disclose within our Octane Additives business segment and our Fuel Specialties business segment, respectively. We allocated the individual components of the intangible asset attributable to TEL for use in automotive gasoline and aviation gasoline by reference to the forecast future income streams and associated cash flows from those markets which Ethyl would have shared in. No residual value was attributed to the intangible asset. Accordingly, commencing April 1, 2007, the amount attributed to the Octane Additives business segment is being amortized straight-line to December 31, 2010 and the amount attributed to the Fuel Specialties business segment is being amortized straight-line to December 31, 2017. An amortization charge of \$1.4 million was recognized in the first quarter of 2008 (2007 \$nil).

<u>Veritel</u>

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An intangible asset of \$60.6 million was recognized in 2001, and amortized straight-line to December 31, 2007, in relation to amounts payable to Veritel Chemicals BV by our Swiss subsidiary pursuant to a marketing agreement effective July 1, 2001. The asset was fully amortized as at December 31, 2007. No amortization charge was recognized in the first quarter of 2008 (2007 \$2.5 million).

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Others

The remaining intangible assets of \$26.3 million relate to those recognized in the acquisition accounting in respect of Finetex (now merged into Innospec Active Chemicals LLC), Innospec Widnes Limited (previously known as Aroma Fine Chemicals Limited) and Innospec Fuel Specialties LLC (previously known as Octel Starreon LLC). These assets are being amortized straight-line over periods of up to 13 years. An amortization charge of \$0.7 million was recognized in the first quarter of 2008 (2007 \$0.6 million).

NOTE 5 GOODWILL

	Three Mon Marc	
(in millions)	2008	2007
Gross cost at January 1	\$ 449.9	\$ 461.9
Impairment of Octane Additives business goodwill	(1.1)	(4.4)
Exchange effect	0.3	0.1
Gross cost at March 31	449.1	457.6
Accumulated amortization at January 1 and March 31	(298.1)	(298.1)
Net book amount at March 31	\$ 151.0	\$ 159.5
	¢ 11.6	¢ 20.4
Octane Additives	\$ 11.6	\$ 20.4
Other	139.4	139.1
	\$ 151.0	\$ 159.5

Impairment of Octane Additives business goodwill

Our Octane Additives business is the world s only producer of tetra ethyl lead (TEL). The Octane Additives business comprises sales of TEL for use in automotive gasoline and trading in respect of our environmental remediation business. Worldwide use of TEL has declined since 1973 following the enactment of the U.S. Clean Air Act of 1970 and similar legislation in other countries. The trend of countries exiting the leaded gasoline market has resulted in a general rate of decline in volume terms in the last few years of between 10% and 25% per annum.

In light of the continuing decline in the Octane Additives market globally, as the Company makes sales of Octane Additives in each quarter, the remaining sales and corresponding cash flows that can be derived from the Octane Additives business are reduced, and accordingly the fair value of the Octane Additives reporting unit is reduced. As a result the Company determined that quarterly impairment reviews be performed from January 1, 2004 and any impairment charge arising be recognized in the relevant quarter. Given the quantum and predictability of the remaining future cash flows from the Octane Additives business the Company expects goodwill impairment charges to be recognized in the income statement on an approximate straight-line basis over the three years ending December 31, 2010.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE 6 TAXATION

On January 1, 2007, the Company adopted FASB Interpretation No 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return.

On adoption of FIN 48 the Company recognized an increase in its liability for unrecognized tax benefits of \$3.1 million which was accounted for as an adjustment to opening retained earnings. A roll-forward of unrecognized tax benefits and associated accrued interest and penalties is as follows:

(in millions)	Interest and penalties		Unre tax	Total		
Opening balance at January 1, 2008	\$	3.8	\$	36.2	\$ 40.0	
Additions for tax positions of prior periods		0.4		0.5	0.9	
Settlements				(3.5)	(3.5)	
Closing balance at March 31, 2008		4.2		33.2	37.4	
Current		(1.3)		(7.0)	(8.3)	
		. ,		. ,	()	
Non-current	\$	2.9	\$	26.2	\$ 29.1	

All of the \$37.4 million of unrecognized tax benefits would impact our effective tax rate if recognized.

We recognize accrued interest and penalties associated with uncertain tax positions as part of income taxes in our consolidated statements of income.

The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, and various state and foreign jurisdictions. As at March 31, 2008, the Company s subsidiaries in France and the United Kingdom are subject to tax authority investigations into their respective transfer pricing policies. The Company does not anticipate that adjustments arising out of these investigations would result in a material change to its financial position as at March 31, 2008.

The Company and its U.S. subsidiaries remain open to examination by the IRS for years 1998 onwards due to the net operating losses in the period 1998 to 2002, although no examination is currently underway. The Company s subsidiaries in other major tax jurisdictions are open to examination including France (2004 onwards), Germany (2002 onwards), Switzerland (2005 onwards) and the United Kingdom (2002 onwards). We are currently under examination in various foreign jurisdictions.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

NOTE 7 EARNINGS PER SHARE

Basic earnings per share is based on the weighted average number of common shares outstanding during the period. Diluted earnings per share includes the effect of options that are dilutive and outstanding during the period. Per share amounts are computed as follows:

		onths Ended rch 31
	2008	2007
Numerator (in millions):		
Net income available to common stockholders	\$ 7.3	\$ 6.0
Denominator (in thousands):		
Weighted average common shares outstanding	23,680	23,795
Dilutive effect of stock options and awards	677	1,496
Denominator for diluted earnings per share	24,357	25,291
Net income per share:	\$ 0.31	\$ 0.25
Net income per share, diluted:	\$ 0.30	\$ 0.24

In the three months ended March 31, 2008 and 2007, respectively, the average number of anti-dilutive options excluded from the calculation of diluted earnings per share were 60,602 and 14,184, respectively.

NOTE 8 STOCKHOLDERS EQUITY AND STOCK OPTIONS

At March 31, 2008, the Company had authorized common stock of 40,000,000 shares (December 31, 2007 40,000,000). Issued shares at March 31, 2008, were 29,554,500 (December 31, 2007 29,554,500) and treasury stock amounted to 6,084,862 shares (December 31, 2007 5,777,417).

On February 22, 2008 the Company announced that its Board of Directors had declared a semi-annual dividend of 5 cents per share payable on April 4, 2008 to stockholders of record as of March 14, 2008.

The Company has five stock option plans, four of which are due to terminate in May 2008 at the end of their 10 year life. Two of these plans provide stock options to key employees and one provides stock options to non-employee directors. The fourth plan which is due to terminate in May is a savings plan which provides stock options to all Company employees in the United Kingdom provided they commit to make regular savings over a pre-defined period which can then be used to purchase common stock on vesting. Under the rules of the plans which terminate in May no further stock options will be granted and un-awarded shares of common stock previously allocated to these plans cannot be used for further grants. Stock options granted under the plans prior to the termination date expire within 10 years of the date of grant. The fifth plan provides for stock options to key executives on a matching basis provided they use a proportion of their annual bonus to purchase common stock in the Company on the open market.

The Company has submitted new plans for shareholder approval to replace those that are due to terminate and has requested approval to allocate common stock to those plans. The new limit for the number of shares of common stock which can be granted under the new plans will be 1,755,000. Under the new plans vesting periods range from 27 months to 6 years and in all cases stock options issued expire within 10 years of the date of grant. All grants are at the sole discretion of the Compensation Committee of the Board of Directors. Grants may be priced at market value or at a premium or discount.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The fair value of options is calculated using the Black-Scholes model. In some cases certain performance related options are dependent upon external factors such as the Company s share price. The fair value of these options is calculated using a Monte Carlo model.

The following assumptions were used to determine the fair value of options calculated using the Black-Scholes model:

	2	008	2007
Dividend yield	0	.5%	0.3%
Expected life	4	years 4	4 years
Volatility	50).1% 4	43.5%
Risk free interest rate	2.	73% 4	4.47%

The following table summarizes the transactions of the Company s stock option plans for the three months ended March 31, 2008:

	Number of Shares	Av Ex	eighted verage xercise Price	А	eighted verage Fair Value
Outstanding at January 1, 2008	1,104,893	\$	3.56		
Grants at discount	200,332	\$		\$	18.72
Grants at market value	64,472	\$	20.23	\$	7.77
Exercised	(138,450)	\$	2.18		
Forfeitures	(1,000)	\$			
Outstanding at March 31, 2008	1,230,247	\$	4.01		

The following table summarizes information about options outstanding at March 31, 2008:

Range of Exercise	Number outstanding at March 31,	Weighted Average Remaining Life in	Weighted Average Exercise	Number Exercisable and fully vested at March 31,	Weighted Average Remaining Life in	Weighted Average Exercise
Price	2008	Years	Price	2008	Years	Price
\$ 0 - \$ 5	809,367	7.40	\$ 0.21	84,958	4.00	\$ 2.02
\$ 5 - \$10	324,742	5.20	\$ 8.18	270,760	4.69	\$ 7.83
\$10 - \$15	3,300	6.12	\$ 11.50	3,300	6.12	\$ 11.50
\$20 - \$25	64,472	9.90	\$ 20.23			\$
\$25 - \$30	28,366	8.90	\$ 27.09			\$
	1,230,247			359,018		

The aggregate intrinsic value of fully vested stock options is \$0.7 million. Of the 359,018 stock options that are exercisable, 36,900 have performance conditions attached. The total compensation cost for the first quarter of 2008 and 2007 was \$1.0 million and \$0.5 million, respectively. The total compensation cost related to nonvested stock options not yet recognized at March 31, 2008 is \$9.3 million and this cost is expected to be recognized over the weighted-average period of 2.19 years

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We have not modified any stock option awards in 2008 or 2007. The total intrinsic value of options exercised in the first quarter of 2008 and 2007 was \$0.9 million and \$nil million, respectively. The amount of

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

cash received from the exercise of stock option awards in the first quarter of 2008 and 2007 was \$0.3 million and \$0.7 million, respectively. The Company s policy is to issue shares from Treasury stock to holders of stock options who exercise those options. During the first quarter of 2008 and 2007 the new total fair value of shares vested was \$1.2 million and \$0.6 million, respectively.

The total options vested in the first quarter of 2008 and 2007 were 256,448 and 196,460, respectively.

An additional long term incentive plan designed to reward selected executives for delivering exceptional performance was recommended by the Compensation Committee, working with its advisors, and approved by the Board of Directors. Under this plan a discretionary bonus will be payable to eligible executives if the Innospec share performance out-performs that of competitors, as measured by the Russell 2000 Index, by a minimum of 10% over the three years from January 2008 to December 2010. The amount of bonus which can be earned will be a set cash amount for each one percentage point of out-performance. The maximum bonus under this plan, of \$12 million in respect of the current participants, will be payable for an out-performance versus the Russell 2000 Index of 30%. No bonus is payable under this plan if the Innospec share price does not out-perform the Russell 2000 Index by more than 10% over the three year period. The fair value of these liability cash-settled stock appreciation rights is calculated on a quarterly basis using a Monte Carlo model. A corresponding compensation charge and liability of \$0.2 million were recognized in the first quarter of 2008.

NOTE 9 DEBT

Long-term debt consists of the following:

(in millions)	March 31 2008	December 31 2007
Senior term loan	\$ 55.0	\$ 75.0
Revolving credit	4.0	6.0
	59.0	81.0
Less current portion		(20.0)
	\$ 59.0	\$ 61.0

On December 13, 2005 the Company entered into an agreement with a syndicate of banks for a new term loan of \$100 million repayable over three and one half years. Of this term loan \$10 million, \$15 million and \$20 million was repaid on July 31, 2006, January 31, 2007, and January 31, 2008, respectively. A final repayment of \$55 million is due on June 12, 2009. An additional revolving credit facility was also agreed which will expire on June 12, 2009. This revolving credit facility was initially \$67.1 million but was then increased by \$32.9 million to \$100 million on June 12, 2006 when The Royal Bank of Scotland PLC and National Australia Bank Limited joined the syndicate of lending banks. There was \$59.0 million outstanding under this finance facility at March 31, 2008.

The finance facility contains terms which, if breached, would result in the loan becoming repayable on demand. It requires, among other matters, compliance with two financial covenant ratios. These ratios are (1) the ratio of net debt to EBITDA and (2) the ratio of net interest to EBITA. EBITDA and EBITA are non U.S. GAAP measures of liquidity defined in the finance facility. In the event that the ratio of net debt to EBITDA exceeds 2.0 then in addition to these covenants, the finance facility also requires a look forward test and an additional financial covenant ratio in the form of net operating cash flow before finance costs to scheduled debt amortization and interest costs. This look forward test was not applicable to the Company throughout the period to March 31, 2008 due to such ratio not being exceeded.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Management believes that the Company has not breached these covenants throughout the period to March 31, 2008. The finance facility is secured by a number of fixed and floating charges over certain assets of the Company and its subsidiaries.

No assets held under capital leases were capitalized during the first quarters of 2008 and 2007. Capital repayments were made during the first quarter of 2008 and 2007 of \$nil and \$0.1 million, respectively.

The following table presents the projected annual maturities for the next four years after March 31, 2008:

		Revolving credit					
(in millions)	Term	Ferm loan fa		Term loan facility		ity	Total
2008	\$		\$		\$		
2009		55.0		4.0	59.0		
2010							
2011							
	\$	55.0	\$	4.0	\$ 59.0		

NOTE 10 PLANT CLOSURE PROVISIONS

The liability for estimated closure costs of Innospec s Octane Additives manufacturing facilities includes costs for personnel reductions (severance), decontamination and environmental remediation activities (remediation) when demand for TEL diminishes. Severance provisions have also been made in relation to the Fuel Specialties and the Active Chemicals businesses.

Movements in the provisions are summarized as follows:

		Q1 YTD 2008					Q1 YTD
		Other					2007
(in millions)	Severance	Restr	ucturing	Rem	ediation	Total	Total
Total at January 1	\$ 2.4	\$	0.6	\$	23.8	\$ 26.8	\$ 27.8
Charge for the period			0.5		0.6	1.1	1.3
Expenditure	(0.7)		(0.9)			(1.6)	(1.5)
Exchange effect	0.1				0.1	0.2	(0.1)
Total at March 31	\$ 1.8	\$	0.2	\$	24.5	\$ 26.5	\$ 27.5
Due within one year	(1.5)			\$	(1.8)	\$ (3.3)	(5.2)
Balance at March 31	\$ 0.3	\$	0.2	\$	22.7	\$ 23.2	\$ 22.3

Amounts due within one year refer to provisions where expenditure is expected to arise within one year of the balance sheet date. Severance charges are recognized in the income statement as restructuring costs along with other restructuring costs. Remediation costs are recognized in cost of goods sold.

Severance

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There has been no charge during the first quarter of 2008.

Other restructuring

The \$0.5 million charge relates to United Kingdom site clearance (\$0.3 million) and relocation of our European Headquarters to the Ellesmere Port site (\$0.2 million).

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Remediation

The remediation provision represents the fair value of the Company s liability recognized under FAS 143, *Accounting for Asset Retirement Obligations*. The accretion expense recognized under FAS 143 in the first quarter of 2008 was \$0.6 million.

The Company records environmental liabilities when they are probable and costs can be estimated reasonably. The Company has to anticipate the program of work required and the associated future costs, and has to comply with environmental legislation in the relevant countries. The Company views the costs of vacating our main United Kingdom site as a contingent liability because there is no present intention to exit the site. The Company has further determined that, due to the uncertain product life of TEL, particularly in the market for aviation gas, there exists such uncertainty as to the timing of such cash flows that it is not possible to estimate these flows sufficiently reliably to recognize a provision.

NOTE 11 COMMITMENTS AND CONTINGENCIES

Oil for Food

On February 7, 2006, the Securities and Exchange Commission (SEC) notified the Company that it had commenced an investigation to determine whether any violations of law had occurred in connection with transactions conducted by the Company, including its wholly owned indirect subsidiary, Alcor Chemie Vertriebs GmbH (Alcor), a Swiss company, under the United Nations Oil for Food Program (OFFP) between June 1, 1999 and December 31, 2003. As part of its investigation, the SEC issued a subpoena requiring the production of certain documents, including documents relating to these transactions, by the Company and Alcor. Upon receipt of the SEC s notification and initial subpoena, the Company undertook a review of its participation in the OFFP. On October 10, 2007 and November 1, 2007 the SEC served two additional subpoenas on the Company. These additional subpoenas required the production of documents relating notably to the OFFP but also relating to transactions conducted by the Company or its subsidiaries with state owned or controlled entities between June 1, 1999 and the date of such subpoenas, relating to its use of foreign agents and the possibility of extra-contractual payments made to secure business with foreign governmental entities. In a co-ordinated investigation, the Company has also been contacted by the U.S. Department of Justice (DOJ) regarding the possibility of violations of relevant laws in the areas contained in the SEC subpoenas as well as additional preliminary inquiries regarding compliance with anti-trust laws relating to U.S. and international tetra ethyl lead markets. The subjects into which the SEC and DOJ have inquired include areas that involve certain former and current executives of the Company including the current CEO. The Company, and its officers and directors, are cooperating with the SEC and DOJ investigation. On February 19, 2008, the Board of Directors of the Company formed a committee comprised of the chairmen of the Board, the Audit Committee and the Nominating and Governance Committee respectively, all of whom were independent directors. The chairman of the Nominating and Governance Committee retired as a director of the Company effective May 6, 2008, though his services have been retained in an independent capacity as a member of the committee. Counsel to the Company, providing assistance to the committee has, on behalf of the committee, conducted and will continue to conduct an investigation into the circumstances giving rise to the SEC and DOJ investigation. Counsel reports directly to the committee and assists in connection with interactions with the SEC and DOJ. On March 5, 2008, a letter was received by the Company from the DOJ in which a request for a wider and more detailed range of documents was made. The Company has given its commitment to continue to co-operate with the SEC and DOJ. While the outcome of this investigation is uncertain, a number of companies involved in the OFFP investigations have been required to disgorge profits and pay civil fines and penalties up to \$30 million. As a result of information discovered in the course of the investigation, we expect that we will be required to disgorge profits and pay fines and penalties that could be of similar magnitude. Any settlement of the SEC and DOJ inquiries relating to matters beyond the OFFP could require the Company to make significant additional disgorgements, penalty and

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

fine payments. However at this time management is not able to predict with certainty the level of such fines and penalties. Because of the uncertainties associated with the ultimate outcome of this investigation and the costs to the Company of responding and participating in this on-going investigation, no assurance can be given that the ultimate costs and sanctions that may be imposed upon us will not have a material adverse effect on our results of operations, financial position and cash flows from operating activities. At December 31, 2007 we had accrued \$3.7 million in respect of probable future legal expenses and provided no additional accruals in respect of this matter. As part of its continuing commitment to co-operate with the SEC and DOJ and to respond to requests for documents, including the request for documents set out in the DOJ letter dated March 5, 2008, we have accrued a further \$6.8 million during the quarter ended March 31, 2008 in respect of probable future legal and other professional expenses and have provided no additional accruals in respect of this matter.

Bycosin disposal

Voluntary disclosure of possible violations of the Cuban Assets Control Regulations to the Office of Foreign Assets Control. Given the international scope of its operations, the Company is subject to laws of many different jurisdictions, including laws relating to the imposition of restrictions on trade and investment with various entities, persons and countries, some of which laws are conflicting. In 2004 the Company reviewed, as it does periodically, aspects of its operations in respect of such restrictions, and determined to dispose of certain non-core, non-U.S. subsidiaries of Bycosin AB. Bycosin s non-U.S. subsidiaries had been engaged in transactions and activities involving Cuban persons and entities before the acquisition of the Bycosin Group by the Company in June 2001, and such subsidiaries were continuing to engage in such transactions and activities at the time of the disposal of the non-core Fuel Specialties business and related assets in November 2004. On November 15, 2004, Bycosin AB, a wholly-owned subsidiary of the Company organized under the laws of Sweden (now known as Innospec Sweden AB, the Seller), entered into a Business and Asset Purchase Agreement (the Agreement) with Pesdo Swedcap Holdings AB (the Purchaser), Håkan Byström and others as the Purchaser s guarantors, and Octel Petroleum Specialities Limited (now known as Innospec Fuel Specialties Limited) as the Seller s guarantor, and completed the all-cash transaction contemplated thereby (together with related transactions, the Transaction). The Agreement provided for, among other things: (i) the disposal of certain non-core Fuel Specialties business and related manufacturing and other assets of the Seller; and (ii) the supply and distribution of certain power products to certain geographic regions. The net consideration paid by the Purchaser was approximately US\$2.9 million.

Following completion of the Transaction, the Company made a voluntary disclosure to the U.S. Office of Foreign Assets Control (OFAC) regarding transactions and activities engaged in by certain non-U.S. subsidiaries of the Company. Disclosures, amongst other items, included that the aggregate monetary value of the transactions involving Cuban persons and entities conducted by the Company s non-U.S. subsidiaries since January 1999 was approximately \$26.6 million.

At this time, however, management believes that it would be speculative and potentially misleading for the Company to predict the specific nature or amount of penalties that OFAC might eventually assess against it. While penalties could be assessed on different bases, if OFAC assessed penalties against the Company on a performance of contracts basis , the applicable regulations provide for penalties, in the case of civil violations of the Cuban Assets Control Regulations (31 CFR. Part 515) (CACR), of the lesser of \$65,000 per violation or the value of the contract. Since January 1999, non-U.S. subsidiaries of the Company have entered into 43 contracts with Cuban entities, each of which could be considered a separate violation of the CACR by OFAC. OFAC may take the position that the CACR should be interpreted or applied in a different manner, potentially even to permit the assessment of penalties equal to or greater than the value of the business conducted with Cuban persons or entities.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company has considered the range of possible outcomes and potential penalties payable. In accordance with the Company s accounting policies, provision has been made for management s current best estimate of the potential liability, including anticipated legal costs. However, should the underlying assumptions prove incorrect, the actual outcome could differ materially from management s current expectations. Management is not able to estimate the amount of any additional loss, if any.

If the Company or its subsidiaries (current or former) were found not to have complied with the CACR, the Company believes that it could be subject to fines or other civil or criminal penalties which could be material.

Other legal matters

We are involved from time to time in claims and legal proceedings that result from, and are incidental to, the conduct of our business including product liability claims. There are no other material pending legal proceedings to which the Company or any of its subsidiaries is a party, or of which any of their property is subject, other than ordinary, routine litigation incidental to their respective businesses.

Guarantees

The Company and certain of its consolidated subsidiaries were contingently liable as of March 31, 2008, for \$6.4 million, primarily relating to guarantees of debt of affiliated companies and performance under contracts entered into as a normal business practice. This included guarantees of non-U.S. excise taxes and customs duties.

Under the terms of the guarantee arrangements, generally the Company would be required to perform should the affiliated company fail to fulfil its obligations under the arrangements. In some cases, the guarantee arrangements have recourse provisions that would enable the Company to recover any payments made under the terms of the guarantees from securities held of the guaranteed parties assets.

The Company and its affiliates have numerous long-term sales and purchase commitments in their various business activities, which are expected to be fulfilled with no adverse consequences material to the Company.

Indemnities and warranties

In connection with the disposal of Octel Waste Management Limited on June 26, 2003, the Company provided certain warranties. The Company would be required to perform should the contingent liabilities in respect of the warranties become actual and could be required to make maximum future payments of £3.59 million (\$7.1 million). There are no recourse provisions enabling recovery of any amounts from third parties nor are any assets held as collateral in respect of the warranties.

NOTE 12 RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In March 2008, the FASB issued FAS 161, *Disclosures about Derivative Instruments and Hedging Activities*. FAS 161 requires enhanced disclosures surrounding the use and financial reporting of derivative instruments and hedging activities. This statement is effective for fiscal years and interim periods beginning after November 15, 2008. The Company is currently evaluating the impact that the adoption of FAS 161 will have on its financial statements.

In December 2007, the FASB issued FAS 160, *Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51*. This statement establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This statement is effective prospectively, except for certain retrospective disclosure requirements, for fiscal years beginning after December 15, 2008. The Company is currently evaluating the impact that the adoption of FAS 160 will have on its financial statements.

INNOSPEC INC. AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In December 2007, the FASB issued FAS 141R, *Business Combinations a replacement of FASB Statement No. 141*, which significantly changes the principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree. The statement also provides guidance for recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. This statement is effective prospectively, except for certain retrospective adjustments to deferred tax balances, for fiscal years beginning after December 15, 2008. The Company is currently evaluating the impact that the adoption of FAS 141R will have on its financial statements.

Effective January 1, 2008 the Company partially adopted FAS 157, *Fair Value Measurements* in respect of our pension plan assets and derivative instruments and this had no material impact on the Company s financial statements. The fair values of our pension plan assets and derivative instruments are valued based on quoted prices available in active markets for identical assets or liabilities (level 1 measurement) and have not changed on adoption of FAS 157. FAS 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. FAS 157 permits companies that have not already issued either interim or annual financial statements reflecting its adoption to delay the effective adoption date in respect of non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of FAS 157. Non-financial assets and non-financial liabilities other than those meeting the definition of a *financial asset* or *financial liability* as defined in FAS 159. The non-recurring, non-financial assets and liabilities for which FAS 157 has been deferred for adoption by the Company are property, plant and equipment, goodwill, intangible assets and plant closure provisions.

As defined in FAS 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). As permitted under FAS 157, the Company utilizes a mid-market pricing convention for valuing the majority of its assets and liabilities measured and reported at fair value. The Company utilizes market data or assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated or generally unobservable. The Company primarily applies the market approach for recurring fair value measurements and endeavors to utilize the best available information. Accordingly, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. The Company is able to classify fair value balances based on the observability of those inputs. FAS 157 establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Company is assessment of the significance of a particular input to the fair value measurement requires judgement and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels.

Effective 1 January 2008, the Company adopted FAS 159, *The Fair Value Option for Financial Assets and Financial Liabilities*. FAS 159 expands the scope of what entities may carry at fair value by offering an irrevocable option to record many types of financial assets and liabilities at fair value. The Company chose not to implement this option accordingly the adoption of FAS 159 had no material impact on the Company s financial statements.

ITEM 2 Management s Discussion and Analysis of Financial Condition and Results of Operations for the Three Months Ended March 31, 2008 and 2007

This discussion should be read in conjunction with our unaudited interim consolidated financial statements and the notes thereto.

CRITICAL ACCOUNTING ESTIMATES

Our objective is to clearly present our financial information in a manner that enhances the understanding of our sources of earnings and cash flows together with our financial position. We aim to achieve this by disclosing information required by the SEC together with further information that provides insight into our businesses.

Management s Discussion and Analysis of Financial Condition and Results of Operations discusses Innospec s consolidated financial statements which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis management evaluates its estimates and judgments. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

The policies and estimates that the Company considers the most critical in terms of complexity and subjectivity of assessment are those related to environmental liabilities, goodwill, intangible assets (net of amortization), pensions, and deferred tax asset valuation allowance and uncertain income tax positions. These policies have been discussed in the Company s 2007 Annual Report on Form 10-K, and there have been no significant changes since that time.

RESULTS OF OPERATIONS

	Three Months Ende March 31		
(in millions)	2008	2007	
Net sales:	* • • • •	• • • • •	
Fuel Specialties	\$ 114.6	\$ 85.8	
Active Chemicals	35.5	34.0	
Octane Additives	18.6	25.5	
	\$ 168.7	\$ 145.3	
Gross profit:			
Fuel Specialties	\$ 39.4	\$ 29.9	
Active Chemicals	4.8	7.4	
Octane Additives	7.5	12.4	
	\$ 51.7	\$ 49.7	
Operating income:			
Fuel Specialties	\$ 23.6	\$ 14.3	
Active Chemicals	0.1	2.6	
Octane Additives	(3.0)	7.5	
FAS 158/87 pension (charge)	(0.6)	(1.1)	
Corporate costs	(6.0)	(5.0)	
	14.1	18.3	
Restructuring charge	(0.5)	(0.7)	
Impairment of Octane Additives business goodwill	(1.1)	(4.4)	
Total operating income	12.5	13.2	
Other net income	0.5	0.1	
Interest expense	(1.7)	(2.5)	
Interest income	0.4	0.9	
Income before income taxes	\$ 11.7	\$ 11.7	

(in millions except ratios)	2008	2007	С	hange	
Net sales:					
Fuel Specialties	\$ 114.6	\$ 85.8	\$	28.8	+34%
Active Chemicals	35.5	34.0		1.5	+4%
Octane Additives	18.6	25.5		(6.9)	-27%
	\$ 168.7	\$ 145.3	\$	23.4	+16%
Gross profit:					
Fuel Specialties	\$ 39.4	\$ 29.9	\$	9.5	+32%
Active Chemicals	4.8	7.4		(2.6)	-35%
Octane Additives	7.5	12.4		(4.9)	-40%
	\$ 51.7	\$ 49.7	\$	2.0	+4%
Gross margin (%)					
Fuel Specialties	34.4	34.8		-0.4	
Active Chemicals	13.5	21.8		-8.3	
Octane Additives	40.3	48.6		-8.3	
Aggregate	30.6	34.2		-3.6	
Operating expenses:					
Fuel Specialties	\$ (15.3)	\$ (15.3)	\$		n/a
Active Chemicals	(4.3)	(4.5)		0.2	-4%
Octane Additives	(9.3)	(2.4)		(6.9)	+288%
FAS 158/87 pension charge	(0.6)	(1.1)		0.5	-45%
Corporate costs	(6.0)	(5.0)		(1.0)	+20%
	\$ (35.5)	\$ (28.3)	\$	(7.2)	+25%

Fuel Specialties

Net sales: the year on year increase of 34% was spread across the markets in which we operate as follows the Americas (up 30%), EMEA (up 33%), ASPAC (up 52%) and Avtel (up 35%). This growth was due to volume (up 23 percentage