CANON INC Form 6-K
October 27, 2006

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## FORM 6-K

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Report of Foreign Issuer
Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934
For the month of October, 2006

## CANON INC.

(Translation of registrant s name into English)
30-2. Shimomaruko 3-Chome, Ohta-ku. Tokyo 146-8501. Japan
(Address of principal executive offices)
[Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F p Form 40-F o
[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

$$
\text { Yes o } \quad \text { No } p
$$

[If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-

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SIGNATURES<br>CONSOLIDATED RESULTS FOR THE THIRD QUARTER AND THE NINE MONTHS ENDED SEPTEMBER 30, 2006

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## Date October 26, 2006

By /s/ Hiroshi Kawashimo
(Signature)*
Hiroshi Kawashimo
General Manager, Finance
Division
Canon Inc.

* Print the name and title of the signing officer under his signature.
The following material is included.
1.Consolidated Results For The Third Quarter And The Nine Months Ended September 30, 2006


## CONSOLIDATED RESULTS FOR THE THIRD OUARTER AND THE NINE MONTHS ENDED SEPTEMBER 30, 2006

October 26, 2006

## CONSOLIDATED RESULTS FOR THE THIRD QUARTER

(Millions of yen, thousands of U.S. dollars, except per share amounts)

|  | Actual |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2006 (Unaudited) | Three months ended <br> September 30, 2005 <br> (Unaudited) |  | Change(\%) |  | Three months ended September 30, 2006 (Unaudited) |  |
| Net sales | ¥ 987,969 | $¥$ | 878,503 | + | 12.5 | \$ | 8,372,619 |
| Operating profit | 172,686 |  | 143,565 | + | 20.3 |  | 1,463,441 |
| Income before income taxes and minority interests | 180,326 |  | 155,312 | + | 16.1 |  | 1,528,186 |
| Net income | ¥ 115,587 | $¥$ | 100,617 | + | 14.9 | \$ | 979,551 |
| Net income per share: |  |  |  |  |  |  |  |
| - Basic | ¥ 86.80 | $¥$ | 75.60 | + | 14.8 | \$ | 0.74 |
| - Diluted | 86.78 |  | 75.54 | + | 14.9 |  | 0.74 |

## CONSOLIDATED RESULTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2006

(Millions of yen, thousands of U.S. dollars, except per share amounts)


Actual
As of As of As of

|  | $\begin{gathered} \text { September } \\ \text { 30, 2006 } \\ \text { (Unaudited) } \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2005 \end{gathered}$ |  | Change(\%) |  | $\begin{gathered} \text { September 30, } \\ 2006 \\ \text { (Unaudited) } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total assets | ¥ 4,239,166 | $¥$ | 4,043,553 | + | 4.8 | \$ | 35,925,136 |
| Stockholders equity | ¥ 2,853,200 | $¥$ | 2,604,682 | + | 9.5 | \$ | 24,179,661 |

Notes: 1.Canon s consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles.
2.U.S. dollar amounts are translated from yen at the rate of JPY118=U.S.\$1, the approximate exchange rate on the Tokyo Foreign Exchange Market as of September 29, 2006, solely for the convenience of the reader.
3. Based on the resolution of Board of Director s meeting held on May 11, 2006, Canon has made a three-for-two stock split on July 1, 2006, for shareholders recorded in the shareholders register as of June 30, 2006. The basic net income per share, diluted net income per share, and projected net income per share has been calculated based on the number of outstanding shares following the implementation of the stock split. The per share information for the prior periods has been restated.

Canon Inc.
Headquarter office

30-2, Shimomaruko 3-chome, Ohta-ku,<br>Tokyo 146-8501, Japan<br>Phone: +81-3-3758-2111

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## Operating Results and Financial Conditions

## 2006 Third Quarter in Review

Looking back at the global economy in the third quarter of 2006, in the United States, despite signs that the economy slowed down somewhat, domestic demand expanded as crude oil prices and interest rates stabilized, leading to increased private-sector spending and corporate capital investment. In Europe, in addition to gradually expanding domestic demand centered on consumer spending, exports also showed signs of moderate recovery. Within Asia, China maintained a high growth rate while other economies in the region also enjoyed generally favorable performances. In Japan, the economy maintained a trend toward recovery amid increases in capital spending fueled by strong corporate performances, as well as favorable employment conditions.
As for the markets in which the Canon Group operates, within the camera segment demand for digital single-lens reflex (SLR) cameras and compact digital cameras continued to realize healthy growth during the term. Within the office imaging product market, demand for network digital multifunction devices (MFDs) remained solid amid the shift toward color. As for computer peripherals, including printers, while demand within the laser beam printer market grew for color models, and shifted rapidly within the inkjet printer market from single-function to multifunction models, the segment suffered amid severe price competition. In the optical equipment segment, although the market for projection aligners, which are used to produce liquid crystal display (LCD) panels, declined due to restrained investment by LCD manufacturers, the market for steppers, used in the production of semiconductors, indicated a trend toward moderate recovery. The average value of the yen for the third quarter was $¥ 116.29$ to the U.S. dollar and $¥ 148.19$ to the euro, representing year-on-year decreases of about $5 \%$ against the U.S. dollar, and $9 \%$ against the euro. Amid these conditions, Canon s consolidated net sales for the third quarter increased by $12.5 \%$ from the year-ago period to $¥ 988.0$ billion (U.S. $\$ 8,373$ million), boosted by a solid rise in sales of digital cameras and laser beam printers, along with the positive effects of the depreciation of the yen. The gross profit ratio improved 0.5 points year on year to reach $49.4 \%$. The improved gross profit ratio was mainly the result of such factors as the in-house manufacturing of key components and key devices, cost-reduction efforts realized through ongoing production-reform and procurement-reform activities, and favorable sales of new high value-added products, which absorbed the negative effects of severe price competition in the consumer product market. Owing to the increase in sales and improved gross profit ratio, gross profit in the third quarter increased by $13.5 \%$ to $¥ 488.0$ billion (U.S. $\$ 4,136$ million). As for operating expenses, while third quarter R\&D expenditures grew by $¥ 5.7$ billion (U.S. $\$ 48$ million) from the year-ago period to $¥ 70.7$ billion (U.S. $\$ 599$ million), the operating expense to net sales ratio improved 0.7 points year on year. This was achieved by limiting growth in selling, general and administrative expenses at the same basic level as for the corresponding period of last year, with the exception of a temporary increase in expenses related to the relocation of operation bases. Consequently, operating profit in the third quarter totaled $¥ 172.7$ billion (U.S. $\$ 1,463$ million), a year-on-year increase of $20.3 \%$, and the operating profit ratio improved 1.2 points year on year to reach $17.5 \%$. Other income (deductions) declined $¥ 4.1$ billion (U.S. $\$ 35$ million) due to a decrease in gains on sales of securities although interest income grew in line with the rise in the interest rate. Income before income taxes and minority interests in the third quarter totaled $¥ 180.3$ billion (U.S. $\$ 1,528$ million), a year-on-year increase of $16.1 \%$, while third-quarter net income totaled $¥ 115.6$ billion (U.S. $\$ 980$ million), a year-on-year increase of $14.9 \%$, representing all-time highs for both items on a quarterly basis.
Basic net income per share for the third quarter was $¥ 86.80$ (U.S.\$0.74), a year-on-year increase of $¥ 11.20$
(U.S.\$0.09). (Note: The basic net income per share calculation is based on the number of outstanding shares following the implementation of the stock split executed on July 1, 2006.)

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## Results by Product Segment

In the business machine segment, demand for network digital MFDs, which are grouped in the office imaging products sub-segment, continued to shift toward color models in the overseas market, as well as in the domestic Japanese market. Amid these conditions, in addition to low growth for color network digital MFDs due to a delay in launching new models, sales of monochrome network digital MFDs declined as demand shifted toward color models. Overall, sales of office imaging products for the third quarter dipped slightly, decreasing $1.9 \%$ year on year. In the field of computer peripherals, sales of laser beam printers were strong for color models and low-end monochrome models, while sales of consumables also recorded healthy growth, resulting in a year-on-year sales increase of $17.6 \%$. As for inkjet printers, despite a decline in the unit sales of single-function models and severe price competition in the market, sales in value terms increased by $10.0 \%$ thanks to such factors as a significant increase in unit sales of multifunction models, such as the mid-level PIXMA MP500 and overseas new entry-level-model PIXMA MP160, as well as favorable sales growth for consumables. As a result, sales of computer peripherals for the third quarter increased $15.3 \%$ year on year. Within the field of business information products, demand for document scanners grew moderately, contributing to a sales increase of $3.2 \%$. Collectively, sales of business machines for the third quarter totaled $¥ 639.5$ billion (U.S. $\$ 5,419$ million), a year-on-year increase of $6.9 \%$. Operating profit for the business machines segment totaled $¥ 139.1$ billion (U.S. $\$ 1,179$ million) for the third quarter, an increase of $5.1 \%$ year on year, supported by such factors as an improvement in the expense ratio and an increase in gross profit accompanying the growth in sales.
In the camera segment, among digital SLR cameras, the new model EOS DIGITAL REBEL XTi has been well received while sales of interchangeable lenses increased significantly. Sales of compact-model digital cameras also continued to expand steadily, with healthy demand for the PowerShot SD700 IS, PowerShot SD630, and PowerShot SD600 models launched in the first half. Accordingly, unit sales of digital cameras for the third quarter expanded nearly $30 \%$ compared with the year-ago period. In the field of digital video camcorders, newly introduced HDV models for consumer use delivered strong performances, as did Mini DV and DVD models. As a result, camera sales overall for the third quarter increased by $15.7 \%$ from the year-ago period to $¥ 235.1$ billion (U.S. $\$ 1,993$ million). The gross profit ratio for the camera segment also rose substantially, boosted by such factors as favorable sales of high value-added products, along with the in-house manufacturing of key components and key devices and cost-reduction efforts realized through production-reform and procurement-reform activities. As a result, operating profit in the camera segment for the third quarter increased by $38.1 \%$ year on year to $¥ 67.4$ billion (U.S. $\$ 571$ million).
In the optical and other products segment, sales of optical products overall grew as steppers, used in the production of semiconductors, enjoyed steady demand. As for the other products included in the segment, the subsidiaries that were acquired last year contributed to significant sales growth. As a result, third quarter sales for the optical and other products segment totaled $¥ 113.3$ billion (U.S. $\$ 960$ million), a year-on-year increase of $46.9 \%$. Operating profit for the segment for the third quarter grew by $55.6 \%$ year on year to $¥ 14.4$ billion (U.S. $\$ 122$ million), boosted by the increase in gross profit accompanying the increase in sales.

## Cash Flow

In the nine months ended September 30, 2006, Canon generated cash flow from operating activities of $¥ 459.8$ billion (U.S. $\$ 3,896$ million), a year-on-year increase of $¥ 91.1$ billion (U.S. $\$ 772$ million), reflecting the substantial growth in sales and increased cash proceeds from sales, combined with a significant increase in net income. Capital expenditures totaled $¥ 318.8$ billion (U.S. $\$ 2,702$ million), which were used mainly to expand production capabilities in both domestic and overseas regions, as well as to bolster the company s R\&D-related infrastructure. Cash flow from investing activities totaled $¥ 328.3$ billion (U.S. $\$ 2,782$ million). As a result, free cash flow totaled $¥ 131.5$ billion (U.S. $\$ 1,114$ million), an improvement of $¥ 51.2$ billion (U.S. $\$ 433$ million) from the year-ago period.

Cash flow from financing activities recorded an outlay of $¥ 105.9$ billion (U.S. $\$ 897$ million), mainly resulting from the dividend payout of $¥ 104.3$ billion (U.S. $\$ 884$ million), an increase of $¥ 40.0$ billion (U.S. $\$ 339$ million) compared with the previous year. Consequently, cash and cash equivalents remained at a high level, totaling $¥ 1,024.5$ billion (U.S. $\$ 8,682$ million), an increase of $¥ 19.5$ billion (U.S. $\$ 166$ million) from the end of the previous year.

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## Outlook

As for the outlook for the global economy in the fourth quarter, although there are concerns over such issues as currency exchange rates, interest rates in major countries, and pricing of raw materials, as well as rising tensions in the Korean Peninsula, crude oil prices appear to have stabilized for the time being and the global economy is expected to continue recording favorable growth.
In the businesses in which Canon is involved, demand for digital cameras is expected to continue enjoying robust growth in Japan and overseas markets. As for network digital MFDs and laser beam printers, while demand is projected to shift toward full-color models, severe price competition and shifting demand toward lower-priced models are expected to continue. In the market for projection aligners used in the production of LCD panels, demand is expected to be weak as the industry remains in an adjustment phase. Demand for steppers, however, indicates a trend toward moderate recovery, supported by increased investment by chip manufacturers.
In light of the latest business performance, the company has revised its forecasts for the 2006 fiscal year and now anticipates consolidated net sales of $¥ 4,140.0$ billion (U.S. $\$ 35,085$ million) while maintaining its forecasts for consolidated income before income taxes and minority interests of $¥ 700.0$ billion (U.S. $\$ 5,932$ million), and consolidated net income of $¥ 440.0$ billion (U.S. $\$ 3,729$ million). As for non-consolidated forecasts, the company has revised its projections for non-consolidated net sales to $¥ 2,722.0$ billion (U.S. $\$ 23,068$ million), non-consolidated ordinary profit to $¥ 510.0$ billion (U.S. $\$ 4,322$ million), and non-consolidated net income to $¥ 325.0$ billion (U.S. $\$ 2,754$ million). These forecasts assume currency exchange rates of $¥ 115$ to the U.S. dollar and $¥ 148$ to the euro, representing an approximately $2 \%$ appreciation of the yen against the U.S. dollar, and an approximately $6 \%$ depreciation of the yen against the euro compared with the previous year.

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## Consolidated Outlook <br> Fiscal year

|  | Millions of yen ar ending |  |  |  | Year ended December 31, 2005 | Change (\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2006 |  |  | Change |  |  |  |
|  | Previous Outlook (A) |  | Outlook <br> (B) | (B-A) | Results (C) |  | / C |
| Net sales | $¥ 4,130,000$ | ¥ | 4,140,000 | $\pm 10,000$ | $¥ 3,754,191$ | + | 10.3\% |
| Income before income taxes and minority interests | 700,000 |  | 700,000 |  | 612,004 | + | 14.4\% |
| Net income | 440,000 |  | 440,000 |  | 384,096 | + | 14.6\% |

## Non-consolidated Outlook

Fiscal year

Net sales
Ordinary profit
Net income

Millions of yen
Year ending
December 31, 2006
Previous
Outlook Revised Outlook

| (A) |  | $(\mathrm{B})$ |
| ---: | ---: | ---: |
| $¥ 2,700,000$ | $¥$ | $2,722,000$ |
| 500,000 |  | 510,000 |
| 316,000 |  | 325,000 |

Year ended December
Change 31, 2005
Change
(\%)

| (B - A) | Results (C) | (B-C) / C |  |
| :---: | :---: | :--- | :--- |
| $¥ 22,000$ | $¥ 2,481,481$ |  | + |
| $9.7 \%$ |  |  |  |
| 10,000 | 440,711 | + | $15.7 \%$ |
| 9,000 | 289,294 | + | $12.3 \%$ |

This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management $s$ views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 1. CONSOLIDATED STATEMENTS OF INCOME <br> Results for the third quarter

|  | Millions of yen |  |  |  |  | Thousands of U.S. dollars <br> Three months ended <br> September 30, 2006 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended September 30, 2006 (Unaudited) | Three months ended <br> September 30, 2005 <br> (Unaudited) |  | Change(\%) |  |  |  |
| Net sales | ¥ 987,969 | ¥ | 878,503 | + | 12.5 | \$ | 8,372,619 |
| Cost of sales | 499,928 |  | 448,651 |  |  |  | 4,236,678 |
| Gross profit | 488,041 |  | 429,852 | + | 13.5 |  | 4,135,941 |
| Selling, general and administrative expenses | 244,663 |  | 221,273 |  |  |  | 2,073,415 |
| Research and development expenses | 70,692 |  | 65,014 |  |  |  | 599,085 |
|  | 315,355 |  | 286,287 |  |  |  | 2,672,500 |
| Operating profit | 172,686 |  | 143,565 | + | 20.3 |  | 1,463,441 |
| Other income (deductions): |  |  |  |  |  |  |  |
| Interest and dividend income | 7,299 |  | 3,573 |  |  |  | 61,856 |
| Interest expense | (560) |  | (369) |  |  |  | $(4,746)$ |
| Other, net | 901 |  | 8,543 |  |  |  | 7,635 |
|  | 7,640 |  | 11,747 |  |  |  | 64,745 |
| Income before income taxes and minority interests | 180,326 |  | 155,312 | + | 16.1 |  | 1,528,186 |
| Income taxes | 61,031 |  | 51,276 |  |  |  | 517,211 |
| Income before minority interests | 119,295 |  | 104,036 |  |  |  | 1,010,975 |
| Minority interests | 3,708 |  | 3,419 |  |  |  | 31,424 |
| Net income | ¥ 115,587 | $¥$ | 100,617 | + | 14.9 | \$ | 979,551 |

Note: Canon s comprehensive income consists of net income, change in foreign currency translation adjustments, change in net unrealized gains (losses) on securities, change in net gains (losses) on derivative financial instruments and change in minimum pension liability adjustments. Comprehensive income for the three months ended September 30, 2006 and 2005 were JPY135,362 million (U.S. $\$ 1,147,136$ thousand) and JPY112,928 million, respectively.

## Results for the nine months

$$
\begin{array}{lc} 
& \text { Thousands of } \\
\text { Millions of yen } & \text { U.S. dollars }
\end{array}
$$

| Net sales | ¥ 2,940,224 | ¥ | 2,634,343 | + | 11.6 | \$ | 24,917,153 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales | 1,473,470 |  | 1,354,451 |  |  |  | 12,487,034 |
| Gross profit | 1,466,754 |  | 1,279,892 | + | 14.6 |  | 12,430,119 |
| Selling, general and administrative expenses | 738,372 |  | 664,738 |  |  |  | 6,257,390 |
| Research and development expenses | 217,219 |  | 201,400 |  |  |  | 1,840,839 |
|  | 955,591 |  | 866,138 |  |  |  | 8,098,229 |
| Operating profit | 511,163 |  | 413,754 | + | 23.5 |  | 4,331,890 |
| Other income (deductions): |  |  |  |  |  |  |  |
| Interest and dividend income | 18,442 |  | 9,543 |  |  |  | 156,288 |
| Interest expense | $(1,185)$ |  | $(1,140)$ |  |  |  | $(10,042)$ |
| Other, net | $(7,049)$ |  | 16,888 |  |  |  | $(59,738)$ |
|  | 10,208 |  | 25,291 |  |  |  | 86,508 |
| Income before income taxes and minority interests | 521,371 |  | 439,045 | + | 18.8 |  | 4,418,398 |
| Income taxes | 179,845 |  | 152,544 |  |  |  | 1,524,110 |
| Income before minority interests | 341,526 |  | 286,501 |  |  |  | 2,894,288 |
| Minority interests | 11,765 |  | 10,616 |  |  |  | 99,703 |
| Net income | ¥ 329,761 | $¥$ | 275,885 | + | 19.5 | \$ | 2,794,585 |

Note: Canon s comprehensive income consists of net income, change in foreign currency translation adjustments, change in net unrealized gains (losses) on securities, change in net gains (losses) on derivative financial instruments and change in minimum pension liability adjustments. Comprehensive income for the nine months ended September 30, 2006 and 2005 were JPY352,837 million (U.S.\$2,990,144 thousand) and JPY302,021 million, respectively.
2. DETAILS OF SALES

Results for the third quarter

Sales by product
Business machines:
Office imaging products
Computer peripherals
Business information products
Business information products

Cameras
Optical and other products
Total

| Millions of yen |  |  |  | $\begin{array}{c}\text { Thousands of } \\ \text { U.S. dollars }\end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{c}\text { Three } \\ \text { months } \\ \text { ended }\end{array}$ | $\begin{array}{c}\text { Three months } \\ \text { ended }\end{array}$ |  |  | $\begin{array}{c}\text { Three months } \\ \text { ended }\end{array}$ |
| $\begin{array}{c}\text { September } \\ \text { 30, 2006 }\end{array}$ | $\begin{array}{c}\text { September 30, } \\ \text { (Unaudited) }\end{array}$ | $\begin{array}{c}\text { 2005 } \\ \text { (Unaudited) }\end{array}$ | Change(\%) |  |
| September 30, |  |  |  |  |
| 2006 |  |  |  |  |
| (Unaudited) |  |  |  |  |$]$

Sales by region
Japan
Overseas:
Americas
Europe
Other areas

Total
Millions of yen
Thousands of
U.S. dollars

Three
months Three months Three months
ended ended

| September <br> 30, 2006 | September 30, |  |  |
| :---: | :---: | :---: | :---: |
| (Unaudited) | September 30, |  |  |
| (Unaudited) | Change(\%) | 2006 |  |
| $\mathbf{¥ 2 1 9 , 2 5 1}$ | $¥$ | 195,320 | + |
| (Unaudited) |  |  |  |


| $\mathbf{2 9 9 , 8 1 1}$ |  | 274,177 | + | 9.3 | $\mathbf{2 , 5 4 0 , 7 7 1}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{2 9 7 , 7 6 2}$ |  | 270,621 | + | 10.0 | $\mathbf{2 , 5 2 3 , 4 0 7}$ |
| $\mathbf{1 7 1 , 1 4 5}$ |  | 138,385 | + | 23.7 | $\mathbf{1 , 4 5 0 , 3 8 2}$ |
| $\mathbf{7 6 8 , 7 1 8}$ |  | 683,183 | + | 12.5 |  |
|  |  |  |  | $\mathbf{6 , 5 1 4 , 5 6 0}$ |  |
| $¥ \mathbf{9 8 7 , 9 6 9}$ | $¥$ | 878,503 | + | 12.5 | $\$$ |
|  |  |  |  |  | $\mathbf{8 , 3 7 2 , 6 1 9}$ |

Results for the nine months

Thousands of
Millions of yen
Nine months Nine months Nine months

3. SEGMENT INFORMATION BY PRODUCT

## Results for the third quarter

## Business machines

Net sales:
Unaffiliated customers $\quad ¥ \mathbf{6 3 9 , 4 9 6} \quad ¥ \quad 598,185 \quad+\quad 6.9 \quad \$ \quad \mathbf{5 , 4 1 9 , 4 5 8}$ Intersegment
Total
Operating
Operating
Cameras

Net sales:
Unaffiliated customers $¥ \mathbf{2 3 5 , 1 4 1} \quad ¥ \quad 203,160 \quad+\quad 15.7 \quad \$ \quad \mathbf{1 , 9 9 2 , 7 2 0}$

Intersegment

| Total | $\mathbf{2 3 5 , 1 4 1}$ | 203,160 | +15.7 | $\mathbf{1 , 9 9 2 , 7 2 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating cost and expenses | $\mathbf{1 6 7 , 7 5 1}$ | 154,365 | +88.7 | $\mathbf{1 , 4 2 1 , 6 1 8}$ |
| Operating profit | $\mathbf{6 7 , 3 9 0}$ | 48,795 | +38.1 | $\mathbf{5 7 1 , 1 0 2}$ |

Optical and other products
Net sales:

| Unaffiliated customers | ¥ | 113,332 | $¥$ | 77,158 | + | 46.9 | \$ | 960,441 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intersegment |  | 49,879 |  | 41,721 | + | 19.6 |  | 422,703 |
| Total |  | 163,211 |  | 118,879 | + | 37.3 |  | 1,383,144 |
| Operating cost and expenses |  | 148,852 |  | 109,651 | + | 35.8 |  | 1,261,458 |
| Operating profit |  | 14,359 |  | 9,228 | + | 55.6 |  | 121,686 |
| Corporate and Eliminations Net sales: |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Unaffiliated customers | ¥ |  | $¥$ |  |  |  | \$ |  |
| Intersegment |  | $(49,879)$ |  | $(41,721)$ |  |  |  | $(422,703)$ |



Note: General corporate expenses of JPY48,073 million (U.S. $\$ 407,398$ thousand) and JPY46,850 million in the three months ended September 30, 2006 and 2005, respectively, are included in Corporate and Eliminations.

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## Results for the nine months

Thousands of

## Business machines

Net sales:
Unaffiliated customers
$¥ \mathbf{1 , 9 2 6 , 0 9 2} \quad ¥ \quad 1,795,216$ U.S. dollars

Millions of yen

| Nine |  |
| :---: | :---: |
| months | Nine months |
| ended | ended |
| September | September 30, |
| $\mathbf{3 0 , 2 0 0 6}$ | 2005 |
| (Unaudited) | (Unaudited) |

$1,926,092$
$1,492,428$

433,664
$¥ \mathbf{6 9 5 , 4 2 6} \quad ¥ \quad 582,312 \quad+\quad 19.4 \quad$ \$

695,426 582,312 $+\quad 19.4$

519,300

176,126
$110,649 \quad+\quad 59.2$
$1,492,593$

Optical and other products
Net sales:

| $\mathbf{Y}$ | $\mathbf{Y}$ | $\mathbf{3 1 8 , 7 0 6}$ | $¥$ | 256,815 | + | 24.1 | $\mathbf{\$}$ | $\mathbf{2 , 7 0 0 , 8 9 8}$ |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unaffiliated customers | $\mathbf{1 3 8 , 5 8 5}$ |  | 113,539 | + | 22.1 | $\mathbf{1 , 1 7 4 , 4 4 9}$ |  |  |
| Intersegment | $\mathbf{4 5 7 , 2 9 1}$ |  | 370,354 | + | 23.5 | $\mathbf{3 , 8 7 5 , 3 4 7}$ |  |  |
| Total | $\mathbf{4 1 9 , 7 3 7}$ | 340,087 | + | 23.4 | $\mathbf{3 , 5 5 7 , 0 9 3}$ |  |  |  |
| Operating cost and expenses | $\mathbf{3 7 , 5 5 4}$ | 30,267 | + | 24.1 | $\mathbf{3 1 8 , 2 5 4}$ |  |  |  |

Net sales:

## Consolidated

Net sales:
Unaffiliated customers
Intersegment

Note: General corporate expenses of JPY136,004 million (U.S.\$1,152,576 thousand) and JPY119,010 million in the nine months ended September 30, 2006 and 2005, respectively, are included in
Corporate and Eliminations.


| Total | $\mathbf{2 , 9 4 0 , 2 2 4}$ | $2,634,343$ | + | 11.6 | $\mathbf{2 4 , 9 1 7 , 1 5 3}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operating cost and expenses | $\mathbf{2 , 4 2 9 , 0 6 1}$ | $2,220,589$ | + | 9.4 | $\mathbf{2 0 , 5 8 5 , 2 6 3}$ |
| Operating profit | $\mathbf{5 1 1 , 1 6 3}$ | 413,754 | + | 23.5 | $\mathbf{4 , 3 3 1 , 8 9 0}$ |

$¥ \mathbf{2 , 9 4 0 , 2 2 4} \quad ¥ \quad 2,634,343 \quad+\quad 11.6 \quad \$ \quad \mathbf{2 4 , 9 1 7 , 1 5 3}$
$\mathbf{5 1 1 , 1 6 3} \quad 413,754 \quad+\quad 23.5 \quad \mathbf{4 , 3 3 1 , 8 9 0}$

## Table of Contents

## CANON INC. AND SUBSIDIARIES

## 4. CONSOLIDATED BALANCE SHEETS



| LIABILITIES AND STOCKHOLDERS |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EQUITY |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |
| Short-term loans and current portion of |  |  |  |  |  |  |  |  |
| long-term debt | $\geq$ | 13,896 | $¥$ | 5,059 | ¥ | 8,837 | \$ | 117,763 |
| Trade payables |  | 485,819 |  | 505,126 |  | $(19,307)$ |  | 4,117,110 |
| Income taxes |  | 74,504 |  | 110,844 |  | $(36,340)$ |  | 631,390 |
| Accrued expenses |  | 261,887 |  | 248,205 |  | 13,682 |  | 2,219,381 |
| Other current liabilities |  | 207,228 |  | 209,394 |  | $(2,166)$ |  | 1,756,170 |
| Total current liabilities |  | 1,043,334 |  | 1,078,628 |  | $(35,294)$ |  | 8,841,814 |
| Long-term debt, excluding current installments |  | 15,457 |  | 27,082 |  | $(11,625)$ |  | 130,992 |
| Accrued pension and severance cost |  | 63,128 |  | 80,430 |  | $(17,302)$ |  | 534,983 |
| Other noncurrent liabilities |  | 48,517 |  | 52,395 |  | $(3,878)$ |  | 411,160 |
| Total liabilities |  | 1,170,436 |  | 1,238,535 |  | $(68,099)$ |  | 9,918,949 |
| Minority interests |  | 215,530 |  | 200,336 |  | 15,194 |  | 1,826,526 |
| Stockholders equity: |  |  |  |  |  |  |  |  |
| Common stock |  | 174,560 |  | 174,438 |  | 122 |  | 1,479,322 |
| Additional paid-in capital |  | 403,392 |  | 403,246 |  | 146 |  | 3,418,576 |



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CANON INC. AND SUBSIDIARIES
CONSOLIDATED
5. CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

|  | Common Stock | Additional paid-in capital |  | Legal reserve |  | Retained earnings | Accumulated other comprehensive income (loss) |  | Treasury <br> stock | Total stockholders' equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at <br> December 31, 2005 | ¥ 174,438 | ¥ | 403,246 | ¥ | 42,331 | ¥ 2,018,289 | ¥ | $(28,212)$ | $\geq(5,410)$ | ¥ 2,604,682 |
| Conversion of convertible debt and other | 122 |  | 136 |  |  |  |  |  |  | 258 |
| Capital transaction by consolidated subsidiaries |  |  | 10 |  |  |  |  |  |  | 10 |
| Cash dividends |  |  |  |  |  | $(104,298)$ |  |  |  | $(104,298)$ |
| Transfers to legal reserve |  |  |  |  | 969 | (969) |  |  |  |  |

Comprehensive income
$\begin{array}{lll}\text { Net income } & \mathbf{3 2 9 , 7 6 1} & \mathbf{3 2 9 , 7 6 1}\end{array}$
Other
comprehensive
income (loss), net
of $\operatorname{tax}$
Foreign currency translation
adjustments
23,132
23,132
Net unrealized
gains and losses on
securities
536
Net gains and
losses on
derivative
instruments
Minimum pension
liability
adjustments
271
Total
comprehensive
income
352,837

## Repurchase of

treasury stock, net
(289)

Balance at
September 30,
2006 (Unaudited) $\quad ¥ 174,560 \quad ¥ 403,392 \quad ¥ 43,300 \quad ¥ 2,242,783 \quad ¥ \quad(5,136) \quad ¥(5,699) \quad ¥ 2,853,200$

Balance at
December 31, 2004 $¥ 173,864 \quad ¥ 401,773 \quad ¥ 41,200 \quad ¥ 1,699,634 \quad ¥(101,312) \quad ¥(5,263) \quad ¥ 2,209,896$
Conversion of convertible debt and other 410410 820
Capital transaction by consolidated subsidiaries (80)

Cash dividends
$(64,310)$
Transfers to legal reserve 848 (848)

Comprehensive income
Net income 275,885 275,885
Other
comprehensive
income (loss), net
of tax
Foreign currency
translation
$\begin{array}{lll}\text { adjustments } & 28,570 & 28,570\end{array}$
Net unrealized
gains and losses on
securities
$(2,825)$
Net gains and
losses on derivative
instruments
Minimum pension
liability
adjustments
819
Total
comprehensive
income
302,021

Repurchase of treasury stock, net

$$
\begin{equation*}
¥ 174,274 \quad ¥ \quad 402,103 \quad ¥ \quad 42,048 \quad ¥ 1,910,361 \quad ¥ \quad(75,176) \quad ¥(5,368) \quad ¥ 2,448,242 \tag{105}
\end{equation*}
$$

Balance at
September 30, 2005
(Unaudited)

## Balance at

December 31, $2005 \$ \$ 1,478,288 \quad \$ 3,417,339 \quad \$ 358,737 \quad \$ 17,104,144 \quad \$(239,084) \quad \$(45,847) \quad \$ 22,073,577$

Conversion of convertible debt and other $\quad 1,034 \quad 1,153$
Capital
transaction by consolidated
$\begin{array}{ll}\text { subsidiaries } 84 & 84\end{array}$
Cash dividends (883,881) (883,881)
Transfers to legal reserve
Comprehensive income
Net income $\quad \mathbf{2 , 7 9 4 , 5 8 5} \quad \mathbf{2 , 7 9 4 , 5 8 5}$
Other comprehensive income (loss), net of $\operatorname{tax}$
Foreign currency translation $\begin{array}{lll}\text { adjustments } & \mathbf{1 9 6}, 034 & 196,034\end{array}$
Net unrealized gains and losses $\begin{array}{lll}\text { on securities } & \mathbf{4 , 5 4 2} & \mathbf{4 , 5 4 2}\end{array}$
Net gains and
losses on
derivative
instruments
Minimum
pension liability
adjustments $\quad \mathbf{2 , 2 9 7}$
$\mathbf{2 , 2 9 7}$
Total
comprehensive
income $\quad \mathbf{2 , 9 9 0 , 1 4 4}$

Repurchase of treasury stock, net

Balance at
September 30,
2006 (Unaudited)

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED
6. CONSOLIDATED STATEMENTS OF CASH FLOWS

Results for the nine months

|  | Millions of yen |  |  | Thousands of U.S. dollars <br> Nine months ended <br> September 30, 2006 <br> (Unaudited) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nine months ended September 30, 2006 (Unaudited) | Nine months ended <br> September 30, 2005 <br> (Unaudited) |  |  |  |
| Cash flows from operating activities: |  |  |  |  |  |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |
| Depreciation and amortization | 187,923 |  | 158,620 |  | 1,592,568 |
| Loss on disposal of property, plant and equipment | 8,619 |  | 7,288 |  | 73,042 |
| Deferred income taxes | 8,531 |  | 7,307 |  | 72,297 |
| Decrease in trade receivables | 49,294 |  | 52,001 |  | 417,746 |
| Increase in inventories | $(57,873)$ |  | $(27,332)$ |  | $(490,449)$ |
| Decrease in trade payables | $(16,387)$ |  | $(10,438)$ |  | $(138,873)$ |
| Decrease in income taxes | $(36,088)$ |  | $(47,186)$ |  | $(305,831)$ |
| Increase in accrued expenses | 6,455 |  | 15,044 |  | 54,703 |
| Decrease in accrued pension and severance cost | $(19,110)$ |  | $(10,496)$ |  | $(161,949)$ |
| Other, net | $(1,371)$ |  | $(52,030)$ |  | $(11,619)$ |
| Net cash provided by operating activities | 459,754 |  | 368,663 |  | 3,896,220 |
| Cash flows from investing activities: |  |  |  |  |  |
| Purchases of fixed assets | $(318,790)$ |  | $(289,031)$ |  | (2,701,610) |
| Proceeds from sale of fixed assets | 12,233 |  | 7,469 |  | 103,669 |
| Purchases of available-for-sale securities | $(7,497)$ |  | $(1,591)$ |  | $(63,534)$ |
| Proceeds from sale of available-for-sale securities | 3,046 |  | 11,090 |  | 25,814 |
| Acquisitions of subsidiaries, net of cash acquired | (605) |  | $(11,779)$ |  | $(5,127)$ |
| Purchases of other investments | $(7,407)$ |  | $(5,137)$ |  | $(62,771)$ |
| Other, net | $(9,257)$ |  | 650 |  | $(78,449)$ |
| Net cash used in investing activities | $(328,277)$ |  | $(288,329)$ |  | (2,782,008) |
| Cash flows from financing activities: |  |  |  |  |  |
| Proceeds from issuance of long-term debt | 943 |  | 964 |  | 7,992 |
| Repayments of long-term debt | $(4,514)$ |  | $(9,673)$ |  | $(38,254)$ |
| Increase (decrease) in short-term loans | (692) |  | 1,501 |  | $(5,864)$ |
| Dividends paid | $(104,298)$ |  | $(64,310)$ |  | $(883,881)$ |
| Other, net | 2,695 |  | $(3,497)$ |  | 22,838 |


| Net cash used in financing activities | $(105,866)$ |  | $(75,015)$ |  | $(897,169)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Effect of exchange rate changes on cash and cash equivalents | $(6,076)$ |  | 10,013 |  | $(51,492)$ |
| Net increase in cash and cash equivalents | 19,535 |  | 15,332 |  | 165,551 |
| Cash and cash equivalents at beginning of period | 1,004,953 |  | 887,774 |  | 8,516,551 |
| Cash and cash equivalents at end of period | ¥ 1,024,488 | $¥$ | 903,106 | \$ | 8,682,102 |
| - 12 - |  |  |  |  |  |

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CANON INC. AND SUBSIDIARIES
CONSOLIDATED

## 7. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

 (1) NUMBER OF GROUP COMPANIES|  | September 30, | December 31, |  |
| :--- | :---: | :---: | :---: |
|  | 2006 | 2005 | Change |
| Subsidiaries | 214 | 200 | 14 |
| Affiliates | 12 | 13 | $(1)$ |
| Total | 226 | 213 | 13 |

## CHANGES IN GROUP OF ENTITIES

Subsidiaries
Addition:
Removal:

21 Companies
7 Companies

Affiliates (Carried at Equity Basis)
Removal:
1 Company
(2) SIGNIFICANT ACCOUNTING POLICIES

The accompanying consolidated financial statements reflect the adjustments which management believes are necessary to conform them with U.S. generally accepted accounting principles, except for the segment information, as required by Statement of Financial Accounting Standards No.131, Disclosures about Segments of an Enterprise and Related Information.

## 8. OTHER

We have engaged Ernst \& Young ShinNihon to perform a review of the consolidated statements of income, the consolidated balance sheets, the consolidated statements of the stockholders equity and the consolidated statements of cash flows as of and for the three and nine months ended September 30, 2006. This review engagement was partially performed in accordance with Statement of Auditing Standards No.100, Interim Financial Information (SAS 100 ), established by the American Institute of Certified Public Accountants, and the consolidated interim financial information does not include certain disclosures, such as notes to financial statements, compared with that required under U.S. generally accepted accounting principles and by the United States Securities and Exchange Commission.

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$\left.\begin{array}{lc} \\ \begin{array}{c}\text { CONSOLIDATED FINANCIAL RESULTS FOR }\end{array} \\ \text { THE THIRD QUARTER ENDED SEPTEMBER 30, 2006 } \\ \text { SUPPLEMENTARY REPORT } \\ \text { TABLE OF CONTENTS }\end{array}\right]-$ O

## THE THIRD QUARTER ENDED SEPTEMBER 30, 2006 <br> SUPPLEMENTARY REPORT TABLE OF CONTENTS

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This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

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Canon Inc.

1. SALES BY REGION AND PRODUCT
(Millions of yen)

|  | 3rd quarter | 2006 <br> 4th quarter <br> (P) | Year <br> (P) | 2005 |  |  | (Millions of yen) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Change year over year |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3rd quarter | 4th quarter | Year | 3rd quarter | 4th quarter | Year |
| Japan |  |  |  |  |  |  |  |  |  |
| Business machines | 140,645 | 176,881 | 619,300 | 138,824 | 169,499 | 612,832 | +1.3\% | +4.4\% | +1.1\% |
| Office imaging |  |  |  |  |  |  |  |  |  |
| products | 87,242 | 96,703 | 362,800 | 87,260 | 84,885 | 357,689 | -0.0\% | +13.9\% | +1.4\% |
| Computer peripherals | 37,972 | 62,928 | 187,700 | 36,191 | 64,627 | 183,727 | +4.9\% | -2.6\% | +2.2\% |
| Business information |  |  |  |  |  |  |  |  |  |
| products | 15,431 | 17,250 | 68,800 | 15,373 | 19,987 | 71,416 | +0.4\% | -13.7\% | -3.7\% |
| Cameras | 34,275 | 41,151 | 140,100 | 33,667 | 36,220 | 127,886 | +1.8\% | +13.6\% | +9.6\% |
| Optical and other |  |  |  |  |  |  |  |  |  |
| products | 44,331 | 54,019 | 178,200 | 22,829 | 39,048 | 115,487 | +94.2\% | +38.3\% | +54.3\% |
| Total | 219,251 | 272,051 | 937,600 | 195,320 | 244,767 | 856,205 | +12.3\% | +11.1\% | +9.5\% |

## Overseas

Business machines $\quad 498,851 \quad 573,327 \quad 2,057,000 \quad 459,361 \quad 537,686 \quad 1,889,569 \quad+8.6 \% \quad+6.6 \% \quad+8.9 \%$
Office imaging $\begin{array}{llllllllll}\text { products } & 182,741 & 241,077 & 830,400 & 188,077 & 225,219 & 795,551 & -2.8 \% & +7.0 \% & +4.4 \%\end{array}$ Computer peripherals 307,818 Business information

| products | 8,292 | 11,031 | 37,700 | 7,614 | 9,786 | 32,839 | $+8.9 \%$ | $+12.7 \%$ | $+14.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cameras <br> Optical and <br> other <br> products | 200,866 | 296,723 | 893,200 | 169,493 | 260,654 | 751,300 | $+18.5 \%$ | $+13.8 \%$ | $+18.9 \%$ |
|  | 69,001 | 57,675 | 252,200 | 54,329 | 76,741 | 257,117 | $+27.0 \%$ | $-24.8 \%$ | $-1.9 \%$ |
| Total | 768,718 | 927,725 | $3,202,400$ | 683,183 | 875,081 | $2,897,986$ | $+12.5 \%$ | $+6.0 \%$ | $+10.5 \%$ |

## Americas

Business

| machines | 211,464 | 232,019 | 857,900 | 195,487 | 224,815 | 795,268 | $+8.2 \%$ | $+3.2 \%$ | $+7.9 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Office | 81,700 | 102,480 | 363,900 | 88,124 | 99,491 | 353,384 | $-7.3 \%$ | $+3.0 \%$ | $+3.0 \%$ | imaging

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products
Computer
peripherals $125,150 \quad 124,394 \quad 474,800 \quad 103,341 \quad 120,750 \quad 425,877 \quad+21.1 \% \quad+3.0 \% \quad+11.5 \%$ Business information $\begin{array}{llllllllll}\text { products } & 4,614 & 5,145 & 19,200 & 4,022 & 4,574 & 16,007 & +14.7 \% & +12.5 \% & +19.9 \%\end{array}$ $\begin{array}{lllllllll}\text { Cameras } & 75,304 & 128,708 & 357,500 & 68,533 & 115,569 & 308,667 & +9.9 \% & +11.4 \%\end{array}+15.8 \%$ Optical and other

| products | 13,043 | 16,289 | 55,900 | 10,157 | 13,263 | 42,015 | $+28.4 \%$ | $+22.8 \%$ | $+33.0 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total | 299,811 | 377,016 | $1,271,300$ | 274,177 | 353,647 | $1,145,950$ | $+9.3 \%$ | $+6.6 \%$ | $+10.9 \%$ |

## Europe

Business machines $212,212 \quad 265,507 \quad 909,500 \quad 196,343 \quad 243,712 \quad 838,081 \quad+8.1 \% \quad+8.9 \% \quad+8.5 \%$ Office imaging

| products | 77,285 | 112,909 | 370,900 | 77,550 | 103,566 | 357,188 | $-0.3 \%$ | $+9.0 \%$ | $+3.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Computer <br> peripherals | 131,983 | 147,622 | 523,200 | 115,947 | 135,618 | 466,965 | $+13.8 \%$ | $+8.9 \%$ | $+12.0 \%$ |
| Business <br> information |  |  |  |  |  |  |  |  |  |
| products | 2,944 | 4,976 | 15,400 | 2,846 | 4,528 | 13,928 | $+3.4 \%$ | $+9.9 \%$ | $+10.6 \%$ |
| Cameras | 77,472 | 119,120 | 359,600 | 68,709 | 106,227 | 316,769 | $+12.8 \%$ | $+12.1 \%$ | $+13.5 \%$ | Optical and other


| products | 8,078 | 9,868 | 34,100 | 5,569 | 9,032 | 26,408 | $+45.1 \%$ | $+9.3 \%$ | $+29.1 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Total | 297,762 | 394,495 | $1,303,200$ | 270,621 | 358,971 | $1,181,258$ | $+10.0 \%$ | $+9.9 \%$ | $+10.3 \%$ |

## Other areas

Business machines $\quad 75,175 \quad 75,801 \quad 289,600 \quad 67,531 \quad 69,159 \quad 256,220 \quad+11.3 \% \quad+9.6 \% \quad+13.0 \%$ Office imaging products Computer peripherals Business information

| products | 734 | 910 | 3,100 | 746 | 684 | 2,904 | $-1.6 \%$ | $+33.0 \%$ | $+6.7 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cameras | 48,090 | 48,895 | 176,100 | 32,251 | 38,858 | 125,864 | $+49.1 \%$ | $+25.8 \%$ | $+39.9 \%$ |
| Optical and <br> other |  |  |  |  |  |  |  |  |  |
| products |  |  |  |  |  |  |  |  |  |

## Total

$$
\begin{array}{lllllllll}
639,496 & 750,208 & 2,676,300 & 598,185 & 707,185 & 2,502,401 & +6.9 \% & +6.1 \% & +6.9 \%
\end{array}
$$

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Business
machines
Office
imaging
$\begin{array}{llllllllll}\text { products } & 269,983 & 337,780 & 1,193,200 & 275,337 & 310,104 & 1,153,240 & -1.9 \% & +8.9 \% & +3.5 \%\end{array}$
Computer
peripherals $345,790 \quad 384,147 \quad 1,376,600 \quad 299,861 \quad 367,308 \quad 1,244,906 \quad+15.3 \% \quad+4.6 \% \quad+10.6 \%$
Business
information

| products | 23,723 | 28,281 | 106,500 | 22,987 | 29,773 | 104,255 | $+3.2 \%$ | $-5.0 \%$ | $+2.2 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cameras | 235,141 | 337,874 | $1,033,300$ | 203,160 | 296,874 | 879,186 | $+15.7 \%$ | $+13.8 \%$ | $+17.5 \%$ |

Optical and other
$\begin{array}{llllllllll}\text { products } & 113,332 & 111,694 & 430,400 & 77,158 & 115,789 & 372,604 & +46.9 \% & -3.5 \% & +15.5 \%\end{array}$
Total $\quad 987,969 \quad 1,199,776 \quad 4,140,000 \quad 878,503 \quad 1,119,848 \quad 3,754,191 \quad+12.5 \% \quad+7.1 \% \quad+10.3 \%$

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## 2. SEGMENT INFORMATION BY PRODUCT

## Canon Inc.

(Millions of yen)


Operating

| profit | $-48,162$ | $-69,319$ | $-205,500$ | $-46,837$ | $-52,517$ | $-171,511$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Consolidated

Unaffiliated

| customers | 987,969 | $1,199,776$ | $4,140,000$ | 878,503 | $1,119,848$ | $3,754,191$ | $+12.5 \%$ | $+7.1 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |$+10.3 \%$

Intersegment
Total sales $\begin{array}{lllllllll} & 987,969 & 1,199,776 & 4,140,000 & 878,503 & 1,119,848 & 3,754,191 & +12.5 \% & +7.1 \%\end{array}+10.3 \%$
Operating

| profit | 172,686 | 179,837 | 691,000 | 143,565 | 169,289 | 583,043 | $+20.3 \%$ | $+6.2 \%$ | $+18.5 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\%$ of sales | $17.5 \%$ | $15.0 \%$ | $16.7 \%$ | $16.3 \%$ | $15.1 \%$ | $15.5 \%$ |  |  |  |

(P)=Projection

## 3. OTHER INCOME / DEDUCTIONS

(Millions of yen)

|  |  | $\begin{aligned} & 2006 \\ & \text { 4th } \\ & \text { quarter } \end{aligned}$ |  | 2005 |  |  | Change year over year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Year |  |  |  |  |  |  |
|  | 3rd quarter | (P) | (P) | 3rd quarter | 4th quarter | Year | 3rd quarter | $\begin{aligned} & \text { 4th } \\ & \text { quarter } \end{aligned}$ | Year |
| Interest and |  |  |  |  |  |  |  |  |  |
| dividend, net | 6,739 | 5,943 | 23,200 | 3,204 | 4,108 | 12,511 | +3,535 | +1,835 | +10,689 |
| Forex gain / |  |  |  |  |  |  |  |  |  |
| loss | -2,428 | -9,033 | -26,100 | -550 | -2,262 | -3,710 | -1,878 | -6,771 | -22,390 |
| Equity <br> earnings / loss |  |  |  |  |  |  |  |  |  |
| companies | 715 | 91 | 2,900 | -589 | 174 | 1,646 | +1,304 | -83 | +1,254 |
| Other, net | 2,614 | 1,791 | 9,000 | 9,682 | 1,650 | 18,514 | -7,068 | +141 | -9,514 |
| Total | 7,640 | -1,208 | 9,000 | 11,747 | 3,670 | 28,961 | -4,107 | -4,878 | -19,961 |
|  |  |  |  |  |  |  |  |  | Projection |
|  |  |  |  | -S2 |  |  |  |  |  |

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## 4. SALES COMPOSITION BY PRODUCT

|  |  | $\begin{gathered} 2006 \\ \text { 4th } \\ \text { quarter } \end{gathered}$ | Year |  | 2005 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3rd quarter | (P) | (P) | $\begin{gathered} \text { 3rd } \\ \text { quarter } \end{gathered}$ | $\begin{aligned} & \text { 4th } \\ & \text { quarter } \end{aligned}$ | Year |
| Office imaging products |  |  |  |  |  |  |
| Monochrome copying machines | 52\% | 49\% | 52\% | 56\% | 55\% | 56\% |
| Color copying machines | 30\% | 34\% | 31\% | 29\% | 29\% | 28\% |
| Others | 18\% | 17\% | 17\% | 15\% | 16\% | 16\% |
| Computer peripherals |  |  |  |  |  |  |
| Laser beam printers | 76\% | 67\% | 73\% | 75\% | 67\% | 71\% |
| Inkjet printers (includes inkjet MFPs) | 23\% | 32\% | 26\% | 24\% | 32\% | 27\% |
| Others | 1\% | 1\% | 1\% | 1\% | 1\% | $2 \%$ |
| Business information products |  |  |  |  |  |  |
| Personal computers | 65\% | 64\% | 65\% | 67\% | 69\% | 69\% |
| Others | 35\% | 36\% | 35\% | 33\% | $31 \%$ | 31\% |
| Cameras |  |  |  |  |  |  |
| Film cameras / Lenses | 16\% | 15\% | 16\% | 18\% | 17\% | 17\% |
| Digital cameras | 74\% | 75\% | 74\% | 70\% | 72\% | 72\% |
| Video cameras | 10\% | 10\% | 10\% | 12\% | 11\% | 11\% |
| Optical and other products |  |  |  |  |  |  |
| Semiconductor production |  |  |  |  |  |  |
| Others | 48\% | 50\% | 49\% | 38\% | 42\% | 36\% |
|  |  |  |  |  |  | jection |

2006
4th quarter Year
(P)
(P)

## Business machines

Japan
Overseas
Total
Cameras
Japan
Overseas
$+1.8 \% \quad+13.6 \% \quad+9.6 \%$

| 3rd quarter | $(\mathrm{P})$ | $(\mathrm{P})$ |
| ---: | :--- | :--- |
|  |  |  |
| $+1.3 \%$ | $+4.4 \%$ | $+1.1 \%$ |
| $+2.6 \%$ | $+5.8 \%$ | $+3.6 \%$ |
|  |  |  |
| $+2.3 \%$ | $+5.4 \%$ | $+3.0 \%$ |

Total

$$
+11.7 \% \quad+12.5 \% \quad+13.6 \%
$$

$$
+10.1 \% \quad+12.6 \% \quad+13.0 \%
$$

Optical and other products
Japan
$+94.2 \%+38.3 \% \quad+54.3 \%$

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| Overseas | $+23.3 \%$ | $-25.4 \%$ | $-4.7 \%$ |
| :--- | :---: | ---: | ---: |
| Total | $+44.3 \%$ | $-3.9 \%$ | $+13.6 \%$ |
| Total |  |  |  |
| Japan | $+12.3 \%$ | $+11.1 \%$ | $+9.5 \%$ |
| Overseas | $+6.5 \%$ | $+5.0 \%$ | $+5.5 \%$ |
| Americas | $+4.6 \%$ | $+8.8 \%$ | $+6.3 \%$ |
| Europe | $+1.7 \%$ | $+4.9 \%$ | $+4.3 \%$ |
| Other areas | $+19.7 \%$ | $-2.9 \%$ | $+6.4 \%$ |
| Total | $+7.8 \%$ | $+6.4 \%$ | $+6.4 \%$ |
|  |  |  | $(P)=$ Projection |

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## 6. P\&L SUMMARY (4th Quarter 2006/Projection)

Canon Inc.
(Millions of yen)

| 2006 | 2005 | Change |
| :---: | :---: | ---: |
| year |  |  |
| 4th quarter(P) | 4th quarter | over year |
| $1,199,776$ | $1,119,848$ | $+7.1 \%$ |
| 179,837 | 169,289 | $+6.2 \%$ |
| 178,629 | 172,959 | $+3.3 \%$ |
| 110,239 | 108,211 | $+1.9 \%$ |
|  |  | $(\mathrm{P})=$ Projection |


| 2006 |  | 2005 |  |
| :---: | :---: | :---: | :---: |
| 1st-3rd |  | 1st-3rd |  |
| quarter | Year(P) | quarter | Year |
| $16.1 \%$ | $15.8 \%$ | $15.8 \%$ | $16.0 \%$ |
| $10.6 \%$ | $10.3 \%$ | $10.0 \%$ | $10.1 \%$ |
|  |  |  | (P) $=$ Projection |

(Yen)

|  | 2006 |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4th |  |  |  |  |  |
|  | 3rd quarter | quarter(P) | Year(P) | 3rd quarter | 4th quarter | Year |
| Yen/US\$ | 116.29 | 115.00 | 115.61 | 111.23 | 117.39 | 110.58 |
| Yen/Euro | 148.19 | 148.00 | 145.35 | 135.73 | 139.46 | 137.04 |
|  |  |  |  |  |  | (P)=Projection |

(2) Impact of foreign exchange rates on sales (Year over year)
(P)=Projection
8. IMPACT OF FOREIGN EXCHANGE RATES
(1) Exchange rates

|  |  | (Billions of yen) |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | 2006 |  |  |
|  |  | 4th |  |  |
|  |  |  |  |  |
|  | 3rd quarter | quarter(P) | Year(P) |  |
| US\$ | +16.3 | -10.1 | +59.0 |  |
| Euro | +18.4 | +18.1 | +57.7 |  |
| Other currencies | +1.4 | +0.5 | +4.5 |  |
| Total |  |  | +8.5 | +121.2 |

(3) Impact of foreign exchange rates per yen
(Billions of yen)
2006
4th
quarter(P)

On sales
US\$ 4.2
Euro 2.2
On operating profit
US\$ 2.4
Euro

$$
1.7
$$

## 9. STATEMENTS OF CASH FLOWS

|  | 2006 |  | (Millions of yen) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | 3 rd quarter | Year(P) | 3 rd quarter | Year |
| Net cash provided by operating activities |  |  |  |  |
| Net income | 115,587 | 440,000 | 100,617 | 384,096 |
| Depreciation and amortization | 79,768 | 245,000 | 60,064 | 225,941 |
| Other, net | -59,479 | 5,000 | -49,979 | -4,359 |
| Total | 135,876 | 690,000 | 110,702 | 605,678 |
| Net cash used in investing activities | -117,980 | -430,000 | -107,273 | -401,141 |
| Free cash flow | 17,896 | 260,000 | 3,429 | 204,537 |
| Net cash used in financing activities | -48,034 | -105,400 | -36,606 | -93,939 |
| Effect of exchange rate changes on cash <br> and cash equivalents <br> -537 <br> $-5,200$ <br> 362 <br> 6,581 |  |  |  |  |
| Net change in cash and cash equivalents | -30,675 | 149,400 | -32,815 | 117,179 |
| Cash and cash equivalents at end of period | 1,024,488 | 1,154,400 | 903,106 | 1,004,953 |
|  |  |  |  | $(\mathrm{P})=$ Projection |

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## Canon Inc. <br> 10. R\&D EXPENDITURE

(Millions of yen)


## 12. INVENTORIES

(1) Inventories

|  | 2006 | 2005 |  |
| :--- | :---: | ---: | :---: |
|  | Sep.30 | Dec.31 | Difference |
| Business machines | 313,717 | 267,121 | $+46,596$ |
| Cameras | 111,394 | 88,831 | $+22,563$ |
| Optical and other products | 155,527 | 154,243 | $+1,284$ |
|  |  |  |  |
| Total | 580,638 | 510,195 | $+70,443$ |

(2) Inventories/Sales*
(Days)

|  | 2006 | 2005 | Difference |
| :--- | :---: | :---: | :---: |
| Business machines | Sep.30 | Dec. 31 | +7 |
| Cameras | 44 | 37 | +8 |
| Optical and other products | 40 | 32 | -16 |
| Total | 130 | 146 | +6 |

*Index based on the previous six months sales.

## 13. DEBT RATIO

|  | 2006 | 2005 |  |
| :--- | :---: | :---: | :---: |
| Total debt / Total assets | Sep.30 | Dec.31 | Difference |
| 14. OVERSEAS PRODUCTION RATIO | $0.7 \%$ | $0.8 \%$ | $-0.1 \%$ |


|  | 2006 | 2005 |
| :--- | :---: | :---: |
|  | 1 st-3rd | Year |
| Overseas production ratio | quarter | $40 \%$ |
| 15. NUMBER OF EMPLOYEES | $40 \%$ |  |


|  | 2006 | 2005 |  |
| :--- | :---: | :---: | :---: |
| Japan | Sep.30 | Dec.31 | Difference |
| Overseas | 50,443 | 48,637 | $+1,806$ |
| Total | 72,814 | 66,946 | $+5,868$ |
|  | 123,257 | 115,583 | $+7,674$ |

